# FINANCIAL STATEMENTS 30 SEPTEMBER 2001

\*AEQ1784Y\* Q441
COMPANIES HOUSE 07/02/02

Scrutton Bland Chartered Accountants Ipswich

## **CONTENTS**

	F	ag	es
Directors, officers and advisers		1	
Directors' report	2	-	3
Auditors' report		4	
Profit and loss account		5	
Notes of historical cost profits and losses		6	
Balance sheet		7	
Cash flow statement		8	
Notes to the financial statements	9	-	19

The following page does not form part of the statutory financial statements :

20

Detailed profit and loss account

## **DIRECTORS, OFFICERS AND ADVISERS**

**Directors** 

R Western R D Benson

Secretary

M H Roberts

**Registered Office** 

D'Urbans Farm Framlingham Woodbridge Suffolk IP13 9RP

**Registered Number** 

1296660

**Auditors** 

Scrutton Bland Sanderson House Museum Street Ipswich

Ipswich IP1 1HE

**Bankers** 

Lloyds TSB Plc

Cornhill Ipswich Suffolk

**Solicitors** 

**Birketts** 

24-26 Museum Street

Ipswich IP1 1HZ

#### **DIRECTORS' REPORT**

The directors present their annual report and the financial statements of the company for the year ended 30 September 2001.

### Principal activity, review of business and future developments

The principal activity of the company in the year under review was that of engineering and agricultural machinery manufacturers.

Investment in previous years together with a review of the cost base has resulted in an encouraging trading result for the year ended 30 September 2001. Despite the problems in the agricultural sector the company is continuing to see the benefits of previous investment in diversification evidenced by the trading results of the current year.

#### Results and dividends

The profit for the year, after taxation, amounted to £57,545 (2000: Loss £92,678).

The directors do not recommend the payment of a final dividend.

### Research and development

Research and development has been carried out during the year in order to develop new uses for the company's products. The expenditure in the year amounted to £Nil (2000: £110,000).

#### **Directors**

The directors, who served the company throughout the year, unless otherwise stated, and their beneficial interests in the company's issued ordinary share capital, were as follows:

		2000
R Western	900	900
R E Coe (resigned 31 December 2000)	-	-
R D Benson	_	

2000

#### **DIRECTORS' REPORT**

## Directors' responsibilities for the financial statements

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- ★ select suitable accounting policies and then apply them consistently;
- \* make judgements and estimates that are reasonable and prudent;
- \* state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- \* prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Political and charitable contributions

Charitable contributions in the year amounted to less than £200.

Signed by order of the board

Secretary

Approved by the board on  $\frac{26}{12}$ 

## INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF RICHARD WESTERN LIMITED

We have audited the financial statements on pages 5 to 19, which have been prepared under the historical cost convention, as modified by the revaluation of certain fixed assets, and the accounting policies set out on pages 9 to 10.

## Respective responsibilities of directors and auditors

As described on page 3 the company's directors are responsible for the preparation of financial statements. Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all of the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read other information contained in the Annual Report, and consider whether it is consistent with the audited financial statements. This other information comprises only the Directors' Report. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. Our responsibilities do not extend to any other information.

### Basis of opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### **Opinion**

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 30 September 2001 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

**SCRUTTON BLAND** 

== itten

Chartered Accountants and Registered Auditors

Ipswich 200 Z

## PROFIT AND LOSS ACCOUNT YEAR ENDED 30 SEPTEMBER 2001

	Notes		
			2000
		£	£
Turnover	2	3,537,395	3,560,563
Cost of sales		(2,718,469)	(2,710,553)
Gross profit		818,926	850,010
Distribution costs		(54,363)	(70,588)
Administrative expenses		(603,395)	(767,882)
Operating profit	3	161,168	11,540
Amounts written off investments		-	(2,730)
Interest payable and similar charges	5	(89,192)	(109,128)
Profit/(loss) on ordinary activities before taxation		71,976	(100,318)
Tax on profit/(loss) on ordinary activities	6	14,431	7,640
Profit/(loss) for the financial year		57,545	(92,678)
Dividends			
Retained profit/(loss) for the financial year		£57,545	£(92,678)

## Continuing operations

None of the company's activities were acquired or discontinued during the above two financial years.

