

**SIR ROBERT McALPINE CONSTRUCTION MANAGEMENT LIMITED**  
**REPORT AND FINANCIAL STATEMENTS**  
**31 OCTOBER 2007**



**Registered in England and Wales No. 1141250**

# SIR ROBERT McALPINE CONSTRUCTION MANAGEMENT LIMITED

## REPORT OF THE DIRECTORS

Directors	Malcolm H D McAlpine Ian M McAlpine MA The Hon David M McAlpine Cullum McAlpine Richard H McAlpine Andrew W McAlpine A W Barratt FCIOB D M Boyle (resigned 31 December 2007) M J Collard C Eng , MICE (resigned 31 March 2007) V Corrigan MRICS P B Kelly B Sc , MICE C B Weekley B Sc , C Eng , MICE
Secretary	R P Walker B A , FCCA

The directors present their annual report and the audited financial statements for the year ended 31 October 2007

### 1 RESULTS

The profit for the year on ordinary activities after taxation was £14,224 (2006 £3,494) which has been added to the surplus brought forward of £41,150 giving a surplus of £55,374 to carry forward

The directors do not recommend the payment of a final dividend (2006 £Nil)

### 2 PRINCIPAL ACTIVITIES

The company is, and will continue to be, a civil engineering and building contractor, specialising in the management of construction projects

### 3 REVIEW OF THE BUSINESS

The directors report has been prepared in accordance with the special provisions relating to small companies under S 246(4), Companies Act 1985

### 4 DIRECTORS

M J Collard resigned as a director on 31 March 2007 and D M Boyle resigned as a director on 31 December 2007 The remaining directors, as set out above, served throughout the year and remain in office

### 5 DISCLOSURE OF INFORMATION TO AUDITORS

Each of the persons who is a director at the date of approval of this report confirms that

- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware, and
- the director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of the information

This confirmation is given and should be interpreted in accordance with the provisions of S 234ZA of the Companies Act 1985


**SIR ROBERT McALPINE CONSTRUCTION MANAGEMENT LIMITED**

**REPORT OF THE DIRECTORS (CONTINUED)**

**6 AUDITORS**

In accordance with S 385, Companies Act 1985, a resolution to re-appoint Deloitte & Touche LLP as the company's auditors will be proposed at the forthcoming Annual General Meeting

By Order of the Board



R P Walker  
Secretary

Registered Office  
Eaton Court  
Maylands Avenue  
Hemel Hempstead  
Herts  
HP2 7TR

22ND APRIL 2008

## **SIR ROBERT McALPINE CONSTRUCTION MANAGEMENT LIMITED**

### **STATEMENT OF DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable laws and regulations

United Kingdom company law requires the directors to prepare financial statements for each financial year. Under that law, the directors have elected to prepare financial statements in accordance with United Kingdom Generally Accepted Accounting Practices (United Kingdom Accounting Standards and applicable laws). The financial statements are required by law to give a true and fair view of the state of affairs of the company as at the end of the financial year and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable United Kingdom Accounting Standards have been followed, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for the company's system of internal control, for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

# **SIR ROBERT McALPINE CONSTRUCTION MANAGEMENT LIMITED**

## **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SIR ROBERT McALPINE CONSTRUCTION MANAGEMENT LIMITED**

We have audited the financial statements of Sir Robert McAlpine Construction Management Limited for the year ended 31 October 2007 which comprise the profit and loss account, the balance sheet and the related notes 1 to 7. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of directors and auditors**

The directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the Directors' Report is consistent with the financial statements.

In addition we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies within it.

### **Basis of audit opinion**

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### **Opinion**

In our opinion:

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31 October 2007 and of its profit for the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the Directors' Report is consistent with the financial statements.

*Deloitte & Touche WP*

Deloitte & Touche LLP  
Chartered Accountants and Registered Auditors  
London

*2 May* 2008

# **SIR ROBERT McALPINE CONSTRUCTION MANAGEMENT LIMITED**

## **PROFIT AND LOSS ACCOUNT**

Year ended 31 October 2007

	<u>Notes</u>	<u>2007</u>	<u>2006</u>
		£	£
Turnover - continuing operations	1	9,000	66,960
Cost of sales	1	6,074	(62,666)
		<hr/>	<hr/>
Gross profit		15,074	4,294
Administrative expenses			
Auditors' remuneration - audit fee - current year		(850)	(800)
		<hr/>	<hr/>
Profit on ordinary activities before taxation - continuing operations		14,224	3,494
Tax on profit on ordinary activities	2	-	-
		<hr/>	<hr/>
Profit on ordinary activities after taxation	3	14,224	3,494
Profit and loss account brought forward		41,150	37,656
		<hr/>	<hr/>
Profit and loss account carried forward		55,374	41,150
		<hr/>	<hr/>

There are no recognised gains or losses (2006 £Nil) other than the profit on ordinary activities after taxation and therefore no statement of total recognised gains and losses is given

