ABBREVIATED ACCOUNTS

FOR THE YEAR ENDED 31 DECEMBER 2002

Company Registration No. 1477372 (England and Wales)



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DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2002

The directors present their report and financial statements for the year ended 31 December 2002.

Principal activities and review of the business

The principal activity of the company in the year under review was that of a turf accountant.

Results and dividends

The results for the year are set out on page 4.

The enro

The impact of the introduction of the euro on the company has been considered and is not believed to be significant.

Directors

The following directors have held office since 1 January 2002:

D L Pluck

F J Seymour

Directors' interests

The directors' interests in the shares of the company were as stated below:

	Ordin	ary shares of £ 1 each
	31 December 2002	1 January 2002
D L Pluck	178	178
F J Seymour	20	20

Taxation status

The company was not a close company within the provisions of the Income and Corporation Taxes Act 1988 and this position has not changed since the end of the financial year.

Auditors

In accordance with section 385 of the Companies Act 1985, a resolution proposing that Duncan Sheard Glass be reappointed as auditors of the company will be put to the Annual General Meeting.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2002

Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

On behalf of the board

F J Seymour

Director

30 April 2003

AUDITORS' REPORT TO DAVID PLUCK (NORTH WEST) LIMITED (FORMERLY DAVID PLUCK (WIDNES) LIMITED) UNDER SECTION 247B OF THE COMPANIES ACT 1985

We have examined the abbreviated accounts set out on pages 4 to 16, together with the financial statements of the company for the year ended 31 December 2002 prepared under section 226 of the Companies Act 1985.

This report is made solely to the company's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

The directors are responsible for preparing the abbreviated accounts in accordance with section 246A of the Companies Act 1985. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts prepared in accordance with section 246A(3) of the Act to the Registrar of Companies and whether the accounts to be delivered are properly prepared in accordance with that provision and to report our opinion to you.

Basis of opinion

We have carried out the procedures we considered necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts to be delivered are properly prepared. The scope of our work for the purpose of this report did not include examining or dealing with events after the date of our report on the financial statements.

Opinion

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with section 246A(3) of the Companies Act 1985, and the abbreviated accounts on pages 4 to 16 are properly prepared in accordance with that provision.

Duncan Sheard Glass

Chartered Accountants

Registered Auditor

30 April 2003

Castle Chambers
43 Castle Street

Liverpool

L2 9TL

ABBREVIATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2002

	Notes	2002 £	2001 £
Gross profit		2,800,947	2,632,978
Administrative expenses		(2,746,404)	(2,471,395)
Operating profit	2	54,543	161,583
Investment income Other interest receivable and similar	3	-	105,491
income Interest payable and similar charges	4	(55,007)	(76,749)
(Loss)/profit on ordinary activities before taxation	•	(464)	190,329
Tax on (loss)/profit on ordinary activities	5	(9,562)	(105,116)
(Loss)/profit on ordinary activities after taxation		(10,026)	85,213
Dividends	6	(33,707)	-
Retained (loss)/profit for the year	16	(43,733)	85,213

ABBREVIATED BALANCE SHEET AS AT 31 DECEMBER 2002

		20	002	2001	
	Notes	£	£	£	£
Fixed assets					
Intangible assets	7		1,132,115		1,228,571
Tangible assets	8		1,502,515		1,193,422
			2,634,630		2,421,993
Current assets					
Stocks	9	12,000		11,500	
Debtors	10	72,680		67,725	
Cash at bank and in hand		94,582		59,422	
		179,262		138,647	
Creditors: amounts falling due within one year	11	(1,323,419)		(1,246,614)	
Net current liabilities		· · · · · · · · · · · · · · · · · · ·	(1,144,157)		(1,107,967)
Total assets less current liabilities			1,490,473		1,314,026
Creditors: amounts falling due after more than one year	12		(562,883)		(323,235)
Provisions for liabilities and charges	13		(53,911)		(73,379)
			873,679		917,412
Capital and reserves					
Called up share capital	15		200		200
Share premium account	16		42,291		42,291
Profit and loss account	16		831,188		874,921
Shareholders' funds - equity interests	17		873,679		917,412

These abbreviated accounts have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to medium-sized companies.

