Young Gloucestershire Limited

Report and financial statements

For the year ended 31 March 2011

Registered Number 01547097 (England & Wales)

Registered Charity Number: 281797

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### Reference and Administrative Information

Directors Mr C R Ainsworth

Mr M J Counsell OBE Mr H J Gladman Mr C J Harvie

Mr M Hodgkinson (resigned 28 4 10) Mr M A Longbottom (appointed 11 10 10)

Mr S J Powers Ms L Speak Ms C L Townsend Mr J N J Upton

Secretary Mr D W Carlton

Chief Executive Officer Interim Mr R L'Hoste

New Ms T Clark (joined 4 8 10)

Registered number 01547097

Charity number 281797

Registered and Greyfriars House Administrative office Greyfriars

Gloucester GL1 1TS

Tel 01452 501008

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Auditors Hazlewoods LLP

Windsor House Barnett Way Barnwood Gloucester GL4 3RT

Bankers HSBC Bank plc

The Cross Gloucester GL1 2AP

Solicitors Willans LLP

28 Imperial Square Cheltenham Gloucestershire

GL50 1RH

# Directors' Report for the year ended 31 March 2011

The Directors present their report with financial statements for the year ended 31 March 2011

#### Structure, Governance and Management

The organisation is a charitable company with no share capital and is limited by guarantee. The governing documents of the charity are the Memorandum and Articles of Association.

The Directors (Trustees) in office at the end of the year are as listed on Page 1

One third of the Directors are required to retire each year by rotation, all the retiring Directors were reelected at the Annual General Meeting. All Directors give their time voluntarily and receive no benefits from the charity. There were no expenses claimed by Directors during the year.

The Board of Directors has a wide range of specialist skills and experiences which include

Finance

Building Surveying

Youth Work

Personnel Management

Project Management

Community Safety

Business Management Legal Education & Welfare Voluntary & Community Sector

New Directors are selected from recommendations of Trustees for their experience to fill the gap left by a retiring Director. New Directors are introduced to the Managers and staff by the Chief Executive and spend time getting to know the activities of each department during their induction.

The Board of Directors oversees Young Gloucestershire's programmes and services in order to ensure provision is in the best interests of the young people who use the services and to ensure the organisation meets its charitable objectives

The Board of Directors is responsible for setting the strategic direction of the organisation and delegates the implementation of this policy to the Chief Executive and Managers. This delegation is kept under review through regular Board Meetings. The Directors receive reports from each of the Managers on their department's performance against planned targets and budgets ahead of the formal Board Meetings.

The Organisation has a range of Policies and Procedures appropriate to the range of work, responsibilities and legal regulations including Safeguarding (Child Protection)
Health & Safety at Work
Equal Opportunities
Complaints
Financial

#### Risk Management

The Directors and Staff assess on an ongoing basis the major risks to which the charity is exposed, in particular those related to the operations and finances of the charity and to the Health & Safety of its employees and the public. The Chief Executive is delegated to lead this process for the Board Risk Assessment is on the agenda of Board Meetings. Staff are trained to be able to undertake Risk Assessments for all the activities and venues at which all their programmes and activities are held. A Manager is responsible for assuring the application of our safeguarding (including Health & Safety) policies during sessions.

Following the incorporation of InfoBUZZ Ltd as a separate charity YG have been supporting the charity with accounting services. The income from this service charge is detailed in note 5 to the financial statements.

# Directors' Report for the year ended 31 March 2011

#### Related parties

Young Gloucestershire is active in numerous local county, regional and national partnerships including

- Gloucestershire Youth Partnership (GYCVS)
- Gloucestershire Association for Voluntary and Community Action
- Young People South West
- UK Youth
- National Association of Clubs for Young People
- Gloucestershire County Council Youth Support Service

#### **Aims and Objectives**

The objectives, for which the charity was established, as described in its governing document, are "to help and educate young people, through their activities so as to develop their physical, mental and spiritual capabilities so that they may grow to full maturity as individuals and members of society and their conditions of life may be improved." This can be summed up in the phrase "enjoy, engage, encourage, empower, enable."

Although not limited to the county of Gloucestershire in practice the charity has no plans to work outside the county

The charity is principally engaged in the organisation, development and delivery of learning opportunities for the personal development and social education of young people aged between 11 and 25 years

Young Gloucestershire is the local association for both UK Youth and Clubs for Young People and the countywide delivery partner for Prince's Trust Teams

#### How our activities deliver Public Benefit.

- (a) The charity's objectives are to help and educate young people. The projects undertaken are targeted to help any young person in need with no discrimination as to race, background, education or ability. No charge is made to the young person being assisted although in certain circumstances a fee may be charged to another organisation.
- (b) The Trustees consider that the activities of the charity comply with the requirements of the Charity Commission regarding Public Benefit

Young Gloucestershire's Youth Work Teams and Programmes -

#### Youth Development Team.

Generic youth work through a network of over 80 youth groups to whom we offer access to the programmes of both UK Youth and Clubs for Young People, as well as our own annual programme of events, activities and training provided at county and unit level Additional specific projects include

- Road Show, a mobile youth service supporting and developing youth clubs
- Road Runners a practical pre-driving programme for 16 year olds
- Drop-in Centres for young people in Gloucester
- Sporting opportunities including football coaching and competitions
- Holiday play schemes
- Activities and a support group for Looked After Children
- Advice, Guidance & Training for Club Staff on Governance, Health & Safety, Child Protection, Equal Opportunities and Safe Recruitment
- Support for volunteers and young people wishing to set up new youth provision
- Access to affordable and comprehensive insurances

# Directors' Report for the year ended 31 March 2011

- . CRB checks for staff and volunteers at youth clubs
- Information, advice and guidance on Sexual Health and Relationships

#### v involved Team

Young Gloucestershire secured a 3 year contract from **v** in 2008 to become the lead delivery body for youth volunteering in the county This contract ended on the 31 March 2011

The project funded a manager and 3.5 volunteer development worker posts. The aim of the **v**-involved Team was to create a range of new volunteering opportunities, from short term to full time for 16-25yrs. The **v** involved Team supported organisations to develop volunteering opportunities for young people and had a remit to broker young people into these opportunities. The project offered accreditation to young people and worked with organisations to put youth volunteering policies and procedures into place. The team also had a Youth Action Team of young volunteers that supported the direction and delivery of the project.

