

Please complete in typescript, or in bold black capitals
CHFP001

Annual Return

363a

101116/300

Company Number	1517478	- (01116/500 -
Company Name in full	MCLAREN RACING LIMITED	
Date of this return	Day Month Year	
The information in this return is made up to	$\begin{bmatrix} 0 & 7 \\ \end{bmatrix} \begin{bmatrix} 1 & 0 \\ \end{bmatrix} \begin{bmatrix} 2 & 0 \\ \end{bmatrix} \begin{bmatrix} 0 & 7 \\ \end{bmatrix}$	
Date of next return If you wish to make your next return to a date earlier than the anniversary of this return please show the date here Companies House will then send a form at the appropriate time	Day Month Year	
Registered Office Show here the address at the date of this return	McLaren Technology Centre Chertsey Road	
Any change of registered office must be notified on form 287 Post town County / Region UK Postcode	Woking	
Principal business activities		
Show trade classification code number(s) for the principal activity or activities	9262	L
If the code number cannot be determined, ty		L
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LD5 22/10/2007 324
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LYIWUTUE
LD3 16/10/2007 4
COMPANIES HOUSE

When you have completed and signed the form please send it to the Registrar of Companies at

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff for companies registered in England and Wales

ОГ

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB for companies registered in Scotland DX 235 Edinburgh

If the register of mem	bers is not kept at the i	Hill House
	e here where it is kept ' I	1 Little New Street
	Post town	
	County / Region l	London UK Postcode E C 4 A 3 T F
Register of Debe If there is a register of or a duplicate of any of it, which is not ke office, state here whe	of debenture holders, such register or part ept at the registered	Hill House I Little New Street London UK Postcode E C 4 A 3 T F
Company type		
Public limited company		
Private company limited	by shares	
Private company limited share capital	by guarantee without	
Private company limited section 30	by shares exempt under	Please tick the appropriate box
Private company limited under section 30	by guarantee exempt	
Private unlimited compa	iny with share capital	
Private unlimited compa	nny without share capital	
Company Secre	tary	Details of a new company secretary must be notified on form 288a
	lame * Style / Title	Mr I
details of joint sec- retanes)	Forename(s)	Timothy Nicholas
* Voluntary details **Tick this box if the	Surname	Murnane
address shown is a service address for the beneficiary of a	Address ^{††}	Polrainley, Hook Heath Avenue
Confidentiality Order granted under section 723B of the		
Companies Act 1985 otherwise, give your	Post town	Woking
usual residential address In the case of a corporation or	County / Region	Surrey UK Postcode G U 2 2 O H N
Scottish firm, give the registered or principal office address	Country	L
If a partnership give the names and addresses of the partners or the name of the partnership and office address		1517478

Directors Please list directors in alpha	betical order	Details of new directors must be notified on form 288a
Name		, Mт
Directors In the case of a director that is a corporation or a	. Otyle 7 Tile	Day Month Year
Scottish firm, the name is the corporate or firm name	Date of birth	$\frac{2}{2} \frac{9}{10} \frac{0}{10} \frac{3}{10} \frac{1}{10} \frac{9}{10} \frac{7}{10} \frac{0}{10}$
†† Tick this box if the	Forename(s)	John Philip
address shown is a service address for the beneficiary of a	Surname	Cooper
Confidentiality Order granted under section	Address ^{††}	9 Corfield Close
723B of the Companies Act 1985 otherwise, give your		Finchampstead
usual residential address in the case of a corporation or	Post town	Wokingham
Scottish firm, give the registered or principal	County / Region	Berkshire UK Postcode R G 4 0 4 P A
office address	Country	Nationality British
Busin	ess occupation	Finance Director
* Voluntary details		
Name Directors In the case	* Style / Title	L
of a director that is a corporation or a		Day Month Year
Scottish firm, the name is the corporate or firm name	Date of birth	
	Forename(s)	Ronald
th Tick this box if the address shown is a service address for	Surname	Dennis
	Address ^{††}	Cherry Trees
723B of the Companies Act 1985		Thorley Close
otherwise, give your usual residential address In the case	Post town	West Byfleet
of a corporation or Scottish firm, give the registered or principal	County / Region	Surrey UK Postcode K T 1 4 6 J E
office address	Country	Nationality British
Busin	ess occupation	Business Manager

