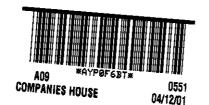
FINANCIAL STATEMENTS
FOR THE YEAR ENDED
31 MARCH 2001



FINANCIAL STATEMENTS

For the year ended 31 March 2001

Company registration number:

1503644

Registered office:

River Lane Saltney Cheshire CH4 8RQ

Directors:

A Simmons J M StJ Harris A V Brown

Secretary:

Halkin Secretaries Limited

Bankers:

Barclays Bank Plc P O Box 758 Hamilton Road Slough Berkshire

Auditors:

Grant Thornton Registered auditors Chartered accountants 1st Floor

Royal Liver Building

Liverpool L3 1PS

FINANCIAL STATEMENTS

For the year ended 31 March 2001

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REPORT OF THE DIRECTORS

The directors present their report together with financial statements for the year ended 31 March 2001.

Principal activities

The company manufactures and supplies dressings, sauces and natural oils to the food and food service industries.

Business review

The business continued to grow with turnover up 3.8% on the previous year. There was a profit for the year after taxation amounting to £113,028 (2000: profit £267,301). The directors do not recommend payment of a dividend.

Directors

The present membership of the Board is set out below. All directors served on the board throughout the year.

The interests of the directors in the shares of the company as at 31 March 2001 and 1 April 2000, were as follows,

	Ordinary shares	
	31 March	1 April
	2001	. 2000
A Simmons	3,113	3,113
J M StJ Harris	209	209
A V Brown	522	522

No director had, during or at the end of the year a material interest in any contract which was significant in relation to the company's business.

Directors' responsibilities for the financial statements

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently
- make judgements and estimates that are reasonable and prudent
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for maintaining proper accounting records, for safeguarding the assets of the company and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

REPORT OF THE DIRECTORS

Auditors

Grant Thornton offer themselves for reappointment as auditors in accordance with section 385 of the Companies Act 1985.

BY ORDER OF THE BOARD

Halkin Secretaries Limited Secretary

2 August 2001

REPORT OF THE AUDITORS TO THE MEMBERS OF

ALEMBIC PRODUCTS LIMITED

We have audited the financial statements on pages 4 to 17 which have been prepared under the accounting policies set out on pages 4 to 5.

Respective responsibilities of directors and auditors

As described on page 1 the company's directors are responsible for the preparation of the financial statements in accordance with applicable United Kingdom law and accounting standards. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 March 2001 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

GRANT THORNTON
REGISTERED AUDITORS
CHARTERED ACCOUNTANTS

LIVERPOOL

2 August 2001

PRINCIPAL ACCOUNTING POLICIES

BASIS OF PREPARATION

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost convention.

The company is exempt from preparing consolidated financial statements on the grounds that, taken together with its subsidiaries, it qualifies as a medium-sized group under section 248 of the Companies Act 1985. These financial statements therefore present information about the company as an individual undertaking and not about its group.

The principal accounting policies of the company have remained unchanged from the previous year and are set out below.

TURNOVER

Turnover is the total amount receivable by the company for goods supplied and services provided, excluding VAT and trade discounts.

TANGIBLE FIXED ASSETS AND DEPRECIATION

Depreciation is calculated to write down the cost of all tangible fixed assets on a straight line basis over their expected useful lives by equal annual instalments. The rates generally applicable are:

Plant and machinery

Motor vehicles

25% per annum

Fixtures and fittings

12.5 - 20% per annum

Office equipment

20% per annum

GOVERNMENT GRANTS

Government grants in respect of capital expenditure are credited to a deferred income account and are released to the profit and loss account by equal annual instalments over the expected useful lives of the relevant assets.

Government grants assistance of a revenue nature are credited to the profit and loss account in the same period as the related expenditure.

INVESTMENTS

Investments are included at cost less amounts written off.

STOCKS

Stocks are stated at the lower of cost and net realisable value.

DEFERRED TAXATION

Deferred tax is provided for using the tax rates estimated to arise when the timing differences reverse and is accounted for to the extent that it is probable that a liability or asset will crystallise. Unprovided deferred tax is disclosed as a contingent liability.

PRINCIPAL ACCOUNTING POLICIES

CONTRIBUTIONS TO PENSION FUNDS

Defined contribution scheme

The company operates a defined contribution pension scheme. The assets are held separately from those of the company in an independently administered fund. Contributions payable to the pension fund are charged to the profit and loss account as they become due.