The financial statements were approved by the Board on 30 April 2003

D L Pluck
Director

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2002

	200 £	2 £	200 £	1
Net cash inflow from operating activities	1 -	439,462	2	862,639
Returns on investments and servicing of finance				
Interest received	•		4	
Interest paid	(37,447)		(76,749)	
Net cash outflow for returns on investments and servicing of finance		(37,447)		(76,745)
Taxation		(59,004)		(38,193)
Capital expenditure and financial investment				
Payments to acquire intangible assets	-		(28,700)	
Payments to acquire tangible assets	(498,366)		(154,964)	
Payments to acquire investments	-		(157,615)	
Net cash outflow for capital expenditure		(498,366)		(341,279)
Equity dividends paid		(33,707)		-
Net cash (outflow)/inflow before management of liquid resources and financing		(189,062)		406,422
nquiu resources and mancing		(189,002)		400,422
Financing				
New long term bank loan	394,045		140,000	
Repayment of long term bank loan	(154,397)		(376,641)	
Repayment of other short term loans	(54,623)		(320,000)	
Net cash inflow/(outflow) from financing	· -	185,025		(556,641)
Decrease in cash in the year		(4,037)		(150,219)

NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2002

1	Reconciliation of operating profit to net cas	h inflow from operatin	g activities	2002 £	2001 £
	Operating profit			54,543	161,583
	Depreciation of tangible assets			189,273	144,673
	Amortisation of intangible assets			96,456	95,150
	Increase in stocks			(500)	(1,500)
	(Increase)/decrease in debtors			(4,955)	100,277
	Increase in creditors within one year			104,645	362,456
	Net cash inflow from operating activities			439,462	862,639
2	Analysis of net debt	1 January 2002	Cash flow	Other non-cash changes	31 December 2002
		£	£	£	£
	Net cash: Cash at bank and in hand	59,422	35,160	_	94,582
	Bank overdrafts	(83,553)	(39,197)	-	(122,750)
		(24,131)	(4,037)	-	(28,168)
	Debt:				
	Debts falling due within one year	(264,000)	54,623	-	(209,377)
	Debts falling due after one year	(323,235)	(239,648)	-	(562,883)
		(587,235)	(185,025)	-	(772,260)
	Net debt	(611,366)	(189,062)	-	(800,428)
3	Reconciliation of net cash flow to movemen	t in net debt		2002 £	2001 £
	Decrease in cash in the year			(4,037)	(150,219)
	Cash (inflow)/outflow from (increase)/decrease	se in debt		(185,025)	556,641
	Movement in net debt in the year			(189,062)	406,422
	Opening net debt			(611,366)	(1,017,788)
	Closing net debt			(800,428)	(611,366)

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2002

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention.

1.2 Turnover

Turnover represents the provision of services falling within the companys' activities during the year.

1.3 Goodwill

Goodwill is the difference between the amount paid on the acquisition of a business and the aggregate fair value of its separate net assets. Depending on the circumstances of each acquisition, goodwill is either set off directly against reserves or amortised through the profit and loss account over the directors' estimate of its estimated economic life, which is estimated to be 15 years.

1.4 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Freehold land and buildings

Over 25 years

Long leasehold land and buildings

Over the life of the lease

Plant and machinery

25% Reducing balance

Office furniture and fittings

15% Reducing balance

Motor vehicles

25% reducing balance

1.5 Leasing

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

1.6 Stock

Stock is valued at the lower of cost and net realisable value.

1.7 Pensions

The pension costs charged in the financial statements represent the contributions payable by the company during the year in accordance with FRS17.

1.8 Deferred taxation

The accounting policy in respect of deferred tax reflects the requirements of FRS19 - Deferred tax. Deferred tax is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted.

