1343600

BRITANNIA HOTELS LIMITED GROUP REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st MARCH 1988

J.C. ALLEN & CO.

CHARTERED ACCOUNTANTS



- 2 -

BRITANNIA HOTELS LIMITED DIRECTORS' REPORT

The Directors submit their report and the audited financial statements of the Group for the year ended 31st March 1988.

PRINCIPAL ACTIVITY AND BUSINESS REVIEW

The Group's principal activity during the year was that of Hoteliers.

There was no significant change during the year.

The Directors are pleased with the progress of the Group and are confident that the present level of progress will be maintained.

RESULTS AND DIVIDENDS

The Group Profit for the year, after taxation, amounted to £1,627,849 (1987 - £263,201)

The Directors do not recommend the payment of a dividend. The balance has been added to retained profits.

FIXED ASSETS

The changes in fixed assets during the year are summarised in the notes to the financial statements.

DIRECTORS AND THEIR INTERESTS

The Directors at 31st March 1988 and their beneficial interests in the share capital of the Company, were as follows:-

Director	Ordinary Shares	Ordinary Shares	
Mr. A. Langsam	2500	2500	
Mr. M.S. Morton	2500	2500	

Mr. M.S. Morton retires by rotation at the Annual General Meeting and, being eligible, offers himself for re-election.

CLOSE COMPANY

The Company is a close Company within the provisions of the Income and Corporation Taxes Act 1970 (now the Income and Corporation Taxes Act 1988).

AUDITORS

In accordance with Section 384 of the Companies Act 1985 a resolution to re-appoint Messrs. J.C. Allen & Co. as auditors will be put to the members at the Annual General Meeting.

	By Order of The Board
28th DECEMBER 1988.	SECRETARY

- 3 -

REPORT OF THE AUDITORS TO THE MEMBERS OF

BRITANNIA HOTELS LIMITED

We have audited the financial statements on pages 4 to 19 in accordance with approved Auditing Standards having regard to the matter referred to in the following paragraph.

The Company has not complied with Statement of Standard Accounting Practice No. 12 in that depreciation has not been provided on freehold and long leasehold buildings and alterations and the majority of the plant, machinery, fixtures and fittings, (see Note 1 c.).

Subject to the foregoing, in our opinion the financial statements, which have been prepared under the historical cost convention, modified to incorporate the revaluation of the majority of the tangible fixed assets, give a true and fair view of the state of affairs of the Company and the Group at 31st March 1988 and of the Profit and Source and Application of Funds of the Group for the year then ended and comply with the Companies Act 1985.

St. James Building, 79 Oxford Street, MANCHESTER. MI 6HT 28th DECEMBER 1988. J. C. ALLEN & CO.

Chartered Accountants

GROUP PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31st MARCH 1988

	NOTES	198	<u>8</u>	19	987
TURNOVER	2.		14703850		11977359
Cost of Sales			6570730		5572175
Gross Profit			8133120		6405184
Administrative expenses Other operating charges		2003028 2736606		2907966 2480073	
			4739634		5388039
Other operating income			3393486 115528		1017145 95000
Operating Profit	3.		3509014		1112145
Interest payable	5.		963873		623144
Profit on ordinary activities before taxation	<u>s</u> 2.		2545141	,	489001
Taxation	6.	•	917292		225800
Profit on ordinary activities after taxation and profit for the Financial Year	<u>s</u>		1627849		253201
(of which £865196 is dealt w the financial statements of Holding Company)					
Retained Profits brought for	wa rd<		4612547		4349346
Retained Profits carried for	ward		6240396		4612547

