# T. J. MORRIS LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019



Moore (NW) LLP
Chartered Accountants

### **COMPANY INFORMATION**

**Directors** 

Mr T J Morris

Mr J L Morris

Secretary

Mr G McLoughlin

Company number

01505036

Registered office

Portal Way

Axis Business Park

Gillmoss Liverpool L11 0JA

**Auditor** 

Moore (NW) LLP

110-114 Duke Street

Liverpool L1 5AG

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### STRATEGIC REPORT

### FOR THE YEAR ENDED 30 JUNE 2019

The directors present the strategic report for the year ended 30 June 2019.

### Strategic Aims

The company aims to continue its current levels of growth, to maintain its position in the marketplace.

This objective will be achieved by:

- continuing to expand the company's retail operations throughout the United Kingdom by opening new stores
- continuing to provide its customers with quality products at bargain prices
- offering new retail opportunities to customers

### Fair Review of the Business

The company achieved an increase in turnover from £2,143m to £2,471m, an increase of £328m or 15%. This was achieved by the opening of additional retail outlets during the year, shop re-sites and an increased contribution from existing stores. Operating profit increased from £201m to £231m, an increase of £30m or 15%.

The balance sheet on page 8 of the financial statements shows that the company's financial position has strengthened compared to the prior year in terms of net assets.

At 30 June 2019 the company had 506 retail outlets. Further additions to retail outlets are planned during the year to 30 June 2020 which should lead to further growth in turnover and profitability.

The company manages its operations on a retail outlet basis. For this reason the company's directors believe that further key performance indicators for the company are not necessary or appropriate for an understanding of the development, performance or position of the business.

### **Future Developments of the Business**

The company intends to increase the number of retail outlets in operation in the year to 30 June 2020, and to eventually have between 800 and 1,000 retail outlets open.

### Financial Risk Management Objectives and Policies

The company uses various financial instruments including loans, cash and various items, such as trade debtors and trade creditors that arise directly from its operations. The existence of these financial instruments exposes the company to a number of financial risks, which are described in more detail below.

The main risks arising from the company's financial instruments are market risk, liquidity risk, interest rate risk, cash flow and credit risk. The directors review and agree policies for managing each of these risks and they are summarised below.

### Market risk

Market risk encompasses three types of risk being currency risk, interest rate risk and price risk. The company's policies for managing interest rate risk are considered along with those for managing cash flow risk and are set out in the subsection entitled "interest rate risk" below.

### Liquidity risk

The company seeks to manage financial risk by ensuring sufficient liquidity is available to meet foreseeable needs and to invest cash assets safely and profitably.

# STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

### Interest rate risk

The company finances its operations through retained profits. The company's exposure to interest rate fluctuations is negligible given its surplus of cash.

### Credit risk

The company's principal financial assets are cash balances which are invested safely.

By order of the board

Mr G McLoughlin

1St October 2019

# DIRECTORS' REPORT FOR THE YEAR ENDED 30 JUNE 2019

The directors present their annual report and financial statements for the year ended 30 June 2019.

### **Principal activities**

The principal activity of the company continued to be the retailing of household products at bargain prices.

### **Directors**

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr T J Morris Mr J L Morris

### Results and dividends

The results for the year are set out on page 7.

Ordinary dividends were paid amounting to £10,000,000. The directors do not recommend payment of a final dividend.

### Disabled persons

The company has continued its policy of employing disabled persons wherever practicable having regard to their particular aptitudes and abilities. When the situation arises, the company endeavours to retrain any members of staff who develop a disability during employment with the company.

### **Employee involvement**

The company has maintained its commitment to employee involvement and sound employee relations. Meetings are held with management and staff to keep them informed of the latest developments and key objectives.

### **Auditor**

The auditor, Moore (NW) LLP (formerly Moore Stephens (North West) LLP), is deemed to be reappointed under section 487(2) of the Companies Act 2006.

### Strategic report

The company has chosen in accordance with Companies Act 2006, s. 414C(11) to set out in the company's strategic report information required by Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008, Sch. 7 to be contained in the directors' report. It has done so in respect of the fair review of the company's business, and an indication of future developments.

### Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

By order of the Moard

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Date: 15t Oct Ober 30

# DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 30 JUNE 2019

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF T. J. MORRIS LIMITED

### Opinion

We have audited the financial statements of T. J. Morris Limited (the 'company') for the year ended 30 June 2019 which comprise the statement of comprehensive income, the balance sheet, the statement of changes in equity, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 June 2019 and of its profit for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
   and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

### Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

# INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF T. J. MORRIS LIMITED

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

### Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

### The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Mr Brian McGain (Senior Statutory Auditor)

for and on behalf of Moore (NW) LLP (formerly Moore Stephens

(North West) LLP)

Chartered Accountants Statutory Auditor Sid October 2019

110-114 Duke Street Liverpool L1 5AG

# STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2019

		2019	2018
	Notes	£	£
Turnover	3	2,470,617,223	2,143,267,097
Cost of sales		(1,692,868,102)	(1,466,026,092)
Gross profit		777,749,121	677,241,005
Administrative expenses		(553,057,951)	(481,144,267)
Other operating income		6,207,543	5,091,877
Operating profit	4	230,898,713	201,188,615
Interest receivable and similar income	8	2,444,829	1,512,059
Interest payable and similar expenses	9	(37,296)	(112)
Profit before taxation		233,306,246	202,700,562
Taxation	10	(48,869,795)	(38,759,264)
Profit for the financial year		184,436,451	163,941,298
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The profit and loss account has been prepared on the basis that all operations are continuing operations.

# BALANCE SHEET AS AT 30 JUNE 2019

		;	2019		2018
	Notes	£	£	£	£
Fixed assets					
Tangible assets	12		721,703,583		648,185,220
Investments	13		353		-
			721,703,936	•	648,185,220
Current assets					
Stocks Debtors falling due after more than one	16	190,835,763		177,587,817	
year	17	88,922,319		72,004,832	
Debtors falling due within one year	17	117,834,906		99,493,224	
Cash at bank and in hand		219,032,579		143,127,892	
		616,625,567	•	492,213,765	
Creditors: amounts falling due within one year	18	(221,786,945)		(197,530,755)	
Net current assets			394,838,622		294,683,010
Total assets less current liabilities			1,116,542,558	-	942,868,230
Creditors: amounts falling due after more than one year	19		(25,908,219)		(26,276,158)
Provisions for liabilities	20		(4,442,132)		(4,836,316)
Net assets		-	1,086,192,207	<del>-</del>	911,755,756
Capital and reserves				_	
Called up share capital	23		20,000		20,000
Profit and loss reserves		•	1,086,172,207		911,735,756
Total equity		- 1	1,086,192,207	_	911,755,756
		=		=	

The financial statements were approved by the board of directors and authorised for issue on 1st October 2019 and are signed on its behalf by:

1.20

Mr T J Morris **Director** 

Company Registration No. 01505036

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2019

	Share capital	Profit and loss reserves	Total
Notes	£	£	£
	20,000	747,794,458	747,814,458
		163,941,298	163,941,298
	20,000	911,735,756	911,755,756
		184,436,451	184,436,451
11	-	(10,000,000)	(10,000,000)
	20,000 1	1,086,172,207 1	,086,192,207
		20,000 20,000	Capital loss reserves £ 20,000 747,794,458  163,941,298  20,000 911,735,756

# STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2019

		2	2019	Ż	2018
N	lotes	£	£	£	£
Cash flows from operating activities Cash generated from operations Interest paid Income taxes paid	30		249,436,477 (37,296) (49,763,979)		245,098,797 (112) (35,678,554)
Net cash inflow from operating activities			199,635,202		209,420,131
Investing activities Purchase of tangible fixed assets Proceeds on disposal of tangible fixed assets Proceeds on disposal of subsidiaries Loans repaid Interest received  Net cash used in investing activities  Financing activities Dividends paid		(117,674,437) 107,217 (353) 1,392,229 2,444,829	(113,730,515)	(103,553,194) 406,763 - (2,485,137) 1,512,059	(104,119,509)
Net cash used in financing activities			(10,000,000)		-
Net increase in cash and cash equivalents			75,904,687		105,300,622
Cash and cash equivalents at beginning of year	ar		143,127,892		37,827,270
Cash and cash equivalents at end of year			219,032,579		143,127,892

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

### 1 Accounting policies

### Company information

T. J. Morris Limited is a private company limited by shares incorporated in England and Wales. The registered office is Portal Way, Axis Business Park, Gillmoss, Liverpool, L11 0JA.

### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest  $\pounds$ .

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

The company has taken advantage of the exemption under sections 402 and 405 of the Companies Act 2006 not to prepare consolidated accounts, on the grounds that its subsidiary companies, Axis Business Park Liverpool Management Company Limited, Legacy 500 Limited, Mere Hall Farm Limited and T.J. Morris Technologies Limited, are not material for the purposes of giving a true and fair view.

### 1.2 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

### 1.3 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods provided in the normal course of business, and is shown net of VAT. Cash sales are recognised at the point of sale and credit sales are recognised when goods are delivered to the customer.

Interest income is recognised when it is probable that the economic benefits will flow to the company and the amount of revenue can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and the effective interest rate applicable.

### 1.4 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold property 2% straight line

Leasehold property Over 8 years from last major refurbishment

Plant and machinery 15% reducing balance
Fixtures, fittings & equipment 15% reducing balance
Computer equipment 25% straight line
Motor vehicles 25% reducing balance

Helicopters 10% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

### 1 Accounting policies

(Continued)

### 1.5 Fixed asset investments

Interests in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in profit or loss.

A subsidiary is an entity controlled by the company. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

### 1.6 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

### 1.7 Stocks

Stocks are stated at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items. Cost represents the cost price of goods plus import duty and freight charges for goods purchased from overseas. Net realisable value represents the price achieved for goods when sold.

The company imports goods from overseas suppliers. These are recognised as goods in transit from the moment they are shipped from the port of origin until they are received into warehouse stock. Goods in transit are valued at cost.

### 1.8 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

### 1 Accounting policies

(Continued)

### 1.9 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

### Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

### Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

### Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

### 1 Accounting policies

(Continued)

### Basic financial liabilities

Basic financial liabilities, including creditors and bank loans that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

### Other financial liabilities

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value though profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

### Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

### 1.10 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

### 1.11 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

### 1 Accounting policies

(Continued)

### Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

### 1.12 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

### 1.13 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

### 1.14 Leases

Rental income from operating leases is recognised on a straight line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight line basis over the lease term.

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leases asset are consumed.

### 1.15 Website development

Website development costs are written off as they are incurred.

### 2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

3	Turnover and other revenue		
	An analysis of the company's turnover is as follows:		
		2019	2018
		£	£
	Turnover analysed by class of business		
	Sale of goods	2,470,617,223 ===========	2,143,267,097
		2019	2018
		£	
	Other significant revenue		
	Rental income	6,207,543	5,091,877
	Interest income	2,444,829 	1,512,059
		2019	2018
		£	£
	Turnover analysed by geographical market		
	United Kingdom	2,470,617,223 ===========	2,143,267,097
4	Operating profit		
		2019	2018
	Operating profit for the year is stated after charging/(crediting):	£	£
	Depreciation of owned tangible fixed assets	43,995,805	42,430,152
	Loss/(profit) on disposal of tangible fixed assets	53,054	
	Cost of stocks recognised as an expense	1,692,868,102	1,466,026,092
	Operating lease charges	59,177,930 =========	54,688,748
5	Auditor's remuneration		
		2019	2018
	Fees payable to the company's auditor and associates:	£	£
	For audit services		
	Audit of the financial statements of the company	80,000	70,000
	For other services		
	Taxation compliance services	22,000	27,000
	Other taxation services	63,000	130,000
	All other non-audit services	750	5,750
		85,750 	162,750
			_