LEASED ASSETS

Assets held under finance leases and hire purchase contracts are capitalised in the balance sheet and depreciated over their expected useful lives. The interest element of leasing payments represents a constant proportion of the capital balance outstanding and is charged to the profit and loss account over the period of the lease.

All other leases are regarded as operating leases and the payments made under them are charged to the profit and loss account as they become due.

FORWARD CONTRACTS

Open forward contracts are valued collectively at the prices ruling at the year end and provision is made for any net unrealised loss thereon.

JOINT VENTURES

Entities in which the company holds an interest on a long-term basis and which are jointly controlled by the company and another party are treated as joint ventures.

The balance sheet shows the investment at cost.

PROFIT AND LOSS ACCOUNT

For the year ended 31 March 2001

	Note	2001 £	2000 £
Turnover Cost of sales	1	15,365,363 (12,605,206)	14,799,552 (11,882,106)
Gross profit		2,760,157	2,917,446
Administrative expenses		(2,596,602)	(2,434,117)
Operating profit		163,555	483,329
Income from other fixed asset investments Other interest receivable and similar income	3	80,000 721	1,678
Interest payable and similar charges	2	(127,930)	(111,293)
Profit on ordinary activities before taxation	1	116,346	373,714
Tax on profit on ordinary activities	5	(3,318)	(106,413)
Profit transferred to reserves	16	113,028	267,301

There were no recognised gains or losses other than the profit for the financial year.

BALANCE SHEET AT 31 MARCH 2001

	Note	2001 £	2001 £	2000 £	. 2000 £
Fixed assets		-	_	-	-
Tangible assets	6		2,378,325		2,131,686
Investments	7		151,300	_	151,300
			2,529,625		2,282,986
Current assets	•				
Stocks Debtors	8	667,979		907,664	
Cash at bank and in hand	9	2,211,747		2,721,278	
Cash at bank and in hand	_	2,765		5,162	
Creditors: amounts falling due		2,882,491		3,634,104	
within one year	10	(2,851,649)		(3,455,928)	
Net current assets	_		30,842		178,176
Total assets less current liabilities		•	2,560,467	•	2,461,162
Creditors: amounts falling due					
after more than one year	11		(468,207)		(487,930)
Provisions for liabilities and charges	12		(168,000)		(162,000)
			1,924,260	•	1,811,232
Capital and reserves				-	
Called up share capital	15		10,457		10,457
Share premium account	16		42,880		42,880
Profit and loss account	16		1,870,923		1,757,895
Shareholders' funds	14		1,924,260	•	1,811,232

The financial statements were approved by the Board of Directors on 2 August 2001 and signed on their behalf by:

A Simmons - Director

CASH FLOW STATEMENT

For the year ended 31 March 2001

	Note	2001 £	2000 £
Net cash inflow from operating activities	17	706,751	815,880
Returns on investments and servicing of finance			
Interest received		721	1,678
Interest paid		(96,884)	(73,287)
Finance lease interest paid		(31,046)	(38,006)
Dividends received		80,000	•
Net cash outflow from returns on investments and servicing	g of		
finance		(47,209)	(109,615)
Taxation		(81,282)	(19,254)
Capital expenditure and financial investment			
Purchase of tangible fixed assets		(367,493)	(533,310)
Sale of tangible fixed assets		11,483	4,000
Purchase of investment		, .	(500)
Net cash outflow from capital expenditure and financial			
investment		(356,010)	(529,810)
Financing			
Repayment of borrowings		(99,150)	(100,750)
Capital element of finance lease rentals		(149,779)	(176,453)
•			
Net cash outflow from financing		(248,929)	(277,203)
Decrease in cash	18	(26,679)	(120,002)

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2001

1 TURNOVER AND PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

The analysis of turnover and profit before taxation is attributable to the company's principal activity. The analysis by geographical market has not been given.