2	Operating profit	2002	2001
	Operating profit is stated after charging:	£	£
		96,456	95,150
	Amortisation of intangible assets	189,273	144,673
	Depreciation of tangible assets	189,273	144,073
	Operating lease rentals	0.407	12 201
	- Plant and machinery	8,407	12,281
	- Other assets	355,215	340,807
	Auditors' remuneration	2,750	2,500
	and after crediting:		<u> </u>
3	Investment income	2002	2001
		£	£
	Income from shares in group undertakings	_	105,491
4	Interest payable	2002	2001
		£	£
	On bank loans and overdrafts	21,391	7,847
	On other loans wholly repayable within 5 years	33,616	68,458
	On overdue tax	-	444
		55,007	76,749

5	Taxation	2002 £	2001 £
	Domestic current year tax		
	U.K. corporation tax	28,827	58,801
	Adjustment for prior years	203	-
	Irrecoverable A.C.T.		5,526
	Current tax charge	29,030	64,327
	Deferred tax		
	Deferred tax charge/credit current year	(19,468)	40,789
		9,562	105,116
	Factors affecting the tax charge for the year		
	(Loss)/profit on ordinary activities before taxation	(464)	190,329
	(Loss)/profit on ordinary activities before taxation multiplied by standard rate of UK corporation tax of 19.25% (2001 : 30.00%)	(89)	57,099
	Effects of:		
	Non deductible expenses	18,875	33,378
	Depreciation	36,435	43,402
	Capital allowances	(26,394)	(30,646)
	Adjustments to previous periods	203	-
	Difference between standard rate and effective rate	-	(7,259)
	Other tax adjustments	-	(31,647)
		29,119	7,228
	Current tax charge	29,030	64,327
6	Dividends	2002 £	2001 £
	Ordinary interim paid	33,707	-

7	Intangible fixed assets	
		Goodwill £
	Cost	
	At 1 January 2002 & at 31 December 2002	1,369,471
	Amortisation	
	At 1 January 2002	140,900
	Charge for the year	96,456
	At 31 December 2002	237,356
	Net book value	
	At 31 December 2002	1,132,115
		-
	At 31 December 2001	1,228,571