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

### 6 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

		2019 Number	2018 Number
	Administrative and warehouse staff	2,120	1,864
	Retail staff	20,696	18,449
		22,816	20,313
	Their aggregate remuneration comprised:		
		2019 £	2018 £
	Wages and salaries	312,630,353	262,796,078
	Social security costs	14,231,687	11,741,390
	Pension costs	3,851,814	1,819,330
		330,713,854	276,356,798
7	Directors' remuneration		
		2019 £	2018 £
		£	£
	Remuneration for qualifying services	1,022,625	1,418,027
	Company pension contributions to defined contribution schemes	13,181	23,005
		1,035,806	1,441,032
	Remuneration disclosed above include the following amounts paid to the hig	hest paid director	• •
		2019	2018
		£	£
	Remuneration for qualifying services	512,058	1,053,338

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

8	Interest receivable and similar income		
		2019 £	2018 £
	Interest income	L.	L
	Interest on bank deposits	1,008,749	296,504
	Other interest income	1,436,080	1,215,555
	Total income	2,444,829	1,512,059
	Investment income includes the following:		
	Interest on financial assets not measured at fair value through profit or loss	1,008,749	296,504
9	Interest payable and similar expenses		
	moreot peyable and emmar expenses	2019	2018
		£	£
	Other finance costs:		
	Other interest	37,296	112
		====	
10	Taxation		
		2019	2018
		£	£
	Current tax		
	UK corporation tax on profits for the current period	47,500,000	40,000,000
	Adjustments in respect of prior periods	1,763,979 ————	(523,634)
	Total current tax	49,263,979	39,476,366
	Deferred tax		
	Origination and reversal of timing differences	(394,184)	(717,102)
	- -		====
	Total tax charge	48,869,795	38,759,264

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

10	Taxation	(Co	ontinued)
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The actual charge for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of tax as follows:

		2019 £	2018 £
	Profit before taxation	233,306,246	202,700,562
	Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit Permanent capital allowances in excess of depreciation  Depreciation on assets not qualifying for tax allowances  Under/(over) provided in prior years  Origination and reversal of timing differences - capital allowances	44,328,187 266,000 187,636 2,657,377 1,763,979 (394,184)	38,513,107 285,000 104,824 2,588,704 (523,634) (717,102)
	Rounding of tax charge  Taxation charge for the year	60,800 48,869,795	(1,491,635) 38,759,264
11	Dividends	2019 £	2018 £
	Interim paid	10,000,000	-

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

12	Tangible fixed assets					
		Freehold property		Plant and machinery	Fixtures, fittings & equipment	Total
		£	£	£	£	£
	Cost					
	At 1 July 2018	537,277,818	117,051,518	147,158,944	105,660,386	907,148,666
	Additions	81,460,631	11,110,668	13,868,745	11,234,393	117,674,437
	Disposals	-	(401,774)	(704,970)	(141,703)	(1,248,447)
	At 30 June 2019	618,738,449	127,760,412	160,322,719	116,753,076	1,023,574,656
	Depreciation and impairment		······································			
	At 1 July 2018	44,029,651	77,656,325	79,465,327	57,812,141	258,963,444
	Depreciation charged in the year	9,242,978	10,871,905	15,022,823	8,858,099	43,995,805
	Eliminated in respect of disposals	-	(401,774)	(573,346)	(113,056)	(1,088,176)
	At 30 June 2019	53,272,629	88,126,456	93,914,804	66,557,184	301,871,073
	Carrying amount		<del></del>	<u>.</u>		<del></del>
	At 30 June 2019	565,465,820	39,633,956	66,407,915	50,195,892	721,703,583
	At 30 June 2018	493,248,166	39,395,193	67,693,616	47,848,245	648,185,220

Freehold land and buildings with a carrying amount of £69,721,204 (2018 - £69,679,919) have been pledged to secure borrowings of the company. The company is not allowed to pledge these assets as security for other borrowings or to sell them to another entity.

As part of the acquisition of additional sites and the re-siting of certain stores into larger units, the company has acquired a number of freehold properties over the years.

A number of these property acquisitions have involved the purchase of units which have been either tenanted or partially tenanted.

