

ABBREVIATED ACCOUNTS

FOR THE YEAR ENDED 31 DECEMBER 2003

Company Registration No. 1477372 (England and Wales)

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DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2003

The directors present their report and financial statements for the year ended 31 December 2003.

Principal activities and review of the business

The principal activity of the company in the year under review continued to be that of a turf accountant.

Results and dividends

The results for the year are set out on page 3.

Directors

The following directors have held office since 1 January 2003:

D L Pluck

F J Seymour

Directors' interests

The directors' interests in the shares of the company were as stated below:

	Ordinary	shares of £ 1 each
	31 December 2003	1 January 2003
D L Pluck	180	178
F J Seymour	20	20

Taxation status

The company was not a close company within the provisions of the Income and Corporation Taxes Act 1988 and this position has not changed since the end of the financial year.

Auditors

In accordance with section 385 of the Companies Act 1985, a resolution proposing that Duncan Sheard Glass be reappointed as auditors of the company will be put to the Annual General Meeting.

Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- -select suitable accounting policies and then apply them consistently;
- -make judgements and estimates that are reasonable and prudent;
- -prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

On behalf of the board

F J Seymour

14 May 2004

INDEPENDENT AUDITORS' REPORT TO DAVID PLUCK (NORTH WEST) LIMITED UNDER SECTION 247B OF THE COMPANIES ACT 1985

We have examined the abbreviated accounts set out on pages 3 to 14, together with the financial statements of the company for the year ended 31 December 2003 prepared under section 226 of the Companies Act 1985.

This report is made solely to the company's members, as a body, in accordance with Section 247B of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

The directors are responsible for preparing the abbreviated accounts in accordance with section 246A of the Companies Act 1985. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts prepared in accordance with section 246A(3) of the Act to the Registrar of Companies and whether the accounts to be delivered are properly prepared in accordance with that provision and to report our opinion to you.

Basis of audit opinion

We have carried out the procedures we considered necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts to be delivered are properly prepared. The scope of our work for the purpose of this report did not include examining or dealing with events after the date of our report on the financial statements.

Opinion

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with section 246A(3) of the Companies Act 1985, and the abbreviated accounts on pages 3 to 14 are properly prepared in accordance with that provision.

Duncan Sheard Glass

14 May 2004

Chartered Accountants
Registered Auditor

Castle Chambers 43 Castle Street Liverpool L2 9TL

ABBREVIATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2003

	Notes	2003 £	2002 £
Gross profit		3,393,786	2,800,947
Administrative expenses		(3,120,002)	(2,746,404)
Operating profit	3	273,784	54,543
Profit on sale of tangible assets	3	12,500	-
Profit on ordinary activities before interest		286,284	54,543
Interest payable and similar charges	4	(53,430)	(55,007)
Profit/(loss) on ordinary activities before taxation		232,854	(464)
Tax on profit/(loss) on ordinary activities	5	(129,699)	(9,562)
Profit/(loss) on ordinary activities after taxation		103,155	(10,026)
Dividends	6	(100,773)	(33,707)
Retained profit/(loss) for the year	16	2,382	(43,733)

ABBREVIATED BALANCE SHEET AS AT 31 DECEMBER 2003

		20	03	2002	
	Notes	£	£	£	£
Fixed assets					
Intangible assets	7		1,035,659		1,132,115
Tangible assets	8		1,610,924		1,502,515
			2,646,583		2,634,630
Current assets					
Stocks	9	13,500		12,000	
Debtors	10	78,963		72,680	
Cash at bank and in hand		149,880		94,582	
		242,343		179,262	
Creditors: amounts falling due within one year	11	(1,572,797)		(1,323,419)	
Net current liabilities			(1,330,454)		(1,144,157)
Total assets less current liabilities			1,316,129		1,490,473
Creditors: amounts falling due after more than one year	12		(362,998)		(562,883)
Provisions for liabilities and charges	13		(77,070)		(53,911)
			876,061		873,679
Capital and reserves					
Called up share capital	15		200		200
Share premium account	16		42,291		42,291
Profit and loss account	16		833,570		831,188
Shareholders' funds - equity interests	17		876,061		873,679

These abbreviated accounts have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to medium-sized companies.

