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TRAVAIL EMPLOYMENT GROUP LIMITED CONTENTS

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COMPANY INFORMATION

Directors Mr A P Wye

Mr A P Wyer Mr B J Bliss Mr R E M Flory Mr N C Elford Mr K Green

Company secretary

Mrs J C Mullan

Registered office

24 Southgate Street

Gloucester GL1 2DP

Solicitors

Lutton Dunsford Solicitors

49 Brunswick Road

Gloucester GL1 1JS

Bankers

National Westminster Bank Plc

Commercial Banking

2nd Floor

39 Milsom Street

Bath BA1 1RY

Auditors

Hazlewoods LLP Windsor House Bayshill Road Cheltenham GL50 3AT

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2012

The directors present their report and the financial statements for the year ended 31 December 2012

Principal activity

The principal activity of the company is that of an employment agency

The directors recommend a final dividend payment of £308,211 (2011 - £744,618) be made in respect of the financial year ended 31 December 2012. This dividend has been recognised as a liability in the financial statements.

Directors of the company

The directors who held office during the year were as follows

Mr AP Wver

Mr B J Bliss

Mr REM Flory

Mr N C Elford

Mr K Green (appointed 01 June 2012)

Fair review of the business

The results for the year, which are set out in the profit and loss account, show a pre-tax profit of £395,384 (2011 - £1,005,924)

The company had tangible fixed assets including freehold land and buildings, fixtures, fittings and equipment and motor vehicles valued in the financial statements at £655,728 (2011 - £659,584), trade debtors of £1,571,332 (2011 - £1,767,515), the company had no debt and trade creditors were £74,619 (2011 - £62,168)

The directors consider that the business has performed in line with expectations during the year and the financial position at the year end is satisfactory

Key performance indicators

Given the nature of the business, the group's directors are of the opinion that key performance indicators are important. The group uses a number of indicators to monitor and improve the development, performance and position of the business. Indicators are reviewed and altered to meet changes in the internal and external environments.

Principal risks and uncertainties

The management of the company and the execution of the company's strategy are subject to a number of risks. The key business risks and uncertainties affecting the company are considered to relate to competition from other national employment agencies and changes in legislation affecting the employment industry.

Financial instruments

The company does not actively use financial instruments as part of its financial risk management. It is exposed to the usual credit risk and cash flow risk selling on credit and manages this through credit control procedures.

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2012

Going concern and liquidity risk

In accordance with Financial Reporting Council's 'Going Concern and Liquidity Risk. Guidance for Directors of UK Companies 2006' the directors of all companies are now required to provide disclosures regarding the adoption of the going concern basis of accounting

The company has sufficient financial resources available and is currently trading profitably and generating cash. The directors have prepared forecast for the next 12 months that indicate that this trend will continue. The directors believe that the company has sufficient resources to continue in operational existance for the foreseeable future and have continued to adopt the going concern basis in preparing the financial statements.

Future developments

The external commercial environment is expected to remain competitive in the current economic climate. The directors are closely monitoring the company's performance and have devised and are implementing strategies to ensure that the company will be in a strong position as the industry strengthens.

Disclosure of information to the auditors

Each director has taken the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information. The directors confirm that there is no relevant information that they know of and which they know the auditors are unaware of

Reappointment of auditors

Hazlewoods LLP have expressed their willingness to continue in office

Medium sized company provisions

This report has been prepared in accordance with the special provisions relating to medium-sized companies within Part 15 of the Companies Act 2006

Approved by the Board on 22 - 3 and signed on its behalf by

Mr A P Wyer Director

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TRAVAIL EMPLOYMENT GROUP LIMITED STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- · select suitable accounting policies and apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF TRAVAIL EMPLOYMENT GROUP LIMITED

We have audited the financial statements of Travail Employment Group Limited for the year ended 31 December 2012, set out on pages 7 to 18 The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of directors and auditor

As explained more fully in the Statement of Directors' Responsibilities (set out on page 4), the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Directors' Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on the financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2012 and of its profit for the
 year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice,
 and
- · have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF TRAVAIL EMPLOYMENT GROUP LIMITED

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- · the financial statements are not in agreement with the accounting records and returns, or
- · certain disclosures of directors' remuneration specified by law are not made, or
- · we have not received all the information and explanations we require for our audit

Andrew Brookes (Senior Statutory Auditor)
For and on behalf of Hazlewoods LLP, Statutory Auditors

