

The Company Secretary
Britannia Hotels Limited
Halecroft
253 Hale Road
Hale
Cheshire
WA15 8RE

19 July 2002

Arthur Andersen

Bank House 9 Charlotte Street Manchester M1 4EU

Tel 0161 228 2121 Fax 0161 228 1421

www.andersen.com

Direct Line: 0161 200 0326 Direct Fax: 0161 200 0191

Email: rachel.m.phillips@andersen.com

Our ref: rmp/aw/leaw2513

Dear Sir,

1343600

We hereby submit our resignation as auditors of Britannia Hotels Limited with effect from 31 July 2002.

In accordance with section 394 of the Companies Act 1985, we confirm that there are no circumstances connected with our ceasing to hold office that we consider should be brought to the attention of the company's members or creditors.

Yours faithfully,

Arthur Andersen.

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