The financial statements were approved by the Board on 14 May 2004

D L Pluck Director

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2003

	200: £	3 £	200 £	2 £
Net cash inflow from operating activities		682,563		439,462
Returns on investments and servicing of finance				
Interest paid	(41,317)		(37,447)	
Net cash outflow for returns on investments and servicing of finance		(41,317)		(37,447)
Taxation		(28,827)		(59,004)
Capital expenditure				
Payments to acquire tangible assets	(321,194)		(498,366)	
Receipts from sales of tangible assets	30,000		-	
Net cash outflow for capital expenditure		(291,194)		(498,366)
Equity dividends paid		(100,773)		(33,707)
Net cash inflow/(outflow) before management of				
liquid resources and financing		220,452		(189,062)
Financing				
New long term bank loan	-		394,045	
Repayment of long term bank loan	(199,884)		(154,397)	
Repayment of other short term loans			(54,623)	
Net cash (outflow)/inflow from financing	_	(199,884)	_	185,025
Increase/(decrease) in cash in the year		20,568		(4,037)

NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2003

1	Reconciliation of operating profit to net cas	h inflow from operatin	g activities	2003 £	2002 £
	Operating profit			273,784	54,543
	Depreciation of tangible assets			195,284	189,273
	Amortisation of intangible assets			96,456	96,456
	Increase in stocks Increase in debtors			(1,500)	(500)
	Increase in debiors Increase in creditors within one year			(6,283) 124,822	(4,955) 104,645
	mercase in creditors within one year				——————————————————————————————————————
	Net cash inflow from operating activities			682,563	439,462
2	Analysis of net debt	1 January 2003	Cash flow	Other non-cash changes	31 December 2003
		£	£	£	£
	Net cash:	04.592	55.200		140,000
	Cash at bank and in hand Bank overdrafts	94,582	55,298	-	149,880
	Bank Overdians	(122,750)	(34,730)		(157,480)
		(28,168)	20,568		(7,600)
	Debt:				
	Debts falling due within one year	(209,377)	-	-	(209,377)
	Debts falling due after one year	(562,883)	199,885	-	(362,998)
		(772,260)	199,885		(572,375)
	Net debt	(800,428)	220,453	-	(579,975)
3	Reconciliation of net cash flow to movemen	it in net debt		2003 £	2002 £
	Increase/(decrease) in cash in the year			20,568	(4,037)
	Cash outflow/(inflow) from decrease/(increas	e) in debt		199,885	(185,025)
	Movement in net debt in the year			220,453	(189,062)
	Opening net debt			(800,428)	(611,366)
	Closing net debt			(579,975)	(800,428)

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2003

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention.

1.2 Turnover

Turnover represents the provision of services falling within the companys' activities during the year.

1.3 Goodwill

Goodwill is the difference between the amount paid on the acquisition of a business and the aggregate fair value of its separate net assets. Depending on the circumstances of each acquisition, goodwill is either set off directly against reserves or amortised through the profit and loss account over the directors' estimate of its estimated economic life, which is estimated to be 15 years.

1.4 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Freehold land and buildings

Over 25 years

Long leasehold land and buildings

Over the life of the lease

Plant and machinery

25% reducing balance

Office furniture and fittings

15% reducing balance

Motor vehicles

25% reducing balance

1.5 Leasing

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

1.6 Stock

Stock is valued at the lower of cost and net realisable value.

1.7 Pensions

The pension costs charged in the financial statements represent the contributions payable by the company during the year in accordance with FRS17.

1.8 Deferred taxation

The accounting policy in respect of deferred tax reflects the requirements of FRS19 - Deferred tax. Deferred tax is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted.

2 Cost of sales and net operating expenses

The total figures for continuing operations in 2003 include the following amounts relating to acquisitions: cost of sales £25,166,387, distribution costs £-, administrative expenses £75,000 and other operating income £-.

3	Operating profit	2003	2002
		£	£
	Operating profit is stated after charging:		
	Amortisation of intangible assets	96,456	96,456
	Depreciation of tangible assets	195,284	189,273
	Operating lease rentals		
	- Plant and machinery	7,454	8,407
	- Other assets	364,960	355,215
	Auditors' remuneration	3,000	2,750
4	Interest payable	2003	2002
	• •	£	£
	On bank loans and overdrafts	1,708	7,677
	On other loans wholly repayable within 5 years	49,881	47,330
	On overdue tax	1,841	_

5	Taxation	2003	2002
	Domestic current year tax	£	£
	U.K. corporation tax	106,540	28,827
	Adjustment for prior years	-	203
	Current tax charge	106,540	29,030
	Deferred tax		
	Deferred tax charge/credit current year	23,159	(19,468)
		129,699	9,562
	Factors affecting the tax charge for the year		
	Profit/(loss) on ordinary activities before taxation	232,854	(464)
	Profit/(loss) on ordinary activities before taxation multiplied by standard rate of		
	UK corporation tax of 30.00% (2002: 19.25%)	69,856	(89)
	Effects of:		
	Non deductible expenses	26,048	18,875
	Depreciation add back	58,585	36,435
	Capital allowances	(38,002)	(26,394)
	Adjustments to previous periods	-	203
	Marginal rate relief	(9,947)	
		36,684	29,119
	Current tax charge	106,540	29,030
6	Dividends	2003	2002
		£	£
	Ordinary interim paid	100,773	33,707

