Company Number: 1259933

S. Hall Motors (Warrington) Limited

Financial Statements

for the year ended 31 December 1999



LATHAMS CHARTERED ACCOUNTANTS CHORLEY

Company Information

Company No: 1259933

Chairman

Mr S Hall

Directors

Mr S Hall Mrs J Hall Mr G Hall

Secretary

Mrs J Hall

Registered Office

23 Folly Lane Warrington

Cheshire WA5 5LZ

Auditors

Lathams Sumner House St Thomas's Road

Chorley PR7 1HP

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Directors' Report

for the year ended 31 December 1999

The directors submit their report together with the audited financial statements for the year ended 31 December 1999.

Directors' Responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

Select suitable accounting policies and then apply them consistently;

Make judgements and estimates that are reasonable and prudent; and

Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose, with reasonable accuracy at any time, the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Results and Dividends

The loss on the ordinary activities of the group before taxation amounted to £68,420. After adjusting for taxation the loss of £61,832 has been deducted from accumulated reserves.

The directors do not recommend payment of a dividend.

Principal Activity and Business Review

The principal activities of the group continued to be the sale and repair of motor vehicles and the sale of oil and motor accessories, together with leases and contract hire facilities.

The directors plan to review the management policies in order to achieve improved results in the future.

Directors' Report

for the year ended 31 December 1999

Directors and their Interests

The directors who served during the year and their beneficial interests in the share capital of the company were as follows:

	Ordin	Ordinary Shares of £1 each		
	31 December 1999	1 January 1999		
Mr S Hall	9,740	9,740		
Mrs J Hall	-	-		
Mr G Hall	4,870	4,870		

On 15 July 1999, 196 ordinary 'A' shares were created and allotted to the Sydney Hall Accumulation and Maintenance Settlement for the benefit of Mr S Hall's grandchildren.

The directors had no interests in the shares of any other group company and there are no share options or incentive schemes in place.

Auditors

The Auditors, Lathams, Chartered Accountants have indicated that they are willing to be re-appointed at the forthcoming Annual General Meeting.

By Order of the Board:

J Hall, Secretary

Data: 2.7/2/61

Auditors' Report to the Shareholders

on the Financial Statements for the year ended 31 December 1999

We have audited the financial statements on pages 4 to 24 which have been prepared under the historical cost convention as modified by the revaluation of certain fixed assets and the accounting policies set out on pages 10 and 11.

Respective Responsibilities of Directors and Auditors

As described on page 1 the company's directors are responsible for the preparation of the financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of Opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the circumstances of the group and the company, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the group as at 31 December 1999 and of the company and group's loss for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Lathams

athans

Registered Auditors and Chartered Accountants

Data.

27/2(c)

Sumner House St. Thomas's Road Chorley PR7 1HP

Consolidated Profit and Loss Account

for the year ended 31 December 1999

	Notes	1999 £	1998 £
Turnover		20,277,385	20,661,703
Cost of sales		(19,066,566)	(19,339,840)
Gross profit Distribution costs Administration costs Other operating income		1,210,819 (171,549) (952,609) 25,461	1,321,863 (122,700) (920,900) 34,400
Operating profit	3	112,122	312,663
Interest payable	5	(180,542)	(192,067)
(Loss)/profit on ordinary activities before taxation		(68,420)	120,596
Tax on profit on ordinary activities	6	6,588	(20,540)
(Loss)/profit for the financial year	16	(61,832)	100,056

All amounts relate to continuing activities.

Profit and Loss Account

for the year ended 31 December 1999

	Notes	1999 £	1999 £	1998 £	1998 £
Turnover			10,049,013		10,716,992
Cost of sales			(9,436,050)		(9,974,989)
Gross profit			612,963		742,003
Distribution costs Administrative expenses Other operating income - normal Other operating income - exceptional	2	79,123 535,430 (25,461)		50,670 582,793 (17,200) (127,221)	
		-	(589,092)		(489,042)
Operating profit	3		23,871		252,961
Interest payable	5		(77,918)		(96,647)
(Loss)/profit on ordinary activities before taxation			(54,047)		156,314
Tax on (loss)/profit on ordinary activities	6		-		(4,828)
(Loss)/retained profit for the financial year	16		(54,047)		151,486

All amounts relate to continuing activities.