The vast majority of these acquisitions have been for the furtherance of the company's own business.

During the year ended 30 June 2019, the company received incidental rents in relation to those properties amounting to £5.6m.

The difference between the cost price and the fair value of the element of those properties which could be construed as being of an investment nature is immaterial.

### 13 Fixed asset investments

	Notes	2019 £	2018 £
Investments in subsidiaries	14 ===	353 	• 

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

### Fixed asset investments (Continued) Movements in fixed asset investments Shares in group undertakings £ Cost or valuation At 1 July 2018 Additions 353 At 30 June 2019 353 Carrying amount At 30 June 2019 353 At 30 June 2018

### 14 Subsidiaries

Details of the company's subsidiaries at are as follows:

Axis Business Park Liverpool Management Company Limited prepared its most recent accounts to 30 June 2019.

Legacy 500 Limited prepared its most recent accounts to 31 October 2018.

Mere Hall Farm Limited had not commenced trading as at 30 June 2019, and has not yet prepared accounts.

T J Morris Technologies Limited has not yet prepared accounts.

Name of undertaking	Registered office	Nature of business	Class of shares held	% Held Direct Indirec	ct
Axis Business Park Liverpool Management Company Limited	UK	Real estate management	Ordinary	82.00	
Legacy 500 Limited	UK	Passenger air transport	Ordinary	100.00	_
Mere Hall Farm Limited	UK	Market gardening	Ordinary	100.00	-
TJ Morris Technologies	UK	Software development	Ordinary		
Limited				80.00	-

The aggregate capital and reserves and the result for the year of the subsidiaries noted above was as follows:

Name of undertaking	Profit/(Loss)	Capital and Reserves	
	£	£	
Axis Business Park Liverpool Management			
Company Limited	-	89	
Legacy 500 Limited	(824,218)	(824,118)	

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

Financial instruments		
	2019	2018
Carrying amount of financial assets	101,687,741	83,434,200 —————
Carrying amount of financial liabilities	209,511,748	188,090,254
Stocks		
	2019 £	2018 £
	18,031,373	19,360,983
Goods for resale	172,804,390	158,226,834
	190,835,763	177,587,817
Debtors		
	2019	2018
amounts falling due within one year:	£	3
rade debtors	2,313,932	2,319,711
Other debtors	10,451,490	9,109,657
repayments and accrued income	105,069,484	88,063,856
	117,834,906	99,493,224
	2019	2018
mounts falling due after more than one year:	£	£
ther debtors	88,922,319	72,004,832
otal debtors	206,757,225	171,498,056
	Carrying amount of financial assets Carrying amount of financial liabilities Stocks Goods in transit Goods for resale Debtors Amounts falling due within one year: Trade debtors Other debtors	### Carrying amount of financial assets    Carrying amount of financial liabilities

Included in other debtors due after more than one year are loans made by the company to related parties totalling £88,922,319 (2018 - £72,004,832). These loans are repayable on demand, but the directors have decided that they should be disclosed as being due after more than one year as the company has no intention of calling in these loans in the foreseeable future, as part of the ongoing financial support for these related parties.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

18	Creditors: amounts falling due within one year			
	·		2019	2018
			3	£
	Trade creditors		115,404,961	98,164,973
	Corporation tax		21,500,006	22,000,006
	Other taxation and social security		16,683,410	13,716,653
	Other creditors		16,675,800	7,536,320
	Accruals and deferred income		51,522,768	56,112,803
			221,786,945	197,530,755
19	Creditors: amounts falling due after more than one year			
••	orealistic and allowing and allowing and pear		2019 £	2018 £
	Accruals and deferred income		25,908,219	26,276,158
	Amounts included above which fall due after five years are a Operating lease incentives and capital contributions to be re years		12,935,179	13,621,055
20	Provisions for liabilities			
			2019	2018
		Notes	£	£
	Deferred tax liabilities	21	4,442,132	4,836,316
21	Deferred taxation			
	Deferred tax assets and liabilities are offset where the com The following is the analysis of the deferred tax balances (aff			
			Liabilities 2019	Liabilities 2018
	Balances:		£	£
	Accelerated capital allowances		4,442,132	4,836,316