	Intangible fixed assets						Goodwill
	Cost						£
	At 1 January 2003 & at 3	31 December 2003					1,369,471
	Amortisation						
	At I January 2003						237,356 96,456
	Charge for the year						90,430
	At 31 December 2003						333,812
	Net book value						
	At 31 December 2003						1,035,659
	At 31 December 2002						1,132,115
3	Tangible fixed assets						
		Freehold land and buildings	Long leas c hold	Plant and machinery for	Office	Motor vehicles	Tota
		and bundings	land and buildings	macmines y 10	fittings	venicles	
		£	£	£	£	£	:
	Cost						
	At 1 January 2003	854,515	305,403	346,524	1,142,088	12,946	2,661,476
	Additions Disposals	221,801 (17,500)	_	42,683	56,710	-	321,194 (17,500
	Zisposais						
	At 31 December 2003	1,058,816	305,403	389,207	1,198,798	12,946	2,965,170
	Depreciation						
	At 1 January 2003	121,755	122,260	204,444	707,266	3,237	1,158,962
	Charge for the year	44,642	28,741	46,191 ————	73,283	2,427	195,284
	At 31 December 2003	166,397	151,001	250,635	780,549	5,664	1,354,246
	Net book value						
	At 31 December 2003	892,419	154,402	138,572	418,249	7,282	1,610,924
	At 31 December 2002	732,761	183,143	142,080	434,822	9,709	1,502,515
9	Stocks					2003	200
						£	

NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2003

10	Debtors	2003	2002
		£	£
	Amounts owed by subsidiary undertakings	-	187
	Other debtors	2,088	3,414
	Prepayments and accrued income	76,875	69,079
		78,963	72,680
11	Creditors: amounts falling due within one year	2003 £	2002 £
	Bank loans and overdrafts	366,857	332,127
	Trade creditors	52,522	34,140
	Corporation tax	106,540	28,827
	Other taxes and social security costs	71,087	49,267
	Directors' current accounts	281,371	249,274
	Other creditors	552,554	460,556
	Accruals and deferred income	141,866	169,228
		1,572,797	1,323,419
	Debt due in one year or less	366,857	332,127

Bank loans and overdrafts amounting to £366,857 (2002: £332,127) are secured by a debenture incorporating specific first legal charges over various of the company's freehold properties.

Accelerated capital allowances

NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2003

12	Creditors: amounts falling due after more than one year	2003 £	2002 £
	Bank loans	322,998	522,883
	Other loans	40,000	40,000
		362,998	562,883
	Analysis of loans		
	Wholly repayable within five years	572,375	772,260
		572,375	772,260
	Included in current liabilities	(209,377)	(209,377)
		362,998	562,883
	Loan maturity analysis		
	In more than one year but not more than two years	193,340	209,376
	In more than two years but not more than five years	169,658	353,506
13	The bank loans are secured by a debenture incorporating specific first legal charges of freehold properties. Provisions for liabilities and charges	ver various of	The companys' Deferred tax liability
			£
	Balance at 1 January 2003 Profit and loss account		53,911 23,159
	Balance at 31 December 2003		77,070
	The deferred tax liability is made up as follows:		

2003

77,070

£

2002

53,911

£

14	Pension costs		
	Defined contribution		
		2003 £	2002 £
	Contributions payable by the company for the year	1,845	4,541 ————
15	Share capital	2003 £	2002 £
	Authorised 1,000 Ordinary shares of £1 each	1,000	1,000
	Allotted, called up and fully paid 200 Ordinary shares of £1 each	200	200
16	Statement of movements on reserves	Share premium Pr account	ofit and loss account
		£	£
	Balance at 1 January 2003 Retained profit for the year	42,291	831,188 2,382
	Balance at 31 December 2003	42,291	833,570
17	Reconciliation of movements in shareholders' funds	2003 £	2002 £
	Profit/(Loss) for the financial year Dividends	103,155 (100,773)	(10,026) (33,707)
	Net addition to/(depletion in) shareholders' funds Opening shareholders' funds	2,382 873,679	(43,733) 917,412
	Closing shareholders' funds	876,061	873,679

NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2003

18 Financial commitments

At 31 December 2003 the company had annual commitments under non-cancellable operating leases as follows:

		Land and buildings 2003 2002 £ £	
	Expiry date:	T.	£
	Within one year	240,334	234,002
19	Directors' emoluments	2003 £	2002 £
	Emoluments for qualifying services	42,420	69,420
20	Employees		
	Number of employees The average monthly number of employees (including directors) during the year		
	was:	2003 Number	2002 Number
	Number of employees - Administration	115	104
	Employment costs	£	£
	Wages and salaries	1,269,574	1,096,969
	Social security costs	96,316	77,569
	Other pension costs	1,845	4,541
		1,367,735	1,179,079
			