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Activities

Year introduced:

1980 Seminars

The Trust has organised one-day seminars for industrialists since 1980, including "Business, Government and Parliament" (London) in 1994. "Understanding Parliament" is held annually in various parts of the country. Periodic topic-based seminars are held for Fellows and Fellows-Elect at Westminster.

1981 Fellows' Dinners

Held annually for Trustees, Council Members, and for Fellows who have completed their attachment during the year.

1984 President's Dinner

Hosted annually by the Speaker of the House for the Chairmen and Chief Executives of member companies.

1985 Fellows' Company Seminars

Nearly 1200 company personnel have attended these day-long seminars; a total of 12 seminars have been organised in 1995 so far, compared to an average of seven per year between 1985 and 1993.

1986 Parliamentary Study Programme for Industrialists (PSPI)

Over 130 Senior Executives have graduated from the week-long programmes at Westminster.

1988 Fellows' Company Briefing

A post-Fellowship attachment forum for member companies and Fellows to update the former about developments in Parliament and the latter about current issues in the company.

1989 Ministerial Attachments

Graduates of the PSPI are placed on attachment with a Government Minister.

1991 Political Service Initiative (PSI)

Reversing the decline in business-experienced politicians through liaison with member companies, sister organisations and mainstream political parties and briefings for politically interested business people.

1992 Emerging Issues Programme

An annual weekend study group, bringing together MPs, industrialists and practitioners examining a single topic, held in association with St Andrews University.

International Network

Add-ons for Fellowships and Fellowship interchange between all 15 industry and parliament schemes in Europe, North America and Australasia – the UK Trust is used as a "model" for the rest of the world.

1993 Eden-Green Awards

Topic-based programmes for Fellows; 25 programmes currently under discussion in 1995.

1994 European Study Programme for Industrialists (ESPI)

Parallel to the PSPI but examines European Community institutions in London, Brussels and Luxembourg.

Newsletter

Produced every quarter to coincide with Management Committee as an effective way of communicating the latest Committee decisions and general developments within the Trust.

1995 Dining Club

To encourage parliamentary and corporate Fellows and Council Members to meet informally on a regular basis.

Breakfast Club for Liaison Officers

To encourage networking amongst Liaison Officers and raise awareness of the Fellowship Programme and international links.

Study Groups

A parallel to the Emerging Issues Programme, but with a designated topic under examination over a period of months involving a wider input from corporate and parliamentary Fellows and chief executives.

1996 MEPs' Briefing

First briefing on the Fellowship Programme to Members of the European Parliament in Strasbourg in February 1996.



Aims and Objectives

The Industry and Parliament Trust is an educational charity dedicated to fostering a better mutual understanding between the worlds of Parliament and industry.

The broad aims and objectives of the Trust are to advance and encourage public education and other charitable purposes beneficial to the community in connection with:

- *the art or science of government or other branches of political and economic science (with particular reference to the Government of the United Kingdom and of the European Economic Community);*
- *the study of, and research into, methods of government along with relevant civil, commercial, industrial and other public organisations;*

and

- *the publication of the useful results of all such study and research*

(Extract from Trust Memorandum and Articles of Association)

In practical terms, the Trust's main activities are directed towards:

- *enabling Members and officers of both Houses of Parliament (and British Members of the European Parliament) to widen their experience, and increase their knowledge of industry;*

and

- *improving the understanding of business managers and personnel about the problems of Parliament when dealing with matters affecting industry.*



Industry and Parliament Trust

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"I hope the momentum can continue and that many more Members of Parliament will view Trust Fellowships as a worthwhile part of their parliamentary careers."

from the Prime Minister,
the Rt Hon John Major MP

"Bringing together those who work in industry and commerce with Parliamentarians to establish greater mutual understanding is a source of lasting benefit to the country's economic and business life."

from the Leader of the Opposition,
the Rt Hon Tony Blair MP

"I learned a great deal, which has been most helpful in my work as Comptroller and Auditor General. I have been able to introduce private sector experience into our analysis and recommendations on the implementation of public sector programmes, and in the running of the National Audit Office. The Fellowship has been of the greatest value to me."

from Sir John Bourn KCB
(Auditor General)

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**Industry and
Parliamentary Trust
Annual Report and
Accounts 1994-95**

For the year ended
30 September 1995

COMPANIES HOUSE 04/03/96

Charity registration 287527
Limited by guarantee. Registration no. 1308583

Cartoons courtesy George Gale
Photographs Floyd Humphreys
Designed by Peter Powell MSTD. 01273 206406 Fax 01273 202410
The Trust is grateful to EMAP for the help given in printing this publication.



The Chairmen's Report



The Rt Hon The Lord Weatherill DL
Chairman of the Trustees



Ken Minton, CBE
Chairman of John Mowlem & Company plc, Chairman of Council

However successful, every organisation has to review its 'services' and activities periodically to ensure that it is meeting its objectives, particularly when the objectives are somewhat intangible, as in the case of the Trust, which is essentially about changing attitudes.

For this reason, a thorough survey of the Fellowship programmes has been undertaken during the period under review. The positive results reported to the Management Committee and the Council were encouraging, as were the practical suggestions which are being adopted to enhance the Industrial Study Fellowships.

A practical measure of whether the Fellowships are meeting their objectives is partly answered by the degree of interest shown in them by MPs and Peers at the briefings hosted by the Lord Chancellor, The Rt Hon Lord Mackay of Clashfern. It has been far in excess of what would be expected during the pre-election period. Even more significant has been the response of Fellows to the first briefing on the Eden-Green, topic-based 'post-graduate', programmes also hosted by the Lord Chancellor as President of the Trust (see page 26). Indeed the active involvement of the Presidents, both Madam Speaker as well as the Lord Chancellor, will be self-evident from this report, an involvement which is enormously valued by the Trust.

The processing of applications for Fellowships is by no means a formality, and we would like to also express our appreciation to the Trustees for the individual thought given to each application, and for their involvement in the industrialists' programmes. The Annual General Meeting expressed particular appreciation to Sir Clifford Boulton who retired as a Trustee following his retirement as Clerk of the House of Commons. His support goes back for many years prior to his Trusteeship.

For the first time the Clerks of both Houses of Parliament have become Trustees: Mr Donald Limon, CB, Clerk of the Commons, who agreed to succeed Sir Clifford, and Sir Michael Wheeler-Booth, KCB, Clerk of the Parliaments, (House of Lords) who has for many years, again, been actively involved with the Trust. Judge David Edward, CMG, of the European Court of Justice has also agreed to become a Trustee, thereby strengthening considerably, with John Tomlinson, MEP, our links with the European Union institutions.

Similar thought is given to the election of corporate members, and the Fellowship survey has been mirrored by a Membership Group set up by the Management Committee to address whether a ceiling needed to be put on corporate membership. The Group, comprising Bowen Wells, MP (Trustee and Fellow), Gareth Wardell, MP (Trustee and Fellow), Michael Alderson (Motorola, and a Management Committee Member) and Jeremy White, Co-ordinator of the Small Business Fellowship, recommended to the Annual General Meeting that capacity should be allowed to evolve naturally, endeavouring always to make corporate membership as reflective of British industry as possible, while not forgetting that the Trust was founded by 11 manufacturing companies. Under-represented sectors should have priority, and equally those likely to be growth areas of employment. Endorsement was given to the principle of maintaining the balance between member company Fellowship vacancies and the number of Fellows-Elect, although it was felt that corporate membership of the Trust offered such a range of activities that this did not have to be an over-riding consideration.

Those companies elected during the year by the Council were Anglian Water, British Airways, Glaxo Wellcome, Johnson and Johnson, the John Lewis Partnership and Tesco. Chevron and the Prince's Youth Business Trust were elected associate members, bringing corporate membership to sixty eight full corporate members, nine associate members and ten small businesses.

Recognising the Trust's healthy financial position and that it has met all its financial targets for the year, the Management Committee are recommending to the Annual General Meeting that the subscription for 1995-96 is maintained at the current rate of £5,000 for the third successive year. (This is £1,000 less than when the Trust was founded in 1976).

However, it is felt that during the coming year progress should be made with the establishment of some kind of endowment for the Trust, as recommended by the Revenue Group.

Stephen Johnson of Coutts Consulting Group has been elected to the Management Committee with two Corporate Fellows: Ann Linscott, Corporate Communications Director, Royal Doulton, and Barry Stickings, Managing Director, BASF.

Some sixty company personnel, from a number of the Trust's corporate members, attended the first All-Party Briefing for those interested in standing as candidates at local and national level. As a result a number have been put in direct touch with the parties. That this was the first such briefing underlines the importance of the Trust's Political Service Initiative, which has the full and active support of all the party leaders, the TUC and CBI and the majority of the chief executives of the Trust's corporate members.

The developments arising from the 1994 Strategy Review, particularly those bringing together the Trust's two major resources (the Parliamentary and Corporate Fellows) are detailed in the report. The initial reactions and results fully confirm the potential.

John Minton

Bernard Weatherill



Fredrick R Hyde-Chambers
Director

In May 1994 the Trust adopted a strategy for the next two years, covering all its activities and their development and enhancement as regards usefulness and quality.

Considerable thought has been given during the year to the development of the *Fellowship programmes* to ensure they all attain their potential for the company and individual. For example, Fellows will in future, at the outset of their Fellowship, receive an analysts' report on the company of attachment. To ensure all Fellowships attain a standard level Liaison Officers are fully briefed on developments individually and at periodic group briefings on Liaison Officers, on a rolling programme basis made necessary by changes in company appointments.

Information about the IPT Industrial Study Fellowships is now being made available to those Peers who wish to be working legislators and attend the House of Lords induction programme.

The launch of the *Small Business Fellowship* by the Lord Chancellor, as President of the Trust, is of particular importance as the Trust can now provide Fellowships in this sector of comparable depth and quality to those with the Trust's major corporate enterprises. The programmes provide a micro-view through the monitoring of an 'embryonic' business over a year with the Prince's Youth Business Trust, practical experience with three very diverse small businesses in membership and at the macro-level, sessions with the Small Business Federation and the small business units of the banks in membership. The Fellowship is overseen by Jeremy White, (a Corporate Fellow) who brought one of the Trust's first and most successful small businesses into membership.

Significant *pilot programmes for Junior Lords Officers and Library Officers* were undertaken during the year and in the case of those for the Library Officers are now well established. Topic based, the programmes are tailored for the senior research officers of the House of Commons Library and relate to papers the officers are producing to brief MPs on legislation or issues of parliamentary concern. Recently, for example, programmes were arranged relating to the energy and water industries. These papers are regarded as being of exceptional quality and as providing the only unbiased information MPs receive.

Unilever ran the pilot programme for the Junior Lords' Officers. These are individuals nominated by the Clerk of the Parliaments (House of Lords) as part of their development for senior positions. Hugh Stirk, Deputy National Manager of Unilever UK and Group National Personnel Director, who is Unilever's Council member, personally took an interest in the pilot, which has produced a model that can now be replicated with other companies. The programmes require a different approach to the full Fellowships as the individuals are relatively young and the House of Lords felt it inappropriate that they should apply for a full Fellowship. However, it was important not to lose some of the essential elements of the full Fellowship. The Management Committee have agreed that the programmes should continue and they may possibly be extended to the Commons.

Liaison Officers are now automatically a member of the *LOs' Breakfast Club*. Providing an informal means of learning about programming Fellowships, it is a remarkable cross-sectoral network. (See page 17)

The Trust has improved the provision of direct sources of information accessible to industrial personnel who participate in the *Corporate Fellowships and Industrialists' Study Programmes* these will undoubtedly be enhanced by, '*Parliament a Brief Guide*', which is now going to be updated annually. Written by Dermot Englefield specifically for use with these programmes, it has become apparent that it is unique in its breadth of information yet conciseness.

The momentum of *Ministerial attachments of Corporate Fellows* has not been maintained at the desired level, but steps have been taken to improve the situation.