Note of Historical Profits and Losses

for the year ended 31 December 1999

Group	1999 £	1998 £
(Loss)/profit on ordinary activities before taxation	(68,420)	120,596
Difference between historical cost depreciation charge and the depreciation charge for the year based on the revalued amount	7,604	7,604
Historical cost (loss)/profit on ordinary activities before taxation	(60,816)	128,200
Historical cost (loss)/retained profit for the financial year	(54,228)	107,660
Company	1999 £	1998 £
(Loss)/profit on ordinary activities before taxation	(54,047)	156,314
Difference between historical cost depreciation charge and the depreciation charge for the year based on the revalued amount	6,775	6,775
Historical cost (loss)/profit on ordinary activities before taxation	(47,272)	163,089
Historical cost (loss)/retained profit for the financial year	(47,272)	158,261

Consolidated Balance Sheet

As at 31 December 1999

	Notes	1999 £	1999 £	1998 £	1998 £
Fixed Assets					
Tangible assets	7		1,676,094		1,292,643
Current Assets					
Stocks	10	2,619,902		3,011,252	
Debtors	11	699,834		875,024	
Cash at bank and in hand		2,167		1,855	
		3,321,903		3,888,131	
Creditors		/* == / 0 / 0		(4.004.75.0)	
Amounts falling due within one year	12	(3,735,950)		(4,091,720)	
Net Current Liabilities			(414,047)		(203,589)
Total Assets Less Current Liabilities			1,262,047		1,089,054
Creditors Amounts falling due after more than one year	12		(465,779)		(300,021)
			796,268		789,033
Capital and Reserves					
Called up share capital	15		19,676		19,480
Revaluation reserve	16		518,623		450,581
Profit and loss account	16		257,969		318,972
Shareholders' funds	17		796,268		789,033
Equity shareholders' funds Non-equity shareholders' funds			796,072 196		789,033
			796,268		789,033

These financial statements were approved by the Board on 27/2(c)

S Hall

J Hall

Directors/

Balance Sheet

as at 31 December 1999

	Notes	1999 £	1999 £	1998 £	1998 £
Fixed Assets					
Tangible assets	7		791,892		829,665
Investments	8		10,000		10,000
			801,892		839,665
Current Assets			001,092		039,003
Stocks	10	1,151,025		1,340,222	
Debtors	11	604,486		696,386	
Cash at bank and in hand		342		296	
		1,755,853		2,036,904	
Creditors Amounts falling due within one year	12	(1,812,842)		(2,064,814)	
· ·					
Net Current Liabilities			(56,989)		(27,910)
Total Assets Less Current Liabilities			744,903		811,755
Creditors Amounts falling due after more than one	12		(260,034)		(273,035)
year			484,869		538,720
					330,720
Capital and Reserves	1.5		10.777		10 400
Called up share capital Revaluation reserve	15 16		19,676 405,645		19,480 405,645
Profit and loss account	16		59,548		113,595
Shareholders' funds			484,869		538,720
Equity shareholders' funds Non-equity shareholders' funds			484,673 196		538,720
			484,869		538,720

These financial statements were approved by the Board on 27/2/6,

S Hall

J Hall

Directors

Consolidated Cash Flow Statement

for the year ended 31 December 1999

	Notes	1999 £	1998 £
Cash flow from operating activities	18	620,863	18,056
Returns on investments and servicing of finance	19	(180,542)	(192,067)
Taxation		(21,950)	(65,591)
Capital expenditure	19	(312,192)	(146,751)
Cash outflow before use of liquid resources and financing		106,179	(386,353)
Management of liquid resources	19	-	235,400
Financing	19	(60)	103,703
Increase/(decrease) in cash in the year	20	106,119	(47,250)
Reconciliation of net cash flow to movement in net debt			
Increase in cash in the year	20	106,119	(47,250)
Cash outflow/(inflow) from decrease /(increase) in debt and lease financing	19	60	(103,703)
Change in net debt resulting from cash flows		106,179	(150,953)
New hire purchase agreements	20	(68,363)	(188,174)
Movement in net debt in the year		37,816	(339,127)
Net debt at 1 January 1999	20	(1,661,364)	(1,322,237)
Net debt at 31 December 1999	20	(1,623,548)	(1,661,364)
	:		

Notes to the Financial Statements

for the year ended 31 December 1999

1 Principal Accounting Policies

Accounting Convention

The financial statements have been prepared in accordance with applicable Accounting Standards under the historical cost convention modified to include the revaluation of certain fixed assets.