The project is accountable to  ${\bf v}$  nationally and has a structured programme of targets and outcomes to achieve

#### **Youth Achievement Foundation**

Young Gloucestershire's Youth Achievement Foundation has been established with support from the Department for Children Schools and Families (DCSF) and UK Youth. We provide an alternative education provision for 14-16 year olds who are at risk of becoming Not in Education, Employment or Training (NEET). Students are referred to the Foundation by the local authority. Our focus is on re-engaging young people in the learning process and on improving their priority social skills. High self-esteem, a positive life view, a commitment to control or improve their lives, the ability to recognise and manage feelings, empathy, and value development. Alongside this, we focus on developing our students' communication, interpersonal, problem solving, negotiation, planning and reviewing skills. We achieve this through a range of activities – kickboxing, gym, art, cycling, sexual health education, drugs awareness education, road safety, film projects, football and cookery, to name but a few. Our approach is based on the principles of youth work rather than traditional education, but our activities still lead to a range of nationally recognised accredited outcomes.

The project is based at premises in Quedgeley, Gloucester and is recognised by the local authority as a preferred alternative for the provision of education to a specific profile of student. The Foundation is funded through places being purchased for young people from the local authority, schools or other sources. The local authority (LEA) has committed to continue its 16 funded places in the new school year starting September 2011. In addition, local Secondary Schools are making direct referrals.

#### **Music and Arts Project**

During the year the charity concluded the second year of a two year project financed by DSCF through the Youth Sector Development Fund

The aims of the project are to engage young people aged 13-19 through Friday and Saturday night activities in Market Towns using music, arts, information, advice and guidance and so divert young people from risky behaviour including antisocial behaviour

The project focused on four Market Towns, Stroud, Tewkesbury, Forest of Dean and Dursley The activities have been well received with positive outcomes recorded. In the week the team spend time with young people doing outreach and engagement. The project involved multi-agency working with for example the local police and youth service.

# Directors' Report for the year ended 31 March 2011

#### **Achievement and Performance**

During the year the charity worked with over an estimated 6,000 young people through its numerous projects, programmes, events and affiliated youth groups. Items of particular note were

- The directors decided to fund some programme delivery from reserves in 2010/2011
  rather than cut services in light of funding ambiguities. The position improved in the
  latter half of the year through a reorganisation and because of increased funding of
  delivery from outside sources. The year end deficit was around fifty percent of the
  originally budgeted figure.
- Development of innovative new programmes including 'Count me in' healthy living holiday programmes to young people, youth work programmes and initiatives
- · Successful engagement of the youth action team
- The relocation of Young Gloucestershire's head office base
- Successful applications to Transition Fund and NCS

Each department has measures of performance which are used to assess its achievements -

#### **Youth Development Team**

Maintenance of youth group 'Membership'
Successful delivery of programmes
The raising of funds to cover direct and indirect expenses
Maintenance of administrative efficiencies
All reporting objectives were made against tenders, contracts and grants

#### Vinvolved

Performance objectives are laid out in the contracts and these were all met

### **Music and Arts Project**

Performance objectives are laid out in the contracts and these were all met

The Board is very appreciative of the dedication of the staff and volunteers in building on the successes and introducing new projects to better serve the youth of Gloucestershire.

#### **Financial Review**

Young Gloucestershire is a charity and the major voluntary independent youth organisation in Gloucestershire. In 1989 the organisation started expanding and is now the provider of a wide range of social education and personal development programmes that are delivered in both formal and informal settings.

#### Principal Funding Sources

The financial statements detail the sources of funds available to the charity. Incoming resources which warrant separate mention are as follows.

Youth Achievement Foundation received a grant from the government via their agent UK Youth to set up and run the first two years of a three year trial (2010 £117,800). The third and subsequent years will be financed by payments for places contracted by the Local Authority £204,012.

£46,970 was provided by Gloucestershire County Council and Gloucester City Council for commissioning projects which include a countywide sexual health project

£247,801(2010 £250,226) was provided by the Youth Sector Development Fund to set up a new two project based on the provision of music and arts activities in the market towns of Gloucestershire. This work will continue to be delivered by The Youth Work Team on a smaller scale with alternative funding.

# Directors' Report for the year ended 31 March 2011

**v** involve received £152,918 from the Russell Commission to reimburse staff costs and overheads of a small team responsible for promoting volunteering by the young people of Gloucestershire

The charity has a very close relationship with Connexions Gloucestershire, Gloucestershire County Council, Gloucester City Council, Department for Children Schools and Families, CHK Charity, The Henry Smith's Charity, Football Foundation, Community Foster Care, National Children's Homes, many local and national trusts and supporters, all of whom provide funding to enable the charity to carry out its charitable objectives

### Investment Policy

The charity has reserves and in addition it receives funding in advance of the delivery of programmes. The policy for use of funds that are not required immediately is to maximise interest by using bank and building society deposits on a three to six month term. The charity uses three different institutions to spread the risk following the recent problems with the banks. There is a small investment in an equity based fund which made a gain of £649 in the year.

#### Reserves Policy

The Directors are of the opinion that the charity requires free reserves of £500,000 based on continuing operating for 6 months. This would give time to obtain further funding so that the charity's work can continue. The current unrestricted reserves total is £576,582 of which £248,007 are held as investment property and fixed assets. The company is therefore currently achieving its objectives. The Trustees are open to the funding of projects out of reserves if funding from other sources is difficult and the need is recognised.