GROUP BALANCE SHEET - AS AT 31st MARCH 1988

FIXED ASSETS	NOTES	19	88	<u>19</u>	87
Tangible assets	7.		65750922		18195929
CURRENT ASSETS					
Stocks Debtors Cash at bank and in hand	9. 10.	181765 1604961 87183		172113 816763 245971	
CREDITORS: Due within one year	11.	1873909 8280566		1234847 6740620	
NET CURRENT LIABILITIES			(6406657)		(5505773)
TOTAL ASSETS LESS CURRENT	LIABILITIES		59344265		12690156
CREDITORS: Due after more than one year					
Loans Property completion	12.	4546974 -	4546974	4663417 472500	5135917
PROVISION FOR LIABILITIES	AND CHADGES		54797291		7554239
Deferred taxation	13.	•	2742992		1866135
			52054299		5688104
ACCRUALS AND DEFERRED INC	OME				
Deferred grants	14.		1168124		1070557
			50886175		4617547
CAPITAL AND RESERVES					
Called up share capital Revaluation Reserve Profit and loss account	15. 16.		5000 44640779 6240396		5000 - 4612547
			50886175		4617547
A					

Approved by the Board on:-

28th DECEMBER 1988.

DIRECTORS

HOLDING COMPANY BALANCE SHEET - AS AT 31st MARCH 1983

FIXED ASSETS	NOTES	198	<u>88</u>	198	17
Tangible assets Investments in subsidiaries	7, 8.		45717805 400		11806408 204
CURRENT ASSETS			45718205		11806612
Stocks Debtors Cash at bank and in hand	9. 10.	101115 2285721 78293		79829 2585438 7602	
		2465129		2672869	
CREDITORS: Due within one year	11.	6696619		5789561	
NET CURRENT LIABILITIES			(4231490)		(3116692)
TOTAL ASSETS LESS CURRENT LIA	BI ITIES		41486715		8689920
CREDITORS: Due after more that	n				
Loans	12.		3334974		3057577
PROVISION FOR LIABILITIES AND	CHARGES		38151741		5632343
Deferred taxation	13.		1966535		1500661
ACCRUALS AND DEFERRED INCOME			36185206		4131682
Deferred grants	14.		180567		83000
·			36004639		4048682
CARITAL AND DECERVES					
CAPITAL AND RESERVES Called up share capital Revaluation reserve Profit and loss account	15. 16.		5000 31013904 4985735		5000 4043682
			36004639		4048682

DIRECTORS

28th DECEMBER 1988.

GROUP STATEMENT OF SOURCE AND APPLICATION OF FUNDS

FOR THE YEAR ENDED 31st MARCH 1988

SOURCE OF FUNDS	<u>19</u>	88	<u>19</u>	87
Profit on ordinary activities before taxation		2545141		489001
Adjustment for items not involving the movement of funds:-				
Depreciation		30046		15576
TOTAL GENERATED FROM OPERATIONS	•	2575187		504577
FUNDS FROM OTHER SOURCES				
Disposals of tangible fixed assets Increase in loans Capital based Grants receivable	1560791 97567	1658358	1 2596392 137502	2733895
APPLICATION OF FUNDS	,	4233545		3238472
Purchase of tangible fixed assets Loans repaid	2944260 1889461	4833721	3921661 493955	4415616
WORKING CAPITAL - DECREASE	•	(600176)		(1177144)
COMPONENTS OF DECREASE IN WORKING CAPITAL			,	
Stocks Debtors Creditors		9652 788198 833173		(4394) (138202) (35998)
	,	1631023		(178594)
Movement in Net Liquid Funds:-		•	04.5.405	
Cash in hand Bank overdraft	(158788) (2072411)		215495 (1214045)	
		(2231199)		(998550)
		(600176)		(1177744)

NOTES TO THE FINANCIAL STATEMENTS

AT 31st MARCH 1988

ACCOUNTING POLICIES

a. Accounting Convention

The financial statements are prepared under the historical cost convention, modified to incorporate the revaluation of the majority of the tangible fixed assets.

b. Basis of Consolidation

The Group financial statements incorporate the audited results of the holding company and its subsidiaries made up to a common accounting date.