Basis of Consolidation

The consolidated profit and loss account and balance sheet include the financial statements of the company and all of its subsidiary undertakings made up to the balance sheet date.

Turnover

Turnover represents the invoiced amount of goods sold and services provided less returns and allowances, excluding value added tax. Rentals from operating leases are taken to profit and loss account on a straight line basis.

Tangible Fixed Assets and Depreciation

Tangible fixed assets are stated at cost or valuation less accumulated depreciation.

Depreciation is calculated to write down the cost or valuation of all tangible fixed assets over their expected useful lives. The principal annual rates and methods used are:

Freehold buildings Leasehold land and buildings Fixtures, fittings and computer equipment Motor vehicles 1.67% straight line straight line over the period of the lease 10% - 33% reducing balance/straight line 25% -33% straight line

Leasing and Hire Purchase

Certain tangible fixed assets are held under finance leases and hire purchase arrangements. These assets are included in the balance sheet and are depreciated accordingly. The capital element of the corresponding financing commitments is included in the balance sheet. The finance element of repayments is charged to the profit and loss account in proportion to the reducing capital element outstanding.

All other leases held are operating leases and the payments made under them are charged to the profit and loss account on a straight line basis over the lease term.

Fixed Asset Investments

Fixed asset investments are stated at cost, less amounts written off.

Notes to the Financial Statements

for the year ended 31 December 1999

Stocks

Stocks are stated at the lower of cost and net realisable value.

Deferred Taxation

Deferred taxation is provided under the liability method at the appropriate rate of tax in respect of timing differences between profits as computed for tax purposes and profits as stated in the financial statements to the extent that, in the opinion of the directors, those differences will give rise to tax liabilities in the foreseeable future.

Pension Costs

Pension costs are recognised on a systematic basis over the period that the company benefits from the services of the employees who are members of the pension scheme.

Related Party Transactions

The company has taken advantage of the exemption under FRS 8 "Related Party Disclosures" not to disclose details of transactions with related parties within the group.

2 Exceptional Item

The exceptional item relates to the write back of non-taxable inter-company balances in the previous year.

3 Operating Profit

The operating profit is stated after charging or (crediting):

	Group	Group	Company	Company
	1999	1998	1999	1998
	£	£	£	£
Hire of plant and machinery - operating				
leases	28,016	37,262	11,354	17,749
Other operating lease rentals	5,400	25,012	-	19,612
Profit on sale of fixed assets	(8,261)	-	-	-
Amounts payable to the auditors in respect				
of audit services	17,000	12,500	12,000	8,000
Depreciation - owned assets	57,234	52,868	34,771	27,422
Depreciation - assets held under hire				
purchase or finance lease contracts	17,002	32,033	10,247	30,277

Notes to the Financial Statements

for the year ended 31 December 1999

4 Directors and Employees

Staff costs during the year were as follows:

	Group 1999	Group 1998	Company 1999	Company 1998
	${f t}$	£	£	£
Wages and salaries	1,403,394	1,311,489	840,321	824,025
Social security costs	128,076	116,198	76,297	69,761
Other pension costs	37,068	49,955	18,534	46,616
	1,568,538	1,477,642	935,152	940,402

The group has made payments totalling £37,068 (1998:£49,955) to a defined contribution pension scheme, the assets of which are held in an independently administered fund. The pension cost charge represents the total contributions payable to the fund.

The company has made payments totalling £18,534 (1998:£46,616) to a defined contribution pension scheme, the assets of which are held in an independently administered fund. The pension cost charge represents the total contributions payable to the fund.