The *IPT Fellows' Dinner Club*, the informal means of bringing together the Trust's two 'resources', Parliamentary and Corporate Fellows, is successfully established. Those who have been on the European Study Programme and Parliamentary Study Programmes are arranging their own reunion dinners, in some cases with practical objectives, which will be fed back into the Trust.

The setting up of the first *Study Group*, bringing together Parliamentary and Corporate Fellows, has been delayed by the pressure of other activities. However, much of the initial work is well under way.

The Trust is particularly grateful to Miller McLean (Corporate Fellow) and the Royal Bank of Scotland for the donation of a computer; to Martyn Bond, Head of the European Parliament UK Office for both his advice and the Office's financial support of the European Study Programme for Industrialists; to David Arculus of Emap for his Chairmanship of the Dinner Club, and David Ramsden who apart from being Hon Secretary of the Dinner Club gave a week of his time to assist with the second European Study Programme; to Mary Reilly who has freely given of her time to help establish the Liaison Officers Breakfast Club; to Dr Frank Quinault, Hebdomadar of the University of St Andrews, for his key contribution to the 'Emerging Issues' programme and to Dermot Englefield, whose active involvement has, if anything, increased with his retirement as Head of the House of Commons Library. He has edited the 'Emerging Issues Programme' report on '*Transport - a sustainable system*' and is closely involved in the preparation for the programme for 1996. (See page 23)

The coming year will see an unprecedented number of *Eden-Green Award programmes*. These programmes use the remarkable pool of expertise available in corporate membership and among Corporate Fellows, for legislators to study in depth an issue or topics of probable legislative concern. The Trust's great strength remains in it not being a policy-making body, but in providing a forum and mechanisms enabling industrial and parliamentary policy makers to come to informed conclusions.

Fredrick R Hyde-Chambers

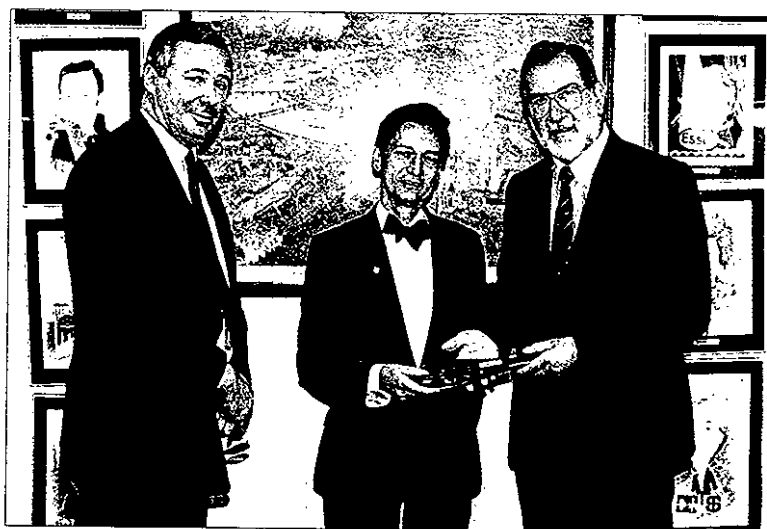


An International Network to develop a better dialogue between the political and economic worlds

The Parliament, Business and Public Administration programmes are united by a common set of principles.

Principles:

1. The Programmes are independent and non-partisan.
2. The Programmes are to be mutually educational and informative.
3. The participants undertake to honour the time commitment required by the study programme.
4. The Programmes ensure that participants do not promote partisan views while on attachment.
5. The Programmes ensure that enterprises undertake not to use their relationship for lobbying.
6. The Programmes ensure that enterprises undertake to be as open and as frank as possible, while participants undertake to keep in confidence information on a sensitive nature.
7. It is the responsibility of each national organisation to monitor its programmes and develop their quality.
8. The participants must receive no fee or be liable for any expenses related to the programme.
9. National Programmes will work towards a greater exchange between their respective Parliamentarians, Business People and Public Administrators.
10. The members of the International Network should meet together every two years.



Lindsay McCallum, (R) Executive Director, New Zealand Business and Parliament Trust, presents a Maori souvenir to Riki Hyde-Chambers, while extending New Zealand's appreciation for advice and guidance in the early days of the New Zealand scheme's existence. Sir Paul Beresford MP, Parliamentary Under-Secretary of State, Department of the Environment and a Fellow New Zealander, joined discussions.



André Fourie, Director, Effective Governance of the National Business Initiative, in South Africa, who came to London and Stockholm on a fact finding mission, at discussions in London, prior to the Stockholm conference.



SP&N
Sällskapet
Politik & Näringsliv



Barry Stickings, Managing Director, BASF, and a Corporate Fellow Annika Halldin, Swedish se-Banken Clearing Bank.



André Fourie, Director, Effective Governance of the National Business Initiative, and Lucila Gomez Baeza of Circulo de Empresarios


**VERIGES
RIKS
DAG**
THE SWEDISH PARLIAMENT

International Conference of Industry and Parliament Trust Schemes

This code, drawn up in London following the Paris Conference of Industry and Parliamentary Schemes, was taken a stage further at the 8th International Conference held in Stockholm during 7-8 September 1995. Held every two years, the conference provides a means of forging closer links between representatives of the different schemes. This conference hosted by Goran Lagerholm, the Director of the Society of Politics and Industry, was no exception. The British delegation included the Rt Hon Lord Weatherill, Chairman of the Trustees, Bridget Prentice MP, (Motorola Fellow), Barry Stickings, (Managing Director of BASF, a corporate Fellow and member of the Management Committee) and members of the Trust Secretariat.

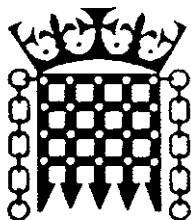
Prior to the start of the conference, the group visited the British Embassy, where a briefing was given by Dr Valerie Caton, the Chargé d'Affaires, about the Swedish socio-economic structure.

Events at the conference included a reception hosted by the Speaker of the Parliament and a debate on "Industry and Parliament – the need for a dialogue". Hans De Geer, Professor of Business History and Business Ethics at the Stockholm School of Economics examined the relationship between industry and parliament programmes in each country.

Håkan Nylund, the Director of the Finnish Scheme, volunteered to host the next conference in Finland, in eighteen months. It was suggested that responsibility for increasing international

communication should rotate every two years between the schemes, to provide an increased opportunity for formal and informal interchanges and participation at all levels in the respective schemes. Eleven countries were represented at the conference, three of which were observers: Portugal, Russia and South Africa.

Prior to the Conference, meetings were held in London with Lindsay McCallum, Executive Director of the New Zealand Business and Parliament Trust, and André Fourie, Director; Effective Governance of the National Business Initiative for Growth, Development and Democracy from South Africa. Those attending the meetings included: Sir Paul Beresford MP, Under-Secretary of State at the Department of the Environment and a Fellow of the Trust (originally from New Zealand); and Trust Council members Simon Sargent of Glaxo Wellcome, Nigel Abbott of BOC and Sandy Walkington of British Telecom. The discussions covered developments within the respective organisations – how we could learn from and co-operate more closely with each other and, in particular, the establishing of a scheme in South Africa. It seems highly likely that a South African Trust will be set up during the coming year.



Parliament and Industry



Fellowships awarded

The Trustees have awarded the following
Industrial Study Fellowships
1 October 1994 -
30 September 1995

Members of Parliament

Peter Atkinson
Peter Butler
Judith Church
Angela Eagle
Neil Gerrard
Margaret Hodge
Adam Ingram
Ellyn Llwyd
David Marshall
Paul Marland
Ian Pearson
Stephen Timms

Members of the House of Lords

Lord Colwyn, CBE
Baroness Dean of Thornton-le-Fylde
Lord Newall
Lord Dubs

Parliamentary Officers

Michael Clark, *Clerk of the Administration Committee, House of Commons*
Adrian Crompton, *Library Officer, House of Commons*
David Natzler, *Clerk of Journal Office, House of Commons*
Fiona Poole, *Library Officer, House of Commons*
Fergus Reid, *Second Clerk of Foreign Affairs Committee, House of Commons*
Lynn Gardner, *Senior Clerk, Committee Office, House of Commons*
Robert Twigger, *Library Officer, House of Commons*

Total of Fellowships completed: 237
In abeyance: 24 (for one reason or another the study programme has been temporarily suspended)
Lapsed: 34 (the study programme was not begun or completed)

Fellows-elect on attachment: 85 (as at 30 September 1995)

The Trustees and Council have elected to corporate membership:

New member companies:

Anglian Water
British Airways
Glaxo Wellcome
Johnson & Johnson
John Lewis Partnership

Fellowships completed

1 October 1994 -
30 September 1995

The twenty-five day study has been completed by:

Members of Parliament

Michael Connarty
Michael Stephen
David Amess
Keith Hill
Graham Allen
Bridget Prentice
Estelle Morris
Jim Dowd
Quentin Davies
Richard Spring
Ieuan Jones
George Kynock

Members of the European Parliament

Anne McIntosh

Parliamentary Officers

Frank Cranmer, *Deputy Principal Clerk, House of Commons*
Helen Irwin, *Second Clerk of Select Committees, House of Commons*
Philip Moon, *Clerk of the Information Committee, House of Commons*



Anne McIntosh MEP, Con and David Simon CBE, Group Chief Executive, British Petroleum

New associate members:

Prince's Youth Business Trust
Chevron (UK)





Fellowship attachments

as at 30 September 1995

*The Trust is currently attaching Fellows-elect

Company Full Members	Fellows-Elect	Started	To End
Anglian Water	Vacancy		
Barclays	Alan Donnelly MEP Jack Straw MP	Winter 1990 Summer 1995	Spring 1995 Summer 1996
BASF	Janet Anderson MP	Autumn 1994	Spring 1996
BAT Industries	John Denham MP Geoffrey Clifton-Brown MP	Winter 1993 Winter 1995	Winter 1996 Winter 1996
Blue Circle	Jane Kennedy MP	Winter 1993	Summer 1996
BNFL	Grahame Danby Cheryl Gillan MP	Library Officer Programme In Abeyance	
BOC	Vacancy		
Boots	Vacancy Sir Paul Beresford MP	In Abeyance	
British Aerospace	Rachel Squire MP Vacancy	Summer 1994	Autumn 1995
British Airways	David Marshall MP	Summer 1995	Autumn 1996
British Gas	Sabbatical		
British Petroleum	David Hanson MP	Autumn 1994	Spring 1996
British Rail	Michael Stephen MP Jamie Cann MP (to be confirmed) Fiona Poole, Library Officer (in association with Railtrack) Adrian Crompton, Library Officer (in association with Railtrack)	Summer 1993	Autumn 1995
British Telecommunications	Gordon Prentice MP Hartley Booth MP	Winter 1993 Summer 1995	Winter 1995 Summer 1996
Cable and Wireless	Margaret Hodge MP	Summer 1995	Summer 1996
Caradon	Richard Spring MP	Summer 1993	Winter 1995
Conoco	Lord Norrie (Subject specific)		
Electricity Association	Harold Elletson MP	Winter 1993	Winter 1995
EMAP	Stephen Timms MP	Autumn 1995	Autumn 1996
Ernst & Young	Helen Jackson MP Lord Dixon-Smith (to be confirmed)	Spring 1995	Autumn 1995
Esso	Adam Ingram MP	Autumn 1995	Autumn 1996
Farming Industry	Colin Pickthall MP Ken Maginnis MP	Autumn 1994	Spring 1996
Financial	David Trimble MP Lord Newall	Autumn 1995 Autumn 1995	Autumn 1996 Autumn 1996
Forte	Ieuan Jones MP David Sumberg MP Tom Cox MP (PG 1996)	Autumn 1991 Spring 1994	Autumn 1994 Summer 1994
GKN	Ian Pearson MP	Autumn 1995	Autumn 1996
Glaxo Wellcome	Judith Church MP	Autumn 1995	Autumn 1996
Grand Met	Sir John Bourn KCB, Officer Elfyn Llwyd MP (to be confirmed)	Autumn 1991	Spring 1995
IBM	Lord Eatwell Angela Eagle MP	Spring 1995 Autumn 1995	Spring 1996 Autumn 1996
ICI	John Maxton MP	Autumn 1995	Autumn 1996
Jaguar	Richard Burden MP	Autumn 1994	Spring 1996
John Lewis Partnership	Vacancy Colin Pickthall MP (Subject specific 25-day Fellowship programme on farming)		