Windsor House Bayshill Road Cheltenham GL50 3AT

Date 19 September 2013

TRAVAIL EMPLOYMENT GROUP LIMITED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2012

	Note	2012 £	2011 £
Turnover	2	10,654,030	13,266,435
Cost of sales		(7,226,050)	(9,077,357)
Gross profit	•	3,427,980	4,189,078
Administrative expenses		(3,035,407)	(3,186,523)
Operating profit	3	392,573	1,002,555
Interest receivable and similar income		2,811	3,369
Profit on ordinary activities before taxation		395,384	1,005,924
Tax on profit on ordinary activities	6	(87,173)	(261,306)
Profit for the financial year	14	308,211	744,618

Turnover and operating profit derive wholly from continuing operations

TRAVAIL EMPLOYMENT GROUP LIMITED (REGISTRATION NUMBER 1334361) BALANCE SHEET

AS AT 31 DECEMBER 2012

	Note	2012 £	2011 £
	110.0	_	-
Fixed assets			
Tangible fixed assets	7	655,728	659,584
Investments	8	200	200
		655,928	659,784
Current assets			
Stocks	9	14,471	16,693
Debtors	10	1,639,391	1,832,561
Cash at bank and in hand		264,810	713,311
		1,918,672	2,562,565
Creditors Amounts falling due within one year	11	(1,205,306)	(1,853,055)
Net current assets		713,366	709,510
Net assets		1,369,294	1,369,294
Capital and reserves			
Called up share capital	12	6,998	6,998
Share premium account	14	34,332	34,332
Revaluation reserve	14	199,382	200,724
Profit and loss account	14	1,128,582	1,127,240
Shareholders' funds	15	1,369,294	1,369,294

Approved by the Board and authorised for issue on 22. Aug. 13 and signed on its behalf by

Vir N C Elfor Director

CASH FLOW STATEMENT

FOR THE YEAR ENDED 31 DECEMBER 2012

Reconciliation of operating profit to net cash flow from operating activities			
	2012 £	2011 £	
Operating profit	392,573	1,002,555	
Depreciation, amortisation and impairment charges	86,104	71,788	
Profit on disposal of fixed assets	(74)	(3,187)	
Decrease in stocks Decrease/(increase) in debtors	2,222 190,283	3,062 (291,481)	
Decrease in creditors	(37,153)	(113,360)	
Net cash inflow from operating activities	633,955	669,377	
Cash flow statement			
	2012	2011	
	£	£	
Net cash inflow from operating activities	633,955	669,377	
Returns on investments and servicing of finance			
Interest received	2,811	3,369	
Taxation paid	(258,555)	(163,445)	
Capital expenditure and financial investment			
Purchase of tangible fixed assets	(89,341)	(132,729)	
Sale of tangible fixed assets	7,167	23,765	
	(82,174)	(108,964)	
Equity dividends paid	(744,538)	(471,336)	
Net cash outflow before management of liquid resources and financing	(448,501)	(70,999)	
Decrease in cash	(448,501)	(70,999)	
Reconciliation of net cash flow to movement in net debt			
Note	2012 £	2011 £	
Decrease in cash	(448,501)	(70,999)	
Movement in net debt 18	(448,501)	(70,999)	
Net funds at 1 January 18	713,311	784,310	
Net funds at 31 December 18	264,810	713,311	

1 Accounting policies

Basis of preparation

The financial statements have been prepared under the historical cost convention modified by the revaluation of freehold land and buildings, adopting the following principal accounting policies all of which are in accordance with applicable Accounting Standards

Turnover

Turnover represents amounts chargeable, net of value added tax, in respect of the sale of services to customers

Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost or valuation less depreciation. Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows.

Asset class

Freehold land

Freehold buildings

Fixtures and fittings Motor vehicles

Depreciation method and rate

Mil

Over 100 years

20% - 33% of cost per annum 33% - 45% of written down value

Fixed asset investments

Fixed asset investments are calculated at cost less provision for diminution in value

Stock

Stocks are valued at the lower of cost and net realisable value

Deferred tax

Deferred tax is recognised, without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes, which have arisen but not reversed by the balance sheet date, except as required by FRS19

Deferred tax is measured at the rates that are expected to apply in the periods when the timing differences are expected to reverse, based on the tax rates and law enacted at the balance sheet date

Leasing

Rentals payable under operating leases are charged in the profit and loss account on a straight line basis over the terms of the lease

Pensions

The company operates a defined contribution scheme for the benefit of its employees. Contributions payable are charged to the profit and loss account in the year they accrue

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2012

Group accounts

The financial statements present information about the company as an individual undertaking and not about its group. The company and its subsidiary undertakings comprise a medium-sized group. Although the Companies Act 2006 requires medium-sized groups to prepare group accounts, the company has not prepared them on the basis that the results and net assets of the subsidiary undertakings are not material to the group.