The average monthly number of employees, including directors, during the year was as follows:

	Group	Group	Company	Company
	1999	1998	1999	<i>1998</i>
	Number	Number	Number	Number
Management	19	12	8	9
Production	31	31	25	20
Sales and marketing	49	45	25	27
	99	88	58	56

Remuneration in respect of group directors was as follows:

	1999	1998
	£	£
Management remuneration	94,618	164,981
Payments to defined contribution pension scheme	37,068	36,618
	131,686	201,599

The number of directors accruing retirement benefits was as follows:

	1999	1998
	Number	Number
Defined contribution pension scheme	3	3

Notes to the Financial Statements

for the year ended 31 December 1999

5 Interest Payable

6

On bank loans and overdrafts On other loans Hire purchase and finance lease interest	Group 1999 £ 71,655 95,901 12,986	Group 1998 £ 66,812 109,173 16,082	Company 1999 £ 32,961 38,799 6,158	Company 1998 £ 35,412 54,401 6,834
interest in a second se	180,542	192,067	77,918	96,647
Tax on (Loss)/profit on Ordinary Activities				
a. Group			1999 £	1998 £
Based on the (loss)/profit for the year: UK Corporation tax at 20% (1998: 21%)			(6,588)	21,950
Prior year adjustment - corporation tax			(6,588)	(1,410) 20,540

The tax credit for the year has been decreased by £1,815 (1998: charge decreased by £3,650) in respect of permanent timing differences, increased by £6,800 (1998: £270) in respect of deferred tax not provided and decreased by £12,050 (1998: £Nil) in respect of tax losses carried forward.

b. Company	1999	1998
	£	£
Based on the (loss)/profit for the year:		
UK Corporation tax at 20% (1998:21%)	-	5,071
Prior year adjustment - corporation tax		(243)
	_	4,828

The tax credit (1998: charge) for the year has been decreased by £1,405 (1998: £28,025) in respect of permanent timing differences, increased by £3,030 (1998: £270) in respect of deferred tax not provided and decreased by £12,450 (1998: £Nil) in respect of tax losses carried forward.

The company and group has tax losses of approximately £62,000 (1998: £nil) to carry forward against future profits.

Notes to the Financial Statements

for the year ended 31 December 1999

7 Tangible Fixed Assets

Group	Land and buildings £	Fixtures, fittings and computer equipment £	Motor Vehicles £	Total £
Cost or valuation	~	•	∞	-
At 1 January 1999	1,291,244	409,234	116,989	1,817,467
Additions	354,317	56,248	-	410,565
Disposals	-	(19,900)	(56,268)	(76,168)
Revaluations	17,537	<u> </u>		17,537
At 31 December 1999	1,663,098	445,582	60,721	2,169,401
At valuation in 1990	1,100,000	_	_	1,100,000
At valuation in 1999	70,000	_	_	70,000
At cost	493,098	445,582	60,721	999,401
	1,663,098	445,582	60,721	2,169,401
Depreciation				
At 1 January 1999	148,294	301,354	75,176	524,824
Charge for the year	21,883	34,948	17,405	74,236
Eliminated on disposal Eliminated on	-	(19,900)	(34,519)	(54,419)
revaluation	(51,334)	-		(51,334)
At 31 December 1999	118,843	316,402	58,062	493,307
At 31 December 1999	1,544,255	129,180	2,659	1,676,094
At 31 December 1998	1,142,950	107,880	41,813	1,292,643

Assets held under finance leases and hire purchase have a net book value of £32,396 (1998: £71,105). Depreciation charged for the year was £17,002 (1998: £32,033).

Notes to the Financial Statements

for the year ended 31 December 1999

Company	Land and buildings £	Fixtures and fittings	Motor Vehicles £	Total £
Cost or valuation At 1 January 1999 Additions Disposals	838,781 25,844	262,075 3,150 (19,900)	85,520 - (56,268)	1,186,376 28,994 (76,168)
At 31 December 1999	864,625	245,325	29,252	1,139,202
At valuation in 1991 At cost	700,000 164,625 864,625	245,325 245,325	29,252 29,252	700,000 439,202 1,139,202
Depreciation At 1 January 1999 Charge for the year Eliminated on disposal At 31 December 1999	104,404 14,439 118,843	208,600 13,174 (19,900) 201,874	43,707 17,405 (34,519) 26,593	356,711 45,018 (54,419) 347,310
Net book value At 31 December 1999	745,782	43,451	2,659	791,892
At 31 December 1998	734,377	53,475	41,813	829,665

Assets held under finance leases and hire purchase have a net book value of £4,064 (1998: £69,350). Depreciation charged for the year was £10,247 (1998: £30,277).