Ieuan Jones MP
Plaid Cymru



Company Full Members	Fellows-Elect	Started	To End
Johnson & Johnson	Don Touhig MP (to be confirmed) Gareth Wardell MP (PG)		
Kingfisher	Nigel Griffiths MP	Summer 1993	Winter 1995
Laporte	Andrew Makower, Officer	Spring 1996	Spring 1997
Leyland Trucks	Vacancy		
Lloyds Bank	Vacancy Eric Illsley MP	Winter 1990	Winter 1995
Marks & Spencer	Gary Waller MP	Winter 1995	Winter 1996
Mars UK	Nigel Evans MP	Winter 1992	Spring 1996
Merck Sharp & Dohme	Vacancy		
Midland	Graham Allen MP Barbara Roche MP	Winter 1991 Spring 1994	Autumn 1995 Summer 1996
Motorola	Sabbatical		
National Grid	Sabbatical		
National Power	John Whittingdale MP Paddy Tipping MP	Summer 1993 Summer 1993	Autumn 1995 Autumn 1995
Nationwide Building Society	Dame Angela Rumbold MP Clive Betts MP	Winter 1992 Winter 1993	Spring 1996 Summer 1996
Norsk Hydro	George Stevenson MP	In Abeyance	
Northumbrian Water	Derek Enright MP Gordon Adam MEP (PG)	Spring 1995	Died October 1995
Norweb	Vacancy Christopher Barclay, Library Officer		
Nuclear Electric	Sabbatical		
Pilkington	Mike Watson MP (In Abeyance)	Summer 1993	Spring 1996
Post Office	Baroness Dean Earl Alexander of Tunis (to be confirmed)	Autumn 1995	Autumn 1996
PowerGen	Roy Thomason MP	Spring 1993	Autumn 1995
RAC Motoring Services	Vacancy		
*Railtrack	Fiona Poole, Library Officer Adrian Crompton, Library Officer	Winter 1995 Winter 1995	Winter 1996 Winter 1996
Reed Elsevier	Baroness Gould of Potternewton	Autumn 1994	Spring 1996
Rothmans UK	Lord Plant of Highfield	Autumn 1995	Spring 1997
Royal Bank of Scotland	Baroness Flather David Trimble MP	Autumn 1995 Autumn 1995	Autumn 1996 Autumn 1996
Royal Doulton	David Natzler, Officer Joan Walley MP, Eden-Green Award	Autumn 1995	Autumn 1996
RTZ	Sabbatical		
SCM	John Gunnell MP	Summer 1993	Spring 1996
Shanks & McEwan	Win Griffiths MP	Summer 1993	Spring 1996
Shell	Michael Bates MP Eric Clarke MP	Summer 1993 Summer 1993	Summer 1996 Summer 1996
Short Brothers	Peter Butler MP	Summer 1995	Summer 1996
Small Business Fellowship	Paul Marland MP Vacancy	Autumn 1995	Autumn 1996
Standard Life	Vacancy		
Staveley	Eddie O'Hara MP	Summer 1995	Summer 1996



Company Full Members	Fellows-Elect	Started	To End
Tesco	Colin Pickthall MP (Subject specific 25-day Fellowship programme on farming)		
Texaco	Vacancy		
TI Group	Nick Hawkins MP	Summer 1994	Spring 1996
Unilever	Michael Clark, Officer (to be confirmed) Brian Donohoe MP Mary Bloor, Officer Paul Thompson, Officer	Spring 1993	Autumn 1995
United Biscuits	Lord Dubs (to be confirmed)		
Vickers	Lady Olga Maitland MP	Autumn 1993	Spring 1996

Small Business Members:

Coutts Consulting Group	Vacancy
Fotolynx	Sabbatical
Kelly Packaging	Vacancy
Lambeth Howarth Global	Vacancy
Marsh Development Capital	Vacancy
Reynolds Boughton	Vacancy
Shire Hall	Judith Church MP
Thomas H Loveday	Vacancy
Thos Storey	Vacancy
Turnkey (UK)	Vacancy

Associates (Provide 'Add-ons' to Fellowships):

Arco	Vacancy		
Bank of England	George Foulkes MP Lord Newall David Trimble MP		
Chevron	Vacancy		
Coopers & Lybrand	Vacancy		
Federation of Small Business	John McFall MP		
Prince's Youth Business Trust	Paul Marland MP (Small Business Fellowship)		
London Stock Exchange			
SBC Warburg	Alun Michael MP	Winter 1993	Winter 1996
Yorkshire Water	William Lea, Library Officer Programme		

OBITUARY Derek Enright MP, who was attached to Northumbrian Water, has died.

Eden-Green Awards

A number of Eden-Green awards are being undertaken. They fall into three categories:

- Subject specific
- Refresher
- Company add-on

Studies on air de-regulation for Sir Malcolm Thornton MP, Roger Stott, CBE, MP; Corporate Governance for Austin Mitchell MP, and Works Councils for Julia Lourie, Library Officer, are amongst those currently being arranged.

Fellowship Programmes are:

To provide a bird's eye view of business objectives, strategies for achieving them and the institutional framework for implementing them.

To give an appreciation of the scope of operations from grass roots activities to management and supporting structures.

To show how a professionally managed group tackles planning, budgeting, investment appraisal, overseas expansion and other decision-making activities.

To involve MPs in the practical processes involved so that they can see at first hand how decisions are reached and their quality and scope.

To discuss industrial relations and employee participation with them and give them the opportunity to see some union consultation/employee participation in action.

To improve their understanding of the extent to which Government strategies and legislation affect business.

To stimulate a two-way exchange whereby the company gains:

■ A better understanding of Parliament – its processes and problems, how legislation is developed etc.

■ A fly-on-the-wall view of how MPs ultimately see the company, its objectives and strategies and the way it makes decisions.

The scheme is not another Parliamentary lobby. Its purpose is to inform *not* indoctrinate.

Programmes are of 25 days (carried out at the rate of about two days per month) over 12 to 18 months.



THE POST OFFICE




The Royal Bank
of Scotland


REED ELSEVIER



- October 1994**
- 10 Annual Audit
- 17 *First All Party Briefing on Political Service.* Chaired jointly by the Rt Hon the Lord Weatherill DL, Chairman of the Trustees and Peter Riddell of "The Times". Speakers included David Wilshire MP; Margaret Hodge MP; The Baroness Gould of Potternewton; Lord Feldman, then Sir Basil Feldman and Dr Martyn Bond. 61 Company representatives attended. (see page 24)

- November 1994**
- 3 *Post Office Fellows' Company Seminar.* The 15 participants included the Head of Sales and Marketing SSL; the Strategic Development Manager RM; the Head of RM Regulatory Policy; the Head of Strategic Planning, Parcellforce; the Director of Training T&DG and the Director Finance, RM South Central.*

- December 1994**
- 1 *RAC Motoring Services Fellows' Company Seminar.* The 15 participants included the Managing Director, RAC Mechanical Insurance Services; the Director of Customer Services, RAC Insurance Services; the Director of Technical Services and Chief Engineer and the Director of Finance, RAC Enterprises.*

- 2 *Liaison Officers' Briefing* hosted by Jennifer Tanfield, Librarian of the House of Commons. Sessions on House of Commons Library, Public Information Office, Fellowship Scheme. Attended by Liaison Officers representing: Bank of England, British Petroleum, Cable & Wireless, Conoco, Ernst & Young, Federation of Small Businesses, GKN, Jaguar Cars, Kingfisher, Laporte, Lloyd's Bank, Norsk Hydro, NORWEB, SCM Chemicals Europe, Shanks & McEwan, Staveley Industries, Texaco, TI Group and Yorkshire Water.

- 8 *Mars Fellows' Company Seminar.* The 15 participants included the Personnel Director, Pedigree Petfoods; the External Relations Director, Mars Confectionery; the R&D Director, Pedigree Petfoods; the Chief Scientist, Mars Confectionery; and the European Media Manager.*

- 15 Management Committee and Trustees' Meeting
- Publication of Membership and Fellows list.

- January 1995**
- 6 Steering Group, Emerging Issues programme: Kate Clayden, Chartered Institute of Transport; Fiona Poole, Business and Transport Section, House of Commons Library; Dr Michael Norton, Director, Parliamentary Office of Science and Technology (POST); Christopher Stanton, Clerk to the House of Commons Transport Select Committee; Dermot

Englefield, Former Librarian of the House of Commons; John Wybrew, Director of Policy and Corporate Affairs, Shell UK Ltd; Daniel Instone, Head of Transport Policy Unit, Department of Transport.

- 19 *GKN Fellows' Company Seminar.* The 15 participants included the Chief Executive, GKN Sankey; the Chief Executive, GKN Axles Division; the Chief Executive, Cleanaway Europe; the Head of the Legal Department; the Group Chief Accountant; the Managing Director, GKN Technology and GKN Industrial Services.*

- 23 Management Committee meeting.

- 25 *Introductory Dinner for Parliamentary Study Programme for Industrialists.* (see page 22)

- 26 *Small Business Fellowship Steering Group.* Members: Jeremy White, Small Business Fellowship Co-ordinator; Alan Read, Prince's Youth Business Trust; Richard Lewis, Midland Bank; Stephen Alambritis, Federation of Small Businesses.

- 31 *Royal Bank of Scotland Fellows' Briefing Dinner* attended by the Chairman, Lord Younger of Prestwick; the Chief Executive, Sir George Matthewson; the Group Finance Director, Bob Spiers; and the Group Secretary, Miller McLean, plus all six Fellows of Royal Bank of Scotland.

- February 1995**
- 6-10 *Parliamentary Study Programme for Industrialists.* Some 50 Parliamentarians of both Houses and civil servants were involved in this programme for industrialists. The programme includes subsequent ministerial attachments. (see page 22)

- 15 *Reed Elsevier Trustees' Briefing* at the Palace of Westminster hosted by the Rt Hon Lord Weatherill DL, with the Baroness Gould, and Ian Irvine, Chairman.

- 23 *Texaco Fellows' Company Seminar.* The 15 participants included the Managing Director, Manufacturing and Marketing; the Director and Chief Legal Adviser; the Director, Environment Health & Safety, Texaco Europe and the Director & General Manager, Taxation.*

Publication of *Sydney Irving Lecture: "Is there a better way forward for Britain?"* Sir Gavin Laird CBE and "A perspective on Parliament and the Legislative and Policy Processes from Centre Point", Howard Davies and the *Annual Report*.

- March 1995**
- 6 *Annual General Meeting* attended by Council representatives of 55 corporate members and nine Trustees.

Council Meeting.

Fellows' Dinner hosted by the Rt Hon the Lord Weatherill DL, Chairman of Trustees.



Guest of Honour was the Rt Hon the Lord Mackay, the Lord Chancellor. Attended by Sir Clifford Boulton GCB, Donald Limon CB, Sir Michael Wheeler-Booth KCB, 55 Council members, Trustees, Fellows and guests.

- 20 *President's Dinner in the State Apartments at Speaker's House* hosted by the Rt Hon Betty Boothroyd MP, Speaker of the House of Commons. Attended by the Joint President of the Trust, the Rt Hon the Lord Mackay of Clashfern, The Lord Chancellor, with Eric Forth MP, Parliamentary Under-Secretary of State for Education and Employment, Trustees, Fellows, Chairmen and Chief Executives of 22 member companies. (see page 25)

GlaxoWellcome

- 24 *Glaxo Wellcome Trustees' Briefing* at the Palace of Westminster, hosted by the Rt Hon Lord Weatherill DL, with Sir Richard Sykes, Chief Executive and Simon Sargent, Head of Government and Industry Affairs.

