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WHEELMASTER LIMITED FINANCIAL STATEMENTS 31st December 1991



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REPORT OF THE DIRECTORS

PRESENT DIRECTORS

R.J.Lancaster

N.R.Lancaster

D.D.T.Gricks

The directors present their annual report and the audited accounts for

PRINCIPAL ACTIVITIES

The company provides contract hire and fleet management services.

REVIEW OF THE BUSINESS

During the year the decision was taken to close the company's contract hire operations and closure costs and losses for the future periods are in luded in the company's results for the year.

RESULTS AND DIVIDENDS

Details of the results for the year are set out in the profit and loss account on page 3. The directors do not recommend the payment of a dividend (1990 - £nil).

DIRECTORS

The above directors served throughout the year, with the exception of Mr.D.D.T.Gricks who was appointed a director on 11th March 1991. Mr.N.R.Lancaster has announced that he intends to resign as a director

DIRECTORS' INTERESTS

None of the directors had any interests in the shares or debentures of the company, or of the company's fellow subsidiaries or holding company which require notification to the company in accordance with the provisions of Section 324 of the Companies Act 1985.

REGISTERED NUMBER 1436160

INSURANCE

The company's ultimate holding company, Jardine Matheson Holdings Limited, maintains a Directors' and Officers' Liability insurance policy covering itself and all its subsidiaries.

AUDITORS

Pursuant to the elective resolution passed on the 11th November 1991, the auditors, Price Waterhouse, will continue in office.

3 Lombard Street London, EC3V 9AQ

By order of the Board Matheson & Co., Limitea

Secretaries

ASSISTANT SECRETARY

Lancaster

AUDITORS' REPORT TO THE MEMBERS OF WHEELMASTER LIMITED

We have audited the financial statements on pages 3 to 10 in accordance with Auditing Standards.

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 31 December 1991 and of its loss and source and application of funds for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants and Registered Auditor

London, SE1

25th March 1952

PROFIT AND LOSS ACCOUNT
For the year ended 31st December 1991

	Note	1991 £	1990 £
TURNOVER		1,028,250	2,496,840
Cost of sales		(837,203)	(1,792,213)
GROSS PROFIT		191,047	704,627
Administrative expenses		(371,916)	(1,032,054)
OPERATING LOSS	2	(180,869)	(327,427)
Interest receivable	3	91,189	24,663
LOSS ON ORDINARY ACTIVITIES BEFORE EXTRAORDINARY ITEMS	5	(89,680)	(302,764)
Extraordinary items - losse of contract hire operation			(800,000)
LOSS ON ACTIVITIES BEFORE TAXATION		(2,789,680)	(1,102,764)
Tax on loss on activities	7	133,428	308,096
RETAINED LOSS FOR THE FINANCIAL YEAR	13	(2,656,252)	(794,668)

The notes on pages 6 to 10 form an integral part of these accounts.

BALANCE SHEET 31st December 1991

	Note	£	1991	7	1990
FIXED ASSETS Tangible assets	8	r.	£ 16,382	£	£ 23,635
CURRENT ASSETS Vehicle stock		706,999		704,461	
Debtors Trade debtors Other debtors Group relief receivable Amount due from group undertakings Prepayments and accrued in	income	371,073 15,748 333,992 - 4,782		561,348 46,305 307,485 252,092 21,063	
Cash at bank and in hand				80	
		1,432,594		1,892,834	
CREDITORS - AMOUNTS FALLED DUE WITHIN ONE YEAR Bank loans and overdrafts Trade creditors Other creditors Amount due to group under Taxation and social secur	s 9 ctakin	986,474 1,686,536 277,179 gs 976,193 39,747 		570,165 850,876 493,912 - 191,752 	
NET CURRENT LIABILITIES			533,535)		(213,871)
TOTAL ASSETS LESS CURRENT	r	·-	517,153)		(190,236)
PROVISION FOR LIABILITIES					<b>/</b>
Provisions Deferred taxation	10 11	(1	,131,770) ( <del>-</del> )		(800,000) (2,435)
			,648,923)		(992,671)
CAPITAL AND RESERVES Called up share capital Revenue reserves	12 13	(3	2 ,648,925)		2 (992,673)
		*	,648,923)		(992,671)

APPROVED BY THE BOARD OF DIRECTORS

The notes on pages 6 to 10 form an integral part of these accounts.

