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#### Group Strategic Report, Report of the Directors and

#### Consolidated Financial Statements for the Year Ended 31 December 2014

<u>for</u>

**Ashe Group Holdings Limited** 



- James L. Beer - Subhas N. Borkhatria - Kestral Accountancy Solutions Ltd - Roger A. Owen FCA
- Chetan Parmar ACCA - Rive Accountancy Limited - Naresh K. Sarna FCA

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#### **Ashe Group Holdings Limited**

### Company Information for the Year Ended 31 December 2014

**DIRECTORS:** 

R S Blake N R Blake

R A Blake

**SECRETARY:** 

Mrs L Blake

**REGISTERED OFFICE:** 

Ashe House Cooks Way

Hitchin Hertfordshire SG4 0JE

**REGISTERED NUMBER:** 

01068783 (England and Wales)

SENIOR STATUTORY AUDITOR: Roger Owen FCA

**AUDITORS:** 

Chancellers LLP

Statutory Auditors 38/39 Bucklersbury

Hitchin Hertfordshire SG5 1BG

#### Group Strategic Report for the Year Ended 31 December 2014

The directors present their strategic report of the company and the group for the year ended 31 December 2014.

#### **REVIEW OF BUSINESS**

During the year, group turnover fell by 4% and net profitability was down 10%.

The Group is pursuing its policy of strong liquidity as is deemed prudent by the directors to withstand adverse occurrences which by the nature of the business we are in, can happen from time to time.

#### PRINCIPAL RISKS AND UNCERTAINTIES

The board of directors believe the following are the major risks and uncertainties facing the group:

#### Market Sustainability

The upturn in the construction market is straining the availability of trade and technical skills.

The reduction in government spending on capital projects is the major uncertainty in the short term. In the medium term it is expected that demand in the private sector will recover steadily and that demand in the education sector in particular will remain strong.

#### Health and Safety

The group takes the issue of health and safety extremely seriously and every effort is made to ensure that all staff receive the appropriate training and sites are monitored to ensure that the group provides a safe environment for their employees and subcontractors at all times. Ashe Construction Ltd, a company within the group, has OHSAS 18001 Health and Safety and ISO 14001 Environmental Management accreditation and Investors in People certification.

#### Credit Risks

The group aims to minimise losses due to credit risks and have procedures in place to verify the financial status of the parties with which the group enter into contract. The group has however had to write off some debt owned by failed private developers in the aftermath of the 2008 financial crisis.

ON BEHALF OF THE BOARD

R S Blake - Director

8 April 2015

#### Report of the Directors

#### for the Year Ended 31 December 2014

The directors present their report with the financial statements of the company and the group for the year ended 31 December 2014.

#### **DIVIDENDS**

Interim dividends totalling £22.9254 per share were paid on the 'A' Ordinary £1 shares during the year. No dividends were paid on the 'B' Ordinary £1 shares.

The total distribution of dividends for the year ended 31 December 2014 will be £130,000.

#### **FUTURE DEVELOPMENTS**

The group has a much valued repeat client base which it expects will sustain a profitable level of business and the board is cautiously optimistic that margins will improve.

The group remains extremely competitive and the board of directors are confident that the group has the staff, reputation and experience to achieve continued profitability.

The directors consider the level of orders at the commencement of 2015 to be very satisfactory.

#### DIRECTORS

The directors shown below have held office during the whole of the period from 1 January 2014 to the date of this report.

R S Blake

N R Blake

R A Blake

#### **EMPLOYEES**

The group is an equal opportunities employer and all applications for employment are considered fully on the basis of suitability for the job. All applications for employment from disabled persons are given full and fair consideration, bearing in mind the aptitudes and abilities of the applicant concerned. The policy for training, career development and promotion of disabled employees is, as far as possible, the same as that for other employees.

The group places considerable value on the involvement of its employees and endeavours to keep them fully informed of all relevant matters on a timely basis.

