

Company Registration No. 01497756 (England and Wales)

**EMERALD GLOBAL LIMITED**  
**DIRECTORS' REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2010**

THURSDAY



\*AYKATVF5\*

A65

30/06/2011

241

COMPANIES HOUSE

---

# EMERALD GLOBAL LIMITED

## COMPANY INFORMATION

---

<b>Directors</b>	G Ngwong L F Lee
<b>Secretary</b>	F S Ngwong
<b>Company number</b>	01497756
<b>Registered office</b>	First Floor 15/16 New Burlington Street London W1S 3BJ
<b>Auditors</b>	Elman Wall Limited 5 - 7 John Prince's Street London W1G 0JN
<b>Business address</b>	First Floor 15/16 New Burlington Street London W1S 3BJ
<b>Bankers</b>	The Royal Bank of Scotland PLC Western Branch 60 Conduit Street London W1S 2GA

---

# EMERALD GLOBAL LIMITED

## CONTENTS

---

	Page
Directors' report	1 - 2
Independent auditors' report	3 - 4
Profit and loss account	5
Balance sheet	6
Cash flow statement	7
Notes to the cash flow statement	8
Notes to the financial statements	9 - 19

---

---

# **EMERALD GLOBAL LIMITED**

## **DIRECTORS' REPORT**

### ***FOR THE YEAR ENDED 31 DECEMBER 2010***

---

The directors present their report and financial statements for the year ended 31 December 2010

#### **Principal activities and review of the business**

The principal activity of the company continued to be that of travel agents

The results for the year and the financial position at the year end were considered satisfactory bearing in mind the uncertain economic conditions by the directors who expect to see growth in the future

The directors consider the principal risks facing the company to be fuel costs, foreign currency fluctuations, force majeure and in particular any effect on consumer spending caused by the present economic uncertainty

The balance sheet value of the company remains steady at £1.3 million at the year end

Turnover increased to approximately £23 million. However, the gross profit margin decreased 9.76% to 7.54%. Steps were taken to reduce overheads resulting in a decrease from £1.8M to £1.5M, so profit before tax increased slightly to £38k.

#### **Results and dividends**

The results for the year are set out on page 5

#### **Future developments**

The directors believe that the company is in a suitable position to take advantage of any opportunities which may arise in the future

#### **Directors**

The following directors have held office since 1 January 2010

G Ngwong

L F Lee

#### **Auditors**

The auditors, Elman Wall Limited, are deemed to be reappointed under section 487(2) of the Companies Act 2006

# EMERALD GLOBAL LIMITED

## DIRECTORS' REPORT (CONTINUED)

**FOR THE YEAR ENDED 31 DECEMBER 2010**

---

### Statement of directors' responsibilities

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

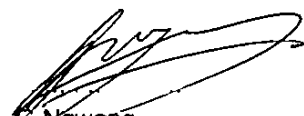
- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Statement of disclosure to auditors

So far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware. Additionally, the directors have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditors are aware of that information.

On behalf of the board



S. Ngwong  
Director  
28/06/2011

---

# **EMERALD GLOBAL LIMITED**

## **INDEPENDENT AUDITORS' REPORT**

### **TO THE MEMBERS OF EMERALD GLOBAL LIMITED**

---

We have audited the financial statements of Emerald Global Limited for the year ended 31 December 2010 set out on pages 5 to 19. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### **Respective responsibilities of directors and auditors**

As explained more fully in the Directors' Responsibilities Statement set out on pages 1 - 2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements.

#### **Opinion on financial statements**

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2010 and of its profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

# EMERALD GLOBAL LIMITED

## INDEPENDENT AUDITORS' REPORT (CONTINUED) TO THE MEMBERS OF EMERALD GLOBAL LIMITED

---

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit, or

*Elman Wall Limited*

Ian Palmer (Senior Statutory Auditor)  
for and on behalf of Elman Wall Limited

28/06/2011

Chartered Accountants  
Statutory Auditor

5 - 7 John Prince's Street  
London  
W1G 0JN

# EMERALD GLOBAL LIMITED

## PROFIT AND LOSS ACCOUNT

**FOR THE YEAR ENDED 31 DECEMBER 2010**

		2010 £	2009 £
	Notes		
Turnover	2	22,879,471	21,202,476
Cost of sales		(21,154,691)	(19,134,144)
Gross profit		1,724,780	2,068,332
Distribution costs		(161,010)	(263,147)
Administrative expenses		(1,529,591)	(1,790,799)
Operating profit	3	34,179	14,386
Other interest receivable and similar income	4	5,367	1,967
Interest payable and similar charges	5	(930)	(746)
Profit on ordinary activities before taxation		38,616	15,607
Tax on profit on ordinary activities	6	(15,224)	(3,690)
Profit for the year	15	23,392	11,917