#### Staff Costs

Salaries and related staff costs accounted for 66% of resources expended (2010 - 66%) All but an equivalent of three staff are directly engaged in delivery of charitable activities

#### **Plans for Future Periods**

Tracy Clark took over as CEO in August 2010, since then a range of changes have taken place including the creation of a new strategic plan, new staff structure and a range of new programmes which will start in 2011 Many of the grants and contracts held by Young Gloucestershire came to an end of 31<sup>st</sup> March 2011

#### The future plans include

- To deliver new programmes including Princes Trust Team Programme, National Citizenship Service and a range of local youth clubs
- · To continue to secure alternative funding to maintain youth programmes,
- To support the delivery and maintenance of local youth provision in localities across
   Gloucestershire as the youth service withdraws
- To improve the offer to member youth clubs
- To increase volunteer opportunities within Young Gloucestershire
- To update IT processes and storage processes to meet the new needs of Young Gloucestershire
- To improve and update YG's branding and website

### Statement of Directors' Responsibilities

Company and charity law requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and or the surplus or deficit of the company for that period In preparing those financial statements, the Directors are required to

- Select suitable accounting policies and then apply them consistently,
- Make judgements and estimates that are reasonable and prudent,

# Directors' Report for the year ended 31 March 2011

- State whether applicable accounting standards and statements of recommended practice have been followed subject to any departures disclosed and explained in the financial statements and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The Directors have overall responsibility for ensuring that the company has an appropriate system of controls, financial and otherwise. They are also responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with Part 15 of the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Disclosure of information to the auditors

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the group's auditors are aware of that information. The directors confirm that there is no relevant information that they knew of and which they know the auditors are unaware of

#### **Auditors**

A resolution proposing that Hazlewoods LLP be appointed as auditors of the company will be put to the Annual General Meeting

#### **Small Company Exemptions**

This report is prepared in accordance with the special provisions of Part15 of the Companies Act 2006, relating to small companies

This report was approved by the Board on 5th Notes but 2011 and signed on its behalf by

Clive Ainsworth
Chair of Trustees

### Independent auditors' report to the members of Young Gloucestershire Limited

We have audited the financial statements of Young Gloucestershire Limited for the year ended 31 March 2011 which comprise the Statement of Financial Activities, the Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the Financial Reporting Standard for Smaller Entities (Effective April 2008) (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities)

#### Respective responsibilities of trustees and auditor

As explained more fully in the Directors' Responsibilities set out on pages 6 to 7, the trustees are responsible for the preparation of financial statements which give a true and fair view. We have been appointed as auditor under section 43 of the Charities Act 1993 and report in accordance with regulations made under section 44 of that Act. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's [(APB's)] Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the charity's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the trustees, and the overall presentation of the financial statements. In addition, we read all the financial and nonfinancial information in the [describe the annual report] to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the charity's affairs as at 31 March 2011, and of its incoming resources and application of resources, for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice applicable to smaller entities, and
- have been prepared in accordance with the requirements of the Charities Act 1993

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 1993 requires us to report to you if, in our opinion

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements, or
- sufficient accounting records have not been kept, or
- · the financial statements are not in agreement with the accounting records and returns, or
- we have not received all the information and explanations we require for our audit

Martin Howard (Senior Statutory Auditor)
For and on behalf of Hazlewoods LLP, Statutory Auditors
Windsor House
Barnett Way
Barnwood
Gloucester
GL4 3RT

Date

# Statement of financial activities incorporating Income and Expenditure Accounts For the year ended 31 March 2011

| Income and expenditure                                 | Notes | Unrestricted funds | Restricted funds | Total<br>2011<br>£ | Tota I<br>2010<br>£ |
|--|-------|--------------------|------------------|--------------------|---------------------|
| Incoming resources                                     |       |                    |                  |                    |                     |
| Incoming resources from                                |       |                    |                  |                    |                     |
| generated funds  |       |                    |                  |                    |                     |
| Voluntary Income                                       | 3     | 11,305             | -                | 11,305             | 5,908               |
| Grants receivable                                      | 4     | 28,603             | 72,497           | 101,100            | 306,443             |
| Activities for generating funds                        | 5     | 21,947             | -                | 21,947             | 36,685              |
| Investment income                                      | 6     | 26,007             | -                | 26,007             | 28,082              |
| Incoming resources from                                |       |                    |                  |                    |                     |
| charitable activites                                   | 7     | 603,119            | 156,686          | 759,805            | 730,048             |
| Other incoming resources                               |       |                    |                  |                    |                     |
| profit on sale of tangible fixed assets                |       | -                  | -                | -                  | -                   |
| Total incoming resources                               |       | 690,981            | 229,183          | 920,164            | 1,107,166           |
| Resources expended                                     |       |                    |                  |                    |                     |
| Cost of generating funds                               | 9     | (52,499)           | (18,704)         | (71,203)           | (72,455)            |
| Charitable activities                                  |       |                    |                  |                    |                     |
| Contracts for operational programmes                   | : 10  | (724,356)          | (195,954)        | (920,310)          | (1,020,100)         |
| Governance costs                                       | 11    | (33,195)           | (9,082)          | (42,277)           | (28,437)            |
| Total resources expended                               |       | (810,050)          | (223,740)        | (1,033,790)        | (1,120,992)         |
| Net (resources expended)/<br>incoming resources before |       |                    |                  |                    |                     |
| recognised gains and losses                            | 2     | (119,069)          | 5,443            | (113,626)          | (13,826)            |
| Net gain on investments                                | 15    | 649                | -                | 649                | 3,397               |
| Net movement in funds                                  |       | (118,420)          | 5,443            | (112,977)          | (10,429)            |
| Total funds brought forward                            |       | 652,932            | 36,627           | 689,559            | 699,988             |
| Total funds carried forward                            | 22    | 534,512            | 42,070           | 576,582            | 689,559             |