The Group financial statements do not include a separate profit and loss account for Britannia Hotels Limited (the Parent Company) as permitted by Section 228(7) of the Companies Act 1985.

c. Depreciation

No depreciation is provided on freehold hotel properties or hotel properties on leases with fifty years or more to run at the balance sheet date. It is the Group's practice to maintain the hotels in a continued state of sound repair and accordingly the Directors consider that the lives of hotel properties are so long and their residual values so high that their depreciation is insignificant. Depreciation on other tangible fixed assets is provided as follows:-

Hotel plant, machinery, fixtures and fittings Other plant, machinery, fixtures and fittings Motor vehicles

- None provided (see d. below)
- None provided (see notes 7 and 16)
- 25% per annum reducing balance basis

d. Repairs and Renewals

For new hotels, original costs of hotel, plant, machinery, fixtures and fittings are capitalised until the hotel for which they are acquired is completed. No depreciation is provided but costs incurred on replacements after this time are written off to the profit and loss account as incurred. Costs of cutlery, crockery, glassware and other consumable equipment are included in plant, machinery, fixtures and fittings.

e. Grants Received

Capital based grants are credited to a deferral account and are to be released to revenue over the expected useful life of the relevant assets by equal annual amounts, commencing on 1st April 1988. Grants of a revenue nature are credited to income in the period to which they relate.

f. Stocks

Stocks are stated at the lower of cost and net realisable value on a basis which is consistent with previous years.

NOTES TO THE FINANCIAL STATEMENTS

AT 31st MARCH 1988

ACCOUNTING POLICIES (continued)

g. Bank and Loan Interest

In circumstances where the Directors consider that bank and loan interest payable relates to capital expenditure incurred on the development of hotels, it is capitalised as part of the cost of land and buildings and alterations. Where the Directors consider that this is not the case, it is written off to the profit and loss account as incurred.

h. Deferred Taxation

Deferred taxation is provided on the liability method on all timing differences which are expected to reverse in the future calculated at the rate at which it is estimated that tax will be payable.

i. Foreign Currencies

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction.

All differences are taken to the profit and loss account.

j. Leasing and Hire Purchase Contracts

Assets obtained under hire purchase contracts are capitalised in the balance sheet and are depreciated over their useful lives. Interest on hire purchase agreements is charged in the profit and loss account on a straight line basis over the period of the agreement. Rentals paid under operating and finance leases are charged to income as incurred.

2. TURNOVER AND PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

Turnover represents the total amount receivable by the Group for goods sold and services provided (stated net of value added tax) during the year.

The turnover and pre-tax Profit is wholly attributable to the principal activity within the United Kingdom.

NOTES TO THE FINANCIAL STATEMENTS

AT 31st MARCH 1988

3.	OPERATING PROFIT	1988	1987
·	a) This is stated after charging or (crediting):-	1036297	2194220
	Directors' remuneration - Management fees (see note 3b) Auditors' remuneration Depreciation Hire of equipment Rentals under finance leases Rents received	15000 30046 13855 29492 (115528)	13000 15576 27510 29492 (95000)
	Management charge receivable - Britannia Ringway Hotel Limited	(300000)	(295000)
	b) Directors' remuneration		
	Management remuneration (including pension contribution)	1036297	2194220
	The Directors' remuneration disclosed above (excluding included amounts paid to:	pension cont	tribution)
	The Chairman	369867	650000
	The highest paid Director	220430	652220
		Annual Property and the Control of t	
1	STAFF COSTS	1988	1987
4.	Wages and salaries Social security costs Other pension costs	4401094 276031 456400	4323621 223182 904820
		5133525	5451623

NOTES TO THE FINANCIAL STATEMENTS

AT 31st MARCH 1988

4. STAFF COSTS (Cont/d)

The average weekly number of employees during the year was made up as follows:-

139	83
788	742
929	———————————————————————————————————
1988	1987
859710	502929
97921	47965
6242	72250
963873	623144
1988	1987
40435	-
876857	225800
917292	
	788 929 1988 859710 97921 6242 963873 1988 40435 876857

The Company has taxation losses of £404768 (1987 - £713797) available for set-off against future trading profits.