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Report of the Directors for the Year Ended 31 December 2014

## STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the group's auditors are aware of that information.

ON BEHALF OF THE BOARD:

R S Blake - Director

8 April 2015

# Report of the Independent Auditors to the Members of Ashe Group Holdings Limited

We have audited the financial statements of Ashe Group Holdings Limited for the year ended 31 December 2014 on pages six to twenty five. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and the parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Group Strategic Report and the Report of the Directors to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 December 2014 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Group Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Roger Owen FCA (Senior Statutory Auditor) for and on behalf of Chancellers LLP Statutory Auditors 38/39 Bucklersbury Hitchin

Hertfordshire SG5 1BG

8 April 2015

## Consolidated Profit and Loss Account for the Year Ended 31 December 2014

| 1   | Notes | 31.12.14<br>£ | 31.12.13<br>£ |
|---|-------|---------------|---------------|
| TURNOVER                                      |       | 45,298,853    | 47,265,748    |
| Cost of sales                                 |       | 43,270,681    | 45,160,192    |
| GROSS PROFIT                                  |       | 2,028,172     | 2,105,556     |
| Administrative expenses                       |       | 2,097,819     | 1,964,180     |
|   |       | (69,647)      | 141,376       |
| Other operating income                        |       | 188,542       | 188,841       |
| OPERATING PROFIT                              | 3     | 118,895       | 330,217       |
| Interest receivable and similar income        |       | 6,663         | 14,210        |
|   |       | 125,558       | 344,427       |
| Interest payable and similar charges          | 4     | 10,767        | 15,741        |
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION |       | 114,791       | 328,686       |
| Tax on profit on ordinary activities          | 5     | (40,104)      | 84,224        |
| PROFIT FOR THE FINANCIAL YEAR FOR THE GROUP   |       | 154,895       | 244,462       |

#### **CONTINUING OPERATIONS**

None of the group's activities were acquired or discontinued during the current year or previous year.

# Consolidated Statement of Total Recognised Gains and Losses for the Year Ended 31 December 2014

|   | 31.12.14<br>£        | 31.12.13<br>£ |
|---|----------------------|---------------|
| PROFIT FOR THE FINANCIAL YEAR Unrealised deficit on revaluation of properties | 154,895<br>(227,470) | 244,462       |
|   |                      | <del></del> . |
| TOTAL RECOGNISED GAINS AND LOSSES RELATING TO THE YEAR                        | (72,575)             | 244,462       |

# **Consolidated Balance Sheet**

# 31 December 2014

|   |          | 31.12.    | .14                  | 31.12.    | .13          |
|---|----------|-----------|----------------------|-----------|--------------|
|   | Notes    | £         | £                    | £         | £            |
| FIXED ASSETS                                  | •        |           |                      |           |              |
| Tangible assets                               | 8        |           | 1,254,604            |           | 1,389,920    |
| Investments                                   | 9        |           | 1 200 000            |           | 1 527 470    |
| Investment property                           | 10       | ·         | 1,300,000            |           | 1,527,470    |
|   |          |           | 2,554,604            |           | 2,917,390    |
| CURRENT ASSETS                                |          |           |                      |           |              |
| Inventories                                   | 11       | 304,477   |                      | 304,477   |              |
| Debtors                                       | 12       | 7,351,745 |                      | 7,265,734 |              |
| Cash at bank                                  |          | 2,254,101 |                      | 2,231,856 |              |
|   |          | 9,910,323 |                      | 9,802,067 |              |
| CREDITORS                                     |          |           |                      |           |              |
| Amounts falling due within one year           | 13       | 7,321,635 |                      | 7,608,124 |              |
| NET CURRENT ASSETS                            |          | <u> </u>  | 2,588,688            |           | 2,193,943    |
| TOTAL ASSETS LESS CURRENT<br>LIABILITIES      |          |           | 5,143,292            |           | 5,111,333    |
| CREDITORS                                     |          |           |                      |           |              |
| Amounts falling due after more than one year  | 14       |           | 1,308,273            |           | 1,073,739    |
| NET ASSETS                                    |          |           | 3,835,019            |           | 4,037,594    |
| CARVEAY AND DECEMBERS                         |          | •         |                      |           |              |
| CAPITAL AND RESERVES                          | 10       |           | 7.027                |           | 7 950        |
| Called up share capital                       | 18       |           | 7,927                |           | 7,850        |
| Investment revaluation reserve                | 19       |           | (227,470)<br>474,721 |           | -<br>474,721 |
| Consolidation reserve Profit and loss account | 19<br>19 |           | 3,579,841            |           | 3,555,023    |
| 1 total and loss account                      | 17       |           |                      |           |              |
| SHAREHOLDERS' FUNDS                           | 22       | •         | 3,835,019            |           | 4,037,594    |