# SIR ROBERT McALPINE CONSTRUCTION MANAGEMENT LIMITED

## BALANCE SHEET AS AT 31 OCTOBER 2007

	<u>Note</u>	<u>2007</u>	<u>2006</u>
		£	£
CURRENT ASSETS			
Debtors			
Amounts recoverable on contracts due within one year		-	1,500
Amounts owed by immediate parent company		57,224	50,450
		<u>57,224</u>	<u>51,950</u>
CREDITORS AMOUNTS FALLING DUE WITHIN ONE YEAR			
Accruals and deferred income		(850)	(9,800)
		<u>56,374</u>	<u>42,150</u>
NET ASSETS			
CAPITAL AND RESERVES			
Called up share capital			
Authorised, allotted and fully paid			
1,000 Ordinary shares of £1 each		1,000	1,000
Profit and loss account		55,374	41,150
		<u>56,374</u>	<u>42,150</u>
EQUITY SHAREHOLDERS' FUNDS	3	<u>56,374</u>	<u>42,150</u>

These financial statements were approved by the Board of Directors on 22 April 2008

Signed on behalf of the Board of Directors

CULLUM McALPINE

DAVID M McALPINE

  
 ) Directors

# SIR ROBERT McALPINE CONSTRUCTION MANAGEMENT LIMITED

## NOTES TO THE ACCOUNTS

Year ended 31 October 2007

### 1 ACCOUNTING POLICIES

The financial statements have been prepared in accordance with applicable United Kingdom law and accounting standards. The particular policies adopted, which have been applied consistently in the current and prior years, are described below.

#### Accounting convention

The financial statements have been prepared under the historical cost convention.

#### Turnover

This comprises fees, net of VAT, charged for the management of construction contracts. All turnover is generated within the United Kingdom.

#### Cost of sales

This is the direct cost of the work incurred by the company during the year and comprises salaries and expenses.

#### Taxation

Current tax is provided at amounts expected to be paid (or recovered) using tax rates and laws that have been enacted or substantially enacted by the balance sheet date.

Financial Reporting Standard No. 19, Deferred Tax, requires full provision for timing differences which have originated at the balance sheet date and which could give rise to an obligation to pay more or less tax in the future. Deferred tax assets are recognised to the extent that it is regarded more likely than not they will be recovered. Deferred tax assets and liabilities are not discounted.

#### Amounts recoverable on contracts

This represents amounts due on contracts in accordance with SSAP9, Stocks and Long-term Contracts.

### 2 TAX ON PROFIT ON ORDINARY ACTIVITIES

There is no tax charge on the profit for the year (2006 £Nil).

#### Factors affecting the tax charge for the current year

	<u>2007</u>	<u>2006</u>
	£	£
Profit on ordinary activities before tax	14,224	3,494
	<hr/>	<hr/>
United Kingdom Corporation Tax at 30% (2006 30%)	4,267	1,048
Group relief not paid for	(4,867)	(1,348)
Transfer pricing adjustment	600	300
	<hr/>	<hr/>
	-	-
	<hr/>	<hr/>

There were no unrecognised deferred tax assets or liabilities (2006 £Nil).



# SIR ROBERT McALPINE CONSTRUCTION MANAGEMENT LIMITED

## NOTES TO THE ACCOUNTS

Year ended 31 October 2007

### 3 RECONCILIATION OF MOVEMENTS IN EQUITY SHAREHOLDERS' FUNDS

	<u>2007</u> £	<u>2006</u> £
Profit on ordinary activities after taxation	14,224	3,494
Opening equity shareholders' funds	42,150	38,656
Closing equity shareholders' funds	<u>56,374</u>	<u>42,150</u>

### 4 INFORMATION REGARDING DIRECTORS AND EMPLOYEES

The company had no employees during the year (2006 None) and no emoluments were paid to the directors (2006 £Nil) in respect of their services to the company

### 5 CONTINGENT LIABILITIES

There were contingent liabilities in respect of completed and uncompleted contracts

It is impracticable to estimate the financial effect, timing or probability of payment in relation to these contingent liabilities

### 6 RELATED PARTY TRANSACTIONS

The company is a wholly owned subsidiary of the Newarthill Limited group of companies and has taken advantage of the exemption which is conferred by Financial Reporting Standard No 8, Related Party Disclosures, that allows it not to disclose transactions with group undertakings

### 7 ULTIMATE PARENT COMPANY

The immediate parent company is Sir Robert McAlpine Limited and the ultimate parent company is Newarthill Limited which is incorporated in Great Britain and registered in England and Wales Sir Robert McAlpine (Holdings) Limited, which is the immediate parent company of Sir Robert McAlpine Limited, represents the smallest company and Newarthill Limited represents the largest company to prepare consolidated accounts which include the results of this entity Copies of the group accounts can be obtained from Newarthill Limited, 40 Bernard Street, London WC1N 1LG The ultimate controlling party is The McAlpine Partnership Trust