## Total recognised gains and losses

The company has no recognised gains or losses other than the profit or loss for the above two financial years.

## NOTE OF HISTORICAL COST PROFITS AND LOSSES YEAR ENDED 30 SEPTEMBER 2001

		2000
	£	£
Reported profit/(loss) on ordinary activities before taxation	71,976	(100,318)
Difference between historical cost depreciation charge and the actual depreciation charge for		
the year calculated on the revalued amount	1,830	1,830
Historical cost profit/(loss) on ordinary activities before taxation	£73,806	£(98,488)
Retained profit/(loss) on an unmodified historical cost basis	£59,375	£(90,848)

## BALANCE SHEET AS AT 30 SEPTEMBER 2001

	Notes			
		2000		
		£	£	
Fixed assets		106.000	650 400	
Tangible assets	7	406,989	658,102	
Investments	8			
		406,989	658,102	
Current assets				
Stocks	9	521,489	887,184	
Debtors	10	809,867	1,086,407	
Cash at bank and in hand		10,131	1,408	
		1,341,487	1,974,999	
Creditors: amounts falling due		1,011,101	1,07 1,000	
within one year	11	(1,227,078)	(2,021,001)	
NI-4		114.400	(46,002)	
Net current assets/(liabilities)		114,409	(46,002)	
Total assets less current liabilities		521,398	612,100	
Creditors: amounts falling due				
after more than one year	12	(165,747)	(327,994)	
		(, )	, , , ,	
Provisions for liabilities and charges				
Deferred taxation	13	(14,000)	-	
		£341,651	£284,106	
		=====		
Capital and reserves	· at at	1.000		
Called up share capital	14	1,000	1,000	
Revaluation reserve	15 15	20,306	22,136	
Profit and loss account	15	320,345	260,970	
Shareholders'funds - equity interests	16	£341,651	£284,106	
1 7				

The financial statements were approved by the directors on 29 December 2001.

R. Western

Director

## CASH FLOW STATEMENT YEAR ENDED 30 SEPTEMBER 2001

	Notes		_	20	00
		£	£	£	£
Net cash inflow from					
operating activities	18		439,614		317,309
Returns on investments and servicing of finance					
Interest paid		(53,679)	l	(73,195)	į
Interest element of hire purchase			İ		
contracts and finance leases		(35,513)	(89,192)	(35,934)	(109,129)
			250.422		200 100
Tours			350,422		208,180
Taxation					(7.641)
Corporation tax paid			-		(7,641)
Investing activities					
Purchase of tangible fixed assets		(139,774)		(70,978)	\
Sale of tangible fixed assets		311,938	172,164	99,807	28,829
Net cash inflow before financing			522,586		229,368
Figure					j
Financing  Polimensing of accepts					Į
Refinancing of assets Repayment of bank loan		- (64,597)	ľ	(26,598)	1
Capital element of hire purchase		(04,397)		(20,336)	
contracts and finance lease		(289,583)	(354,180)	(93,065)	(119,663)
payments		(209,303)	(554,166)	(33,003)	(113,005)
pay merito					
Increase/(decrease) in cash and			ļ		
cash equivalents	19		£168,406		£109,705
			<del></del>		
			L L		

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 30 SEPTEMBER 2001

#### 1 ACCOUNTING POLICIES

#### Basis of accounting

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain fixed assets, and in accordance with applicable accounting standards.

## Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Tenants expenditure on short leasehold property - over the term of the lease Plant and machinery - 25% on net book value 25% on net book value

No depreciation is provided on freehold land.

No deprecation is provided on freehold properties, since directors consider that the lives of these assets are so long and residual values so high that their depreciation is insignificant. Any permanent diminution in the value of such properties is charged to the profit and loss account.