Publication of second edition of 'INPUT'.

April 1995

- 4 *BZW Analysts Briefing* for Industry and Parliament Trust oil industry Fellows-elect.
- 19 Visit to the IPT by Göran Lagerholm, Director of the Swedish Society of Politics and Business.
- 19 *IPT Dinner Club - House of Commons.* Chairman: David Arculus, Group Managing Director of EMAP; Honorary Secretary: David Ramsden, Individual Council Member; Secretary: Susan Chaytor. The Guest of Honour was The Rt Hon the Lord Weatherill DL. Special Guest: Göran Lagerholm, Director of the Swedish Society of Politics and Business. Eight parliamentarians and 27 company representatives attended. (see page 17)

- 20-22 *Emerging Issues Programme, St Andrews University on "Transport - a sustainable policy for the future?"* Attended by Fellows, representatives of Corporate members, officers of the House leading practitioners and policy makers and "grass root" external interviewees. (see page 23)

- 27 Management Committee meeting.

May 1995

- 11 *British Aerospace Fellows' Company Seminar.* The 15 participants included the Vice-President - Business Development, BAe Aerostructures Ltd; the Managing Director, BAe Defence, Dynamics Division; the Finance Director; the Director of Communications and the Commercial Director, BAe Commercial Aerospace.

- 19 *Liaison officers' briefing:* hosted by Jennifer Tanfield, Librarian of the House of Commons. Sessions on House of Commons Library, Public Information Office; Fellowship Scheme. Attended by Liaison Officers representing: ARCO Chemicals, Bank of England, Barclays

Bank, Blue Circle Industries, British Airways, Forte, GKN, IBM, Marks & Spencer, Pedigree Petfoods, Prince's Youth Business Trust, Railtrack, Royal Bank of Scotland and Vickers.

Publication of third edition of "INPUT".

June 1995

- 2 *"Understanding Parliament" Seminar for Industrialists,* the sixth annual seminar in this series. Held in the Council Chamber of Manchester Town Hall. Chaired by Sir Clifford Boulton, GCB. 80 participants from corporate members and local businesses attended. There was a Civic Lunch hosted by the Lord Mayor and Lady Mayoress of Manchester.
- 13 *Lord Chancellor's Fellowship Briefing for MPs,* hosted by President of the Trust, The Rt Hon Lord Mackay of Clashfern, the Lord Chancellor, with the Rt Hon the Lord Weatherill DL, Keith Hill MP, and Jeremy White (Small business Fellowship co-ordinator) as speakers. 20 applications received from parliamentarians.
- 15 *Lloyds Bank Fellows' Company Seminar.* The 15 participants included the Chief Financial Officer; the Chief Manager, Special Projects; the Economic Adviser; the Managing Director, International Factors and the Chief Legal Adviser.
- 15 *Introductory Dinner for European Study Programme for Industrialists.* (see page 10)
- 19 *Royal Society of Arts Inquiry into "Tomorrow's Company".* Briefing for Fellows and Fellows-Elect. Speakers included Sir Anthony Cleaver, Chairman of the RSA Inquiry. Guests included Hartley Booth MP, Keith Hill MP, and Julia Lourie, Head of the Business and Transport Section of the House of Commons Library.
- 20 *Lord Chancellor's Eden-Green Award Briefing* for Fellows and Fellows-Elect hosted by President of the Trust, the Rt Hon the Lord Mackay of Clashfern, the Lord Chancellor with Sir Malcolm Thornton MP, Roger Stott CBE, MP and Patrick Gordon Duff-Pennington, (Red Deer Commission) as speakers. Two companies were represented and the briefing attracted 26 parliamentarians and officers. 20 applications were received for these topic based programmes.
- 21 *Marks and Spencer Fellows' Company Seminar.* The twelve participants were Senior Merchandisers in the M&S food group.
- 26-30 *European Study Programme for Industrialists.* Held in the Institutions of the European Union in Brussels, Luxembourg, and at Westminster. 30 speakers representing the Commission, European Parliament, Council of Ministers, European Court of Justice, European Investment Bank, Court of Auditors, Economic and



Lloyds
Bank



MARKS & SPENCER



Overview of year's activities



THE BOOTS COMPANY



National Power



Rt Hon Dr Jack Cunningham MP

Social Committee, European Trade Union Congress and others participated. 20 industrialists, including Corporate Fellows, attended. (see pages 20-21)

July 1995

- 4 *Reunion Dinner for participants in Parliamentary Study Programme for Industrialists 1995*, hosted by ICI.
- 6 *IBM Fellows' Company Seminar*. The 15 participants included; the Director of Finance and Planning; the Director of Banking, Finance and Securities, UK & Ireland; the Property Finance Manager, and the UK OEM Business Director.
- 13 *Boots Fellows' Company Seminar*. The 15 participants included the Head of Telecommunications of the Group and Centre; the Senior Medical Officer of the Group and Centre; the Trade Sector Manager of Boots Healthcare International; the Head of Management Accounting of Boots Contracting Manufacturing; the Distribution Manager, Commercial of Boots the Chemists and the Business Development and Research Manager of Boots Property.
- 13 *IPT Dinner Club, House of Commons*. Michael Brunson, Political Editor of ITN News, was guest speaker. 37 parliamentary and corporate guests attended. (see page 17)
- 14 *IPT Breakfast Club at the Authors' Club*, Dover Street. Chairman: Mary Reilly, Manager, Corporate Public Affairs, GKN. Secretary: Sharon Garfinkel. An address was given by Olivier Louis, Minister Counsellor for Economic & Commercial Affairs at the French Embassy. Fifteen Liaison Officers attended. (see page 17)
- 17 *Council meeting* attended by 36 Council Members and four Trustees. Addressed by Lucila Gomez-Baeza, Deputy Secretary-General of Circulo De Empresarios, on the Spanish scheme.

Sydney Irving Lecture, "Helping Industry Succeed: the Appropriate Role for

Government", given by the Rt Hon Dr Jack Cunningham MP, then Shadow Secretary of State for Trade and Industry and Fellow of the Trust. The Council was joined by Clerks of both Houses of Parliament, and 30 other guests included Lady Irving, the Hon Stephen Irving and the Hon Mrs Susan House (son and daughter) and Mr House.

- 25 *"Pilot" Lords Officers' Programme De-Briefing at Unilever.*

August 1995

- 30 Director addresses Widnes Sixth Form College about the Political Service Initiative. Publication of *"Parliament - A Brief Guide"*, by Dermot Englefield. Publication of *IPT Directory*.

September 1995

- 4-5 Visit to the Trust by Lindsay McCallum, Executive Director of the New Zealand Business and Parliament Trust. Visit to the Trust by Andre Fourie, Director: Effective Governance, National Business Initiative for Growth, Development and Democracy, South Africa.
- 7-8 *Eighth International Conference of Industry and Parliament Schemes* in Stockholm, Sweden. IPT delegation included, the Rt Hon the Lord Weatherill DL, Bridget Prentice MP, and Barry Stickings, Managing Director of BASF. (see pages 4-5)
- 12 *National Power Trustees' Briefing* at the Palace of Westminster, hosted by the Rt Hon the Lord Weatherill DL, with Keith Henry, Chief Executive and Arthur Simpson, Parliamentary Officer.
- 21 Management Committee meeting. Publication of *Sydney Irving Lecture, "Helping Industry Succeed: the Appropriate Role for Government"*, by the Rt Hon Dr Jack Cunningham MP, then Shadow Secretary of State for Trade and Industry. Publication of: *"Transport - a sustainable policy for the future"*. (Report of Second Emerging Issues Programme.)

A look ahead

October

- 10-12 Annual Audit.
- 12 Breakfast Club.
- 24 Dinner Club. Publication of INPUT.

November

- 7 *Reunion Dinner for 1995 ESPI participants* hosted by RTZ Group.
- 22 GKN Fellows' Company Briefing Dinner.

December

- 6 Breakfast Club. BNFL Fellows' Company Seminar.
- 14 Management Committee and Trustees Meeting.

January 1996

- 29 Annual General Meeting, Council Meeting and Fellows' Dinner.

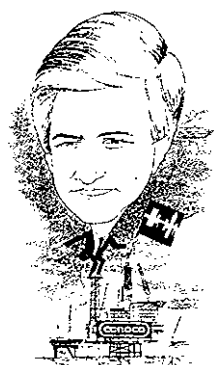
February 1996

- 5-9 Parliamentary Study Programme for Industrialists.
- 6 Breakfast Club.



Government

Fellows or Fellows-elect who hold Government, Opposition Front Bench, or PPS positions and those who are minority party spokesmen in Parliament; spokesmen and appointments in the European Parliament at October 1995.



George Kynock MP (Con)
Conoco Fellow

David Amess MP

PPS to the Rt Hon Michael Portillo, Secretary of State for Defence

James Arbuthnot MP

Minister of State for Defence Procurement, Ministry of Defence

Tony Baldry MP

Minister of State, Ministry of Agriculture, Fisheries and Food



Sir Paul Beresford MP

Parliamentary Under-Secretary of State, Department of the Environment

The Rt Hon Virginia Bottomley, JP, MP

Secretary of State for National Heritage

John Bowis OBE, MP

Parliamentary Under-Secretary of State, Department of Health

Angela Browning MP

Parliamentary Secretary Agriculture, Fisheries and Food

Peter Butler MP

PPS to the Rt Hon Kenneth Clarke, QC, MP, Chancellor of the Exchequer

Rt Hon Lord Fraser of Carmyllie QC

Minister of State, Department of Trade & Industry

Derek Conway MP

A Lord Commissioner and Government Whip

Simon Coombs MP

PPS to the Rt Hon Ian Lang, President of the Board of Trade and Secretary of State for Trade and Industry

James Cran MP

PPS to the Rt Hon Sir Patrick Mayhew QC, Secretary of State for Northern Ireland

David Curry MP

Minister of State for Local Government, Housing & Urban Regeneration, Department of Environment

Cheryl Gillan MP

Parliamentary Under-Secretary of State for Education & Employment

Dr Charles Goodson-Wickes MP

PPS to the Rt Hon Sir George Young Bt, Secretary of State for Transport

Jerry Hayes MP

PPS to David Curry MP, Minister for Local Government, Housing and Urban Regeneration, Department of the Environment

Gwilym Jones MP

Parliamentary Under-Secretary of State, Welsh Office

Angela Knight MP

Economic Secretary, HM Treasury

George Kynock MP

Parliamentary Under-Secretary of State, Minister for Industry & Local Government, Scottish Office

Jacqui Lait MP

PPS to the Rt Hon William Hague, Secretary of State, Welsh Office



The Rt Hon Dr Brian Mawhinney MP

Chairman, Conservative and Unionist Party

Piers Merchant MP

PPS to the Rt Hon Peter Lilley, Secretary of State for Social Security

The Rt Hon Richard Needham MP

Minister of State for Trade and Industry (until July 1995)

Emma Nicholson MP

PPS to Michael Jack MP, Financial Secretary HM Treasury

James Paice MP

Parliamentary Under-Secretary of State, Department of Education and Employment

Raymond Robertson MP

Parliamentary Under-Secretary Minister for Education, Housing & Fisheries, Scottish Office

Bowen Wells MP

Lord Commissioner and Government Whip

John Whittingdale OBE, MP

PPS to Eric Forth, Minister of State for Education, Department of Education & Employment



Opposition Front Bench

(as at August 1995)

Graham Allen MP

Opposition Front Bench
Spokesman, National Heritage

John Battle MP

Opposition Front Bench
Spokesman, Citizen's Charter

David Blunkett MP

Shadow Secretary of State for
Education

Eric Clarke MP

Opposition Whip

Tom Clarke MP

Opposition Front Bench
Spokesman on Disabled
People's Rights

Robin Corbett MP

Opposition Front Bench
Spokesman on Disabled
People's Rights

John Cummings MP

Opposition Whip

Dr Jack Cunningham MP

Shadow Secretary of State for
Trade and Industry

Bryan Davies MP

Shadow Education Minister

Baroness Dean of Thornton-le-Fylde

Opposition Spokesman on
Employment, House of Lords

Donald Dewar MP

Shadow Secretary of State for
Social Security

Jim Dowd MP

Opposition Whip

Lord Dubs

Opposition Whip, House of Lords

Lord Eatwell

Opposition Spokesman on Trade
and Industry and Treasury and
Economic Affairs, House of Lords



