Company Number: 1296660

# FINANCIAL STATEMENTS

For the year ended 30 September 1998

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- 1 & 2 DIRECTORS' REPORT
  - 3 AUDITORS' REPORT
  - 4 PROFIT AND LOSS ACCOUNT
  - 5 NOTE OF HISTORICAL COST PROFITS AND LOSSES
  - 6 BALANCE SHEET
  - 7 CASH FLOW STATEMENT
- 8 16 NOTES TO THE ACCOUNTS
  - 17 DIRECTORS' DETAILED TRADING ACCOUNT

#### **DIRECTORS' REPORT**

The directors have pleasure in submitting their annual financial statements for the year ended 30 September 1998.

#### **RESULTS AND DIVIDENDS**

The trading profit for the year, after taxation, amounted to £60,119 (1997: Profit £46,158).

The directors do not recommend the payment of a dividend and therefore this amount has been transferred to reserves.

### **REVIEW OF THE BUSINESS**

The principal activity of the company is that of engineers and trailer manufacturers.

The company operates via a number of agents.

The past efforts to take the company into different markets has started to bear fruit, an increased number of products are going into areas outside agriculture and sales of Green Waste Shredders show a steady increase.

There has again been a decrease in sales in both France and Denmark. The company is still currently investigating the possibilities of partial manufacture in France.

To continue to take the company away from selling in the British agricultural market we are investigating new markets for the company's products overseas.

#### RESEARCH AND DEVELOPMENT

Research and development has been carried out during the year in order to develop new uses for the company's products. The expenditure in the year amounted to £50,000 (1997: £50,000).

#### **DIRECTORS AND THEIR INTERESTS**

The directors at any time during the year were as follows:

R Western

R E Coe

R Benson

The directors' interests in the share capital of the company are shown in Note 23.

# DIRECTORS' REPORT (Continued)

#### **DIRECTORS' RESPONSIBILITIES**

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company as at the end of the financial year and of the profit or loss of the company for that period. In preparing those financial statements the directors are required to:-

- Select suitable accounting policies and then apply them consistently.
- Make judgements and estimates that are reasonable and prudent.
- Comply with applicable accounting standards subject to any material departures disclosed and explained in the financial statements.
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **YEAR 2000**

The directors recognise that systems operating within the company and systems operated by suppliers and other parties with whom the company has a business relationship may fail as a result of problems arising from the date change at the millenium.

These system failures could potentially result in significant cost to the company if no action is taken.

The directors are currently assessing the risks to the company and taking action to deal with the key risks which are identified.

#### **EURO**

The directors consider that the Euro will not have a significant effect on the company.

By order of the board

R E COE Secretary

20 JUNE 1999

#### **AUDITORS' REPORT**

#### TO THE SHAREHOLDERS OF

#### **RICHARD WESTERN LIMITED**

We have audited the financial statements on pages 4 to 16 which have been prepared under the accounting policies set out on page 8.

# Respective responsibilities of directors and auditors

As described on page 2 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### **Basis of opinion**

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 30 September 1998 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants Registered Auditor

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**Ipswich** 

14 July 1999

# PROFIT AND LOSS ACCOUNT

# For the year ended 30 September 1998

	<u>Note</u>	<u>1998</u> £	1997 £
TURNOVER	2	3,860,240	4,525,445
Cost of sales		2,868,863	3,385,061
GROSS PROFIT		991,377	1,140,384
Distribution costs		62,465	84,705
Administrative expenses		741,635	885,762
		804,100	970,467
OPERATING PROFIT	3	187,277	169,917
Interest payable	4	(114,227)	(106,839)
Profit on ordinary activities before taxation		73,050	63,078
Taxation on profit on ordinary activities	7	12,931	16,920
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION	16	60,119	46,158

The company's turnover and expenses all relate to continuing activities.

The company has no recognised gains or losses other than the profit for the year.

The notes on pages 8 to 16 form part of these financial statements.

# NOTE OF HISTORICAL COST PROFITS AND LOSSES

# For the year ended 30 September 1998

	<u>1998</u> £	<u>1997</u> £
Retained profit on ordinary activities before taxation	73,050	63,078
Additional depreciation on revalued amount	1,830	2,657
Historical cost profit on ordinary activities before taxation	74,880	65,735
Historical cost profit for the year retained after taxation	61,949	48,815

The notes on pages 8 to 16 form part of these financial statements.

