REGISTERED NUMBER: 1111950 (England and Wales)

Registrar of Companies

REPORT OF THE DIRECTORS AND

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2003

FOR

BRYANSTON CONFERENCE CENTRE LIMITED

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COMPANY INFORMATION for the year ended 31 August 2003

DIRECTORS: Mrs S Foulser BA

G E T Granter MA J R Greenhill MA R A Pegna MA R A M Purver MA M A Wingate-Saul MA

SECRETARY:

P G Speakman BA

REGISTERED OFFICE:

Bryanston School Blandford Forum DT11 0PX

REGISTERED NUMBER:

1111950 (England and Wales)

AUDITORS:

Fawcetts

Chartered Accountants and Registered Auditors

Windover House St Ann Street Salisbury SP1 2DR

REPORT OF THE DIRECTORS for the year ended 31 August 2003

The directors present their report with the financial statements of the company for the year ended 31 August 2003.

PRINCIPAL ACTIVITIES

The principal activities of the company in the year under review were those of the provision of courses during Bryanston School's holiday periods and the operation of retail shops and a theatre.

DIRECTORS

The directors during the year under review were:

Mrs S Foulser BA
G E T Granter MA
J R Greenhill MA
R A Pegna MA
R A M Purver MA

Mrs G M Sabben-Clare LLB (resigned 15 March 2003)

M A Wingate-Saul MA

The directors holding office at 31 August 2003 did not hold any beneficial interest in the issued share capital of the company at 1 September 2002 or 31 August 2003.

DONATIONS

A payment by deed of covenant of £174,167 will be made to Bryanston School Incorporated, a registered charity, in respect of the financial year under review.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS

The auditors, Fawcetts, will be proposed for re-appointment in accordance with Section 385 of the Companies Act 1985.

This report has been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies.

ON BEHALF OF THE BOARD:

P G Speakman BA - SECRETARY

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Dated: Octor 11 703

REPORT OF THE INDEPENDENT AUDITORS TO THE SHAREHOLDERS OF BRYANSTON CONFERENCE CENTRE LIMITED

We have audited the financial statements of Bryanston Conference Centre Limited for the year ended 31 August 2003 on pages four to eight. These financial statements have been prepared in accordance with the Financial Reporting Standard for Smaller Entities (effective June 2002), under the historical cost convention and the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As described on page two the company's directors are responsible for the preparation of financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Report of the Directors is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Report of the Directors and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 August 2003 and of its result for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Fawcetts

Chartered Accountants and Registered Auditors Windover House St Ann Street Salisbury SP1 2DR

Dated: 16.10.03

PROFIT AND LOSS ACCOUNT for the year ended 31 August 2003

		2003	2002
	Notes	£	£
TURNOVER		943,828	856,954
Cost of sales		567,401	471,559
GROSS PROFIT		376,427	385,395
Administrative expenses		193,405	<u>185,602</u>
OPERATING PROFIT	2	183,022	199,793
Payment under deed of covenant to Bryanston School Incorporated	3	174,167	192,199
		8,855	7,594
Interest payable and similar charges		8,855	7,594
PROFIT ON ORDINARY ACTIVITY BEFORE TAXATION	IES	-	-
Tax on profit on ordinary activities	4	-	
PROFIT FOR THE FINANCIAL YEAFTER TAXATION	CAR		
RETAINED PROFIT CARRIED FO	RWARD	<u> </u>	

BALANCE SHEET 31 August 2003

				2002	
	Notes	£	£	£	£
FIXED ASSETS: Tangible assets	5		55,695		53,377
CURRENT ASSETS:					
Stocks		154,026		150,705	
Debtors	6	349,747		228,628	
Cash at bank and in hand		562		128	
CDWDWDDG 4 CH		504,335		379,461	
CREDITORS: Amounts falling	7	760.000		420.026	
due within one year	7	560,028		432,836	
NET CURRENT LIABILITIES:			(55,693)		(53,375)
TOTAL ASSETS LESS CURRENT LIABILITIES:			<u>£2</u>	,	<u>£2</u>
CAPITAL AND RESERVES:					
Called up share capital	9		2		2
SHAREHOLDERS' FUNDS:			£2		£2

These financial statements have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies and with the Financial Reporting Standard for Smaller Entities (effective March 2001).

ON BEHALF OF THE BOARD:

R A Pegna MA - DIRECTOR

Approved by the Board on Olive II 2003

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 August 2003

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared on the going concern basis. The company is dependent on the support of its parent undertaking, Bryanston School Incorporated, which has a loan account of £324,561 included within creditors due within one year and has given written confirmation that it does not intend to withdraw existing funds within the next twelve months. The going concern basis is therefore considered to be appropriate and the financial statements do not contain any adjustments that might be necessary if the support were withdrawn.

Accounting convention

The financial statements have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective June 2002).

Turnover

Turnover represents net invoiced sales of goods and services, excluding value added tax.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Buildings

- 4% on cost

Plant, furniture and equipment

- 10% to 25% on cost

Deferred taxation

Provision is made at current rates for taxation deferred in respect of all material timing differences except to the extent that, in the opinion of the directors, there is reasonable probability that the liability will not arise in the foreseeable future.

2. OPERATING PROFIT

The operating profit is stated after charging:

	2003	2002
	£	£
Depreciation - owned assets	7,981	9,936
Auditors' remuneration	3,601	4,614

Directors' emoluments and other benefits etc

3. EXCEPTIONAL ITEMS

This represents the payment under a deed of covenant to Bryanston School Incorporated.

4. TAXATION

No liability to UK corporation tax arose on ordinary activities for the year ended 31 August 2003 nor for the year ended 31 August 2002.

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 August 2003

5. TANGIBLE FIXED ASSETS

5.	TANGIBLE FIXED ASSETS		7 1 . 0 .	
		Buildings	Plant, furniture and equipment	Totals
		£	£	£
	COST:			
	At 1 September 2002	41,899	68,128	110,027
	Additions Disposals	-	10,299	10,299
	Disposais		(1,682)	(1,682)
	At 31 August 2003	<u>41,899</u>	76,745	118,644
	DEPRECIATION:			
	At 1 September 2002	5,028	51,622	56,650
	Charge for the year	1,676	6,305	7,981
	Eliminated on disposal		_(1,682)	(1,682)
	At 31 August 2003	6,704	56,245	62,949
	NET BOOK VALUE:			
	At 31 August 2003	35,195	20,500	55,695
	A4.21 A4.2002	26.971		
	At 31 August 2002	<u>36,871</u>	<u>16,506</u>	53,377
6.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		2002	2002
			2003 £	2002 £
	Trade debtors		349,747	228,628
7.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR			
			2003	2002
	Trade creditors		£ 177,173	£ 144,685
	Amount due to Bryanston School Incorporated		324,561	235,471
	Other creditors		53,719	46,956
	Accrued expenses		4,575	5,614
	Bank overdraft		-,	110
			560,028	432,836
				
8.	SECURED DEBTS			
	The following are secured debts are included within creditors:		2003	2002
			£	£
	Amount due to Bryanston School Incorporated		324,561	235,471

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 August 2003

9. **CALLED UP SHARE CAPITAL**

Authorised: Number:

Class: Nominal 2003 2002 value: £ £

100 100 Ordinary £I 100

Allotted, issued and fully paid:

Number: Class: Nominal 2003 2002 value: £ £ 2 Ordinary £1 _2

10. **ULTIMATE PARENT COMPANY**

In the opinion of the directors, the ultimate parent company is Bryanston School Incorporated, a company registered in England.