Registered No: 1437656

"THE CHAMPIONSHIP COMMITTEE" MERCHANDISING LIMITED

REPORT AND FINANCIAL STATEMENTS 31 DECEMBER 2011

TUESDAY

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31/07/2012 COMPANIES HOUSE #225

"The Championship Committee" Merchandising Limited Registered No: 1437656

DIRECTORS' REPORT

The directors submit their report and financial statements for the year ended 31 December 2011

Results

The loss for the year, after taxation, amounted to £ 204,380

Review of the business

The Company's principal activity comprises income arising from the ownership of archive film

The subsidiary company did not trade during the year and is dormant

The company paid a dividend of £860,000 during the year to its holding entity The Royal and Ancient Golf Club of St Andrews

Directors' qualifying third party indemnity provisions

The company has granted an indemnity to one or more of its directors against liability in respect of proceedings brought by third parties, subject to the conditions set out in the Companies Act 2006. Such qualifying third party indemnity provision remains in force as at the date of approving the directors' report

Directors and their interests

The directors of the company during the year were -

A G Gormly CMG, CBE
J S McArthur FRICS, MAPM

None of the directors during the year held a beneficial interest in the issued share capital of the company

Directors' statement as to disclosure of information to auditors

The directors who were members of the board at the time of approving the directors' report are listed above. Having made enquiries of fellow directors and of the company's auditors, each of these directors confirms that

- to the best of each director's knowledge and belief, there is no information relevant to the preparation of their report of which the company's auditors are unaware, and
- each director has taken all the steps a director might reasonably be expected to have taken to be aware
 of relevant audit information and to establish that the company's auditors are aware of that
 information

Auditors

Ernst & Young LLP have expressed their willingness to continue in office as auditors and a resolution proposing their re-appointment will be submitted at the Annual General Meeting

By order of the board

Mulalet

M T DOBELL Secretary

9 March 2012

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS

The directors are responsible for preparing the annual report and financial statements in accordance with applicable laws and regulations (United Kingdom Generally Accepted Accounting Practice)

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practices (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF "THE CHAMPIONSHIP COMMITTEE" MERCHANDISING LIMITED

We have audited the financial statements of The Championship Committee' Merchandising Limited for the year ended 31 December 2011 which comprise the Profit and Loss Account, the Balance Sheet and the related notes 1 to 9 The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report and Financial Statements to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2011 and of its loss for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting

 Practice and
- have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF "THE CHAMPIONSHIP COMMITTEE" MERCHANDISING LIMITED (continued)

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- · we have not received all the information and explanations we require for our audit

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James Andrew Bishop (Senior statutory auditor) for and on behalf of Ernst & Young LLP, Statutory Auditor Glasgow
9 March 2012

PROFIT AND LOSS ACCOUNT

For the year ended 31 December 2011

| | NOTES | 2011 £ | 2010 £ |
|---|-------|-----------|-----------|
| Turnover | 2 | - | - |
| Gross profit | | - | _ |
| Administrative expenses | 3 | (207,593) | (207,448) |
| Operating loss | | (207,593) | (207,448) |
| Interest receivable | | 3,852 | 6,248 |
| Loss on ordinary activities before taxation | | (203,741) | (201,200) |
| Taxation on loss on ordinary activities | 4 | 639 | 1,197 |
| Loss for the financial year | | (204,380) | (202,397) |

BALANCE SHEET

As at 31 December 2011

| | NOTES | 2011 £ | 2010 £ |
|---|-------|-----------|-----------|
| FIXED ASSETS | | | |
| Tangible Fixed Asset | 5 | 350,622 | 557,519 |
| Investments | 6 | - | 262 |
| | | 350,622 | 557,781 |
| CURRENT ASSETS | | | |
| Due by Related Party | 9 | • | 2,872 |
| Cash at Bank | | 26,375 | 881,136 |
| | | 26,375 | 884,008 |
| CREDITORS Amounts failing due within on | e | | |
| year Trade Creditors and Accruals | | 696 | 550 |
| Corporation Tax Payable | | 639 | 1,197 |
| Corporation Tax Fayable | | 1,335 | 1,747 |
| Net Current Assets | | 25,040 | 882,261 |
| Total Assets | | 375,662 | 1,440,042 |
| Represented by | | | |
| CAPITAL AND RESERVES | | | |
| Called Up Share Capital | 7 | 100 | 100 |
| Profit & Loss Account | 8 | 375,562 | 1,439,942 |
| \sim | | 375,662 | 1,440,042 |