Leasehold Land and buildings Land and and buildings Land and and buildings Land and and buildings Land and buil	8	Tangible fixed assets						
Cost At 1 January 2002 587,287 235,882 267,004 1,072,938 - 2,163, Additions 267,229 69,521 79,520 69,150 12,946 498, At 31 December 2002 854,516 305,403 346,524 1,142,088 12,946 2,661, Depreciation At 1 January 2002 87,834 94,239 157,083 630,533 - 969, Charge for the year 33,921 28,021 47,361 76,733 3,237 189, At 31 December 2002 121,755 122,260 204,444 707,266 3,237 1,158, Net book value At 31 December 2002 732,761 183,143 142,080 434,822 9,709 1,502, At 31 December 2001 499,453 141,643 109,921 442,405 - 1,193, 9 Stocks 2002 £ Finished goods and goods for resale 12,000 11.		-		leasehold land and		urniture and		Total
At 1 January 2002 587,287 235,882 267,004 1,072,938 - 2,163, Additions 267,229 69,521 79,520 69,150 12,946 498, At 31 December 2002 854,516 305,403 346,524 1,142,088 12,946 2,661, Depreciation At 1 January 2002 87,834 94,239 157,083 630,533 - 969, Charge for the year 33,921 28,021 47,361 76,733 3,237 189, At 31 December 2002 121,755 122,260 204,444 707,266 3,237 1,158, Net book value At 31 December 2002 732,761 183,143 142,080 434,822 9,709 1,502, At 31 December 2001 499,453 141,643 109,921 442,405 - 1,193, 11,			£	£	£	£	£	£
Additions 267,229 69,521 79,520 69,150 12,946 498, At 31 December 2002 854,516 305,403 346,524 1,142,088 12,946 2,661, Depreciation At 1 January 2002 87,834 94,239 157,083 630,533 - 969, Charge for the year 33,921 28,021 47,361 76,733 3,237 189, At 31 December 2002 121,755 122,260 204,444 707,266 3,237 1,158, Net book value At 31 December 2002 732,761 183,143 142,080 434,822 9,709 1,502, At 31 December 2001 499,453 141,643 109,921 442,405 - 1,193, 9 Stocks 2002 2 £ Finished goods and goods for resale 12,000 11 Debtors 2002 2			505 005	225 222	065.004	1 070 000		0.160.111
At 31 December 2002 854,516 305,403 346,524 1,142,088 12,946 2,661, Depreciation At 1 January 2002 87,834 94,239 157,083 630,533 - 969, Charge for the year 33,921 28,021 47,361 76,733 3,237 189, At 31 December 2002 121,755 122,260 204,444 707,266 3,237 1,158, Net book value At 31 December 2002 732,761 183,143 142,080 434,822 9,709 1,502, At 31 December 2001 499,453 141,643 109,921 442,405 - 1,193, 9 Stocks 2002 £ Finished goods and goods for resale 12,000 11		•			•		12 046	2,163,111
Depreciation At 1 January 2002 87,834 94,239 157,083 630,533 - 969, Charge for the year 33,921 28,021 47,361 76,733 3,237 189, At 31 December 2002 121,755 122,260 204,444 707,266 3,237 1,158, Net book value At 31 December 2002 732,761 183,143 142,080 434,822 9,709 1,502, At 31 December 2001 499,453 141,643 109,921 442,405 - 1,193, 9 Stocks 2002 £ Finished goods and goods for resale 12,000 11 10 Debtors 2002 £		Additions	207,229	09,521	79,320	09,130	12,940	498,366
At 1 January 2002 87,834 94,239 157,083 630,533 - 969, Charge for the year 33,921 28,021 47,361 76,733 3,237 189, At 31 December 2002 121,755 122,260 204,444 707,266 3,237 1,158, Net book value At 31 December 2002 732,761 183,143 142,080 434,822 9,709 1,502, At 31 December 2001 499,453 141,643 109,921 442,405 - 1,193, 9 Stocks 2002 £ Finished goods and goods for resale 12,000 11		At 31 December 2002	854,516	305,403	346,524	1,142,088	12,946	2,661,477
Charge for the year 33,921 28,021 47,361 76,733 3,237 189, At 31 December 2002 121,755 122,260 204,444 707,266 3,237 1,158, Net book value At 31 December 2002 732,761 183,143 142,080 434,822 9,709 1,502, At 31 December 2001 499,453 141,643 109,921 442,405 - 1,193, 9 Stocks 2002 £ Finished goods and goods for resale 12,000 11 10 Debtors 2002 2		Depreciation						
At 31 December 2002 121,755 122,260 204,444 707,266 3,237 1,158. Net book value At 31 December 2002 732,761 183,143 142,080 434,822 9,709 1,502. At 31 December 2001 499,453 141,643 109,921 442,405 - 1,193. 9 Stocks 2002 £ Finished goods and goods for resale 12,000 11 10 Debtors 2002 2		At 1 January 2002	87,834	94,239	157,083	630,533	-	969,689
Net book value At 31 December 2002 732,761 183,143 142,080 434,822 9,709 1,502,002 At 31 December 2001 499,453 141,643 109,921 442,405 - 1,193,002 9 Stocks 2002 £ Finished goods and goods for resale 12,000 11 10 Debtors 2002 £		Charge for the year	33,921	28,021	47,361	76,733	3,237	189,273
At 31 December 2002 732,761 183,143 142,080 434,822 9,709 1,502, At 31 December 2001 499,453 141,643 109,921 442,405 - 1,193, 9 Stocks 2002 £ Finished goods and goods for resale 12,000 11 10 Debtors 2002 2 £		At 31 December 2002	121,755	122,260	204,444	707,266	3,237	1,158,962
At 31 December 2001 499,453 141,643 109,921 442,405 - 1,193, 9 Stocks 2002 £ Finished goods and goods for resale 12,000 11 10 Debtors 2002 2 £		Net book value						
9 Stocks 2002 £ Finished goods and goods for resale 12,000 11 10 Debtors 2002 £		At 31 December 2002	732,761	183,143	142,080	434,822	9,709	1,502,515
Finished goods and goods for resale 12,000 11 10 Debtors 2002 £		At 31 December 2001	499,453	141,643	109,921	442,405	-	1,193,422
10 Debtors 2002 2 £	9	Stocks						2001 £
£		Finished goods and goo	ds for resale				12,000	11,500
Amounts owed by subsidiary undertakings 187	10	Debtors						2001 £
Amounts owed by subsidiary undertakings 187		A	**					
Other debtors 3,414 11		<u> </u>	diary undertakings					187
,			d income					11,819 55,719
Trepayments and accrucia modifie		Trepayments and accide	d meonic					
72,680 67							72,680	67,725

NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2002

11	Creditors: amounts falling due within one year	2002	2001
		£	£
	Bank loans and overdrafts	332,127	347,553
	Trade creditors	34,140	21,212
	Corporation tax	28,827	58,801
	Other taxes and social security costs	49,267	45,680
	Directors' current accounts	249,274	262,079
	Other creditors	460,556	380,217
	Accruals and deferred income	169,228	131,072
		1,323,419	1,246,614
	Debt due in one year or less	332,127	347,553
12	specific first legal charges over various of the company's freehold properties. Creditors: amounts falling due after more than one year	2002 £	2001
12	Creditors: amounts falling due after more than one year	£	£
12	Creditors: amounts falling due after more than one year Bank loans	£ 522,883	£ 283,235
12	Creditors: amounts falling due after more than one year	£	£
12	Creditors: amounts falling due after more than one year Bank loans	£ 522,883	£ 283,235
12	Creditors: amounts falling due after more than one year Bank loans Other loans	£ 522,883 40,000 562,883	283,235 40,000
12	Creditors: amounts falling due after more than one year Bank loans	£ 522,883 40,000 562,883	283,235 40,000
112	Creditors: amounts falling due after more than one year Bank loans Other loans Analysis of loans	£ 522,883 40,000 562,883	283,235 40,000 323,235
12	Creditors: amounts falling due after more than one year Bank loans Other loans Analysis of loans	£ 522,883 40,000 562,883	283,235 40,000 323,235
12	Creditors: amounts falling due after more than one year Bank loans Other loans Analysis of loans Wholly repayable within five years	\$22,883 40,000 562,883 772,260	283,235 40,000 323,235 587,235
112	Creditors: amounts falling due after more than one year Bank loans Other loans Analysis of loans Wholly repayable within five years Included in current liabilities	\$22,883 40,000 562,883 772,260 (209,377)	283,235 40,000 323,235 587,235 (264,000
12	Creditors: amounts falling due after more than one year Bank loans Other loans Analysis of loans Wholly repayable within five years	\$22,883 40,000 562,883 772,260 (209,377)	283,235 40,000 323,235 587,235 (264,000

The bank loans are secured by a debenture incorporating specific first legal charges over various of the companys' freehold properties.

13	Provisions for liabilities and charges		
			Deferred
			taxation £
	Balance at 1 January 2002		73,379
	Profit and loss account		(19,468)
	Balance at 31 December 2002		53,911
	Deferred taxation provided in the financial statements is as follows:		
	·		
		2002	2001
		£	£
	Accelerated capital allowances	53,911	73,379
14	Pension costs		
	Defined contribution		
		2002	2001
		£	£
	Contributions payable by the company for the year	4,541	-
15	Share capital	2002	2001
15	Share capitar	£	£
	Authorised		
	1,000 Ordinary shares of £ 1 each	1,000	1,000
	Allotted, called up and fully paid		
	200 Ordinary shares of £ 1 each	200	200

NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2002

16	Statement of movements on reserves		
		Share premium account	Profit and loss account
		£	£
	Balance at 1 January 2002	42,291	874,921
	Retained loss for the year	-	(43,733)
	Balance at 31 December 2002	42,291	831,188
17	Reconciliation of movements in shareholders' funds	2002 £	2001 £
	(Loss)/Profit for the financial year Dividends	(10,026) (33,707)	*
	Net (depletion in)/addition to shareholders' funds	(43,733)	85,213
	Opening shareholders' funds	917,412	832,199
	Closing shareholders' funds	873,679	917,412

18 Financial commitments

At 31 December 2002 the company had annual commitments under non-cancellable operating leases as follows:

		Land and buildings	
		2002	2001
		£	£
	Expiry date:		
	Within one year	234,002	198,136
	•	<u>*************************************</u>	
19	Capital commitments	2002	2001
		£	£
	At 31 December 2002 the company had capital commitments as follows:		
	Contracted for but not provided in the financial statements	-	65,000
20	Directors' emoluments	2002	2001
		£	£
	Emoluments for qualifying services	69,420	89,228

NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2002

21 Employees

Num	ber	of	emp	loyees
1 1 W III	UVI	V.	ump	io, ccs

The average monthly number of employees (including directors) during the year

was:	2002	2001
	2002	2001
	Number	Number
Number of employees - Administration	104	98
• •		
Employment costs		
	£	£
Wages and salaries	1,096,969	1,048,569
Social security costs	77,569	77,714
Other pension costs	4,541	-
	1,179,079	1,126,283