The profit and loss account has been prepared on the basis that all operations are continuing operations

There are no recognised gains and losses other than those passing through the profit and loss account




# EMERALD GLOBAL LIMITED

## BALANCE SHEET

AS AT 31 DECEMBER 2010

	Notes	2010 £	£	2009 £	£
<b>Fixed assets</b>					
Tangible assets	7	132,552		158,581	
Investments	8	16,002		16,002	
		<u>148,554</u>		<u>174,583</u>	
<b>Current assets</b>					
Debtors	9	725,490		1,610,459	
Cash at bank and in hand		1,929,979		766,768	
		<u>2,655,469</u>		<u>2,377,227</u>	
<b>Creditors' amounts falling due within one year</b>	10	(1,439,041)		(1,205,213)	
<b>Net current assets</b>		<u>1,216,428</u>		<u>1,172,014</u>	
<b>Total assets less current liabilities</b>		<u>1,364,982</u>		<u>1,346,597</u>	
<b>Creditors' amounts falling due after more than one year</b>	11	(10,888)		(18,051)	
<b>Provisions for liabilities</b>	12	(13,627)		(11,471)	
		<u>1,340,467</u>		<u>1,317,075</u>	
<b>Capital and reserves</b>					
Called up share capital	14	100,000		80,000	
Profit and loss account	15	1,240,467		1,237,075	
<b>Shareholders' funds</b>	16	<u>1,340,467</u>		<u>1,317,075</u>	

Approved by the Board and authorised for issue on 28/06/2011



G. Ngwong  
Director

Company Registration No 01497756

# EMERALD GLOBAL LIMITED

## CASH FLOW STATEMENT

FOR THE YEAR ENDED 31 DECEMBER 2010

	£	2010 £	£	2009 £
<b>Net cash inflow/(outflow) from operating activities</b>		1,195,646		(407,275)
<b>Returns on investments and servicing of finance</b>				
Interest received	5,367		1,967	
Interest paid	(930)		(746)	
<b>Net cash inflow for returns on investments and servicing of finance</b>		4,437		1,221
<b>Taxation</b>		(26,855)		-
<b>Capital expenditure</b>				
Payments to acquire tangible assets	(1,792)		(32,369)	
<b>Net cash outflow for capital expenditure</b>		(1,792)		(32,369)
<b>Net cash inflow/(outflow) before management of liquid resources and financing</b>		1,171,436		(438,423)
<b>Financing</b>				
Other new long term loans	-		32,367	
Repayment of other long term loans	(8,225)		(26,203)	
<b>Net cash (outflow)/inflow from financing</b>		(8,225)		6,164
<b>Increase/(decrease) in cash in the year</b>		1,163,211		(432,259)

# EMERALD GLOBAL LIMITED

## NOTES TO THE CASH FLOW STATEMENT

### FOR THE YEAR ENDED 31 DECEMBER 2010

1	Reconciliation of operating profit to net cash inflow/(outflow) from operating activities	2010	2009
		£	£
	Operating profit	34,179	14,386
	Depreciation of tangible assets	27,821	32,355
	Decrease/(increase) in debtors	884,969	(371,092)
	Increase/(decrease) in creditors within one year	248,677	(82,924)
	Net cash inflow/(outflow) from operating activities	1,195,646	(407,275)

2	Analysis of net funds	1 January 2010	Cash flow	Other non-cash changes	31 December 2010
		£	£	£	£
	Net cash				
	Cash at bank and in hand	766,768	1,163,211	-	1,929,979
	Bank deposits	-	-	-	-
	Debt				
	Finance leases	(4,887)	-	-	(4,887)
	Debts falling due within one year	(9,866)	1,062	-	(8,804)
	Debts falling due after one year	(14,298)	7,163	-	(7,135)
		(29,051)	8,225	-	(20,826)
	Net funds	737,717	1,171,436	-	1,909,153

3	Reconciliation of net cash flow to movement in net funds	2010	2009
		£	£
	Increase/(decrease) in cash in the year	1,163,211	(432,259)
	Cash outflow/(inflow) from decrease/(increase) in debt and lease financing	8,225	(6,164)
	Movement in net funds in the year	1,171,436	(438,423)
	Opening net funds	737,717	1,176,140
	Closing net funds	1,909,153	737,717

# EMERALD GLOBAL LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2010

---

### 1 Accounting policies

#### 1.1 Accounting convention

The financial statements are prepared under the historical cost convention

#### 1.2 Turnover

Turnover represents amounts receivable from the sales of tours and other services supplied to customers

#### 1.3 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows

Computer equipment	25% reducing balance basis
Fixtures, fittings & equipment	10% straight line basis

#### 1.4 Leasing

Rentals payable under operating leases are charged against income on a straight line basis over the lease term

#### 1.5 Investments

Fixed asset investments are stated at cost less provision for diminution in value