#### **Continuing operations**

The Music and Arts Project started in April 2009 v involved ended on 31 March 2011

## Total recognised gains and losses

The company has no recognised gains or losses other than the net movement in funds for the above two financial years. The loss for the year for Companies Act purposes comprises the net incoming resources for the year £113,626 (2010 - £13,826 deficit)

The accounting policies and notes on pages 11 to 24 form an integral part of these financial statements

# Balance sheet At 31 March 2011

| At of major 2011          |       | 2         | 011     | 20        | 10      |
|---------------------------|-------|-----------|---------|-----------|---------|
|                           | Notes | £         | £       | £         | £       |
| Fixed Assets              |       |           |         |           |         |
| Tangible fixed assets     | 14    |           | 248,007 |           | 245,979 |
| Investments               | 15    |           | 13,713  |           | 13,064  |
|                           |       |           | 261,720 |           | 259,043 |
| Current assets            |       |           |         |           |         |
| Debtors                   | 16    | 60,923    |         | 74,640    |         |
| Cash at bank and in hand  |       | 499,978   |         | 599,815   |         |
|                           |       | 560,901   |         | 674,455   |         |
| Creditors:amounts falling | due   |           |         |           |         |
| within one year           | 17    | (246,039) |         | (243,939) |         |
| Net current assets        |       |           | 314,862 |           | 430,516 |
| Net assets                | 22    |           | 576,582 |           | 689,559 |
| Funds                     |       |           |         |           |         |
| Unrestricted funds        |       |           |         |           |         |
| General fund              |       |           | 274,569 |           | 325,432 |
| Revaluation reserve       |       |           | 84,454  |           | 84,454  |
| Designated funds          |       |           | 175,489 |           | 243,046 |
|                           | 20    |           | 534,512 |           | 652,932 |
| Restricted funds          | 19    |           | 42,070  |           | 36,627  |
| Total funds               | 21    |           | 576,582 |           | 689,559 |

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and in accordance with the Financial Reporting Standard for Small Entities (effective April 2008)

The financial statements were approved by the Board of Directors on 8 10 10 and signed on its behalf by

Director Company Director Registered Number: 015947097 (England and Wales)

The account policies and notes on pages 11 to 24 form an integral part of these financial statements

# Notes to the financial statements For the year ended 31 March 2011

#### 1. Accounting policies

#### **Accounting convention**

The financial statements have been prepared under the historical cost convention as modified by the revaluation of freehold investment property and investments and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008). They have also been prepared in accordance with the provisions of the Charity (Accounts and Reports Regulations) 2005 (revised 2008), the Statement of Recommended Practice Accounting by Charities and applicable accounting standards

The principal accounting policies of the company have remained unchanged from the previous year and are set out below

#### 1 1 Cash Flow Statement

A cash flow statement has not been prepared in accordance with Financial Reporting Standard No 1 because the company qualifies as a small company

#### 1.2 Going Concern

The financial statements have been prepared on a going concern basis

#### 13 investments

Listed investments are included at market value at the balance sheet date. Unrealised gains and losses represent the movement in market values during the year and are credited or charged to the statement of financial activities based on the market value at the year end

#### 1.4 Tangible fixed assets and depreciation

Tangible fixed assets costing more than £750 are capitalised and included at cost together with any incidental costs of acquisition. Depreciation is calculated by the straight line method and aims to write down the cost or valuation less estimated residual value of all tangible fixed assets over their expected useful economic lives. The rates generally applicable are

Motor vehicles

4 years straight line

Fixtures, fittings and equipment

5 years and 8 years straight line

Computer equipment

4 years straight line

#### 1 5 Fixed Asset investments

Fixed asset investments are included at market value at the balance sheet date. Any unrealised gain or loss on revaluation is taken to the Statement of Financial Activities

### 1.6 Investment properties

In accordance with The Statement of Recommended Practice and Financial Reporting Standard for Smaller Entities, investment properties are included in the balance sheet at their open market values. The surpluses or deficits on revaluation on individual properties are transferred to the investment revaluation reserve. Depreciation is not provided in respect of freehold investment properties. The directors consider that this policy, which represents a departure from the accounting requirements of the Companies Act, is necessary in order that the financial statements may give a true and fair view.

#### 1.7 Leased assets

All other leases are regarded as operating leases and the total payments made under them are charged to the profit and loss account on a straight-line base over the lease term

#### 1.8 Taxation

As a registered charity, the company benefits from rates relief and is generally exempt from Corporation Tax on the grounds that all income is generated for the purposes of the charity. The company is not registered for VAT

# Notes to the financial statements For the year ended 31 March 2011

Accounting policies (continued)

#### 1.9 Incoming Resources

Income from donations and grants is included in incoming resources when these are receivable, except as follows

When donors specify that amounts given to the charity must be used in future accounting periods, the income is deferred until those periods

When donors impose conditions which have to be fulfilled before the charity becomes entitled to use such income, the income is deferred and not included in incoming resources until the pre-conditions for use have been met

When donors specify that donations and grants are for particular restricted purposes, which do not amount to pre-conditions regarding entitlement, this income is included in incoming resources of restricted funds when receivable

Grants from the government and other agencies have been included as income from activities in furtherance of the charity's objects on an accruals basis where these amount to a contract for services

Secondments are quantified in the Statement of Financial Activities by reference to the salary scales of the entity providing the secondees

#### 1 10 Fund Accounting

Funds held by the charity are either

Unrestricted general funds – these are funds which can be used in accordance with the charitable objects at the discretion of the directors

Designated funds – these are funds set aside by the trustees out of unrestricted general funds for specific future purposes or projects

Restricted funds – these are funds that can only be used for particular restricted purposes within the object of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements

#### 1 11 Resources expended

Resources expended are included in the Statement of Financial Activities on an accruals basis, inclusive of any VAT which cannot be recovered

Support costs are those costs incurred directly in support of expenditure and have been allocated to activity cost categories on a basis consistent with the use of resources – e.g. allocating property costs per capita, staff costs by the time spent or per capita and other resources by their usage

Governance costs include those incurred in the governance of the charity and in connection with administration of the charity and compliance with constitutional and statutory requirements

#### 1 12 Pensions

The company operates a defined contribution pension scheme. Contributions are charged to the statement of financial activities as they become payable in accordance with the rules of the scheme.