The Rt Hon Derek Foster MP

Opposition Chief Whip (until
August 1995)

Lord Gladwyn of Clee

Opposition Whip, House of Lords

Baroness Gould of Potternewton

Opposition Spokesman on
Citizen's Charter, and Opposition
Whip

George Foulkes MP

Opposition Front Bench
Spokesman on Overseas
Development

Nigel Griffiths MP

Opposition Front Bench
Spokesman on Trade and
Industry

Bruce Grocott MP

PPS to the Rt Hon Tony Blair,
Leader of the Opposition

Win Griffiths MP

Opposition Front Bench
Spokesman for Wales

Doug Henderson MP

Deputy Shadow Chancellor of
the Duchy of Lancaster

Geoff Hoon MP

Opposition Whip

Eric Illsley MP

Shadow Minister for Local
Government

Adam Ingram MP

Opposition Front Bench
Spokesman on Social Security

John McAllion MP

Opposition Front Bench
Spokesman, Local Government

John McFall MP

Opposition Front Bench Deputy,
Scotland

Henry McLeish MP

Opposition Front Bench
Spokesman on Transport

Michael Meacher MP

Shadow Secretary of State for
Transport

Alun Michael MP

Opposition Front Bench Deputy,
Home Affairs

Estelle Morris MP

Opposition Whip

Marjory Mowlam MP

Shadow Secretary of State for
Northern Ireland

Eric Martlew MP

Opposition Front Bench
Spokesman on Defence,
Disarmament & Arms Control

George Mudie MP

Opposition Whip

Tom Pendry MP

Opposition Front Bench
Spokesman National Heritage

Lord Plant of Highfield

Opposition Spokesman on Home
Affairs

Joyce Quin MP

Opposition Front Bench Deputy,
Foreign and Commonwealth
Affairs

George Robertson MP

Shadow Secretary of State for
Scotland

Barbara Roche MP

Opposition Whip

Jack Straw MP

Shadow Home Secretary

Keith Vaz MP

Shadow Minister for Planning,
Environment & London

Joan Walley MP

Opposition Front Bench
Spokesman for Transport

Tony Worthington MP

Opposition Front Bench
Deputy, Northern Ireland



Eric Illsley MP (Lab)
Lloyds Fellow-Elect





Liberal Democrats

Alex Carlile QC MP

Spokesman on Wales, Health and Social Security

Plaid Cymru

Ieuan Jones MP

Spokesman on Employment; Health; Agriculture; International Broadcasting; Organiser of House of Commons Business

Social Democratic and Labour Party (N. Ireland)

Eddie McGrady MP

Chief Whip

Scottish National Party

Andrew Welsh MP

Parliamentary responsibility for Transport, Local Government, Housing, Agriculture & Education, The Scottish Water Campaign

Ulster Unionist Party

Clifford Forsythe MP

Transport, Local Government and Social Security Spokesman

Ken Maginnis MP

Defence, Security, Employment and Local Government Spokesman

Revd Martin Smyth MP

Vice-President, Parliamentary Business Health and Foreign and Commonwealth Spokesman

David Trimble MP

Leader

Cecil Walker MP

Housing and Environment Spokesman

Non-Party Appointments

Lord Brougham & Vaux

Deputy Speaker, House of Lords

Dame Janet Fookes MP

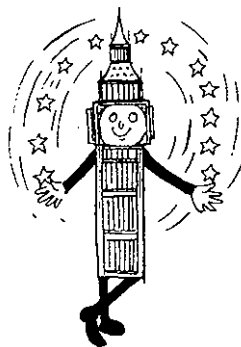
Second Deputy Chairman of Ways and Means, House of Commons

Baroness Hooper

Deputy Speaker, House of Lords

Baroness Lockwood

Deputy Speaker, House of Lords



European Parliament

(Full Committee Membership as at September 1995)

Gordon Adam MEP (Lab)

Research, Technological Development and Energy

David Rowe MEP (Lab)

Environment, Public Health and Consumer Protection

Brian Cassidy MEP (Con)

Foreign Affairs, Security and Defence Policy, Sub-Committee on Security and Disarmament

Kenneth Collins MEP (Lab)

Chairman, The Environment, Public Health and Consumer Protection

Alan Donnelly MEP (Lab)

Economic and Monetary Affairs and Industrial Policy

Edward Kellett-Bowman MEP (Con)

Development Co-operation and Budgetary Control

Thomas Megahy MBE, MEP (Lab)

Transport and Tourism

Anne McIntosh MEP (Con)

Transport and Tourism

John Tomlinson MEP (Lab)

Budgets Committee; Budgetary Control Committee; Substitute Development & Co-operation Committee



Corporate Members

as at 30 September 1995

In a number of instances companies operate in more than one sector so this is not a definitive list.

Communications

British Telecommunications

Telecommunications services

Cable and Wireless

International telecommunications services

Motorola

Communications, computing and control

Post Office

Mail, parcel and retail services

Shire Hall Communications

(Small business) Public relations

Energy

British Gas

International gas company

British Petroleum Company

Oil

BNFL

Nuclear fuel services

Chevron (Associate member)

Oil and gas producer

Conoco

Oil and gas exploration and production refining and marketing

Electricity Association

Electricity supplies

Esso

Oil

National Grid Company

Electricity transmission

National Power

Electricity suppliers

NORWEB

Electricity distributors, generators, electrical appliance retailers, contracting and communications

Nuclear Electric

Electricity suppliers

PowerGen

Electricity suppliers

Shell UK Ltd

Oil

Texaco

Oil

Farming

Over 80 farms reflecting regional, arable, livestock and market gardening

Finance

Bank of England (Associate member)

Barclays Bank

Banking and financial services

Coopers & Lybrand (Associate member)

Accountancy

Ernst & Young

Accountancy

Lloyds Bank

Banking and financial services

Marsh Development Capital

(Small business)

Venture capital

Midland

Banking and financial services

Nationwide

Building society

The Royal Bank of Scotland

Banking and financial services

Standard Life

Insurance

London Stock Exchange

(Associate member)

SBC Warburg

(Associate member) Investment banking and asset management

Food and Drink

Grand Metropolitan

Foods, drink, retailing

Mars UK Companies

Petcare, foods, confectionery and electronics

Unilever

Food products and detergents

United Biscuits

Food products

Manufacturing/Engineering

Blue Circle Industries

Cement and allied home products

BOC Group

Industrial gases, healthcare, vacuum technology and distribution services

British Aerospace

Aircraft and vehicle production

GKN

Automotive, aerospace, defence and industrial services

Caradon

Building products, security printing and packaging

Fotolynx (Small business)

Camera care systems, manufacturing and wholesale distribution

Jaguar

Car manufacturer

Kelly Packaging Limited (Small business)

Printed cartons

Lambert Howarth (Small business)

Footwear

Leyland Trucks

Truck manufacturer and distributor

Pilkington

Glass manufacturing and processing

Reynolds Boughton (Small business)

Specialised chassis and tankers

Rothmans UK

Tobacco and luxury consumer products

Royal Doulton

Ceramics and crystal

Shorts

Aircraft and aircraft components manufacturer, guided weapons, aviation supply services

Staveley Industries

Electrical services, mineral products

Thomas Loveday (Small business)

Footwear

Thomas Storey (Small business)

Steel engineering

TI Group

International specialised engineering

Turnkey (UK) Ltd (Small business)

Electronic assembly

Vickers

Engineering, defence, automotive and medical equipment

Information Systems

IBM UK

Information handling systems

Mineral-Chemical

ARCO Chemical (Associate member)

Chemical manufacturing

BASF

Chemical manufacturing

Imperial Chemical Industries

Chemical manufacturing

Laporte

Chemical manufacturing

The RTZ Corporation

Mining, industrial mineral, metals

SCM Chemicals

Chemical manufacturing

Personnel

Coutts Consulting Group

Consultants

Pharmaceutical

Boots Company

Pharmaceuticals and retailing

Glaxo Wellcome

Medicines

Johnson & Johnson

Healthcare products

Merck Sharp & Dohme

Ethical pharmaceuticals

Publishing and Printing

Reed Elsevier

Publishing and printing

EMAP

Publishing, exhibitions, radio

Retailing/Leisure

Forte

Hotels and restaurants

John Lewis Partnership

Retailer, manufacturer of fabrics

Kingfisher

DIY retailers

Marks and Spencer

General and food retailer

Tesco

General and food retailer

Transport

British Airways

British Railways Board

Railtrack

RAC Motoring Services

Water and Waste

Management

Anglian Water

Northumbrian Water Group

Shanks & McEwan Group

Waste management and construction

Yorkshire Water (Associate member)

Other

BAT Industries

Financial services, tobacco manufacturers

Federation of Small Businesses

(Associate member)

Norsk Hydro

Manufacturers of fertilizers, plastics, light metal fabrication and fish farming

Prince's Youth Business Trust



Parliamentary and Corporate Fellows' Dinner Club

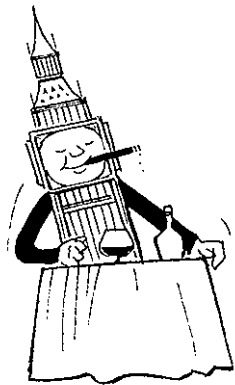
Since 1987, fifteen senior industrialists have visited Westminster annually. The Parliamentary Study Programme for Industrialists in which they have participated is part of the reciprocity for the Trust's core activity, its Fellowship Scheme. Essentially the dinners bring together, informally, parliamentarians and Corporate Fellows. The Trust's Corporate Fellows now represent a significant Trust resource and have been used as a sounding board in surveys which have included the Hansard Society Commission on the Legislative Process, to which they have given evidence, and recently the Nolan Committee.

Over the past couple of years, a view has emerged that there should be an opportunity for informal meetings to socialise and cross-fertilise ideas from both Corporate and Parliamentary Fellows, and this is why the Dinner Club has been born.

The first meeting was held at the House of Commons in April, under the stewardship of David Arculus, Group Managing Director of EMAP, Chairman, and David Ramsden of David Ramsden Associates, Hon. Secretary. Forty people attended. The guest list included a number of parliamentarians of whom Lord Brougham and Vaux and Eric Forth MP,

Parliamentary Under-Secretary of State for Schools (pictured) and Andrew Kennon, Clerk of the Procedure Committee were three. Our parallel scheme in Sweden was also represented by Göran Lagerholm. Guest of honour, the Rt Hon the Lord Weatherill DL, spoke after dinner. In July a further forty Corporate and Parliamentary Fellows met across the dinner table and this time heard Michael Brunson of ITN News speaking about the media and the outside world.

The dinners are not subsidised by the Trust. They must be self-financing, so the charge covers the parliamentary guests.



Eric Forth MP, Parliamentary Under-Secretary of State for Schools

Liaison Officers' Breakfast Club

The Liaison Officers' Breakfast Club was launched in July 1995. Its origins lie in a need amongst Liaison Officers to meet on an informal basis. Chaired by Mary Reilly, Liaison Officer at GKN plc for the last two years, the club meets on a quarterly basis at the Authors Club, 40 Dover Street, W1.

All Liaison Officers are automatically members of the club, which represents a remarkable cross sectoral network.

Breakfasts coincide with National Days, highlighting the IPT's activities in other countries – these organisations are often helpful in arranging overseas visits, which are increasingly part of most Fellowship attachments.

As the first meeting took place on Bastille Day, Olivier Louis, Minister Counsellor for Economic and Commercial Affairs at the French Embassy, spoke about France's economic prospects for the year (a copy of his speech appeared in the October 1995 INPUT). In spite of a rail strike, seventeen Liaison Officers attended.