#### Stocks

Stocks and work in progress are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items. Cost includes all direct expenditure and an appropriate proportion of production related fixed and variable overheads. Net realisable value is the price at which the stock can be realised in the normal course of business.

#### Taxation

The charge for taxation is based on the result for the year. The charge also takes into account taxation deferred because of timing differences between the treatment of certain items for accounting and taxation purposes. Provision is made for deferred taxation to the extent that, in the opinion of the directors, there is reasonable probability that the liability will arise in the foreseeable future. The rate of tax used is that which is expected to be applied when the liability is expected to crystallise.

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 30 SEPTEMBER 2001

### 1 ACCOUNTING POLICIES - (continued)

### Research and development

Expenditure on research and development is written off in the year in which it is incurred.

### Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences arising in the normal course of trading are dealt with in the profit and loss account for the year.

### Leases and hire purchase

Assets held under finance leases and hire purchase contracts are capitalised in the balance sheet with an equivalent liability included under creditors. An asset held under a finance lease is depreciated over the shorter of the lease term and its useful life, whilst an asset acquired under a hire purchase contract is depreciated over its useful life. The interest element of the amount payable is charged to the profit and loss account and the capital element reduces the liability in the balance sheet.

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profit as incurred.

#### Pension costs

The company operates a defined contribution pension scheme, the assets of which are held separately from those of the company in an independently administered fund. Contributions are charged to the profit and loss account for the year in which they are payable to the scheme.

#### 2 TURNOVER

Turnover represents the amount receivable for goods sold during the year, exclusive of VAT. An analysis of turnover by geographical market is given below:

United Kingdom The rest of Europe Middle East Non EU

	2000
£	£
3,179,977	3,133,314
329,319	393,648
12,599	_
15,500	33,601
£3,537,395	£3,560,563

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 30 SEPTEMBER 2001

## 3 OPERATING PROFIT

The operating profit is stated after charging/(crediting):

		2000
	£	£
(Profit) on disposal of tangible fixed assets	(39,434)	(34,335)
Depreciation of tangible fixed assets	118,383	127,127
Operating lease rentals : plant and machinery	6,634	14,104
Auditors' remuneration : in respect of audit services	<i>7,</i> 750	7,600
Research and development	_	110,000
Directors' emoluments (see below)	49,320	70,823
Foreign exchange (gain)/loss	(948)	(8,427)
Directors' remuneration		
Aggregate emoluments	47,770	66,576
Contributions to money purchase pension schemes	1,550	4,247
	£49,320	£70,823

Contributions to a money purchase pension scheme are made on behalf of one director.

## 4 STAFF COSTS

		2000
	£	£
Wages and salaries	663,515	884,549
Social security costs	58,917	95,572
Other pension costs	1,550	4,247
	£723,982	£984,368
The average monthly number of employees, including directors during the year was made up as follows:	i	
Distribution staff	2	2
Office and management	4	6
Sales staff	2	2
Production staff	37	51
	45	61
	<del></del>	

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 30 SEPTEMBER 2001

## 5 INTEREST PAYABLE

		2000
	£	£
Bank loans and overdrafts	53,679	73,195
Finance leases and hire purchase contracts	35,513	35,933
	£89,192	£109,128

## 6 TAX ON PROFIT ON ORDINARY ACTIVITIES

		2000
Based on the profit for the year	£	£
Corporation tax at 10% (2000: 20%) (Over)/underprovision from previous year Deferred taxation	431 - 14,000	- (7,640) -
	£14,431	£(7,640)