# Notes to the financial statements For the year ended 31 March 2011

Accounting policies (continued)

## 1.13 Ethical standards

In common with many other businesses of our size and nature, we use our auditors to assist with the preparation of the financial statements

# 2. Net (resources expended)/incoming resources are stated after charging:

|                                 | 2011   | 2010   |
|---------------------------------|--------|--------|
|                                 | £      | £      |
| Operating lease charges         |        |        |
| - land and buildings            | 30,574 | 43,956 |
| - plant and machinery           | 2,315  | 2,243  |
| - motor vehicles                | 7,602  | 10,800 |
| Current auditors' remuneration  | 6,000  | -      |
| Previous auditors' remuneration | 1,079  | 6,555  |
|                                 |        |        |

## 3. Voluntary income

|                               | Unrestricted<br>funds<br>£ | Restricted<br>funds<br>£ | Total<br>2011<br>£ | Total<br>2010<br>£ |
|-------------------------------|----------------------------|--------------------------|--------------------|--------------------|
| Donations                     | 1,003                      | -                        | 1,003              | 251                |
| Corporate and business donors | 10,302                     | -                        | 10,302             | 4,875              |
| Town Councils                 | -                          | -                        | -                  | 100                |
| Legacies                      |                            |                          |                    | 682                |
|                               | 11,305                     | -                        | 11,305             | 5,908              |

# Notes to the financial statements For the year ended 31 March 2011

## 4. Grants receivable

|                                    | Unrestricted funds | Restricted<br>funds<br>£ | Total<br>2011<br>£ | Total<br>2010<br>£ |
|------------------------------------|--------------------|--------------------------|--------------------|--------------------|
| Local authority funding            |                    |                          |                    |                    |
| Gloucestershire County Council     | -                  | 18,903                   | 18,903             | 64,500             |
| Gloucester City Council            |                    | 5,000                    | 5,000              | 5,800              |
|                                    |                    | 23,903                   | 23,903             | 70,300             |
| Grants from charitable foundations | 9,000              | 33,209                   | 42,209             | 96,242             |
| Charity Grants                     |                    |                          |                    |                    |
| Big Lottery Board                  | -                  | -                        | -                  | 5,143              |
| Four Acres Trust                   | 8,258              |                          | 8,258              | 5,000              |
|                                    | 8,258              | <u>-</u>                 | 8,258              | 10,143             |
| Public Funding                     |                    |                          |                    |                    |
| LSC Train to gain                  | -                  | -                        | -                  | 925                |
| UK Youth                           | -                  | -                        | -                  | 117,800            |
| Job Seekers Allowance              | -                  | 15,385                   | 15,385             | -                  |
| Prospects Services                 | 11,345             | -                        | 11,345             | 11,033             |
|                                    | 11,345             | 15,385                   | 26,730             | 129,758            |
|                                    | 28,603             | 72,497                   | 101,100            | 306,443            |

# 5 Activities for generating funds

|                                     | Total  | Total  |
|-------------------------------------|--------|--------|
|                                     | 2011   | 2010   |
| Unrestricted funds                  | £      | £      |
| Sponsorship                         | -      | 600    |
| Fundraising                         | 3,558  | 14,310 |
| Service charges to InfoBUZZ Limited | 10,000 | 6,000  |
| Management of Youth Clubs           | 8,389  | 15,775 |
|                                     | 21,947 | 36,685 |
|                                     |        |        |

# Notes to the financial statements For the year ended 31 March 2011

## 6. Investment Income

|  | Total<br>2011<br>£ | Total<br>2010<br>£ |
|--|--------------------|--------------------|
| Unrestricted funds                     |                    |                    |
| Rents receivable (Investment Property) | 21,000             | 20,000             |
| Interest receivable                    | 5,007              | 8,082              |
|  | 26,007             | 28,082             |

# 7. Incoming resources from Charitable Activities

|                              | Unrestricted<br>funds<br>£ | Restricted<br>funds<br>£ | Total<br>2011<br>£ | Total<br>2010<br>£ |
|------------------------------|----------------------------|--------------------------|--------------------|--------------------|
|                              |                            |                          | ·                  | _                  |
| Youth Achievement Foundation | 204,462                    | -                        | 204,462            | 148,057            |
| Youth Development Team       | 120,612                    | -                        | 120,612            | 164,775            |
| Music and Arts Project       | 278,045                    | -                        | 278,045            | 250,226            |
| vinvolve                     | -                          | 156,686                  | 156,686            | 151,858            |
| YPYA                         | -                          | -                        | -                  | 10,443             |
| Miscellaneous income         | -                          | -                        | -                  | 4,689              |
|                              | 603,119                    | 156,686                  | 759,805            | 730,048            |