Nearly twelve hundred senior industrialists, including a number of chief executives, have participated in these programmes.

These seminars, arranged by the Trust in the Palace of Westminster, are held halfway through a Fellowship programme for 15 of the Fellow-Elect's company personnel. They involve all the company's Fellows and a current Fellow-Elect chairs the seminar with the Director of the Trust. In addition to providing a practical insight into the working of government and Parliament, the seminars:

- help to consolidate the relationship between a company and its Fellows;
- assist with Fellowship programmes, by creating a greater understanding of the parliamentarian and his working environment;

- provide a significant return on the time and expertise given by company personnel to parliamentarians during their Fellowship attachments.

Ten to twelve MPs, officers, and a minister explain: "Parliamentary Management", "Effective Opposition", "The role of the House of Lords", "The practical relationship with the EU institutions", etc, as practitioners, mirroring the approach company personnel have with a parliamentary Fellow on attachment.

The objective is to demystify the parliamentary process, and provide, at a series of levels, sources of information and the means by which the participant can relate to the process.

During 1994-1995 some 200 personnel have attended these day-long seminars from the companies below.



From left to right: Bowen Wells, MP; Keith Hill, MP (L) and Keith Hampson MP; Nick Budgen MP speaking at a seminar



In another move to spread its message of "mutual understanding" between business and politics, the Trust this year coordinated its first initiative in the North of England – *Understanding Parliament – Manchester*.

This successful event was held on 2nd June 1995 in Manchester Town Hall for more than one hundred business people, industrialist and opinion formers, drawing upon the Trust's experience of similar seminars held in Edinburgh, Cardiff and London over the past four years.

The structure of *Understanding Parliament* is based on the Fellows' Company seminars, which are held on average seven times a year at the House of Commons and which will be familiar to many company personnel and parliamentarians alike. Fourteen MPs, Peers and Officers travelled to Manchester under the IPT banner, offering their expertise about Parliament to a business audience, in a frank exchange of views within a neutral forum.

The Trust's experience in Manchester was a milestone for its seminars focusing on the relationship between business and politics.

The first event of its kind in the North-West, the Trust worked with local branches of the British Chambers of Commerce and Industry, the CBI and the Institute of Directors, as well as the Federation of Small Businesses. *Understanding Parliament* was therefore more accessible than ever to a wider business audience and was one of the best attended of any Trust events.

An automatic discount and priority on the delegate list ensured a large number of participants drawn from Trust member companies, thereby extending the benefits of corporate membership to a wider range of member company personnel.

The impressive resources of Manchester City Council were put at the Trust's disposal. The Council considered the seminar a prestigious "civic" event, making the City Hall (which shares its architectural parentage with the Palace of Westminster) available as a venue and organising a lunch reception for all speakers and delegates, hosted by the Lord Mayor of Manchester. Indeed, the amount of practical, administrative and marketing support offered by the City Council to consolidate the success of the event was a high point in the kind of goodwill and support that the Trust can draw upon outside the confines of Westminster.

The enthusiasm and support for the work of the Trust in the regions, encountered in Scotland and Wales and repeated in Manchester, has given a momentum to the *Understanding Parliament* series. Leeds City Council are keen to host a similar event next year, whilst other possible venues include Liverpool, Bristol, Birmingham, Newcastle and Belfast.



Manchester
making it happen



Understanding Parliament seminar audience, Manchester Town Hall



Sir Clifford Boulton GCB, (L) Chairman of the seminar introduces the Rt Hon Lord Wakeham, Lord Privy Seal and Leader of the House of Lords, 1992-94 who spoke about, "The Work of Government and the Relevance of Parliament"



Sir Clifford Boulton and Donald Dewar MP, then Shadow Secretary of State for Social Security and recently appointed Opposition Chief Whip



(L-R) Colin Pickthall MP, Alex Carlile, QC, MP, Trustee of the Trust, during the session on "The Member of Parliament"



Gary Titley MEP speaking during the session which focussed on Europe.



The seminar lunch was kindly sponsored by Manchester Town Hall and hosted by the Lord Mayor of Manchester Cllr Keller



The Industry and Parliament Trust held its second European Study Programme for Industrialists in July in London, Brussels and Luxembourg. It provided a means for looking at the operation of the institutions without becoming involved in polarising issues – although the industrial participants represented a broad spread of views.

The week-long programme covered the full range of European Community institutions – their inter-relationships and the major issues affecting them. Eighteen industrialists, from a range of companies participated.

The programme began with a day in Westminster and Whitehall. Dr Martyn Bond, Head of the UK Office of the European Parliament, began with an overview of the structure of the European Union and a brief outline of the legislative process. Brendan Keith, Principal Clerk, Private Bill Office in the House of Lords spoke about the ways in which both houses deal with EU legislation. David North of the European Secretariat of the Cabinet Office highlighted the departmental relationship with EU institutions.

The group then divided for visits to the Department of Employment, Department of the Environment, Foreign and Commonwealth Office, Department of Trade and Industry and HM Treasury. Each group had a discussion with civil servants on day-to-day relationships with the Commission and Council Working Groups. In Brussels this was mirrored by sessions with the Directorates-General.

Before travelling by Eurostar to Brussels, Eric Forth MP, (a former MEP), Minister of State, Department of Education and Employment, gave a definitive introduction to the Council of Ministers.

The group spent three days in Brussels – each day examining a different aspect of the EU – the Commission, Parliament, the Council of Ministers and the ECOSOC and the Committee of the Regions. Erkki Liikanen, the Finnish Commissioner, looked at how commissioners interpret their role and assessed the extent to which "the Commission proposes and the Council of Ministers disposes".



Riki Hyde-Chambers (L) and Finnish Commissioner Erkki Liikanen



John Tomlinson MEP, Dr Martyn Bond, Bryan Cassidy MEP and Graham Watson MEP

The final day, in Luxembourg, was spent at the European Investment Bank, the Court of Auditors, and the Court of Justice. Judge David Edward, CMG, Judge of the Court of Justice and the newest Trustee of the IPT, informatively drew the threads of the week together. Martine Schommer, Diplomatic Counsellor to the Prime Minister of Luxembourg was the guest of honour at the concluding dinner.

The programme ended with Christopher Bellamy, Judge of the Court of the First Instance, presenting corporate certificates to all the participants.



The programme also afforded an opportunity for each industrialist to workshadow a Member of the European Parliament. Members who have agreed to have industrialists on attachment include, John Tomlinson, Kenneth Collins, Brian Cassidy and Glenys Kinnock.

The value of the course can best be summed up by the following quotes:

"It was an extremely ambitious programme which I think met many, if not most, of the objectives. The quality of the speakers was generally extremely high and you are to be congratulated on the success of the event."

Mark Hatcher
Coopers and Lybrand

"May I once again say how much I appreciated and enjoyed the exercise which was very valuable from both a personal and corporate perspective."

John Hughes
Head of Public Affairs
RTZ

"The programme was good. It had the right level of detail but at the same time was very comprehensive."

Nick Cooke
Head of Corporate Affairs
Forte

"A well managed event in 'real time'. Congratulations."

Andy Cooper
Managing Director
Anglia Railways

"The programme approach was outstanding."

Michael Dodworth
Market Development Manager
Vickers

"The introductory dinner was most useful. Overall a well organised high quality programme."

Alan Gent
Director and General Manager
British Salt

"A comprehensive introduction to the European Union – just what I was looking for to give me a broad overview of the Union and its institutions. The breadth of subjects covered in the week is impressive. Many thanks for a very enjoyable week."

Kate James
Industry and Government Affairs
Glaxo Wellcome

"The intensity of the programme combined with a number of excellent speakers made it highly informative and high quality – an excellent week."

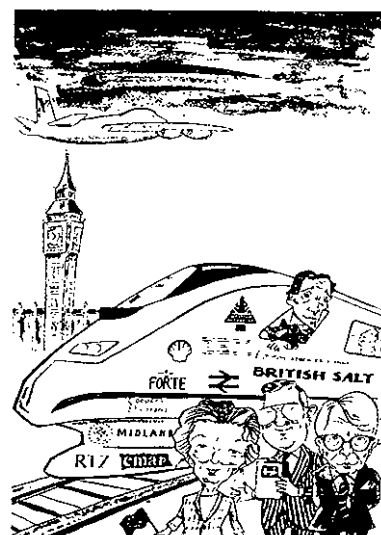
Ian McNeeney
Commercial Manager
Vickers Defence Systems

"Thanks to the team for a job very well done."

Tony Nelissen
European Union Government
Business Manager
IBM Belgium



Judge David Edward (now a Trustee) addressing the participants at the Court of Justice.





Richard Mottram,
(then) Head of the
Office of Public
Services and Science,
Chief Accounting
Officer



Peter Riddell, Political
Editor, The Times

The tenth of these industrialists' equivalents to the MPs' Fellowship programmes was held in February 1995. Almost 60 senior Members, Peers, officers of the House and members of the press lobby contributed.

Aim: The aim of the programme is to help industrialists understand that they can have a constructive relationship with Parliament – not one in which they are always having to defend positions or simply to react to Parliament and Government.

Practitioner to practitioner: The 'PSPI' consists of an intensive practical study of Westminster and Whitehall, where practitioners explain things as they really are; whether it is the Lord Chancellor, an Opposition spokesman, the Leader of the House, or a back-bencher.

Programme: The programme covers all aspects of parliamentary activity, including how the increasing amount of legislation is scrutinised and handled, the Departmental Select Committees and the House of Lords, and the impact on Westminster of EU legislation.

The MP: The industrialists are attached to an MP and a peer for constituency and evening sessions, to underline that essentially Parliament is made up of many very different individuals, each having particular demands made on them, and particular expertise.

At the conclusion of the programme the industrialists are brought together with some of the civil servants, Parliamentary officers and MPs they have met during the programme for an assessment and exchange of views.

The participating industrialists in the programmes so far held are brought together periodically, assisting the Trust to monitor the long term effects of these courses.



John Sergeant, Political Correspondent, BBC



Donald Limon CB, Clerk of the House and (R)
Barry Stickings, Managing Director, BASF
receiving his certificate at the conclusion of the
Parliamentary Study Programme for Industrialists

Perhaps the best way to summarise this year's PSPI is to let the participants do it:

"An excellent week ... a unique insight and experience."

**Peter Gibson, Public Affairs Manager
The Boots Company**

"A resounding success ... a fascinating introduction to the workings of our economy and society."

**Roger Turner, Public Affairs Manager
TI Group**

"A very successful study programme ... a fascinating week."

**John Thomson, Assistant General Manager
Group Development, Standard Life**

"An excellent week in which I gained a different insight into the workings and machinations of Parliament."

Peter Lewis, The Post Office

"It gave me a fresh perspective on areas I was already familiar with and I gleaned valuable nuggets of information from almost every session."

Sharon Sharpe, Shell UK Ltd

"Stimulating and informative... I am already spreading the news."

**John Garvey, Head of Business
Development, Northumbrian
Environmental Management Ltd**



The Emerging Issues Programme is essentially the US approach to the Industrial Study Fellowship. The State Legislative Leaders' Foundation has as its legislative constituents 350 Speakers of the State Houses of Representatives and the Presidents of the States' Senates, and has some 50-60 corporate members who subscribe to the Foundation which, like the Trust, is an independent non-partisan educational organisation. It operates on exactly the same principles as the Trust but brings together, at universities, groups of State legislative leaders and corporate representatives to look at issues that are of major concern to them, from the environment to US legislator's term limitation. The practitioners and policy makers representing the area being studied are the yeast. With the help of St Andrews University, which has a remarkable feel for the way the Trust operates, we have been able to replicate this programme in the UK with some additions. For example, Parliamentarians who participate are Fellows, who have an additional insight into business, having undertaken the Fellowship. Also included in the process are some 30-40 individuals who operate at grassroots level in the area being addressed.