	The profit on ordinary activities is stated after:	2001 £	2000 £
	Auditors' remuneration	26,039	29,008
	Depreciation and amortisation: Tangible fixed assets, owned Tangible fixed assets, held under finance leases and hire purchase contracts Government grants	348,952 91,277 (10,000)	296,727 77,938 (10,000)
2	INTEREST PAYABLE AND SIMILAR CHARGES		
		2001 £	2000 £
	On bank loans and overdrafts Finance charges in respect of finance leases Other interest payable and similar charges	86,421 31,046 10,463	58,179 38,006 15,108
		127,930	111,293
3	INCOME FROM OTHER FIXED ASSET INVESTMENTS		
		2001 £	2000 £
	From shares in joint venture	80,000	
4	DIRECTORS AND EMPLOYEES		·
	Staff costs during the year were as follows:	2001 £	2000 £
	Wages and salaries Social security costs Other pension costs	2,520,022 213,191 11,015	2,195,053 177,868 13,929
		2,744,228	2,386,850

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2001

The average number of employees of the company during the year were as follows:	2001 Number	. 2000 Number
Production Selling and distribution	100 4	89
Administration and management Technical and development	27 15	23 14
	146	129
Remuneration in respect of directors was as follows:	2001 £	2000 £
Fees Pension contributions to money purchase pension schemes	187,775 11,015	162,346 13,929
	198,790	176,275

During the year one director (2000: two) participated in money purchase pension schemes.

A fee of £5,000 (2000: £5,000) was paid to Durrington Corporation Limited for the services of J M StJ Harris as a director of the company.

5 TAX ON PROFIT ON ORDINARY ACTIVITIES

The tax charge represents:	2001 £	2000 £
UK Corporation tax at 20% (2000: 20 - 33.5%) Deferred taxation	6,000	70,000 19,000
Adjustments in respect of prior periods:	6,000	89,000
Corporation tax	(2,682)	17,413
	3,318	106,413

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2001

6 TANGIBLE FIXED ASSETS

	Plant and machinery £	Motor vehicles £	Fixtures and fittings £	Office equipment £	Total £
Cost At 1 April 2000 Additions Disposals	2,462,091 439,197	110,091 46,638 (39,950)	844,519 158,710	359,687 54,346	3,776,388 698,891 (39,950)
At 31 March 2001	2,901,288	116,779	1,003,229	414,033	4,435,329
Depreciation At 1 April 2000 Provided in the year Eliminated on disposals	1,098,930 253,430	46,765 27,307 (27,927)	308,612 100,101	190,395 59,391	1,644,702 440,229 (27,927)
At 31 March 2001	1,352,360	46,145	408,713	249,786	2,057,004
Net book amount at 31 March 2001	1,548,928	70,634	594,516	164,247	2,378,325
Net book amount at 31 March 2000	1,363,161	63,326	535,907	169,292	2,131,686

The figures stated above include assets held under finance leases and similar hire purchase contracts, as follows:

	Plant and machinery £	Motor vehicles £
Net book amount at 31 March 2001	696,249	23,135
Net book amount at 31 March 2000	444,537	48,391
Depreciation provided during year	77,612	13,665

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2001

7 FIXED ASSETS INVESTMENTS

	Subsidiary undertakings £	Total £
Cost At 1 April 2000 and at 31 March 2001	151,300	151,300
Net book amount at 31 March 2001	151,300	151,300
Net book amount at 31 March 2000	151,300	151,300

At 31 March 2001 the company held more than 20% of the allotted share capital of the following undertakings:

		Country of incorporation		Proportion held	Nature of business	Capital and reserves £	Profit for the financial year £
	Subsidiaries				_		
	Storeylake Limited	England	_			, .	Nil
	Alembic Foods Limited Joint venture	England	Ordinary	100%	Dormant	800	Nil
	Virani's Indian Kitchen Limited	England	Ordinary	50%	Sale of ethnic food dressings	,	103,010
8	STOCKS AND WORK	IN PROGRESS					
						2001	2000
						£	£
	Raw materials					497,399	586,594
	Miscellaneous stocks					25,300	19,522
	Finished goods and good	ls for resale				145,280	301,548
						667,979	907,664

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2001

^	DEBTORS
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	2001 £	2000 · £
		. 1
Trade debtors	1,966,144	2,238,335
Amounts owed by joint ventures	16,186	•
Other debtors	146,736	372,240
Prepayments and accrued income	82,681	110,703
	2,211,747	2,721,278
CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	2001 £	2000 £
Deal framework and a G		
Bank loan and overdraft Trade creditors	800,333	776,051
	1,526,697	2,075,637
Corporation tax	3,925	87,889
Social security and other taxes Other creditors	67,209	64,836
Accruals and deferred income	83,622	234,924
	148,877	87,797
Deferred income: government grants Amounts due under finance leases	10,000	10,000
Amounts due under finance leases	210,986	118,794
	2.851.649	3.455.928

The bank overdraft and bank loan are secured by a fixed and floating charge over all of the company's assets.