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 30 SEPTEMBER 2001

## 7 TANGIBLE FIXED ASSETS

Cost or valuation         At 1 October 2000         1,272,424         295,561         125,400         1,693,388           Additions         136,883         - 2,891         139,774           Disposals         (539,422)         - (20,000)         (559,422           At 30 September 2001         869,885         295,561         108,291         1,273,733           Cost         869,885         85,561         108,291         1,063,733           Valuation - 1992         - 210,000         - 210,000         - 210,000           At 1 October 2000         868,985         295,561         108,291         1,273,733           Depreciation         At 1 October 2000         868,909         92,531         73,843         1,035,283           On disposals         (272,492)         - (14,426)         (286,918           Charge for the year         89,495         16,078         12,810         118,383           At 30 September 2001         685,912         108,609         72,227         866,744           Net book values		Plant and	Tenant's expenditure on short	Makou	
Cost or valuation         At 1 October 2000       1,272,424       295,561       125,400       1,693,383         Additions       136,883       - 2,891       139,774         Disposals       (539,422)       - (20,000)       (559,422         At 30 September 2001       869,885       295,561       108,291       1,273,733         Cost       869,885       85,561       108,291       1,063,733         Valuation - 1992       - 210,000       - 210,000       - 210,000         Bepreciation       At 1 October 2000       868,909       92,531       73,843       1,035,283         On disposals       (272,492)       - (14,426)       (286,918         Charge for the year       89,495       16,078       12,810       118,383         At 30 September 2001       685,912       108,609       72,227       866,744         Net book values		machinery	·		
At 1 October 2000	Cost or valuation	<i>A</i> ■	~	2	2
Additions 136,883 - 2,891 139,774 Disposals (539,422) - (20,000) (559,422  At 30 September 2001 869,885 295,561 108,291 1,273,733  Cost 869,885 85,561 108,291 1,063,733  Valuation - 1992 - 210,000 - 210,000  869,885 295,561 108,291 1,273,733  Depreciation  At 1 October 2000 868,909 92,531 73,843 1,035,283 On disposals (272,492) - (14,426) (286,918) Charge for the year 89,495 16,078 12,810 118,383  At 30 September 2001 685,912 108,609 72,227 866,744  Net book values		1,272,424	295,561	125,400	1,693,385
At 30 September 2001 869,885 295,561 108,291 1,273,733  Cost 869,885 85,561 108,291 1,063,733  Valuation – 1992 - 210,000 - 210,000  Begreciation  At 1 October 2000 868,909 92,531 73,843 1,035,283  On disposals (272,492) - (14,426) (286,918)  Charge for the year 89,495 16,078 12,810 118,383  At 30 September 2001 685,912 108,609 72,227 866,744  Net book values			-	•	139,774
Cost	Disposals	(539,422)		(20,000)	(559,422)
Valuation – 1992       -       210,000       -       210,000         869,885       295,561       108,291       1,273,735         Depreciation         At 1 October 2000       868,909       92,531       73,843       1,035,285         On disposals       (272,492)       -       (14,426)       (286,918         Charge for the year       89,495       16,078       12,810       118,385         At 30 September 2001       685,912       108,609       72,227       866,745         Net book values	At 30 September 2001	869,885	295,561	108,291	1,273,737
869,885       295,561       108,291       1,273,733         Depreciation         At 1 October 2000       868,909       92,531       73,843       1,035,283         On disposals       (272,492)       - (14,426)       (286,918         Charge for the year       89,495       16,078       12,810       118,383         At 30 September 2001       685,912       108,609       72,227       866,743         Net book values	Cost	869,885	85,561	108,291	1,063,737
Depreciation         At 1 October 2000       868,909       92,531       73,843       1,035,283         On disposals       (272,492)       - (14,426)       (286,918         Charge for the year       89,495       16,078       12,810       118,383         At 30 September 2001       685,912       108,609       72,227       866,744         Net book values	Valuation – 1992		210,000		210,000
At 1 October 2000       868,909       92,531       73,843       1,035,283         On disposals       (272,492)       - (14,426)       (286,918         Charge for the year       89,495       16,078       12,810       118,383         At 30 September 2001       685,912       108,609       72,227       866,744         Net book values		869,885	295,561	108,291	1,273,737
On disposals       (272,492)       - (14,426)       (286,918         Charge for the year       89,495       16,078       12,810       118,380         At 30 September 2001       685,912       108,609       72,227       866,740         Net book values	Depreciation				
Charge for the year       89,495       16,078       12,810       118,383         At 30 September 2001       685,912       108,609       72,227       866,743         Net book values	At 1 October 2000	868,909	92,531	73,843	1,035,283
At 30 September 2001 685,912 108,609 72,227 866,748  Net book values	On disposals	(272,492)	-	(14,426)	(286,918)
Net book values	Charge for the year	89,495	16,078	12,810	118,383
	At 30 September 2001	685,912	108,609	72,227	866,748
4.000 . 4 0004	Net book values			-	
At 30 September 2001 £183,973 £186,952 £36,064 £406,989	At 30 September 2001	£183,973	£186,952	£36,064	£406,989
At 30 September 2000 £403,515 £203,030 £51,577 £658,100	At 30 September 2000	£403,515	£203,030	£51,577	£658,102