## 8. Support Costs

|                         | Basis of allocation | Charitable<br>activities | Generating<br>funds | Governance<br>costs | Tota  <br>2011 | Total<br>2010 |
|-------------------------|---------------------|--------------------------|---------------------|---------------------|----------------|---------------|
|                         | £                   | £                        | £                   | £                   | £              | £             |
| Salanes and staff costs | staff time          | 172,535                  | 39,441              | 14,273              | 226,249        | 206,493       |
| Other staff Costs       | staff time          | 6,727                    | 9,724               | 422                 | 16,873         | 18,117        |
| Office costs            | per capita          | 20,746                   | 3,662               | 4,181               | 28,589         | 14,663        |
|                         | usage               | 23,879                   | 4,214               | -                   | 28,093         | 45,133        |
| Premises costs          | per capita          | 20,619                   | 3,638               | 4,154               | 28,411         | 36,313        |
| Advertising and         |                     |                          |                     |                     |                |               |
| Marketing costs         | per capita          | -                        | 323                 | -                   | 323            | 415           |
|                         | usage               | 17,198                   | 3,035               | -                   | 20,233         | 5,015         |
| Finance costs           | per capita          | 845                      | -                   | 145                 | 990            | 933           |
|                         | usage               | 2,529                    | 446                 | -                   | 2,975          | 2,479         |
| Depreciation            | per capita          | 3,507                    | -                   | 600                 | 4,107          | 4,564         |
|                         | usage               | 11,069                   | 1,954               | -                   | 13,023         | 5,484         |
|                         |                     | 279,654                  | 66,437              | 23,775              | 369,866        | 339,609       |
|                         | Note                | 10                       | 9                   | 11                  |                |               |

# Notes to the financial statements For the year ended 31 March 2011

# 9. Costs of generating funds

|   | Direct<br>expenses | Support<br>Costs | Total<br>2011   | Total<br>2010 |
|---|--------------------|------------------|-----------------|---------------|
|   | £                  | £                | £               | £             |
| Fundraising costs of grants & donations |                    |                  |                 |               |
| Salanes and staff costs                 | 2,583              | 39,441           | 42,024          | 50,525        |
| Other staff costs                       | -                  | 9,724            | 9,724           | 1,046         |
| Office costs                            | -                  | 7,876            | 7,876           | 8,808         |
| Premises costs                          | 92                 | 3,638            | 3,730           | 4,932         |
| Advertising & Marketing costs           | -                  | 3,358            | 3,358           | 1,167         |
| Finance costs                           | -                  | 446              | <del>44</del> 6 | 372           |
| Depreciation                            | -                  | 1,954            | 1,954           | 823           |
| Management of Youth Clubs               |                    |                  |                 |               |
| Salaries                                | 1,678              | -                | 1,678           | 3,155         |
| Other costs                             | 413                | -                | 413             | 602           |
|   | 4,766              | 66,437           | 71,203          | 71,430        |
| Rental expenses                         |                    |                  |                 |               |
| Loss on disposals                       |                    |                  |                 | 1,025         |
|   | 4,766              | 66,437           | 71,203          | 72,455        |

# 10. Charitable activities – contracts for operational programmes

|                              |         | Other  |           |         |         |           |
|------------------------------|---------|--------|-----------|---------|---------|-----------|
|                              | Payroll | sta ff | Direct    | Support | Total   | Total     |
|                              | costs   | costs  | ex penses | costs   | 2011    | 2010      |
|                              | £       | £      | £         | £       | £       | £         |
| Youth Achievement Foundation | 115,430 | 3,111  | 69,201    | 67,263  | 255,005 | 249,924   |
| Youth Development Team       | 112,422 | 11,871 | 24,509    | 77,685  | 226,487 | 368,852   |
| Music and Arts Project       | 145,202 | 18,206 | 50,254    | 77,969  | 291,631 | 241,426   |
| vinvolve                     | 79,111  | 3,884  | 7,455     | 56,737  | 147,187 | 146,912   |
| YPYA                         | -       | -      | -         | -       |         | 12,986    |
|                              | 452,165 | 37,072 | 151,419   | 279,654 | 920,310 | 1,020,100 |

# Notes to the financial statements For the year ended 31 March 2011

# 11. Governance Costs

|                          | Direct   | Support | Total  | Total  |
|--------------------------|----------|---------|--------|--------|
|                          | expenses | costs   | 2011   | 2010   |
|                          | £        | £       | £      | £      |
| Salaries and staff costs | -        | 14,273  | 14,273 | 14,611 |
| Other staff costs        | -        | 422     | 422    | 806    |
| Office costs             | 1,204    | 4,181   | 5,385  | 1,386  |
| Premises Costs           | •        | 4,154   | 4,154  | 3,432  |
| Finance costs            | -        | 145     | 145    | 88     |
| Depreciation             | -        | 600     | 600    | 431    |
| Professional Fees        | 9,413    | -       | 9,413  | 728    |
| Annual General Meeting   | 806      | -       | 806    | 400    |
| Audit & Accountancy fees | 7,079    | -       | 7,079  | 6,555  |
|                          | 18,502   | 23,775  | 42,277 | 28,437 |

### Notes to the financial statements For the year ended 31 March 2011

### 12 Salaries & Staff Costs

| 12 Salaries & Stair Cost    | 3            |              |             |         |
|-----------------------------|--------------|--------------|-------------|---------|
|                             | Unrestricted | Restricted   | Total       | Total   |
|                             | funds        | funds        | 2011        | 2010    |
| Wages and salanes           | 497,081      | 121,020      | 618, 101    | 668,097 |
| Social Security costs       | 44,563       | 10,126       | 54,689      | 59,241  |
| Pension costs               | 7,315        | 2,570        | 9,885       | 9,733   |
|                             | 548,959      | 133,716      | 682,675     | 737,071 |
|                             |              | <del> </del> |             |         |
| Salaries by function        |              |              | 2011        | 2010    |
|                             |              |              | £           | £       |
| Charitable activities       |              |              | 624,700     | 668,781 |
| Generating funds            |              |              | 43,702      | 53,679  |
| Governance                  |              |              | 14,273      | 14,611  |
|                             |              |              | 682,675     | 737,071 |
|                             |              |              | <u> </u>    |         |
| Number of employees         |              |              | 2011        | 2010    |
|                             |              |              | Number      | Number  |
| The average number of emplo | oyees        |              |             |         |
| during the year was         |              |              | 41 00       | 29 25   |
|                             |              |              |             |         |
| Number of employees by f    | function     |              | 2011        | 2010    |
|                             |              |              | Number      | Number  |
| Charitable activities       |              |              | 37 50       | 26 00   |
| Generating funds            |              |              | 2 50        | 2 25    |
| Governance                  |              |              | 1 00        | 1 00    |
|                             |              |              | 41 00       | 29 25   |
|                             |              |              | <del></del> |         |

No employee earned more than £60,000 in the year (2010 – NIL) No director has received remuneration or reimbursement of expenses during the year

### 13. Pensions Costs

The company operates a defined contribution pension scheme available to all employees after 6 months service. The assets of the scheme are administered by trustees in a fund independent from the company. The pension charge represents contributions due from the company in the year and amounted to £9,885 (2010 - £9,733).