2 Turnover

The total turnover of the company for the year has been derived from its principle activity wholly undertaken in the United Kingdom and the Isle of Man

3 Operating profit

Operating profit is stated after charging

	2012 £	2011 £
Operating leases - other assets	117,018	104,926
Auditor's remuneration - The audit of the company's annual accounts Profit on sale of tangible fixed assets	13,400 (74)	13,000 (3,187)
Depreciation of owned assets	86,104	71,788

4 Particulars of employees

The average number of persons employed by the company (including directors) during the year, analysed by category was as follows

	2012 No	2011 No.
Administration and support	17	17
Sales, marketing and distribution	41	44
	58	61
The aggregate payroll costs were as follows		
	2012 £	2011 £
Wages and salaries	1,915,007	2,021,675
Social security costs	212,054	224,382
Staff pensions	50,473	44,984
	2,177,534	2,291,041

5

Directors' remuneration		
The directors' remuneration for the year was as follows		
	2012 £	2011 £
Remuneration (including benefits in kind)	389,581	419,054
Company contributions paid to money purchase schemes	14,405	11,490
During the year the number of directors who were receiving benefits an	d share incentives was as	follows
	2012 No	2011 No
Accruing benefits under money purchase pension scheme	2	1
In respect of the highest paid director		
	2012 £	2011 £
Remuneration	166,616	230,669
	9,013	

6 Taxation

Tax on profit on ordinary activities		
	2012 £	2011 £
Current tax		
Corporation tax charge	84,286	258,233
Deferred tax		
Origination and reversal of timing differences	2,887	3,073
Total tax on profit on ordinary activities	87,173	261,306

Factors affecting current tax charge for the year

Tax on profit on ordinary activities for the year is lower than the standard rate of corporation tax in the UK of 24.5% (2011 - 26.5%)

The differences are reconciled below

	2012 £	2011 £
Profit on ordinary activities before taxation	395,384	1,005,924
Corporation tax at standard rate	96,869	266,570
Capital allowances in excess of depreciation	116	(6,645)
Capital items expensed	(380)	-
Other timing difference	(1,776)	(211)
Non deductible expenses	1,883	6,248
Marginal rate relief	(12,426)	(7,729)
Total current tax	84,286	258,233

Corporation tax of $\pounds 50,419$ (2011 - $\pounds 52,188$) would fall due for payment should the freehold property be sold at the valuation included in the financial statements. No provision has been made for this as the company does not intend to sell the property

7 Tangible fixed assets

	Freehold land and buildings	Fixtures and fittings £	Motor vehicles £	Total £
Cost or valuation				
At 1 January 2012	475,000	160,523	193,719	829,242
Additions	-	73,941	15,400	89,341
Disposals	<u> </u>	(43,832)	(27,050)	(70,882)
At 31 December 2012	475,000	190,632	182,069	847,701
Depreciation				
At 1 January 2012	3,408	88,916	77,334	169,658
Charge for the year	3,408	40,880	41,816	86,104
Eliminated on disposals	•	(40,344)	(23,445)	(63,789)
At 31 December 2012	6,816	89,452	95,705	191,973
Net book value				
At 31 December 2012	468,184	101,180	86,364	655,728
At 31 December 2011	471,592	71,607	116,385	659,584

Revaluations

The Freehold Land and Buildings class of fixed assets was revalued on 30 December 2010 by John Ryde Commercial, a professional firm of commercial property consultants registered with RICS, who is external to the company. The basis of this valuation was market value. This class of assets has a current value of £475,000 (2011 - £475,000) and a carrying amount at historical cost of £268,802 (2011 - £270,868). The accumulated depreciation on this historical cost is £71,974 (2011 - £69,908).