Included within Tenant's expenditure on short leasehold property are improvements which were valued in 1992. The directors have adopted the transitional arrangements set out for the implementation of Financial Reporting Standard No. 15 and do not, in future, intend to update this valuation.

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 30 SEPTEMBER 2001

## 7 TANGIBLE FIXED ASSETS - (continued)

On the historical cost basis, tenants expenditure on short leasehold property would have been included as follows:

Cost At 1 October 2000 and 30 September 2001	£ £238,473	£ £238,473
Depreciation At 30 September 2001	£159,413	£145,165
At 30 September 2000	£145,165	£130,917

The charge for depreciation of plant and machinery includes £11,133 (2000: £43,913) in respect of assets held under finance leases and assets acquired under hire purchase contracts. At 30 September 2001 the net book value of assets held under finance leases and acquired under hire purchase contracts was £33,399 (2000: £172,906).

#### 8 FIXED ASSET INVESTMENTS

		2000
	£	£
Cost		
At 1 October 2000 and 30 September 2001	22,637	22,637
	<del></del>	<del></del>
Provision for diminution in value		l
At 1 October 2000	(22,637)	(19,907)
Movement in the year	-	(2,730)
·		<del></del>
At 30 September 2001	(22,637)	(22,637)
	<del>=</del>	
Net book value		
At 30 September 2001	£-	£-
		<del></del>
At 30 September 2000	£-	£2,730
-	<del></del>	

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 30 SEPTEMBER 2001

## 9 STOCKS

		2000
	£	£
Raw materials	169,265	231,943
Work in progress	248,056	300,424
Finished goods and goods for resale	104,168	354,817
	£521,489	£887,184
	i	!

There is no material difference between the book value of stocks and replacement cost.

## 10 DEBTORS

	2000
£	£
780,008	1,040,360
18,589	26,229
11,270	19,818
£809,867	£1,086,407
	780,008 18,589 11,270

Included in trade debtors are factored debts with a value of £721,699 (2000: £962,417).

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 30 SEPTEMBER 2001

### 11 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

		2000
	£	£
Bank loans and overdraft (secured) - (note 12)	15,639	196,922
Other loans	50,316	55,356
Obligations under finance leases and hire purchase contracts	•	
(secured) - (note 12)	30,704	201,037
Trade creditors	520,273	722,675
Corporation tax	431	- 1
Other taxes and social security costs	96,690	98,331
Other creditors	293,957	671,287
Accruals	<i>7,7</i> 50	7,600
Director's loan account	211,318	67,793
	<del></del>	<del></del>
	£1,227,078	£2,021,001
	<del></del>	

The bank overdraft and loan are secured by a mortgage on the freehold land, expenditure on leasehold property and land owned by the directors and a debenture over all other assets. Included within other creditors is an amount owing in relation to factoring of sales invoices secured by a charge over trade debtors.

The other loan is secured by a fixed charge over certain equipment.

#### 12 CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

		2000
	£	£
Bank loan (see below)	144,004	187,001
Obligations under finance leases and hire purchase contracts	21,743	140,993
	£165,747	£327,994

The bank loan, the aggregate total of which amounts to £154,969 (2000: £219,566) bears interest at 2.5% above base rate.