Notes to the Financial Statements

for the year ended 31 December 1999

Land and Buildings

Analysis of land and buildings:

Group 1999	<i>Group</i> 1998	Company 1999	Company 1998
£	£	£	£
597,668	<i>584,358</i>	597,668	584,358
946,587	558,592	148,114	150,019
1,544,255	1,142,950	745,782	734,377
	1999 £ 597,668 946,587	1999 1998 £ £ 597,668 584,358 946,587 558,592	1999 1998 1999 £ £ £ 597,668 584,358 597,668 946,587 558,592 148,114

If land and buildings had not been revalued they would have been included at the following amounts:

	Group	Group	Company	Company
	1999	1998	1999	1998
	£	£	£	£
Cost	1,190,259	835,942	458,980	433,136
Depreciation	(102,952)	(88,672)	(57,168)	(49,503)
Net book value	1,087,307	747,270	401,812	383,633

8 Fixed asset investments

Company	Subsidiary undertakings £
Cost and net book value	
At 1 January 1999 and at 31 December 1999	10,000

Notes to the Financial Statements

for the year ended 31 December 1999

9 Principal Fixed Asset Investments

The company holds more than 20% of the share capital of the following:

Name	Class of share	Proportion held	Nature of business
Principal subsidiary undertakings:			
S. Hall Motors (Birkenhead) Limited	Ordinary	100%	Motor trade
S. Hall Motors (Fleet) Limited	Ordinary	100%	Dormant

The company's voting rights in respect of each subsidiary undertaking are held in the same proportion as the company's share of the ordinary share capital of each subsidiary.

10 Stocks

	Group	Group	Company	Company
	1999	1998	1999	1998
	£	£	£	£
Finished goods and goods for resale	2,619,902	3,011,252	1,151,025	1,340,222

11 Debtors

	Group	Group	Company	Company
	1999	1998	1999	1998
	£	£	£	£
Trade debtors	363,202	590,165	194,841	327,086
Amounts owed by group				
undertakings	-	-	214,627	241,773
Other debtors	273,576	240,868	194,822	106,646
Corporation tax recoverable	6,588	-	-	-
Prepayments	-	43,991	-	20,881
Unpaid share capital	196	-	196	-
Directors' loan accounts	56,272			
	699,834	875,024	604,486	696,386

Notes to the Financial Statements

for the year ended 31 December 1999

12 Creditors: Amounts falling due within one year

	Group 1999 £	Group 1998 £	Company 1999 £	Company 1998 £
Bank loans and overdrafts	629,431	776,525	228,941	379,262
Other loans Net obligations under hire purchase	440,000	440,000	220,000	220,000
and finance lease contracts Trade creditors	90,505 2,005,482	146,673 2,279,063	9,038 888,086	37,578 1,085,723
Amounts owed to group undertakings	-	-	33,472	20,784
Corporation tax	-	21,950	-	5,071
Other taxes and social security	39,934	<i>57,768</i>	20,872	38,679
Directors' loan accounts	-	259	-	259
Other creditors	261,216	94,679	251,867	92,360
Accruals and deferred income	269,382	274,803	160,566	185,098
	3,735,950	4,091,720	1,812,842	2,064,814

Bank loans and overdrafts are secured by a fixed and floating charge over the assets of S. Hall Motors (Warrington) Limited and by a cross guarantee from other members of the group. The other loans are secured on vehicle stock. Consignment stock creditors, included in trade creditors, of £842,919 (1998:£830,420) are secured by a fixed charge over the group's assets. The consignment stock creditors of the company, included in trade creditors, are £309,302 (1998:£397,714).