# **BALANCE SHEET**

# At 30 September 1998

	<u>Note</u>	<u>1998</u> £	1997 £
FIXED ASSETS		~	~
Tangible assets Investments	8 9	590,657 22,637	584,136 
		613,294	584,136
CURRENT ASSETS			
Stocks Debtors Cash in hand	10 11	813,953 1,165,063 6,823	900,671 1,078,461 42,441
		1,985,839	2,021,573
CREDITORS: amounts falling due within one year	12	1,906,633	1,941,450
NET CURRENT ASSETS		79,206	80,123
TOTAL ASSETS LESS CURRENT LIABILITIES		692,500	664,259
CREDITORS: amounts falling due after more than one year	13	303,751	335,629
		388,749	328,630
CAPITAL AND RESERVES			
Called up share capital Revaluation reserve Profit and loss account	15 16 16	1,000 25,796 361,953	1,000 27,626 300,004
SHAREHOLDERS' FUNDS	16	388,749	328,630

Shareholders funds relate wholly to equity interests.

Approved by the board on 20 June 1999

The notes on pages 8 to 16 form part of these financial statements.

Directors

# **CASH FLOW STATEMENT**

# For the year ended 30 September 1998

	<u>Notes</u>	<u>1998</u> £	<u>1997</u> £
Net cash inflow from operating activities	17	294,378	377,260
Returns on investments and servicing of finance	18 .	(114,137)	(106,864)
<u>Taxation</u>		(16,608)	(12,545)
Capital expenditure	18	(38,105)	(27,090)
Financing	18	(169,198)	(96,275)
(Decrease)/Increase in cash	19,20	(43,670)	134,486

The notes on pages 8 to 16 form part of these financial statements.

#### NOTES TO THE ACCOUNTS

#### For the year ended 30 September 1998

#### 1. **ACCOUNTING POLICIES**

#### **Basis of Accounting**

The company's financial statements have been prepared in accordance with applicable accounting standards on the historical cost basis, as modified by the revaluation of certain fixed assets.

#### **Depreciation**

Tangible fixed assets are depreciated at rates calculated to write off their cost or valuation over their anticipated useful lives in the company's business as follows:-

Machinery, equipment and vehicles

- 25% on written down value

Tenant's expenditure on short leasehold property - over the lease term

#### Stock

Stocks of raw materials are valued at the lower of cost and net realisable value. Stocks of finished goods are valued at the lower of cost plus attributable overheads and net realisable value.

#### Work in progress

Work in progress is valued at cost plus attributable overheads.

#### Deferred taxation

Deferred taxation is provided on the liability method on all short term timing differences at the rate of tax expected to apply when the timing differences reverse. Provision is also made for long term timing differences, except for those which are not expected to reverse in the future.

#### Hire purchase and finance lease commitments

Assets obtained under hire purchase and finance lease contracts are capitalised in the balance sheet and are depreciated over their useful lives.

The interest element of the agreements is charged to the profit and loss account over the period of the agreements on a straight line basis.

#### Operating lease commitments

Rentals payable under operating leases are charged to the profit and loss account on a straight-line basis over the term of the lease.

#### Foreign currencies

Transactions in foreign currencies are recorded at the rates ruling at the date of the transactions. All differences are taken to the profit and loss account.

#### **Pension** commitments

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The charge is based on amounts paid.

#### Research and development

Research and development expenditure is written off in the year when incurred.

#### **NOTES TO THE ACCOUNTS**

# <u>For the year ended 30 September 1998</u> (Continued)

# 2. TURNOVER

Turnover represents the net sale of goods, excluding value added tax and is attributable to the principal activity of the company. All turnover originates in the UK. A geographical analysis of turnover by destination is as follows:-

	<u>1998</u> £	<u>1997</u> £
United Kingdom	3,323,728	3,908,819
Europe	198,364	534,978
Africa	279,260	49,570
Middle East	48,190	15,750
West Indies	10,698	16,328
	3,860,240	4,525,445

The directors do not consider it practical to segregate the year's result according to geographical segment.

# 3. **OPERATING PROFIT**

The operating profit is stated after charging:

Directors' remuneration including pension contributions	73,713	74,686
Auditors' remuneration	7,775	7,500
Depreciation - owned assets	41,511	51,570
<ul> <li>assets held under hire purchase and</li> </ul>		
finance lease contracts	47,210	39,198
Amortisation of leasehold property	10,020	10,020
Loss on sale of fixed assets	256	685
Equipment hire	18,186	19,090
Research and development expenditure	50,000	50,000

# 4. INTEREST PAYABLE

Bank loan

Repayable by instalments:

Finance leases and hire purchase contracts	20,088	17,373
Repayable other than by instalments:		
Bank overdraft Other loans	16,293 52,608	12,310 53,036
	114,227	106,839

25,238

24,120

# **NOTES TO THE ACCOUNTS**

# For the year ended 30 September 1998 (Continued)

5.	STAFF COSTS	<u>1998</u> £	<u>1997</u> £
	Wages and salaries Social security costs Other pension costs	889,134 96,031 5,834	1,038,993 99,999 7,162
		990,999	1,146,154
	The average number of persons, including directors, employed by year was:	y the company	during the
	year wae.	<u>No.</u>	<u>No.</u>
	Distribution Selling and marketing Administration Production	2 2 10 48	3 3 11 54
		62	71
6.	DIRECTORS	1998 £	1997 £
	Emoluments of directors of the company were as follows:		
	Management remuneration and benefits Pension contributions	67,879 5,834	67,524 7,162
		73,713	74,686
	During the year 2 directors (1997: 2) accrued benefits under mor schemes.	ney purchase pe	nsion
	No right to subscribe shares in the company was granted to or exduring the year.	xercised by the	directors
7.	TAXATION		
	Based on the profit for the year		
	Corporation tax at 21% (1997: 21%)	12,931	16,920

8.