The mechanism by which the topic is arrived at is unusual. It involves recommendations by the House of Commons Librarians, who have a sensitive feel for the concerns of Members, advice taken from relevant Select Committees and then the resulting suggestions are put to the Corporate membership at a Council meeting of the Trust.

Out of this process came the 1995 programme on "Transport, a sustainable system for the future". A Steering Committee was set up and a number of its members participated in the programme. Dermot Englefield edited the report which has been received by the Department of

Transport, the House of Commons Library, the Select Committee and Opposition spokesmen, as well as Corporate members. Dr Brian Mawhinney MP, a Fellow of the Trust, was appointed the Secretary of State for Transport just as the programme got under way and he suggested that the Head of the Department's Policy Unit, Dr Daniel Instone, participate in the Steering Group. The Parliamentary Office of Science and Technology, represented on both the Steering Group and at the programme by Dr Michael Norton, has just published its own comprehensive report on the subject entitled "Transport, some issues in sustainability".

The programme cannot justifiably come out of Trust funds as participation is restricted. So the Trust is particularly grateful to Corporate participants and for the help given by Fife Regional Council.

Steering Group:

David Bayliss	<i>Director of Planning, London Transport (Chairman of the Programme)</i>
Richard Botwood	<i>Chartered Institute of Transport</i>
Kate Clayden	<i>Chartered Institute of Transport</i>
Dermot Englefield	<i>Former Librarian of the House of Commons</i>
Daniel Instone	<i>Head of Transport Policy Unit, Department of Transport</i>
Edmund King	<i>Head of Campaigns, RAC Motoring Services</i>
Dr Michael Norton	<i>Director, Parliamentary Office of Science and Technology (POST)</i>
Fiona Poole	<i>Senior Officer, Business and Transport Section, House of Commons Library</i>
Christopher Stanton	<i>Clerk to the House of Commons Transport Select Committee</i>
John Wybrew	<i>Director of Policy and Corporate Affairs, Shell UK Ltd</i>



Working Group: clockwise from bottom left – Alan Meale MP, PPS to John Prescott MP; Lord Lucas of Chilworth, Member, House of Lords European Communities Select Committee; Peter Cotton, Business Planning Manager, Leyland Trucks; Sir Malcolm Thornton MP, Chairman, House of Commons Education Select Committee (in the Chair); Kate Clayden, Chartered Institute of Transport; Peter Melville, (mainly obscured), Head of Electricity Enterprises, PowerGen; Edmund King, Head of Campaigns, RAC; Fiona Poole, Senior Library Officer, Business & Transport Research Division, House of Commons; Peter Sharp, General Secretary Operations & Finance, IPT; Professor Bill Bradshaw, Oxford University.



Working Group: clockwise from bottom left – Dennis Ryan, Planning Manager, Esso Petroleum; Gary Waller MP, Vice-Chairman, Conservative Parliamentary Transport Committee; Terence Bendixson, President, the Pedestrians' Association; David Marshall MP, Co-Chairman, Parliamentary Advisory Council for Transport Safety and Chairman, Parliamentary Labour Party Transport Committee (in the Chair); Dr Philip Goodwin, Director, Transport Studies Unit, Oxford University; Philippa Carling, Senior Library Officer, Business & Transport Research Division, House of Commons.

'The penalty that good men pay for not being interested in politics is to be governed by men worse than themselves'

Plato

The Trust's drive to tackle the problem of declining business-experience amongst MPs, compounded by the rise of the "professional politician", has continued apace this year, with new developments in the Political Service Initiative.

The Initiative seeks to encourage individuals with business experience to become more involved in the political process (at local constituency and Council, national and European level), whilst lobbying mainstream political parties to become more receptive to the active involvement of such individuals.

With Trust member companies and all the political parties having signed a declaration supporting the principle of political service, widespread adoption of a model corporate policy on support for the political involvement of company personnel and a bank of research illustrating every aspect of the problem, efforts have been made to pinpoint new and innovative ways of developing the Initiative.

The Trust had established a principle and a framework for encouraging greater fluidity between business and politics, but it became increasingly difficult to pinpoint whether there was any real interest amongst business people to become directly involved in politics. The Initiative was therefore publicised amongst personnel in a number of Trust member companies via staff notice boards, in-house journals and the Trust Newsletter. The publicity identified nearly one hundred individuals requesting help to become directly involved in politics.



The Rt Hon Lord Weatherill DL chairs the first All Party Briefing for Industrialists

In response to a quantifiable demand, the Trust organised the first ever All-Party Briefing for Industrialists on Political Involvement, which took place on 17th October 1994. The briefing was attended by sixty five member company personnel, who were told about the "entry points" into political life which were available to them.

The briefing was jointly Chaired by the Rt Hon the Lord Weatherill DL (Chairman of Trustees) and Peter Riddell (Political Editor, *The Times*). Every possible aspect of political involvement was tackled. Involvement in local constituency associations was discussed by Sir Basil Feldman (Chairman, Conservative National Union) and Baroness Gould (former Labour Director of Organisation), Local Government by Margaret Hodge MP (former Leader of Islington Council), parliamentary politics by Sir Graham Bright MP, Alun Michael MP and Matthew Taylor MP and European politics by Dr Martyn Bond (Head, UK European Parliament Office) and Anne McIntosh MEP. The day began by posing the almost philosophical question *What Makes a Good Politician?*, which was bravely and candidly dealt with by David Wilshire MP.

A number of participants went on to make contact with their chosen political party and the Trust would eventually hope to see some of their number rise to the top of the greasy pole. The briefing certainly establishes the Trust as a "clearing house" for business people who wish to take the plunge into political life.

Declaration on Political Service

We are concerned that the number of active politicians with commercial experience is now insignificant which, with many companies having only a limited knowledge of the political decision-making process, has created an unsatisfactory state of affairs.

In addition to the usual areas of Government impact on industry and commerce through taxation and investment, employment, environmental and planning legislation there is the added dimension of the expanding European Union.

For governments at any level to be effective there must be an understanding of how business operates.

The work of the Industry and Parliament Trust has done much to bridge the gap of understanding and gives politicians a better insight into industry. Nevertheless there is an urgent need to encourage able businessmen and businesswomen to become involved in local, national and European political service.

Consequently we believe that it is essential for the health of the democratic process, that political service be regarded as part of community service.

Most companies have policies covering school governorship and service with the Territorial Army, both of which are frequently used for the development of middle-management.

We believe that similar policies should be adopted by companies for those interested in political service and that recognition should be given to the particular skills and qualities needed for such service.

Whilst accepting that politics is a vocation and a full-time occupation, so that successfully elected politicians are unlikely to continue full careers in industry, companies should positively encourage those who are self-motivated enough for political service.

The activity and structure of companies will dictate the degree of practical support and encouragement that can be given. It should be the aim of companies to maintain contact with MPs, MEPs and Councillors to ensure the exchange of relevant information and an understanding of the mechanisms of legislative decision-making.

They should look favourably upon employees involved in local constituency parties and give a clear statement to those wishing to become politically involved of the support which will be provided.

Speaker's House
18th November 1991



Presidents' Dinner

The Right Honourable Betty Boothroyd MP, Madam Speaker, joint President of the Trust hosted an annual Presidents' Dinner on 20th March with the Right Honourable Lord Mackay of Clashfern, Lord Chancellor, joint President of the Trust in attendance.

Ten Parliamentarians, made up of Trustees, Fellows and Fellows-Elect, also attended, giving a higher than usual ratio of parliamentarians to corporate members, a balance which made for some lively discussion.

The background is that the Speaker, as President of the Trust has for several years hosted a dinner with her co-President, the Lord Chancellor, on an annual basis, for Chief Executives of member companies. The Trust informs them about developments during the year. It is the most prestigious occasion the Trust organises and is of considerable value in maintaining continuity with Chief Executives, under-pinning its core activity, the Fellowship Scheme, and maintaining company "open door" policy from the top down.

This year's guest list:

Presidents of the Trust

Right Honourable Betty Boothroyd MP, Speaker
Right Honourable Lord Mackay of Clashfern, Lord Chancellor

Parliamentarians and Trustees of the Trust

Mrs Janet Anderson MP, BASF Fellow-Elect; Mr Michael Connarty, MP, British Gas Fellow; James Cran MP, BOC Fellow; Dame Janet Fookes DBE, MP, Deputy Speaker, Marks and Spencer Fellow; Mr Eric Forth MP, Parliamentary Under Secretary of State for Schools; Mr Donald Limon CB, Clerk of the House, Trustee; Mr Henry McLeish MP, Conoco Fellow, Opposition Front Bench Spokesman on Transport; Mr Allan Stewart, MP, Laporte Fellow; The Rt Hon Lord Weatherill DL,

Chairman of Trustees; Sir Michael Wheeler-Booth KCB, Clerk of the Parliaments, Trustee

The member companies

Chairman of Council, Ken Minton, CBE, Chairman, John Mowlem and Company plc, (then) Chief Executive and Managing Director, Laporte Plc; Sir Michael Angus, Chairman, The Boots Company Plc; Mr Michael Averill, Chief Executive, Shanks & McEwan Group Plc; Dr David Brickwood, Managing Director, Cilag Ltd (Johnson & Johnson); Mr Martin Broughton, Chief Executive, BAT Industries Plc; Mr Alec McRitchie, Director of Public Affairs & Communications, Short Brothers Plc; Mr Bill Cockburn, Chief Executive, The Post Office; Dr Brian Davis, Chief Executive, Nationwide Building Society; Mr Sam Footitt, Finance Director, Shell UK Limited; Mr Jim Hancocks, Managing Director-Europe SCM Chemicals Limited; Mr John Harris, National Chairman, The Federation of Small Businesses; Mr Roy Hitchens, Chief Executive, Staveley Industries Plc; Mr Stephen Johnson, Group Chief Executive, Coutts Consulting Group Plc; Sir David Lees, Chairman, GKN Plc; Mr David Livermore, Group Managing Director, RAC Motoring Services Limited; Mr Martin Loveday, Managing Director, Thomas H Loveday Limited; Mrs Claire Mascall, Director of Corporate Affairs, Anglian Water Plc; Mr Brian Marsh, Chairman, B P Marsh & Company Limited; Mr Keith Orrell-Jones, Group Managing Director, Blue Circle Plc; Mr Stewart Pierce, Board Director, Leyland Trucks Limited; Mr Lyndon Stanton, President, Arco Europe Inc; Mr Nicholas Verrey, Chairman, S G Warburg Securities Limited; Mr Keith Whitson, Chief Executive, Midland Bank Plc; Mr Jeremy White, (then) Chief Executive, Princes Youth Business Trust.

Fredrick R Hyde-Chambers; Director, Industry and Parliament Trust; Peter Sharp, General Secretary Operations and Finance, Industry and Parliament Trust.



The Rt Hon Betty Boothroyd MP, Speaker, and President of the Trust, welcomes (r-l) Mr Sam Footitt, Finance Director, Shell UK Limited; Sir Michael Wheeler-Booth, Clerk of the Parliaments and Trustee of the Trust; and Mr Keith Whitson, Chief Executive, Midland Bank, to Dinner in Speaker's House.

Lord Chancellor: Fellows' Dinner

Our annual Fellows' Dinner which followed the Annual General Meeting was supported by the Lord Chancellor, who is pictured below presenting certificates to new member companies. A member company is committed to the objectives of the Trust and to opening its doors, from top down, to a Fellow-Elect to observe and learn about business.



The Lord Chancellor, the Right Honourable Lord Mackay of Clashfern



The Right Honourable Lord Mackay of Clashfern, Lord Chancellor, and President of the Trust, at a briefing he hosted for Eden-Green awards pictured with Founder-Director, Alan Eden-Green.



The Right Honourable Lord Mackay of Clashfern, Lord Chancellor, and President of the Trust presenting certificates of corporate membership to (L-R) Simon Sargent, Head of Government and Industry Affairs, Glaxo Wellcome; Malcolm Raymer, Government Relations Manager, Anglian Water; Suzanne Warner, Head of Group Government Relations, Cable and Wireless, all of whom represented newly elected corporate members of the Trust.