NOTES TO THE FINANCIAL STATEMENTS

AT 31st MARCH 1988

7.	TANGIBLE FIXED ASSETS a) GROUP	Freehold Lond and Buildings and Alterations	Long Leasehold Land and Buildings and Alterations	Plant, Machinery Fixtures and Fittings	Motor Vehicles	<u>Total</u>
	Cost or valuation:					
	At 1st April 1987 Additions Surplus on revaluation	8691015 1983134 26884526	3327530 12572470	6130658 885559 5183783	87635 75567	18236838 2944260 44640779
	At 31st March 1988	37558675	15900000	12200000	163202	65821877
	Balance at 31st March 1	988:				
	At cost At valuation	608675 36950000	15900000	12200000	163202	771877 65050000
		37558675	15900000	12200000	163202	65821877
	Donnociation					
	Depreciation:				40000	40000
	At 1st April 1987 Provided during the Yea	r 4	-		40909 30046	40909 30046
	At 31st March 1988	-	د	٠	70955	70955

	Net Book Value At 31st March 1988	37558675	15900000	12200000	92247	65750922
	Net Book Value At 31st March 1987	8691015	3327530	6130658	46726	18195929
						

NOTES TO THE FINANCIAL STATEMENTS

AT 31st MARCH 1988

7.	b) <u>COMPANY</u>	Freehold Land and Buildings and Alterations	Plant, Machinery Fixtures and Fittings	Motor Vehicles	<u>Total</u>
	Cost or valuation At 1st April 1987 Additions Surplus on revaluation	8166015 1977459 26884526	3596925 873697 4129378	81198 75567 -	11844138 2926723 31013904
	At 31st March 1988	37028000	8600000	156765	45784765
	Balance at 31st March 1988 At cost At valuation	78000 36950000	8600000	156765	234765 45550000
		37028000	8600000	156765	45784765
	Depreciation: At 1st April 1987 Provided during the Year			37730 29230	37730 29230
	At 31st March 1988			66960	66960
	Net Book Value At 31st March 1988	37028000	8600000	89805	45717805
	Net Book Value At 31st March 1987	8166015	3596925	43468	11806408

The freehold and long leasehold land, buildings and alterations and the plant, machinery, fixtures and fittings were valued by Edward Rushton Son and Kenyon, as at 31st March 1988, on the basis of open Market Value for existing use. If those tangible fixed assets had not been revalued, they would have been included in the financial statements as follows:-

GROUP	Freehold Land and Buildings and Alterations	Leasehold Land and Buildings and Alterations	Plant, Machinery Fixtures and Fittings
Cost Depreciation	10674149 Ni I	3327530 Ni 1	7016217 Nil
COMPANY			
Cost Depreciation	10143474 Nil	Ni I Ni I	4470622 Ni 1

NOTES TO THE FINANCIAL STATEMENTS

AT 31st MARCH 1988

8.	INVESTMENTS IN SUBSIDIARIES	<u>1988</u>	1987
	Unlisted investments at cost	400	204

The Company owns 100% of the issued ordinary share capital of the following unlisted Companies incorporated in England:-

Principal Activity

Britannia Adelphi Hotel Limited	-	Hoteliers
Olivecrest Limited	-	Not trading
Britannia Motels Limited	-	Not trading
Britannia Developments (Manchester) Limited	•	Not trading

9.	STOCKS	<u>Gr</u> 1988	roup 1987	Holding Company 1988 1987		
	The book value of stocks comprises:-					
	Wet stocks Food stocks Others	134239 37946 9580	141508 28777 1828	76782 21390 2943	70288 9541 -	
		181765	172113	101115	79829	

The Directors consider that the replacement cost of stocks will not be materially different from the book value.

10.	DEBTORS	Group 1988 1987		Holdin 1988	g Company 1987
	Trade debtors Other debtors (see note 20) Amounts due from subsidiaries	878158 671832	730611 26750	519419 664903	406810 93318
	less provision Prepayments and accrued income	54971	59402	1093143 8256	2061229 24081
		1604961	816763	2285721	2585438

NOTES TO THE FINANCIAL STATEMENTS

AT 31st MARCH 1988

11.	EREQITORS: DUE WITHIN ONE YEAR	1988	<u>Group</u> <u>1987</u>	Holdi 1988	ng Company 1987
	Bank overdraft (see below)	4038504	1966093	3719006	1902424
	Directors' loan accounts	1980	24835	1980	24835
	Current amounts due on loans (note 12)	2099982	1839709	1719982	1459709
	Amount due to subsidiaries	-	-		46091
	Trade creditors	554937	457516	334797	262366
	Current corporation tax	40435	-	-	-
	Other taxes and social security costs	539036	160816	347332	80683
	Other creditors (note 20)	673014	1893973	315021	1637240
	Accruals	332678	397678	258501	376213
		8280566	6740620	6696619	5789561

Bank overdrafts amounting to £3878902 (1987 - £1786221) are secured by charges on the assets of the Group.