		2000
	£	£
Debt due after more than one year:		
- Repayable in one to two years	26,454	152,815
- Repayable in two to five years	44,266	142,910
- Repayable after five years	95,027	32,269
	£165,747	£327,994

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 30 SEPTEMBER 2001

## 13 DEFERRED TAXATION

Deferred taxation provided in the financial statements and the potential amounts, including the amounts for which provision has been made, are as follows:

	Provis	ion	Potentia	1
	2000			2000
	£	£	£	£
Capital allowances in advance of				
depreciation	14,000	-	26,795	2 <i>8,</i> <b>4</b> 52
Other timing differences	-	- 1	(9,398)	349
				<del></del>
	£14,000	£-	£17,397	£28,801
			<del></del>	

## 14 CALLED UP SHARE CAPITAL

		2000
Authorised:	No.	No.
ordinary shares of £1 each	1,000	1,000
Allotted, called up and fully paid:	£	£
ordinary shares of £1 each	£1,000	£1,000

4000

## 15 RESERVES

	Revaluation reserve £	Profit and loss account	Total £
At 1 October 2000	22,136	260,970	283,106
Retained profit for the year	-	57,545	<i>57,</i> 545
Reserve transfer	(1,830)	1,830	
At 30 September 2001	£20,306	£320,345	£340,651

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 30 SEPTEMBER 2001

#### 16 RECONCILIATION OF MOVEMENTS ON SHAREHOLDERS' FUNDS

		2000
	£	£
Profit/(loss) for the financial year after taxation Dividends	57,545 -	(92,678)
	57,545	(92,678)
Opening shareholders' funds at 1 October 2000	284,106	376,784
Closing shareholders' funds at 30 September 2001	£341,651	£284,106

#### 17 RELATED PARTIES

The company is controlled by Mr R Western, a director and shareholder.

During the year the company entered into transactions with the following related parties and had the following outstanding balances at the year end:

	Debtor/(C	Creditor)	
	At 30.09.01	At 30.09.00	Nature of Relationship
	£	£	<del>-</del>
Paragon Parts Limited	(17,267)	8,710	Common control until 4 May 2001
R Western Loan Account	(211,318)	(67,793)	Director
Directors' Pension Scheme	(50,316)	(55,356)	Sponsoring employer
Alpheco Limited	4,335	4,335	Investment company

During the year the company purchased goods with a value of £124,763 (2000: £175,996) from, and sold goods with a value of £33,599 (2000: £42,766) to Paragon Parts Limited.

During the year the company sold plant and machinery with a net book value of £53,271 to Mr R Western for £85,553. The machinery was repurchased by the company for £85,553. All other transactions with Mr Western were through the loan account above.

There were no other related party transactions in the year.

The company sold machinery with a net book value of £197,135 to CRS Environmental Ltd, a company controlled by Mr R Western.

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 30 SEPTEMBER 2001

## 18 RECONCILIATION OF OPERATING PROFIT TO OPERATING CASH FLOWS

		2000
	£	£
Operating profit	161,168	11,540
Depreciation	118,383	127,127
(Profit)/loss on disposal of fixed assets	(39,434)	(34,335)
Decrease/(increase) in stocks	365,695	(7,498)
Decrease/(increase) in debtors	276,540	(58,924)
(Decrease)/increase in creditors	(442,738)	2 <i>79,39</i> 9
, , , ,	<del></del>	
Net cash inflow from operating activities	£439,614	£317,309
<u>-</u>	<del></del>	

## 19 ANALYSIS OF NET DEBT

	At 1 October	30	At 30 September	
	2000	Cash flow	2001	
	£	£	£	
Cash at bank and in hand	1,408	8,723	10,131	
Bank overdraft	(164,357)	159,683	(4,674)	
Total	£(162,949)	£168,406	£5,457	

## 20 RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT

		2000
	£	£
Increase in cash in the period Net debt at 1 October 2000	168,406 (162,949)	109,705 (272,654)
Net debt at 30 September 2001	£5,457	£(162,949)
Net debt at 30 September 2001	±3,407	£(102,343)