# NOTES TO THE ACCOUNTS For the year ended 30 September 1998 (Continued)

TANGIBLE FIXED ASSETS			Tenant's Expenditure	
	Freehold <u>land</u> £	Machinery equipment & vehicles	on short Leasehold <u>Property</u> £	<u>Total</u> £
<u>Cost or valuation</u> As at 1 October 1997 Additions Disposals	17,500 - 	1,101,902 117,517 (24,374)	295,561 - 	1,414,963 117,517 (24,374)
As at 30 September 1998	17,500	1,195,045	295,561_	1,508,106
<u>Comprising</u> Cost Valuation	17,500	1,195,045	85,561 210,000	1,298,106 210,000
D. Controller	17,500	1,195,045	295,561_	1,508,106
<u>Depreciation</u> As at 1 October 1997 Charge On disposals	- - -	780,472 88,721 (12,119)	50,355 10,020 	830,827 98,741 (12,119)
As at 30 September 1998 <u>Net Book Value</u>		857,074	60,375	917,449
At 30 September 1998	17,500	337,971	235,186	590,657
At 30 September 1997	17,500	321,430	245,206	584,136
Included in the amounts for machinery, ed amounts relating to assets acquired under				cts:
Net Book Values				£
At 30 September 1998			=	177,187
At 30 September 1997			-	152,221
The comparable amounts of tenant's expeat valuation determined according to the h				
Cost Accumulated depreciation			_	238,473 122,007
Net book value at 30 September 1998			<u>-</u>	116,466
Net book value at 30 September 1997			<b>t</b> .	124,656

Tenant's expenditure on short leasehold property was revalued in 1992 by the directors on the basis of the open market value for existing use.

# **NOTES TO THE ACCOUNTS**

# For the year ended 30 September 1998 (Continued)

9.	FIXED ASSET INVESTMENTS	<u>1998</u> £	<u>1997</u> £
	Other shares	22,637	-
	The above investment represents a 22% interest in the ordinary company incorporated in England and Wales.	shares of Alpho	eco Limited, a
	No provision has been made for the liability to corporation tax of would arise if the above investments were disposed of as no cu ascertained. The loss of the company for the year ended 31 Ma £34,976 and the company's share of net assets as at 31 March	rrent market val rch 1998 amour	ue can be nted to
10.	STOCKS		
	Raw materials and spares	378,185	370,921
	Work in progress	190,833	224,433
	Finished goods	244,935	305,317
		813,953	900,671
11.	DEBTORS		
	Trade debtors	1,102,637	1,013,855
	Other debtors	3,938	12,804
	Prepayments	58,488	51,802
		1,165,063	1,078,461
	Included within trade debtors is £753,841 which represents factor	ored debts.	
12.	CREDITORS: amounts falling due within one year		
	Bank loan	21,750	19,916
	Other loans	55,560	55,560
	Bank overdraft	368,485	360,432
	Hire purchase and finance lease commitments	93,180	142,284
	Trade creditors	675,186	657,483
	Corporation tax	13,243	16,920
	Other taxation and social security costs	90,397	85,582
	Other creditors	485,963	457,061
	Directors loan account Accruals	92,980 9,889	100,833
	Accidate	3,008	45,379
		1,906,633	1,941,450

#### **NOTES TO THE ACCOUNTS**

# For the year ended 30 September 1998 (Continued)

13.	CREDITORS: Amor	unts falling due after more than one year	<u>1998</u> £	<u>1997</u> £
	Bank loan Hire purchase and f	inance lease commitments	248,680 55,071	269,144 66,485
			303,751	335,629
			Bank Ioan £	Hire purchase and finance lease commitments £
	Amounts payable	<ul><li>within one year</li><li>one to two years</li><li>in two to five years</li><li>after five years</li></ul>	21,750 23,891 86,734 138,055	93,180 28,866 26,205 ————————————————————————————————————

The bank overdraft and bank loan are secured by a mortgage on the freehold land, expenditure on leasehold property and land owned by the directors, and a debenture over all other assets. Included within other creditors is an amount owing in relation to factoring of sales invoices, secured by a charge over trade debtors.