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SOURCE AND APPLICATION OF FUNDS For the year ended 31st December 1991

SOURCE OF FUNDS	£	1991 £	£	1990 £
Loss on activities before taxation	(2,	789,680)	(1	,102,764)
Items not involving the movem of funds:	ent			
Loss on disposal of fixed ass Depreciation Provision for losses on closu	4,963		2,842 4,877	
of contract hire operation	2,700,000		800,000	
1	2,	706,621		807,719
FUNDS ABSORBED BY OPERATIONS		(83,059)		(295,045)
FUNDS FROM OTHER SOURCES				
Disposal of fixed assets Group relief received	5,396 104,486		1,348 27,017	
:		109,882		28,365
APPLICATION OF FUNDS Purchase of fixed assets Provision utilised	(4,764) (1,086,907)		(110)	
,	(1,	091,671)		(110)
•	, ,	064,848)		(266,790)
INCREASE/(DECREASE) IN WORKIN	G CAPITAL			
Stock Debtors Creditors Amount due to group	2,538 (237,113) 814,401		632,993) (51,676) (547,036)	
undertakings Cash in hand Bank overdrafts	(1,228,285) (80) (416,309)		(561,160) (70) 260,159	
	• •	064,848)	<b>_</b>	(266,790)

#### 1. ACCOUNTING POLICIES

#### a) CONVENTION

These accounts have been prepared in accordance with the historical cost convention using applicable accounting standards. The principal accounting policies which the directors have adopted within that convention are set out below. Turnover and costs are included up to the date the decision to close the business was taken.

### b) TURNOVER

Turnover comprises amounts invoiced relating to vehicle maintenance contracts, excluding value added tax.

### c) MAINTENANCE CONTRACTS

The company operates contract hire agreements under which Wheelmaster Limited holds maintenance contracts for vehicles leased to customers by finance companies. Maintenance contract income is credited to the profit and loss account evenly over the period of the contract.

## d) DEFERRED TAXATION

Provision is made for taxation liabilities arising from the allocation of items to different periods for taxation and for accounting purposes, except where, in the opinion of the directors, the liabilities will not crystallise in the foreseeable future.

#### e) DEPRECIATION

Depreciation is calculated to write off the cost of each category of fixed assets, using the straight line method, during its expected useful life. The lives used are as follows:

Fixtures and fittings 5 - 10 years; Computers 3 - 5 years.

# f) STOCKS

Stock is valued at the lower of cost and net realisable value. Cost is actual purchase price.

# g) PENSION COSTS

Lancaster plc has appointed Trustees to administer a contributory pension scheme, based on the cost of providing pensions across all participating Lancaster group companies, whose costs are not individually determined. As a result, contributions allocated to the company are charged against profits for the year in which they become payable. Full details are given in the accounts of the parent company, Lancaster plc.

NOTES	MASTER LIMITED TO ACCOUNTS December 1991		page 7
2.	OPERATING LOSS  Operating loss is arrived at after charging: Auditors' remuneration Depreciation	1991 £ 18,622 4,963	1990 £ 10,597 4,877 =====
3.	INTEREST RECEIVABLE  Bank loans and overdrafts	£ 29,353	£ 24,663
	The figure above represents interest re 31st December 1991. That shown in the is for the period up to when the decisi was taken. Interest since that date hat the extraordinary provision that has be losses (see note 4).	profit and lose on to close the as been charged	year ended s account e business against
4.	EXTRAORDINARY ITEM	£	£
	Losses on closure of contract hire operation	2,700,000	800,000
5.	During the year a decision was taken to operation. The amounts above represent costs and contract losses until operaticompletely.  EMPLOYEES	anticipated c	losure
	The average number employed by the comp within each category of persons was: Sales staff After-sales staff Administration staff	7 - 7	11 5 7
		14 ==	23 ==
	The costs incurred in respect of these employees were:	£	£
	Wages and salaries Social security costs Other pension costs Other staff costs	222,702 21,932 6,810 78,725	382,999 36,002 17,488 157,203
		330,169	593,692

# 6. DIRECTORS

No emoluments or  $\hat{r}$ ees were paid to directors during the year (1990 - £nil).