12.	LOANS	<u>9</u> 1988	roup 1987	Holdin 1988	g Company 1987
	Wholly repayable within five years:-	1300	1307	2333	
	a) European Investment Bank	-	85528	-	85528
	Not wholly repayable within five years:-				
	b) Wilsons Brewery Limited	456790	496497	99790	125657
	c) Barclays Bank Plc	1491000	2239000	636000	1004000
	d) Credit Lyonnais Bank Nederland NV	2599184	1842392	2599184	1842392
		4546974	4663417	3334974	3057577

NOTES TO THE FINANCIAL STATEMENTS

AT 31st MARCH 1988

12. LOANS (Cont/d)

Repayment Terms:-

- a) This loan is repayable in ten half-yearly instalments commencing 15th December 1983 in accordance with an amortisation table which forms part of the loan agreement. Interest is payable at 11% per annum, half-yearly in arrears. Amounts repayable within twelve months of the balance sheet date being £90073 (1987 £170800) have been included in creditors due within one year.
- b) These secured loans bear interest at 4% above the National Westminster Bank P.L.C. base rate, but provided all the terms of the loan agreement are complied with, the rate will be reduced to 5% per annum. They are mainly repayable in equal monthly instalments over a ten year period from the date of the first instalment. Amounts repayable within twelve months of the balance sheet date being £20108 (1987 £20108) have been included in creditors due within one year.
- c) Loans from Barclays Bank P.L.C. consist of an a medium term loan of £1004000 and a bridging loan of £1235000. Both loans bear interest at 1½ per annum over London Inter Bank offer rate. Amounts repayable within twelve months of the balance sheet date being £748000 (1987 £748000) have been included in creditors due within one year. The loans are secured by charges on the freehold and leasehold land and buildings owned by the Group.
- d) The loans from Credit Lyonnais Bank Nederland NV are as follows:-
 - 1. A loan of £304,250 repayable by quarterly instalments of £35,000 each. Interest is charged at 1½ above Inter-Bank Rate. The amount of £140,000 which is due within 12 months has been included in current liabilities.
 - 2. A loan of £2,862,934 repayable by quarterly instalments of £107,000 each. Interest is charged 15/8% above the offered side of the rate for one month deposits on the London Inter-bank Market. The amount of £428,000 which is due within 12 months has been included in current liabilities.
- e) Pension Fund loan included in creditors due within one year is a loan of £673801 from the Pension Fund. This loan is unsecured and is repayable on demand. Interest is charged at 15% per annum.

NOTES TO THE FINANCIAL STATEMENTS

AT 31st MARCH 1988

13. DEFERRED TAXATION

Deferred taxation provided in the financial statements and the potential amounts, including the amounts for which provision has been made, are as follows:-

a) GROUP	Prov 1988	vision 1987	Potentia 7 1988 <u>1</u> 9		
Capital allowances in advance of depreciation	2456618	3051244	3456618	3051244	
Other differences in recognising revenue and expense items in other periods for taxation purposes	(18993)	(26042)	(18993)	(26042)	
Less:- Taxation losses	3437625 (694633)	3025202 (1159067)	3437625 (694633)	3025202 (1159067)	
Taxation payable if property disposed	2742992	1866135	2742992	1866135	
of at book value	_	<u></u>	16148244	523972	
	2742992	1866135	18891236	2390107	
6) COMPANY					
Capital allowances in advance of depreciation	2127197	1776532	2127197	1776532	
Other differences in recognising revenue and expense items in other periods for taxation purposes	(18993)	(26042)	(18993)	(26042)	
Less: - Taxation losses	2108204 (141669)	1750490 (249829)	2108204 (141669)	1750490 (249829)	
	1966535	1500661	1966535	1500661	
Taxation payable if property disposed of at book value	-	-	11378838	523972	
	1966535	1500661	13345373	2024633	

No provision has been made for the potential liability on the disposal of the property as the Directors do not consider that this will take place in the forseeable future.