Directors		Details of new directors must be notified on form 288a	
Please list directors in	Name * Style / Title		
Directors In the case	-	L	
of a director that is	a	Day Month Year	
corporation or a Scottish firm, the name is the corpo-	Date of birth	\[\frac{2}{4} \frac{4}{\bigcup_1 \bigcup_1 \bigcup_1 \bigcup_1 \bigcup_5 \bigcup_2 \bigcup_5 \bigcup_2 \\ \frac{2}{\bigcup_1 \bigcup_1 \bigcup_1 \bigcup_1 \bigcup_1 \bigcup_1 \bigcup_2 \bigcup_2 \\ \frac{2}{\bigcup_1 \bigcup_1 \bigcup_1 \bigcup_1 \bigcup_2 \bigcup_2 \bigcup_2 \\ \frac{2}{\bigcup_1 \bigcup_1 \bigcup_1 \bigcup_1 \bigcup_1 \bigcup_2 \bigcup_2 \\ \frac{2}{\bigcup_1 \bigcup_1 \bigcup_1 \bigcup_1 \bigcup_1 \bigcup_1 \bigcup_1 \\ \frac{2}{\bigcup_1 \bigcup_1 \bigcup_1 \\ \frac{2}{\bigcup_1 \bigcup_1 \bigcup_1 \\ \frac{2}{\bigcup_1	
rate or firm name	Forename(s)	Norbert	
†† Tick this box if the address shown is a service address for	Surname	Haug	_
the beneficiary of a Confidentiality Order	Address **	August-Laemmle-Weg 6	
granted under section 723B of the			_
Companies Act 1985			
otherwise, give your usual residential address In the case	Post town	71229Leonberg	
of a corporation or Scottish firm, give the registered or principal office address	County / Region	UK Postcode	_
onice address	Country	Germany Nationality German	
E	Business occupation	Vice Pres MB Motorsport	
* Voluntary details			
N	lame * Style / Title	Mr	
Directors In the case of a director that is a corporation or a	a	Day Month Year	
Scottish firm, the name is the corpo	Date of birth	[2 [5] [1 [2] [1 [9 [6 [0	
rate or firm name	Forename(s)	Timothy Nicholas	
Tick this box if the address shown is a service address for	Surname	Murnane	
the beneficiary of a Confidentiality Order granted under section	Address **	Polrainley, Hook Heath Avenue	
723B of the Companies Act 1985			
otherwise, give your usual residential address in the case of a corporation or Socitish firm, give the registered or principal office address	Post town	Woking	_
	County / Region	Surrey UK Postcode G U 2 2 O H 1	N —
	Country	Nationality British	
E	Business occupation	Solicitor/Head of Legal Affairs	_

Directors Please list directors in	alnhahetical order	Details of new directors must be notified on form 288a
	Name * Style / Title	,Mr
Directors In the cas of a director that is corporation or Scottish firm, the name is the corpo- rate or firm name	e a a e Date of birth	Day Month Year
tt Tiek this hav le the	1 orename(o)	
Tick this box if the address shown is a service address for the beneficiary of a	Surname	Neale "The Claremonts"
Confidentiality Order granted under section 723B of the Companies Act 1985	Addition	8B Walkers Ridge
otherwise, give your usual residential address In the case	Post town	Camberley
of a corporation or Scottish firm, give the registered or principal office address	County / Region	
	Country	Nationality British
Ī	Business occupation	Engineer
* Voluntary details		
1	Name * Style / Title	1
Directors In the cas of a director that is corporation or a Scottish firm, the	a a	Day Month Year
name is the corpo)-	$\frac{1}{1} \frac{6}{1} \frac{1}{1} \frac{2}{1} \frac{1}{1} \frac{9}{1} \frac{5}{1} \frac{4}{1}$
rate or firm name Tick this box if the	Forename(s)	Abdulazız
address shown is a service address for	Surname	Ojjeh
the beneficiary of a Confidentiality Order granted under section	Address ^{††}	48 Chemin de la Boucle
723B of the Companies Act 1985		L
otherwise, give your usual residential address In the case of a corporation or	Post town	1222 Vesenaz
Scottish firm, give the registered or principal	County / Region	UK Postcode
office address	Country	Switzerland Nationality Saudi Arabian
E	Business occupation	Businessman