11 CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2001 £	2000 £
Bank loan Amounts owed to group undertakings	25,100 150,000	124,250 150,000
Deferred income: government grants Amounts due under finance leases	15,167 277,940	25,167 188,513
	468,207	487,930

Bank loan

The bank loan are secured by a fixed and floating charge over the company's assets. The bank loan is repayable in equal quarterly instalments by June 2002.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2001

800,333	776,051
210,986	118,794
,	•
25,100	100,000
174,653	85,274
•	,
_	24,250
103,287	103,239
1,314,359	1,207,608
	210,986 25,100 174,653

12 PROVISIONS FOR LIABILITIES AND CHARGES

	Deferred taxation £	Total £
At 1 April 2000	162,000	162,000
Provided during the year	6,000	6,000
At 31 March 2001	168,000	168,000

13 DEFERRED TAXATION

Deferred taxation provided in the financial statements is in respect of accelerated capital allowances.

14 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	£ 2001	2000 £
Profit for the financial year Shareholders' funds at 1 April 2000	113,028 1,811,232	267,301 1,543,931
Shareholders' funds at 31 March 2001	1,924,260	1,811,232

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2001

15	SHARE CAPITAL		
		2001 £	2000 £
	Authorised 50,000 Ordinary shares of £1 each	50,000	50,000
	Allotted, called up and fully paid 10,457 Ordinary shares of £1 each	10,457	10,457
16	SHARE PREMIUM ACCOUNT AND RESERVES		
		Share premium account	Profit and loss account
	At 1 April 2000 Retained profit for the year	42,880	1,757,895 113,028
	At 31 March 2001	42,880	1,870,923
17	NET CASH INFLOW FROM OPERATING ACTIVITIES		
		2001 £	2000 £
	Operating profit Depreciation Loss on sale of tangible fixed assets Decrease in stocks Decrease in debtors Decrease in creditors	163,555 440,229 540 239,685 509,531 (646,789)	483,329 374,665 1,914 (168,325) (386,670) 510,967
	Net cash inflow from continuing operating activities	706,751	815,880

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2001

18 RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT

	2001 £	2000 £
Decrease in cash in the year Cash outflow from financing in the year Cash outflow from finance leases in the year	(26,679) 99,150 149,779	(120,002) 100,750 176,453
Change in net debt resulting from cashflows Inception of finance leases	222,250 (331,398)	157,201 (62,120)
Movement in net debt in the year Net debt at 1 April 2000	(109,148) (1,202,446)	95,081 (1,297,527)
Net debt at 31 March 2001	(1,311,594)	(1,202,446)

19 ANALYSIS OF CHANGES IN NET DEBT

	At 1 April 2000 £	Cash flow £	Non - cash items £	At 31 March 2001 £
Cash in hand and at bank Overdraft Debt Finance leases	5,162 (676,051) (224,250) (307,307)	(2,397) (24,282) 99,150 149,779	(331,398)	2,765 (700,333) (125,100) (488,926)
	(1,202,446)	222,250	(331,398)	(1,311,594)

20 CAPITAL COMMITMENTS

The company had capital commitments at 31 March 2001 of £420,295 (2000: £236,835) relating to items authorised and contracted for at 31 March 2001.

21 CONTINGENT LIABILITIES

There were no contingent liabilities at 31 March 2001 or 31 March 2000.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2001

22 LEASING COMMITMENTS

The company has entered into a commitment in respect of a finance lease commencing after the balance sheet date amounting to £270,000.

Operating lease payments amounting to £264,845 (2000: £214,052) are due within one year. The leases to which these amounts relate expire as follows:

.		2001		2000
	Land and buildings £	Other £	Land and buildings £	Other £
In one year or less Between one and five years In five years or more	- - 198,320	11,266 55,259	- 137,170	76,882 -
	198,320	66,525	137,170	76,882

23 RELATED PARTY TRANSACTIONS

	Connection of related party	Amount of transaction	Amount outstanding at 31 March 2001	Nature of transaction
Name of related party				
Storeylake Limited	Subsidiary	-	£150,000	Loan creditor
Roil Foods Limited	Director	£196,226	£13,733	Sale of sugar/cocoa
Storeylake Limited Director's Pension Scheme	Pension scheme	£163,500	£Nil	Loan creditor
Virani's Indian Kitchen Limited	Joint venture	£338,703	£16,186	Sale of goods

J M StJ Harris and A Simmons, directors of Alembic Products Limited are directors and shareholders in Roil Foods Limited. A Simmons and A V Brown are directors of Virani's Indian Kitchen Limited.