# Notes to the financial statements For the year ended 31 March 2011

# 14. Tangible fixed assets

|                     | Freehold<br>investment<br>property<br>£ | Fixtures fittings and computer equipment £ | Motor<br>vehicles<br>£ | Total<br>£ |
|---------------------|---|--|------------------------|------------|
| Cost/ Valuation     | ~                                       | ~  | ~                      | ~          |
| At 1 April 2010     | 200,000                                 | 80,906                                     | 61,341                 | 342,247    |
| Additions           | · -                                     | 14,928                                     | 4,230                  | 19,158     |
| Disposals           | -                                       | -  | -                      | -          |
| At 31 March 2011    | 200,000                                 | 95,834                                     | 65,571                 | 361,405    |
| Depreciation        |   |  |                        |            |
| At 1 April 2010     | -                                       | 73,703                                     | 22,565                 | 96,268     |
| On disposals        | -                                       | -  | -                      | -          |
| Charge for the Year | -                                       | 6,517                                      | 10,613                 | 17,130     |
| At 31 March 2010    |   | 80,220                                     | 33,178                 | 113,398    |
| Net Book Value      |   |  |                        |            |
| At 31 March 2011    | 200,000                                 | 15,614                                     | 32,393                 | 248,007    |
| At 31 March 2010    | 200,000                                 | 7,203                                      | 38,776                 | 245,979    |

The investment property was valued at 31 March 2011 Mr J N J Upton, a qualified surveyor and director of the Company The directors have used this valuation in concluding that there has been no change in value during the year

# Notes to the financial statements For the year ended 31 March 2011

## 15. Fixed Asset Investments

| Listed Investments            | 2011   | 2010   |
|-------------------------------|--------|--------|
| Market value at 1 April 2011  | 13,064 | 9,667  |
| Gain on revaluation           | 649    | 3,397  |
| Market value at 31 March 2011 | 13,713 | 13,064 |

The above represents the company's investment in M&G Charifund

### 16 Debtors

|                | 2011   | 2010   |
|----------------|--------|--------|
| Income debtors | 31,381 | 53,063 |
| Accrued income | 23,520 | 16,085 |
| Prepayments    | 6,022  | 5,492  |
|                | 60,923 | 74,640 |

# 17. Creditors: amounts falling due within one year

|                                 | 2011    | 2010    |
|---------------------------------|---------|---------|
| Expense creditors               | 18,591  | 49,950  |
| Deferred income (note 18)       | 196,438 | 153,532 |
| Accruals                        | 17,703  | 22,538  |
| Taxes and social security costs | 13,307  | 17,919  |
|                                 | 246,039 | 243,939 |

# Notes to the financial statements For the year ended 31 March 2011

## 18 Deferred income

|   | 2011      |
|---|-----------|
|   | £         |
| Balance as at 1st April 2010  | 153,532   |
| Amount released to incoming resources   | (153,532) |
| Amount deferred in the year   | 196,438   |
| Balance at 31st March 2011  | 196,438   |
|   |           |
| Amounts deferred in the year are  | £         |
| Summerfield income received during 2010/11 for programme delivery in 2011/12          | 10,000    |
| GCF -Comic Relief income received during 2010/11 for programme delivery in 2011/12    | 2,950     |
| Four Acres Trust income received during 2010/11 for programme delivery in 2011/12     | 4,242     |
| TBC - NHS income received during 2010/11 for programme delivery in 2011/12            | 4,137     |
| Peter Lang Trust income received during 2010/11 for programme delivery in 2011/12     | 1,155     |
| St James's Place income received during 2010/11 for Youth Worker salary in 2011/12    | 27,090    |
| CTC Charitable Trust income received during 2010/11 for programme delivery in 2011/12 | 2,063     |
| Youth Achievement Foundation fees received during 2010/11 for April 2011              | 5,898     |
| Income received during 2010/11 from Media Box for project in 2011/12                  | 1,183     |
| Big Lottery Transition Fund received March 2011 for 2011/12 project                   | 132,720   |
| Rent received in advance for quarter ended 30 June 2011                               | 5,000     |
|   | 196,438   |
|   |           |

## 19. Restricted funds

|                              | Balance at | Movement | n Resources | Balance at |  |
|------------------------------|------------|----------|-------------|------------|--|
|                              | 01 Aprıl   | Incoming | Outgoing    | 31 March   |  |
|                              | 2010       |          |             | 2011       |  |
|                              | £          | £        | £           | £          |  |
| Youth Achievement Foundation | -          | 6,276    | (6,276)     | -          |  |
| Youth Development Team       | 36,627     | 45,826   | (40,383)    | 42,070     |  |
| Music and Arts Project       | -          | 20,394   | (20,394)    | -          |  |
| Russell Commission V project | -          | 156,687  | (156,687)   |            |  |
|                              | 36,627     | 229,183  | (223,740)   | 42,070     |  |