CHFP001

	Company Number	1517478
Con	npany Name in full	MCLAREN RACING LIMITED
* Voluntary details	.,	
Company Secr	etary	
(Please photocopy this area to provide details of joint sec- retaries)	Name * Style / Title	Details of a new company secretary must be notified on form 288a
If a partnership give the names and addresses of the part-	Forename(s)	
ners or the name of the partnership and office address	Surname	
tt Tick this box if the	Address ††	1
address shown is a service address for the beneficiary of a Confidentiality Order		
granted under section 723B of the	Post town	1
Companies Act 1985 otherwise, give your usual residential	County / Region	UK Postcode
address In the case of a corporation or Scottish firm, give the registered or principal	Country	L
Directors Please list directors in		Details of new directors must be notified on form 288a
Directors in the case of a director that is a		
corporation or a	l	Day Month Year
Scottish firm, the name is the corporate or firm name	. Date of birth	$\frac{2}{2} \frac{5}{5} / \frac{0}{9} \frac{9}{1} \frac{1}{1} \frac{9}{5} \frac{5}{2}$
	Forename(s)	Mansour Akram
†† Tick this box if the address shown is a service address for the beneficiary of a	Surname	Ојјећ
Confidentiality Order granted under section 723B of the	Address ^{††}	10 Chemin Marly 1245 Collonges-Bellerive
Companies Act 1985 otherwise, give your usual residential	Post town	1245 Contanges Benefite
address In the case of a corporation or Scottish firm, give the registered or principal	County / Region	UK Postcode
office address	Country	Switzerland Nationality Saudi Arabian
	Business occupation	Businessman
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Directors Please list directors in	alphabetical order	Details of new directors must be notified on form 288a
	Name * Style / Title	1
Directors In the case of a director that is a corporation or a		Day Month Year
Scottish firm, the name is the corporate or firm name	Date of birth	$\frac{2}{2} \frac{9}{10} \frac{0}{10} \frac{4}{10} \frac{1}{10} \frac{9}{10} \frac{5}{10} \frac{8}{10}$
	Forename(s)	Martin
†† Tick this box if the address shown is a service address for	Surname	Whitmarsh BScEng
the beneficiary of a Confidentiality Order	Address **	Waterton
granted under section 723B of the Companies Act 1985 otherwise, give your		Windlesham Road
usual residential address in the case of a corporation or	Post town	Chobham
Scottish firm, give the registered or principal office address	County / Region	Surrey UK Postcode G U 2 4 8 S W
onice address	Country	Nationality British
	Business occupation	Engineer
* Voluntary details		
No. Directors In the case	lame * Style / Title	
of a director that is a corporation or a		Day Month Year
Scottish firm, the name is the corporate or firm name	Date of birth	L_L_/L_L_L_L_
	Forename(s)	L
†† Tick this box if the address shown is a service address for	Surname	
the beneficiary of a Confidentiality Order granted under section 723B of the	Address ^{††}	<u> </u>
Companies Act 1985 otherwise, give your usual residential address In the case	Post town	
of a corporation or Scottish firm, give the registered or principal	County / Region	UK Postcode
office address	Country	Nationality
į.	Business occupation	

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List of past and present shareholders Schedule to form 363a

Company Number 1517478

Company Name in full	MCLAREN RACING LIMITED
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- Changes to shareholders particulars or details of the amount of stock or shares transferred must be completed each year
- You must provide a "full list" of all the company shareholders on
 - The company's first annual return following incorporation,
 - Every third annual return after a full list has been provided
- List the company shareholders in alphabetical order or provide an index
- ➤ List joint shareholders consecutively

	Class and	Shares or amount of stock transferred (if appropriate)	
Shareholders' details	number of shares or amount of stock held	Class and number of shares or amount of stock transferred	Date of registration of transfer
Name LMcLAREN GROUP LIMITED Address LMcLaren Technology Centre LChertsey Road LWoking Surrey UK Postcode LG LU L2 L1 L4 LY LH	£1 00 ORD 50150		
Name L Address L L UK Postcode			
Name LAddress L L UK Postcode			

(e.g. Ordinary/Preference) Nominal Value shares issued Issued share capital (i e Number of shares issued Enter details of all the shares in issue multiplied by nominal value per at the date of this return share, or total amount of stock) £1 00 ORD 50150 £50150 Totals 50150 £50150 List of past and present shareholders There were no changes in the period (Use attached schedule where appropriate) A full list is required if one was not included with either of the last two returns in another format on paper A list of changes is enclosed A full list of shareholders is enclosed Certificate I certify that the information given in this return is true to the best of my knowledge and belief Signed Date 10/10/07 † a director / secretary † Please delete as appropriate When you have signed the return send it continuation sheets This return includes 2 with the fee to the Registrar of Companies Cheques should be made payable to (enter number) Companies House. You do not have to give any contact information in the box opposite but if Deloitte & Touche LLP you do, it will help Companies House to Hill House, 1 Little New Street contact you if there is a query on the form The contact information that you Ref MATT AUCOTT/MRA London, EC4A 3TR give will be visible to searchers of the Tel I public record DX number₁ DX exchange I

Class

Number of

Aggregate