Creditors: Amounts falling due after more than one year:

	Group 1999	Group 1998	Company 1999	Company 1998
	£	£	£	£
Bank loans Net obligations under hire purchase	417,275	251,057	253,250	245,208
and finance lease contracts	48,504	48,964	6,784	27,827
	465,779	300,021	260,034	273,035

Notes to the Financial Statements

for the year ended 31 December 1999

Analysis of borrowings by year of repayment

Bank loans and overdrafts fall due for repayment:	Group 1999	Group 1998	Company 1999	Company 1998
	£	£	£	£
Within one year	629,431	776,525	228,941	379,262
Between one and two years	39,500	53,225	20,000	47,376
Between two and five years	118,500	197,832	60,000	197,832
After more than five years	259,275		173,250	
	1,046,706	1,027,582	482,191	624,470

The bank loans are secured over the company premises and interest is paid at 7.5% per annum. Repayment is by monthly instalment of £1,625 and £3,948.

The other loans are all repayable within one year.

Consignment creditors fall due for repayment:

	Group	Group	Company	Company
	1999	1998	1999	1998
	£	£	£	£
Within one year	<u>842,919</u>	830,420	309,302	<u>397,714</u>

13 Obligations under Hire Purchase and Finance Leases

Obligations under finance leases and hire purchases contracts fall due for repayment as follows:

	Group 1999	Group 1998	Company 1999	Company 1998
	£	£	£	£
Within one year	90,505	146,673	9,038	<i>37,578</i>
Between one and two years	11,829	48,964	6,784	27,827
Between two and five years	36,675			_
	139,009	195,637	15,822	65,405

Obligations under hire purchase and finance lease contracts are secured on the assets concerned.

Notes to the Financial Statements

for the year ended 31 December 1999

14 Deferred Taxation

Deferred taxation unprovided for in the financial statements is set out below and is calculated using a tax rate of 20%.

	Group	Group	Company	Company
	1999	1998	1999	1998
	£	£	£	£
Accelerated capital allowances	6,375	5,993	1,016	4,322
Trading losses	(6,375)		(1,016)	
	-	5,993	-	4,322

No provision has been made for any potential capital gains tax arising from the sale of the property as it is not the directors' intention to dispose of the property in the foreseeable future.

15 Share Capital

Authorised 99,804 (1998:100,000) ordinary shares of £1 each 196 (1998: nil) ordinary 'A' shares of £1 each	1999 £ 99,804 196	1998 £ 100,000
	100,000	100,000
Allotted, called up and fully paid 19,480 (1998: 19,480) ordinary shares of £1 each 196 (1998: Nil) ordinary 'A' shares of £1 each	19,480 196	19,480 -
	19,676	19,480

On 15 July 1999, 196 ordinary 'A' shares of £1 each were created and allotted to the Sydney Hall Accumulation and Maintenance Settlement for the benefit of Mr S Hall's grandchildren.

The 'A' shares carry no voting rights or rights on winding up but carry rights to dividend to be agreed on an annual basis.

16 Reserves

Group	Revaluation reserve £	Profit and loss account
At 1 January 1999	450,581	318,972
Loss for the year	, <u>-</u>	(61,832)
Revaluation	68,871	-
Transfer of excess depreciation on revalued assets	(829)	829
At 31 December 1999 Page: 20	518,623	257,969

Notes to the Financial Statements

for the year ended 31 December 1999

	Group	1999 £	1998 £
	The loss for the financial year is dealt with in the financial statements of:	2	-
	The company Subsidiary undertakings	(54,047) (7,785)	151,486 (51,430)
		(61,832)	100,056
	Company	Revaluation reserve	Profit and loss account
	At 1 January 1999 Loss for the year	405,645	£ 113,595 (54,047)
	At 31 December 1999	405,645	59,548
17	Reconciliation of the Movement in Shareholders' Funds		
	Group		
	(Loss)/profit for the financial year Movement on revaluation reserve Issue of share capital	1999 £ (61,832) 68,871 	1998 £ 100,056 -
	Net increase in funds during the year Opening shareholders' funds	7,235 789,033	100,056 <i>688,977</i>
	Closing shareholders' funds	796,268	789,033
	Company	1999 £	1998 £
	(Loss)/profit for the financial year Issue of share capital	(54,047) 196	<i>151,486</i>
	Net (decrease)/increase in funds during the year Opening shareholders' funds	(53,851) 538,720	151,486 387,234
	Closing shareholders' funds	484,869	538,720

