## BALANCE SHEET AS AT 2 MAY 1999

	1999 £	1998 £
CURRENT ASSETS		
DEBTORS : Amounts due by Scottish & Newcastle plc	100	100
NET ASSETS	100	100
CAPITAL and RESERVES SHARE CAPITAL: see note 3	100 100	100 100

## Notes to the Accounts

- 1. The ultimate holding company is Scottish & Newcastle plc, a company incorporated in Scotland.
- 2. The company was dormant, within the meaning of Section 252 of the Companies Act 1985, throughout the year.
- 3. The detail of the Share Capital is as follows:-

	1999 £	1998 £
Authorised 10,000 Ordinary Shares of £1 fully paid	10,000	10,000
Allotted, called up & fully paid 100 Ordinary Shares of £1 fully paid	100	100

Signed on behalf of the Board

R Sylvester

Directo

20 May 1999

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## SCOTTISH COURAGE BRANDS LIMITED

Directors' Report for the Year Ended 2 May 1999

The accounts for the year are attached.

The company has been appointed as agent for Scottish & Newcastle plc. The company has not traded on its own account during the year and accordingly it has made neither a profit nor a loss. No Profit and Loss Account has therefore been prepared.

The following served as Directors during (and, unless otherwise indicated, throughout) the year:-

	Appointed	Resigned
R J W Alexander		
E J Cannon		
P Cook		
G G Dickson		
I Evans		
G P H Johncox		
P E Payne		
B A Sharp		
R W L Sylvester		
S G Hollender	05/05/98	

		2 May 1999		3 May 1998	
	Shares	Options	Shares	Options	
R J W Alexander	11,022	62,813	9,324	51,100	
E J Cannon	1,504	705	-	-	
P Cook	2,461	3,170	2,604	3,352	
G G Dickson	65,602	131,061	61,095	109,195	
I Evans	6,168	21,782	5,932	20,411	
G P H Johncox	729	26,814	, a	18,446	
P E Payne	627	· -	355	-	
B A Sharp	1,450	30,634	861	28,747	
R W L Sylvester	18,650	7,815	17,899	6,467	
S G Hollender	804	14,078	<u>-</u>	-	

By Order of the Board

N R Homer Secretary 20 May 1999