7.	TAX ON LOSS ON ORDINARY ACT	IVITIES	1991 £	1990 £
v 1	Taxation is based on losses for the year and comprises: Corporation tax/group relies	f	~	~
F	at 33.25% (1990 - 34.25%) Corporation tax movements re		(135,135)	(307,485)
	to prior periods Deferred tax (see note 11)	<u>-</u>	4,142 (2,435)	
N H H N			(133,428) ======	(308,096) ======
8.	FIXED ASSETS	Fixtures nd fittings	Computers	TOTAL
ş.	COST	£	£	£
i i	At 1st January 1991 Transfers from group	24,282	10,463	34,745
<b>k</b>	undertakings Disposals/Reclassifications	10,420 (8,196)	(1,998)	10,420 (10,194)
,	At 31st December 1991	26,506	8,465	34,971
ř	DEPRECIATION			
•	At 1st January 1991 Provided for the year Transfers from group	5,994 3,098	5,116 1,865	11,110 4,963
	undertakings Disposals/Reclassifications	5,656 (2,071)	(1,069)	5,656 (3,140)
	At 31st December 1991	12,677	5,912	18,589
		£13,829	£2,553	£16,382
	At 31st December 1990	£18,288	£5,347	£23,635

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# 9. TRADE CREDITORS

Trade creditors includes amounts due arising from the purchase of stocks from suppliers who claim that, under the terms of trade, ownership thereof does not pass to the company until sums due to those suppliers are settled.

10.	PROVISIONS	1991 £	1990 £
	At 1st January 1991 Losses on closure of contract hire	800,000	-
	operation Provision utilised during the	2,700,000	800,000
	period	(1,086,907)	, pro
	Less amounts falling due	2,413,093	800,000
	within one year	(1,281,223)	(800,000)
	Provisions (amounts falling due after one year)	1,131,770	

# 11. DEFERRED TAX

	a)Provisions at year end	19	91	19	90
		Provided	Not provided	Provided	Not provided
	Capital allowances in excess of depreciation	£nil	£nil	£2,435	£nil
	b)Movement in the year				£
	At 1st January 1991 Credit for the year Credit in respect of pre-	vious year	·s		2,435 (462) (1,973)
	At 31st December 1991				~- ~ %>===
12.	SHARE CAPITAL Authorised		19	91 £	1990 £
	100 ordinary shares of £3	l each		L00	100 ===
	Allotted and fully paid 2 Ordinary shares of £1	each		2 =	2 =

### 13. REVENUE RESERVES

£

Retained loss for the year	Balance at 1st	t January 1991	
	Retained loss	for the year	

(992,673) (2,656,252)

Balance at 31st December 1991

(3,648,925)

#### 14. CONTINGENT LIABILITIES

There are contingent liabilities at 31st December 1991 in respect of guarantees covering bank overdrafts in the holding company and fellow subsidiaries. These overdrafts amounted to £10,899,409 at 31st December 1991 (1990 - £16,083,635).

### 15. FINANCIAL COMMITMENTS

1991

1990

Vehicle repurchase agreements

14,223,361

18,616,834

The vehicle repurchase agreements are guaranteed in full by the parent undertaking, Lancaster plc.

#### 16. ULTIMATE PARENT COMPANY

The parent undertaking is Lancaster plc, a company incorporated in England. The company's parent undertaking has confirmed that it is its present intention to provide financial support to the company to enable it to meet its liabilities as and when they fall due.

The ultimate parent company is Jardine Matheson Holdings Limited, a company incorporated in Bermuda.

Consolidated accounts for both can be obtained from:

Jardine House 6 Crutched Friars London EC3N 2HT.