NOTES TO THE FINANCIAL STATEMENTS

AT 31st MARCH 1988

14.	DEFERRED GRANTS	<u> 1988</u>	<u>1987</u>	Holdin 1988	g Company 1987
	Balance at 1st April 1987 Received during the year	1070557 225026	1010190 266749	83000 97567	83000
		1295583	1276939	180567	83000
	Apportionment to repairs and renewals	(127459)	(206382)		-
	Balance at 31st March 1988	1168124	1070557	180567	83000
					defensed

The Directors do not consider it appropriate to release any of the deferred grant to the Proiit and Loss Account until 1st April 1988. This is consistent with the policy adopted for the depreciation of the tangible fixed assets concerned.

15.	SHARE CAPITAL	Au 1988 No.	thorised 1987 No.		tted, called d fully paid $\frac{198}{1}$	 37
	Ordinary shares of £1 each	5000	5000	500	0 500)0
						_
16.	REVALUATION RESERVE		Gro 1988	<u>up</u> 1987	<u> 1988</u>	1987 1987
	Arising on revaluation of tangible fassets during the year	ixed	44640779	<u></u>	31013904	-
	•					
17.	CAPITAL COMMITMENTS		Gro 1988	up 1987	Holding 1988	Company 1987

In arriving at the above amounts government grants have been taken into account. The Directors have given a general authorisation for any future capital expenditure required for the completion of the Hotels owned by the Group.

2400000

2658205

Contracted for but not provided in the

financial statements

NOTES TO THE FINANCIAL STATEMENTS

AT 31st MARCH 1988

18. CONTINGENT LIABILITIES

The Holding Company has given an unlimited guarantee to Barcleys Bank Plc in respect of the loans and overdrafts of the subsidiaries which amounted to £1,564,864 at the Balance Sheet date.

19.	COMMITMENTS UNDER FINANCE LEASES	Group			Holding Company		
- • •		<u> 1988</u>	1987	1988	1987		
	At 31st March 1988: Payable within one year Payable within two to five years Payable in over five years	29492 117968 29492	29432 117968 58984	14746 58984 14746	14746 58984 29492		
		176952	206444	88476	103222		

20. TRANSACTIONS WITH DIRECTORS

Included in other debtors and other creditors are the following balances with Companies in which Mr. M.S. Morton and Mr. A. Langsam have material interests as shareholders:-

Other Debtors	<u>G</u> 1988	roup 1987	Holding Com 7 1988 1	
Everbuild Limited MSM Construction Limited	592573	-	- 592573	65000 -
	592573		592573	65000
Other Creditors				
Cormorant Building Contractors Limited Everbuild Limited Britannia Ringway Hotel Limited MSM Construction Limited	271901 228656	40407 135731 555903 982892	259877 -	40407 548408 982892
	500557	1714933	259877	1571707
	Everbuild Limited MSM Construction Limited Other Creditors Cormorant Building Contractors Limited Everbuild Limited Britannia Ringway Hotel Limited	Everbuild Limited MSM Construction Limited 592573 Other Creditors Cormorant Building Contractors Limited Everbuild Limited Britannia Ringway Hotel Limited MSM Construction Limited	Everbuild Limited 592573 - MSM Construction Limited 592573 - Other Creditors Cormorant Building Contractors Limited 27190; 135731 Britannia Ringway Hotel Limited 28656 555903 MSM Construction Limited 982892	1988 1987 1988 1988 1987 1988 1988 1988 1987 1988

Holding Company Transactions:

- a) & d) Transactions with Everbuild Limited consisted of building services provided by that Company and payments made in part settlement of the outstanding balance.
- b) & f) Transactions with M.S.M. Construction Limited consisted of building services provided by that company and payments made in settlement of the outstanding balance.
 - c) Transactions with Cormorant Building Contractors Limited included building and maintenance services provided by that company and payments made in settlement of the outstanding balance.
 - e) Transactions with Britannia Ringway Hotel Limited included a management charge of £260000 and trading expenses incurred by one company on behalf of the other which were not wholly reimbursed.