A G Gormly CMG, CBE

Director

J S McArthur FRICS, MAPM

Director

9 March 2012

NOTES TO THE FINANCIAL STATEMENTS

1. ACCOUNTING POLICIES

Accounting Convention

The financial statements are prepared under the historical cost convention and in accordance with applicable accounting standards. The Company has taken advantage of the exemption allowed by FRS1 for small companies from preparing a Statement of Cash Flows.

Consolidated Accounts

As the Company and its subsidiary are both small companies, advantage has been taken of the exemption allowed by Section 398 of the Companies Act 2006 from preparing consolidated accounts

Foreign Currencies

Assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate of conversion to sterling.

All differences are taken to the profit and loss account

Fixed Assets

Fixed assets are carried at cost less impairment

2. TURNOVER

Turnover represents amounts receivable during the financial year from sales of clips of archive film $-2011 \, \text{£Nil} \, (2010 \, \text{-} \, \text{£Nil})$

3 OPERATING LOSS

| Operating loss is stated after charging | 2011 £ | 2010 £ |
|---|-----------|-----------|
| Auditors' remuneration | 696 | 550 |
| Impairment | 206,897_ | _206,898 |

NOTES TO THE FINANCIAL STATEMENTS

4.

| • | TAX ON LOSS ON ORDINARY ACTIVITIES | 2011 £ | 2010 £ |
|----|---|--|-------------------------------|
| | a) The charge based on the loss for the year comprises - | _ | |
| | UK Corporation tax on loss for the year | 639 | 1,197 |
| | b) Factors affecting the tax charge for the year - | | |
| | The tax assessed on the loss on ordinary activities for the year is standard rate of corporation tax in the UK. The differences are expenses are expenses are expenses. | s higher (2010 - higher) xplained below |) than the |
| | | 2011 £ | 2010 £ |
| | Loss on ordinary activities before tax | (203,741) | (201,200) |
| | Loss on ordinary activities multiplied by standard rate of corporation tax in the UK of 20 25% (2010 – 21%) | (41,258) | (42,252) |
| | Effect of Impairment | 41,897 | 43,449 |
| | Current tax charge for the period | 639 | 1,197 |
| 5 | TANGIBLE FIXED ASSET | | |
| | | 2011 £ | 2010 £ |
| | Archive Film Balance at 1 January Impairment Balance at 31 December | 557,519 206,897 350,622 | 764,417 206,898 557,519 |
| 6. | INVESTMENTS | 2011 £ | 2010 £ |
| | Global Treasury deposits | <u> </u> | 262 |

The company owns 100% of the share capital of R&A Open Championship Merchandising Limited. The subsidiary company did not trade during the year and is dormant. The cost of the investment was written down to £Nil in 2005.

NOTES TO THE FINANCIAL STATEMENTS

| 7. | SHARE CAPITAL | 2011 £ | 2010 £ |
|----|--|-----------|-----------|
| | Authorised, allotted, called up and fully paid | 100_ | 100 |

The whole of the issued share capital of the Company is owned by The Royal and Ancient Golf Club of St. Andrews

8. RECONCILIATION OF SHAREHOLDERS FUNDS AND MOVEMENT ON RESERVES

| | Share Capital | Profit/Loss Account | Total Shareholders |
|-------------------------|---------------|---------------------|-----------------------|
| | £ | | Funds |
| | | £ | £ |
| At beginning of year | 100 | 1,439,942 | 1,440,042 |
| Loss for financial year | • | (204,380) | (204,380) |
| Dividend paid | • | (860,000) | (860,000) |
| At end of year | 100 | 375,562 | 375,662 |

9. RELATED PARTY

Transactions and balances with R&A Championships Limited were as follows

| | 2011 £ | 2010 £ |
|---------|-----------|-----------|
| Income | - | - |
| Debtors | - | 2,872 |