#### 1.6 Pensions

The pension costs charged in the financial statements represent the contributions payable by the company during the year in accordance with FRS 17

#### 1.7 Deferred taxation

Deferred tax is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes

#### 1.8 Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account

### 2 Turnover

The total turnover of the company for the year has been derived from its principal activity wholly undertaken in the United Kingdom

# EMERALD GLOBAL LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2010

<b>3</b>	<b>Operating profit</b>	<b>2010</b>	<b>2009</b>
		<b>£</b>	<b>£</b>
	Operating profit is stated after charging		
	Depreciation of tangible assets	27,821	32,355
	Operating lease rentals	219,768	220,197
	Auditors' remuneration (including expenses and benefits in kind)	10,000	9,500
	and after crediting		
	Profit on foreign exchange transactions	(17)	(7,443)
		<u><u>          </u></u>	<u><u>          </u></u>
<b>4</b>	<b>Investment income</b>	<b>2010</b>	<b>2009</b>
		<b>£</b>	<b>£</b>
	Bank interest	5,367	1,967
		<u>          </u>	<u>          </u>
		<u><u>5,367</u></u>	<u><u>1,967</u></u>
<b>5</b>	<b>Interest payable</b>	<b>2010</b>	<b>2009</b>
		<b>£</b>	<b>£</b>
	On other loans wholly repayable within five years	930	746
		<u><u>          </u></u>	<u><u>          </u></u>

# EMERALD GLOBAL LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2010

6	Taxation	2010 £	2009 £
	<b>Domestic current year tax</b>		
	U K corporation tax	12,695	3,317
	<b>Total current tax</b>	12,695	3,317
	<b>Deferred tax</b>		
	Deferred tax charge/credit current year	2,529	373
		15,224	3,690
	<b>Factors affecting the tax charge for the year</b>		
	Profit on ordinary activities before taxation	38,616	15,607
	Profit on ordinary activities before taxation multiplied by standard rate of UK corporation tax of 21.00% (2009 – 21.00%)	8,109	3,277
	Effects of		
	Non deductible expenses	2,671	4,483
	Depreciation add back	5,843	6,794
	Capital allowances	(3,928)	(11,237)
		4,586	40
	<b>Current tax charge for the year</b>	12,695	3,317

# EMERALD GLOBAL LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2010

### 7 Tangible fixed assets

	Computer equipment £	Fixtures, fittings & equipment £	Total £
<b>Cost</b>			
At 1 January 2010	318,251	124,256	442,507
Additions	1,792	-	1,792
At 31 December 2010	320,043	124,256	444,299
<b>Depreciation</b>			
At 1 January 2010	258,459	25,467	283,926
Charge for the year	15,396	12,425	27,821
At 31 December 2010	273,855	37,892	311,747
<b>Net book value</b>			
At 31 December 2010	46,188	86,364	132,552
At 31 December 2009	59,792	98,789	158,581

Included above are assets held under finance leases or hire purchase contracts as follows

	Fixtures, fittings & equipment £
<b>Net book values</b>	
At 31 December 2010	3,694
At 31 December 2009	4,310
<b>Depreciation charge for the year</b>	
At 31 December 2010	616
At 31 December 2009	616

# EMERALD GLOBAL LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2010

### 8 Fixed asset investments

	Shares in subsidiary undertakings £
<b>Cost</b>	
At 1 January 2010 & at 31 December 2010	16,002
<b>Net book value</b>	
At 31 December 2010	16,002
At 31 December 2009	16,002

#### Holdings of more than 20%

The company holds more than 20% of the share capital of the following companies

Company	Country of registration or incorporation	Class	Shares held %
<b>Subsidiary undertakings</b>			
Emerald Global Group Limited	United Kingdom	Ordinary	100 00
Peoples Travel Limited	United Kingdom	Ordinary	100 00
Namaste Travel and Tours Limited	United Kingdom	Ordinary	100 00
Emerald Travel Limited	United Kingdom	Ordinary	100 00

The aggregate amount of capital and reserves and the results of these undertakings for the last relevant financial year were as follows

		Capital and reserves 2010 £	Profit/(loss) for the year 2010 £
	<b>Principal activity</b>		
Emerald Global Group Limited	Dormant	1	-
Peoples Travel Limited	Dormant	8,000	-
Namaste Travel and Tours Limited	Dormant	8,000	-
Emerald Travel Limited	Dormant	1	-



# EMERALD GLOBAL LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2010

9 Debtors	2010 £	2009 £
Trade debtors	599,770	1,347,338
Other debtors	103,751	202,247
Prepayments and accrued income	21,969	60,874
	<u>725,490</u>	<u>1,610,459</u>

Included in other debtors is a sum of £90,000 (2009- £195,000) secured to the company's bank to provide guarantees to the company's major suppliers