8 Investments I	held as	fixed	assets
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Shares in group undertakings

Subsidiary undertakings £

At 1 January 2012 and at 31 December 2012

200

Details of undertakings

Details of the investments in which the company holds 20% or more of the nominal value of any class of share capital are as follows

Undertaking	Holding	rights and shares held	Principal activity	
Subsidiary undertakings Travail Franchise Limited Travail Employment Limited	Ordinary shares Ordinary shares	100% 100%	Dormant Dormant	

The profit for the financial period of Travail Franchise Limited was £nil and the aggregate amount of capital and reserves at the end of the period was £100

The profit for the financial period of Travail Employment Limited was £nil and the aggregate amount of capital and reserves at the end of the period was £100

9 Stocks

	2012 £	
Consumables	14,471	16,693

10	Debtors		
		2012 £	2011 £
	Trade debtors Deferred tax	1,571,332	1,767,515 2,887
	Prepayments and accrued income	68,059	62,159
		1,639,391	1,832,561
11	Creditors Amounts falling due within one year		
		2012 £	2011 £
	Trade creditors	74,619	62,168
	Amounts owed to group undertakings	200	200
	Corporation tax	84,286	258,555
	Other taxes and social security	536,245	614,130
	Other creditors	311,955	747,818
	Accruals and deferred income	198,001	170,184
		1,205,306	1,853,055

12 Share capital

Allotted, called up and fully paid shares

	2	2012		2011	
	No	£	No	£	
Ordinary shares of £1 each	4,950	4,950	4,950	4,950	
Non-voting shares of £1 each	2,048	2,048	2,048	2,048	
	6,998	6,998	6,998	6,998	

The company's issued Ordinary shares of £1 are divided into five separate classes

1,150 £1 Ordinary Voting 1 shares,

1,150 £1 Ordinary Voting 2 shares,

1,150 £1 Ordinary Voting 3 shares, 1,150 £1 Ordinary Voting 4 shares,

350 £1 C Ordinary shares

These shares are equal in all respects

The Non-Voting shares rank equally with the Ordinary shares in all respects except that they do not confer upon the holders any rights to receive notices of, or attend or vote at, General Meetings of the company

40	Doubles de				
13	Dividends				
				2012	2011
				£	£
	Dividends proposed and recognised	in the accounts			
	Ordinary dividend proposed			308,211	744,618
	, ,				
	Dividends of £245,433 (2011 - £594,84	8) are payable to th	e company directo	ors	
14	Reserves				
		Share premium account £	Revaluation reserve	Profit and loss account £	Total £
	At 1 January 2012	34,332	200,724	1,127,240	1,362,296
	D. G. C. H			000.044	000.044
	Profit for the year Dividends	-	-	308,211	308,211
	Transfer of realised profits	-	- (1,342)	(308,211) 1,342	(308,211)
	•				
	At 31 December 2012	34,332	199,382	1,128,582	1,362,296
15	Reconciliation of movement in share	holders' funds			
				2012	2011
				£	£
	Profit attributable to the members of the	company		308,211	744,618
	Dividends	• •		(308,211)	(744,618)
	Net addition/(reduction) to shareholders	s' funds		- · · · · · · ·	-
	Shareholders' funds at 1 January			1,369,294	1,369,294
	ŕ				

16 Pension schemes

Shareholders' funds at 31 December

The company operates defined contribution pension schemes. The pension cost charge for the year represents contributions payable by the company to the schemes and amounted to £50,473 (2011 - £44,984).

1,369,294

1,369,294

Contributions totalling £4,312 (2011 - £3,171) were payable to the scheme at the end of the year and are included in creditors

17 Commitments

Operating lease commitments

As at 31 December 2012 the company had annual commitments under non-cancellable operating leases as follows

	2012 £	2011 £
Land and buildings		
Within one year	16,729	8,400
Within two and five years	12,300	29,500
Over five years	14,750	14,750
	43,779	52,650

18 Analysis of net debt

	At 1 January 2012 £	Cash flow £	At 31 December 2012 £
Cash at bank and in hand	713,311	(448,501)	264,810
Net funds	713,311	(448,501)	264,810

19 Related party transactions

During the year the company made the following related party transactions

Self Invested Pension Plan

(A P Wyer is a beneficiary)

During the year the company paid rentals of £14,750 (2011 - £14,750) in connection with a property it occupies At the balance sheet date the amount due to the Self Invested Pension Plan was £nil (2011 - £nil)

20 Control

The company is controlled by the directors who own 76 7% of the called up share capital