# Notes to the financial statements For the year ended 31 March 2011

## **Purposes of restricted funds**

| Source                                   | Amount  | Purpose                        |
|--|---------|--------------------------------|
|  | £       |                                |
| Youth Achievement Foundation             |         |                                |
| Future Jobs Fund                         | 6,154   | Salary + Training and Costs    |
| CTC                                      | 122     | Bike Club                      |
| Youth Development Team                   |         |                                |
| Peter Lang Trust                         | 11,656  | Looked-after Childrens Project |
| The Football Foundation                  | 2,800   | Youth work through football    |
| Gloucestershire Community Foundation     | 1,314   | Comic Relief - Sports          |
| Gloucestershire County Council           | 18,903  | Capital for Van and Dance Mats |
| Gloucester City Council                  | 5,000   | City Drop-in Centre            |
| Future Jobs Fund                         | 6,154   | Salary + Training and Costs    |
| Music and Arts Project                   |         |                                |
| Future Jobs Fund                         | 3,077   | Salary + Training and Costs    |
| Media Box                                | 17,317  |                                |
| Russell Commission v project             | 152,918 |                                |
| Russell Commission v project- F Job Fund | 3,768   |                                |
| Note 19                                  | 229,183 |                                |

A grant of £152,918 was received from v project. The money has been used, as agreed, for staff salanes and associated overheads. Work has focussed around awareness and promotion of youth volunteering, capacity building and developing application and evaluation materials within the team and for funding youth led projects.

### Notes to the financial statements For the year ended 31 March 2011

#### 20 Unrestricted funds

|                               | Balance at | Movement in Resources |           |      |           | Balance at |
|-------------------------------|------------|-----------------------|-----------|------|-----------|------------|
|                               | 01 April   | Incoming              | Outgoing  | Gain | Transfers | 31 March   |
|                               | 2010       |                       |           |      |           | 2011       |
|                               | £          | £                     | £         | £    | £         | £          |
| General                       | 325,432    | 42,368                | (42,368)  | 649  | (51,512)  | 274,569    |
| Revaluation reserve           | 84,454     | -                     | -         | -    | -         | 84,454     |
| Designated                    |            |                       |           |      |           |            |
| Fixed assets acquisition fund | 165,682    | -                     | -         | -    | -         | 165,682    |
| Youth Achievement Foundation  | 74,606     | 204,545               | (269,344) | -    | -         | 9,807      |
| Youth Development Team        | 2,758      | 161,656               | (219,213) | -    | 54,799    | -          |
| Russell Commision v project   | -          | -                     | (11,262)  | -    | 11,262    | -          |
| Music and Arts Project (YSDF) | -          | 282,412               | (267,863) |      | (14,549)  | -          |
|                               | 652,932    | 690,981               | (810,050) | 649  |           | 534,512    |

#### **Transfers**

Surpluses and deficits arising from the movements of the funds designated to the company's programmes have been taken to the general fund at 31 March 2011

### Purposes of designated funds

### Fixed assets acquisition fund

Property at Kerne Bridge was sold and proceeds of £90,000, originally held by the Custodial Trustee of the National Association of Clubs for Young People, were transferred to the company £30,000 was used to assist the company with a move to new premises and the balance of £60,000 has been placed in a designated fund for the future acquisition of tangible fixed assets

The Youth Achievement Foundation is a three year project under contract to UK Youth acting as agents for the government All Designated fund income of £204,545 for year three has come from Gloucestershire County Council

Designated funds of £282,412 of which £247,801 have been received from the DSCF through the Youth Development Fund for the Music and Arts project. The aim of this 2 year project is to be an ongoing initiative financed from other sources

#### Notes to the financial statements For the year ended 31 March 2011

### 21 Summary of movement in funds

|                              | Balance at | Move    | Movement in Resources |      |          |
|------------------------------|------------|---------|-----------------------|------|----------|
|                              | 01 Арпі    | Income  | Outgoing              | Gain | 31 March |
|                              | 2010       |         |                       |      | 2011     |
| Restricted funds (Note 19)   | 36,627     | 229,183 | (223,740)             | -    | 42,070   |
| Unrestricted funds (Note 20) | 652,932    | 690,981 | (810,050)             | 649  | 534,512  |
|                              | 689,559    | 920,164 | (1,033,790)           | 649  | 576,582  |

### 22 Analysis of net assets between funds

|                         | Unrestrict | Unrestricted funds |              |           |  |
|-------------------------|------------|--------------------|--------------|-----------|--|
|                         | General    | neral Designated   | gnated funds | Total     |  |
|                         | £          | £                  | £            | £         |  |
| Tangible fixed sssets   | 117,514    | 84,454             | 46,039       | 248,007   |  |
| Intangible fixed assets | 13,713     | -                  | -            | 13,713    |  |
| Current assets          | 178,994    | 218,448            | 163,459      | 560,901   |  |
| Current liabilities     | (35,652)   | (42,959)           | (167,428)    | (246,039) |  |
|                         | 274,569    | 259,943            | 42,070       | 576,582   |  |

#### 23. Financial Commitments

|                  | 2011   |        |       | 2010  |         |        |
|------------------|--------|--------|-------|-------|---------|--------|
|                  | <1 Yr  | 2-5Yrs | >5Yrs | <1 Yr | 2-5Yrs  | >5 Yrs |
| Land & Buildings | -      | 36,176 | -     | -     | 24,176  | -      |
| Operating Leases | 9,958_ | 2,328  |       |       | 12,286_ |        |
|                  | 9,958  | 38,504 |       | •     | 36,462  |        |

### 24 Capital commitments

There were no capital commitments at 31 March 2011 or 31 March 2010

# 25. Contingent liabilities

There were no contingent liabilities at 31 March 2011 or 31 March 2010

#### 26 Company status

The company is registered under the Companies Act 2006 as a company limited by guarantee

The members of the company are the directors named on page 1 In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity

#### 27 Related party disclosures

The Company Secretary, Mr D W Carlton has provided consultancy services to the company amounting to £482 for the account period 1 April 2010 to 31 March 2011