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

21	Deferred taxation		(Continued)
	Movements in the year:		2019 £
	Liability at 1 July 2018 Credit to profit or loss		4,836,316 (394,184)
	Liability at 30 June 2019		4,442,132
22	Retirement benefit schemes	2040	2040
	Defined contribution schemes	2019 £	2018 £
	Charge to profit or loss in respect of defined contribution schemes	3,851,814	1,819,330
	The company operates a defined contribution pension scheme for all qualifying the scheme are held separately from those of the company in an independently		
23	Share capital		
		2019 £	2018 £
	Ordinary share capital	_	_
	Issued and fully paid 20,000 Ordinary shares of £1 each	20,000	20,000
		20,000	20,000
	·	<u> </u>	<del></del>

### 24 Financial commitments, guarantees and contingent liabilities

The company's bankers had issued letters of credit to foreign suppliers in the sum of £222,073 at 30 June 2019 which would not be released to the suppliers' bank accounts until after the year end.

### 25 Operating lease commitments

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2019	2018
	£	£
Within one year	51,157,143	48,598,118
Between two and five years	187,030,949	176,054,094
In over five years	219,726,461	219,535,283
	457,914,553	444,187,495
	<del></del>	

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

26	Capital commitments				
	Amounts contracted for but not provided in the f	financial statem	ents:	2019 £	2018 £
	Acquisition of tangible fixed assets			15,878,242	17,625,611
27	Related party transactions				
	Remuneration of key management personne The remuneration of key management personne				
				2019 £	2018 £
	Aggregate compensation			1,022,625	1,418,027
	Transactions with related parties  During the year the company entered into the following the properties of the properti	llowing transac	tions with relat	ed parties:	
		Sale of g	oods	Purchase of g	
		2019 £	2018 £	2019 £	2018 £
	Entities over which the entity has control, joint control or significant influence Other related parties	310,883	-	712,607 221,606	368,261 203,565
		Interest re	2018	Rent pa 2019	2018
		£	£	£	£
	Entities over which the entity has control, joint control or significant influence Other related parties	1,422,923 12,504	1,196,535 862	285,000	322,500
	The following amounts were outstanding at the re	eporting end da	te:		
	Amounts owed to related parties			2019 £	2018 £
	Other related parties			40,564	

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

# 27 Related party transactions (Continued) The following amounts were outstanding at the reporting end date: 2019 Balance Amounts owed by related parties Entities over which the entity has control, joint control or significant influence 2019 Balance £ 2018 Balance Amounts owed in previous period Entities over which the entity has control, joint control or significant influence 71,726,859

Amounts owed by related parties (entities over which the entity has control, joint control or significant influence) include balances totalling £62,484,822 which have been personally guaranteed by Mr T J Morris, director.

1,030

### 28 Directors' transactions

Other related parties

At 1 July 2018 the loan account of Mr T J Morris was overdrawn by £2,485,137. During the year the company made further advances to Mr T J Morris totalling £8,107,771, and a total of £9,500,000 was repaid. At 30 June 2019 the loan account of Mr T J Morris was overdrawn by £1,092,908.

### 29 Controlling party

The ultimate controlling party of the company is Mr T J Morris who is the majority shareholder.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

30	Cash generated from operations		
	·	2019	2018
		£	£
	Profit for the year after tax	184,436,451	163,941,298
	Adjustments for:		
	Taxation charged	48,869,795	38,759,264
	Finance costs	37,296	112
	Investment income	(2,444,829)	(1,512,059)
	Loss/(gain) on disposal of tangible fixed assets	53,054	(226,265)
	Depreciation and impairment of tangible fixed assets	43,995,805	42,430,152
	Movements in working capital:		
	(Increase)/decrease in stocks	(13,247,946)	4,147,977
	(Increase) in debtors	(36,651,400)	(32,952,369)
	Increase in creditors	24,388,251	30,510,687
	Cash generated from operations	249,436,477	245,098,797