Notes to the Financial Statements

for the year ended 31 December 1999

18	Reconciliation of Operating Profit to Operating Cash Flows		
		1999	1998
		£	£
	Operating profit	112,122	312,663
	Depreciation charges	74,236	84,901
	Profit on sale of fixed assets	(8,261)	-
	Grant release	-	(34,400)
	Decrease/(increase) in stocks	391,350	(427,440)
	Decrease/(increase) in debtors	181,974	(175,093)
	(Decrease)/increase in creditors	(130,558)	105,286
	Non cash movement in stocks	<u>-</u>	152,139
		620,863	18,056
19	Gross Cash Flows		
		1999	1998
	Returns on investments and servicing of finance	£	£
	Interest paid	(167,556)	(175,985)
	Interest element of payments under finance leases and hire purchase agreements	(12,986)	(16,082)
	Net cash outflow for returns on investments and services of		
	finance	(180,542)	(192,067)
		1000	1000
		1999	1998
	Capital expenditure	£	£
	Purchase of tangible fixed assets	(342,202)	(149,494)
	Proceeds from the sale of tangible fixed assets	30,010	2,743
	Net cash outflow for capital expenditure	(312,192)	(146,751)
		=======================================	

Notes to the Financial Statements

for the year ended 31 December 1999

	1999	1998
	£	£
Grant received	<u>-</u>	235,400
	1999	1998
	£	£
Financing		
Debt due within a year: repayments made	(70,069)	(842)
Debt due beyond a year: new loans	195,000	260,000
Capital element of payments under finance leases and hire		
purchases agreements	(124,991)	(155,455)
Net cash (outflow)/inflow from financing	(60)	103,703

20 Analysis of Changes in Net Debt

Management of liquid resources

	At 1 January 1999 £	Cash flows £	Other non-cash changes £	At 31 December 1999 £
Cash at bank and in hand	1,855	312	~	2,167
Overdrafts	(690,803)	105,807	<u>-</u>	(584,996)
	(688,948)	106,119	_	(582,829)
Debt due within one year	(525,722)	70,069	(28,782)	(484,435)
Debt due after one year	(251,057)	(195,000)	28,782	(417,275)
Finance leases and hire purchase agreements	(195,637)	124,991	(68,363)	(139,009)
	(972,416)	60	(68,363)	(1,040,719)
Total	(1,661,364)	106,179	(68,363)	(1,623,548)

21 Control

The company was under the control of the directors throughout the year. As disclosed in the directors' report, and as last year, the directors are beneficially interested in 100% of the company's issued share capital.

Notes to the Financial Statements

for the year ended 31 December 1999

22 Commitments

Financial commitments under non-cancellable operating leases will result in the following payments falling due in the next financial year:

	Group 1999	Group 1998	Company 1999	Company 1998
	£	£	£	£
Leases of land and buildings which expire:			•	
- after five years	25,012	25,012	19,612	19,612
Plant and machinery which expire:				
- within one year	18,327	12,598	_	-
- between one and five years	43,701		43,701	
	62,028	12,598	43,701	-

23 Contingent liability

The company has guaranteed the bank borrowings of the other group companies, which at 31 December 1999 amount to £564,515 (1998: £403,112).

24 Transactions with Director

Included in debtors is an amount of £56,272 (1998: included in creditors £259) relating to amounts owed to the company by Mr S Hall, a company director. The movement during the year relates to private payments made on his behalf. No interest is charged and there are no fixed terms for repayment.

25 Related Party Transactions

At 31 December 1999, the company had the following balances with other group companies:

	1999	1998
	£	£
Included in amounts owed by group undertakings:		
Trading Balances	_ 214,627	241,773
	1999	1999
	£	£
Included in amounts owed to group undertakings:		
Trading Balances	33,472	20,784

Details of transactions with directors are shown in note 24.