Trustees, Management Committee and Secretariat

Secretariat



Fredrick 'Riki'
Hyde-Chambers
Director



Peter Sharp
General Secretary,
Operations and
Finance



Susan Chaytor
General Secretary,
Administration



Mark Gallagher
Political Service Officer



Sharon Garfinkel
International Officer



Yvonne d'Inverno
Administrative Officer

Trustees



**The Rt Hon Lord
Weatherill DL**
(Chairman, Trustees)



The Baroness Elles



John Tomlinson MEP
Fellow



Michael Alderson
Motorola Limited



David Lillycrop
TI Group plc



Tom McLaughlin
BNFL



Alex Carlile QC MP
Fellow



William 'Bill' Jordan
CBE



Gareth Wardell MP
Fellow



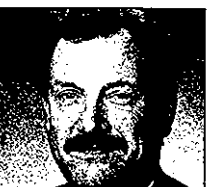
Geoffrey Enticott
Lambert Howarth
Global



Ann Linscott
Royal Doulton



Miller McLean
The Royal Bank of
Scotland plc



Barry Stickings
BASF plc



**The Rt Hon Paul
Channon MP**



Donald Limon CB
Clerk of the House of
Commons



Bowen Wells MP
Fellow



Stephen Johnson
Coutts Consulting
Group



David Livermore



Ken Minton, CBE (Chairman,
Council), Chairman, John
Mowlem and Company plc



John Wybrew
Shell UK Ltd



**Judge David O.
Edward CMG QC**



**The Rt Hon
Baroness Seear**



**Sir Michael Wheeler-
Booth, KCB**
Clerk of the Parliaments



Brian Kent



Dan McGeachie, OBE
Conoco (UK) Limited



John Sacher, CBE
Marks & Spencer plc



Report of the Trustees

Report of the Trustees for the year ended 30 September 1995

Sir Clifford Boulton GCB

- 1 The Trustees submit their Report and Accounts for the year ended 30 September 1995.
- 2 The objectives of the Trust are stated at the opening of the annual report. The principal activities and developments of the Trust are dealt with in the reports on pages 2 and 3.
- 3 The Trustees believe it appropriate and helpful to underline that the major contribution by corporate members and parliamentarians is one of time. Each Fellowship is worth approximately £40-60,000 in management time. Parliamentarians, in addition to guaranteeing five working weeks in a year for their Fellowship, also guarantee to give time to the Parliamentary programmes arranged for company personnel. (If arranged by a commercial enterprise the Fellows Company seminars would cost at least the annual subscription of a large member company).
- 4 The role of the Trust secretariat is to initiate, arrange and monitor these programmes to ensure through their skills that the potential is realised for the participants.
- 5 The subscription policy is, whenever possible, to either reduce or maintain the level of the annual subscription to reflect that the major contribution is one of time.
- 6 Reserves at the end of the year amount to £95,365. These reserves are regarded as essential to enable the Trust to fulfill its mission and to provide a secure financial base upon which to maintain and expand future operations.

It will be recognised that our present level of reserves would not be sufficient to maintain our level of operations for twelve months, in the event of several simultaneous and untimely major funding cutbacks by our corporate members. It is advisable therefore, that we work to increase our financial reserves to levels which are sufficiently realistic to cover such an eventuality.

7 Trustees

The present Trustees are:

The Rt Hon Lord Weatherill DL (Chairman)
 Alex Carlile QC MP (Fellow)
 The Rt Hon Paul Channon MP
 Judge David Edward, CMG QC (March 1995)
 The Baroness Elles
 William (Bill) Jordan, CBE
 Donald Limon CB (March 1995)
 The Rt Hon Baroness Seear
 John Tomlinson MEP (Fellow)
 Gareth Wardell MP (Fellow)
 Bowen Wells MP (Fellow)
 Sir Michael Wheeler-Booth KCB (May 1995)

- 8 At the seventeenth AGM on 6th March, 1995, Sir Clifford Boulton, GCB retired as a

Trustee. On his retirement as Clerk of the House, Mr Donald Limon, CB, Clerk of the House of Commons, was elected in his place.

- 9 The Annual General Meeting passed a resolution increasing the number of Trustees to twelve and Sir Michael Wheeler-Booth, KCB, (Clerk of the Parliaments) and Judge David Edward, CMG, (Judge of the European Court of Justice) have been co-opted and will be elected at the Annual General Meeting on 29th January, 1996.

10 Statement of Trustees' responsibilities

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Trust, and of the surplus or deficit of the Trust for that year. In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
 - make judgements and estimates that are reasonable and prudent;
 - state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Trust and enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect other irregularities.

11 Subscribing Members:

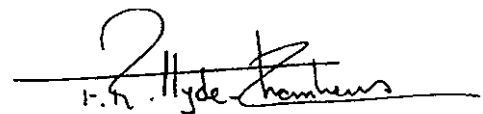
The subscribing Members of the Trust, all of whom were members throughout the period except where otherwise stated, are:
 Anglian Water plc (January, 1995)
 Barclays plc
 BASF plc
 BAT Industries plc
 Blue Circle Industries plc
 The BOC Group plc
 The Boots Company plc
 British Aerospace plc
 British Airways plc (January, 1995)
 British Gas plc
 BNFL
 The British Petroleum Company plc
 British Railways Board

British Telecommunications plc
Cable and Wireless plc
Caradon plc
Conoco (UK) Ltd
The Electricity Association
EMAP plc
Ernst & Young
Esso UK plc
Forte plc
GKN plc
Glaxo Wellcome plc (January, 1995)
Grand Metropolitan plc
IBM United Kingdom Ltd
Imperial Chemical Industries plc
Jaguar Cars Ltd
Johnson & Johnson (Janssen-Cilag Ltd),
(January, 1995)
The John Lewis Partnership (May, 1995)
Kingfisher plc
Laporte plc
Leyland Trucks Limited
Lloyds Bank plc
Marks & Spencer plc
Mars UK companies
Merck Sharp & Dohme Ltd
Midland Bank plc
Motorola Ltd
The National Grid Company plc
National Power plc
Nationwide Building Society
Norsk Hydro (UK) Ltd
Northumbrian Water Group plc
NORWEB plc
Nuclear Electric plc
Pilkington plc
The Post Office
PowerGen plc
RAC Motoring Services Ltd
Railtrack
Reed Elsevier plc
Rothmans (UK) Ltd
The Royal Bank of Scotland plc
Royal Doulton plc
RTZ Group
SCM Chemicals Ltd
Shanks & McEwan Group plc
Shell UK Ltd
Short Brothers plc
The Standard Life Assurance Company
Staveley Industries plc
Tesco Stores Ltd (October, 1995)
Texaco Ltd
TI Group plc
Unilever plc
United Biscuits (Holdings) plc
Vickers plc

- 12 **Associate Members:**
ARCO Chemical Europe Inc
Bank of England
Chevron UK Ltd (January, 1995)
Coopers & Lybrand
Prince's Youth Business Trust (September,
1995)

The Federation of Small Businesses
The London Stock Exchange
SBC Warburg
Yorkshire Water plc

- 13 **Small Business Members:**
Coutts Consulting Group plc
Fotolynx Ltd
Kelly Packaging Ltd
Lambert Howarth Global
Thomas H Loveday Ltd
Marsh Development Capital
Reynolds Boughton (Devon) Ltd
Shire Hall Communications Ltd
Thos Storey (Engineers) Ltd
Turnkey (UK) Ltd
- 14 **Companies resigned**
No companies resigned membership during
the financial year.
- 15 The Trust is prohibited by its Articles of
Association from distributing income by way
of dividend.
- 16 A resolution to reappoint the auditors,
Messrs Coopers and Lybrand will be
proposed at the Annual General Meeting on
29th January, 1996.
- 17 **The Management Committee**
The Trustees would like to record their
sincere appreciation to the Members of the
Management Committee who have served
during the year under review (see page 27).
BY ORDER OF THE TRUSTEES



Fredrick R Hyde-Chambers



Accounts for the year ended 30 September 1995

Report of the Auditors to the Members of the Industry and Parliament Trust

We have audited the accounts on pages 31 to 32.

Respective responsibilities of Trustees and the Auditors

As described above the Trustees are responsible for the preparation of accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you.

Basis of opinion

We have conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the Trustees in the preparation of the accounts and of whether the accounting policies are appropriate to the Trust's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

Opinion

In our opinion the accounts give a true and fair view of the state of the Trust's affairs at 30 September 1995, and of its surplus for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

COOPERS & LYBRAND
Chartered Accountants and Registered Auditors
London EC4
1st December, 1995



Income and Expenditure

Income and Expenditure for the year ended 30 September 1995

	Notes	1995 £	1994 £
Income			
Subscription of members		339,583	310,568
Income from Study Courses and Seminars		110,415	97,080
Income from Breakfast and Dining Clubs		4,360	—
Miscellaneous income		1,081	168
Total income		455,439	407,816
Expenditure	2	(417,808)	(384,847)
		37,631	22,969
Interest receivable		10,066	5,525
Surplus/(Deficit) for the year		47,697	28,494
Statement of Accumulated Fund			
As at 30 September		47,668	19,174
Surplus/(Deficit) for the year		47,697	28,494
As at 30 September – represented by Accumulated Fund		£95,365	£47,668

There were no acquisitions in the year and no operations were discontinued. The Trust has no recognised gains or losses other than those included in the surplus above and therefore no separate statement of gains and losses has been presented.

Balance Sheet

Balance Sheet as at 30 September 1995

	£	1995 £	£	1994 £
Current Assets				
Stocks of publicity and support material	6,427		4,928	
Debtors and prepayments	24,879		32,483	
Loans to employees	939		946	
Cash at bank and in hand	109,790		69,397	
		142,035		107,754
Current Liabilities				
Creditors and accrued expenses		(46,420)		(57,147)
Other taxation and social security		(250)		(2,939)
		(46,670)		(60,086)
Accumulated Fund		£95,365		£47,668

Approved by the Trustees on 1st December 1995
The Rt Hon the Lord Weatherill DL
The Rt Hon the Baroness Seear

Weatherill *Seear*

The notes on the following page form part of these accounts



Notes to the Accounts

30 September 1995

The accounts have been prepared in accordance with applicable Accounting Standards

1 Principal Accounting Policies

- (i) All income is included in the accounts on an accruals basis;
- (ii) All expenditure on fixed assets is written off as incurred.

2 The following items are included within expenditure:

	Year ended 30 September 1995 £	Year ended 30 September 1994 £
Study Programmes and Industrialists' Seminars	78,490	63,188
Office salaries	145,180	147,492
Social security costs	15,028	14,574
Other pension costs – see note 5	14,373	12,566
Private healthcare costs	2,513	–
Audit fee	1,738	1,292

3 Staff Numbers

The number of employees employed by the Trust during the year 1995 was six full-time and two part-time, and in the year 1994 was six full-time and two part-time.

4 Trustees' emoluments

No remuneration was received by any trustees in respect of services to the Trust during the year.

5 Pension scheme contributions

The Trust contributes to a money purchase pension scheme on behalf of certain of its employees. A guaranteed pension right accrues to each of these employees as each contribution is made.

6 Taxation

The company has been granted charitable status and is exempt from taxation on investment income.

7 Company status

The Trust is a charitable trust limited by guarantee. The guarantors are the existing members whose liability is limited in the case of each class of members to the following amounts:

Subscribing members	£1,000
Trustee members	£1



"A British industrial and parliamentary initiative inspiring similar schemes for the Civil Service and in 11 other countries."

The Rt Hon Lord Weatherill, DL



For BOC people worldwide No2 September 1994

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THE BOC GROUP

"Twenty years on" – On the 26th July, 1976, Sir Leslie Smith and Alan Eden-Green of BOC (Co-Founders of the IPT) met with other company representatives at the first provisional Council of the Trust. It was to take eighteen months before the Trust was launched. Of the six companies represented, Laporte plc and Caradon (then Metal Box) remain, with BOC, active members of the Trust.



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