The other loan is secured by a fixed charge over certain equipment.

The long term bank loan bears interest at a variable rate of 2.5% above base rate and at the balance sheet date was repayable in instalments of £3,830 per month. At the year end the rate was 9.5%.

The current portion of the loan amounting to £21,750 is shown in current liabilities.

#### 14. DEFERRED TAXATION

Deferred taxation provided in the accounts and the potential amount is as follows:-

	<u>Potential</u>		<b>Provided</b>	
	<u>1998</u>	<u> 1997</u>	<u>1998</u>	<u>1997</u>
Capital allowances in advance of depreciation	18,641	13,247	-	-
Other timing differences	733	977		
	19,374	14,224	ing.	_

No provision for taxation has been made in respect of the revaluation reserve. There is no potential deferred taxation in respect of this reserve.

# **NOTES TO THE ACCOUNTS**

# For the year ended 30 September 1998 (Continued)

#### 15. SHARE CAPITAL

1998 and 1997 £

Authorised, allotted, issued and fully paid 1,000 ordinary shares of £1 each

1,000

### 16. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

		<u>Share</u> <u>Capital</u> £	Revaluation <u>reserve</u> £	Profit and loss <u>account</u> £	Total Shareholders' <u>Funds</u> £
	Balance at 1 October 1996 Profit for the year Transfer of amount equal to	1,000	30,283 -	251,189 46,158	282,472 46,158
	additional depreciation on revalued assets		(2,657)	2,657	
	Balance at 30 September 1997	1,000	27,626	300,004	328,630
	Profit for the year Transfer of amount equal to additional depreciation on	-	-	60,119	60,119
	revalued assets		(1,830)	1,830	
	Balance at 30 September 1998	1,000	25,796	361,953	388,749
17.	RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES		ET CASH	<u>1998</u> £	<u>1997</u> £
	Operating profit Depreciation			187,277 98,741	169,917 100,788
	Loss on disposal of fixed assets Decrease/(increase) in stocks (Increase)/decrease in debtors Increase in creditors			256 86,718 (86,602) 7,988	685 (62,616) 149,292 19,194
	Net cash inflow from operating activities			294,378	377,260

### **NOTES TO THE ACCOUNTS**

# For the year ended 30 September 1998 (Continued)

18.	GROSS CASHFLOWS		<u>1998</u> £	1997 £
	Returns on investments and servicing o	~		
	Interest paid		(114,137)	(106,864)
	Capital Expenditure			
	Payments to acquire tangible fixed assets Receipts from sales of tangible fixed assets Purchase of trade investment	(27,468) 12,000 (22,637)	(40,290) 13,200	
			(38,105)	(27,090)
	<u>Financing</u>			
	Loan advance Repayment of hire purchase obligations Repayment of loans		(150,568) (18,630)	55,560 (131,812) (20,023)
			(169,198)	(96,275)
19.	RECONCILIATION OF NET CASH FLOW IN NET DEBT	TO MOVEMENT		
	(Decrease)/Increase in cash in the period Net debt at 1 October 1997		(43,670) (317,991)	134,486 (452,477)
	Net debt at 30 September 1998		(361,661)	(317,991)
20.	ANALYSIS OF CHANGES IN NET DEBT			
		At 1 October 1997	Cash <u>Flows</u>	At 30 September 1998
	Cash at bank and in hand Overdrafts	42,441 (360,432)	(35,617) (8,053)	6,824 (368,485)
		(317,991)	(43,670)	(361,661)

# 21. PENSION COMMITMENTS

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to £5,834, all of which were paid during the year.

#### **NOTES TO THE ACCOUNTS**

# For the year ended 30 September 1998 (Continued)

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#### 22. OTHER FINANCIAL COMMITMENTS

At 30 September 1998 the company was committed to making the following payments under non-cancellable operating leases in the year to 30 September 1999.

	1998 £	<u>1997</u> £
Operating leases which expire:		
Within 1 to 2 years Within 2 to 5 years After five years		6,140 - 234
	234	6,374

#### 23. RELATED PARTIES

The company is controlled by the directors.

The directors at any time during the year and their interests in the share capital of the company were as follows:

# Ordinary shares of £1 each 30 September 1998 and 1997

R Western	900
R E Coe	Nil
R Benson	Nil

During the year the company entered into transactions in the normal course of business with the following related parties:

<u>Name</u>	Creditor balance <u>at 30.9.98</u>	Net transactions <u>in year</u>	Nature of <u>relationship</u>
Paragon Parts Ltd	£9,529	£182,084	Common Control
Richard Western	£92,980	£2,546	Director
Richard Western Ltd			Sponsoring
Directors Pension Scheme	£55,560		employer
Alpheco Ltd	£(4,335)	£64,897	Investment Company