10 Creditors amounts falling due within one year	2010 £	2009 £
Bank loans and overdrafts	8,804	9,866
Net obligations under finance leases	1,134	1,134
Trade creditors	1,384,990	1,126,736
Corporation tax	12,695	26,482
Other taxes and social security costs	20,675	26,996
Other creditors	743	5,499
Accruals and deferred income	10,000	8,500
	<u>1,439,041</u>	<u>1,205,213</u>

# EMERALD GLOBAL LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2010

11 Creditors amounts falling due after more than one year	2010 £	2009 £
Other loans	7,135	14,298
Net obligations under finance leases	3,753	3,753
	<u>10,888</u>	<u>18,051</u>
<b>Analysis of loans</b>		
Wholly repayable within five years	15,939	24,164
	<u>15,939</u>	<u>24,164</u>
Included in current liabilities	(8,804)	(9,866)
	<u>7,135</u>	<u>14,298</u>
<b>Loan maturity analysis</b>		
In more than one year but not more than two years	2,935	10,098
In more than five years	4,200	4,200
	<u>7,135</u>	<u>14,298</u>
<b>Net obligations under finance leases</b>		
Repayable within one year	1,134	1,134
Repayable between one and five years	3,753	3,753
	<u>4,887</u>	<u>4,887</u>
Included in liabilities falling due within one year	(1,134)	(1,134)
	<u>3,753</u>	<u>3,753</u>

Included within Other loans is an amount of £4,200 due to G Ngwong. The loan is non-interest bearing and has no fixed terms of repayment.

# EMERALD GLOBAL LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2010

### 12 Provisions for liabilities

	Deferred tax liability £
Balance at 1 January 2010	11,098
Profit and loss account	2,529
	<hr/>
Balance at 31 December 2010	13,627
	<hr/>

The deferred tax liability is made up as follows

	2010 £	2009 £
Accelerated capital allowances	13,627	11,471
	<hr/>	<hr/>

### 13 Pension and other post-retirement benefit commitments

#### Defined contribution

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund. There were no contributions payable to the fund at the year end.

	2010 £	2009 £
Contributions payable by the company for the year	6,590	22,828
	<hr/>	<hr/>

### 14 Share capital

	2010 £	2009 £
Allotted, called up and fully paid		
100,000 Ordinary of £1 each	100,000	80,000
	<hr/>	<hr/>

On 8 January 2010, the company issued 20,000 ordinary shares of £1 each by way of bonus issue.

# EMERALD GLOBAL LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2010

### 15 Statement of movements on profit and loss account

	Profit and loss account £
Balance at 1 January 2010	1,237,075
Profit for the year	23,392
Bonus issue of shares	(20,000)
Balance at 31 December 2010	<u>1,240,467</u>

### 16 Reconciliation of movements in shareholders' funds

	2010 £	2009 £
Profit for the financial year	23,392	11,917
Opening shareholders' funds	<u>1,317,075</u>	<u>1,305,158</u>
Closing shareholders' funds	<u>1,340,467</u>	<u>1,317,075</u>

### 17 Contingent liabilities

#### Guarantees and other financial commitments

1) The company has given a bond issued by Royal Sun Alliance of £25,000 to ABTA Limited from 1 September 2009 to 28 February 2011

2) The company has given a bond of £200,000 issued by Royal Sun Alliance to Singapore Airlines Limited until 10 June 2010

3) The company has given a bond of £80,000 issued by Royal Sun Alliance to Emirates Airlines Limited until 25 March 2011

# EMERALD GLOBAL LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2010

### 18 Financial commitments

At 31 December 2010 the company was committed to making the following payments under non-cancellable operating leases in the year to 31 December 2011

	<b>Land and buildings</b>	
	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
Operating leases which expire		
Within one year	52,500	52,500
In over five years	81,000	81,000
	<u>133,500</u>	<u>133,500</u>

### 19 Directors' remuneration

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
Remuneration for qualifying services	86,940	86,994
Company pension contributions to defined contribution schemes	6,590	22,828
	<u>93,530</u>	<u>109,822</u>

The number of directors for whom retirement benefits are accruing under defined contribution schemes amounted to 1 (2009 - 1)

### 20 Employees

#### Number of employees

The average monthly number of employees (including directors) during the year was

	<b>2010</b>	<b>2009</b>
	<b>Number</b>	<b>Number</b>
Staff	<u>40</u>	<u>52</u>

#### Employment costs

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
Wages and salaries	847,660	1,098,146
Social security costs	78,620	101,965
Other pension costs	6,590	22,828
	<u>932,870</u>	<u>1,222,939</u>

# EMERALD GLOBAL LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) *FOR THE YEAR ENDED 31 DECEMBER 2010*

---

### 21 Control

The ultimate controlling party is G Ngwong, a director and majority shareholder of the company