The financial statements were approved by the Board of Directors on 8 April 2015 and were signed on its behalf by:

PA Blata Director

# **Company Balance Sheet**

# 31 December 2014

|  |          | 31.12.  | .14                | 31.12.  | .13         |
|--|----------|---------|--------------------|---------|-------------|
|  | Notes    | £       | £                  | £       | £           |
| FIXED ASSETS   |          |         |                    |         |             |
| Tangible assets  | 8        |         | -                  |         | -           |
| Investments  | 9        |         | 200,000            |         | 200,000     |
| Investment property                                    | 10       |         | 1,300,000          |         | 1,527,470   |
|  |          |         | 1,500,000          |         | 1,727,470   |
| CURRENT ASSETS   |          |         |                    |         |             |
| Inventories  | 11       | 304,477 |                    | 304,477 |             |
| Debtors  | 12       | 92,303  |                    | 91,779  |             |
| Cash at bank   |          | 68,545  |                    | 6,713   |             |
|  |          | 465,325 |                    | 402,969 |             |
| CREDITORS  |          |         |                    |         |             |
| Amounts falling due within one year                    | 13       | 138,387 |                    | 38,256  |             |
| NET CURRENT ASSETS                                     |          |         | 326,938            |         | 364,713     |
| TOTAL ASSETS LESS CURRENT<br>LIABILITIES               |          |         | 1,826,938          |         | 2,092,183   |
| CREDITORS Amounts falling due after more than one      |          |         |                    |         |             |
| year   | 14 .     |         | 89,428             |         | -           |
| NET ASSETS   |          |         | 1,737,510          |         | 2,092,183   |
| CADITAL AND DECEDING                                   |          | •       |                    |         |             |
| CAPITAL AND RESERVES                                   | 10       |         | 7,927              |         | 7,850       |
| Called up share capital Investment revaluation reserve | 18<br>19 |         | 7,927<br>(227,470) |         | 7,030       |
| Profit and loss account                                | 19       |         | 1,957,053          |         | 2,084,333   |
| 1 1011t and 1055 account                               | 17       | •       |                    |         | <del></del> |
| SHAREHOLDERS' FUNDS                                    | 22       |         | 1,737,510          |         | 2,092,183   |

The financial statements were approved by the Board of Directors on 8 April 2015 and were signed on its behalf by:

RA Blake - Director

# Consolidated Cash Flow Statement for the Year Ended 31 December 2014

|   |       | 31.12. | 14                  | 31.12       | .13                      |
|---|-------|--------|---------------------|-------------|--------------------------|
| <b>N</b>  | Notes | £      | £                   | £           | £                        |
| Net cash inflow/(outflow) from operating activities                         | 1     |        | 361,717             |             | (1,023,988)              |
| Returns on investments and servicing of finance                             | 2     | **     | (4,104)             |             | (1,531)                  |
| Taxation  |       |        | (65,279)            |             | (61,378)                 |
| Capital expenditure and financial investment                                | 2     |        | (105,900)           |             | (48,777)                 |
| Equity dividends paid   |       |        | (130,000)           |             | _                        |
|   |       |        | 56,434              |             | (1,135,674)              |
| Financing   | 2     |        | (34,189)            |             | (13,880)                 |
| Increase/(decrease) in cash in the per                                      | riod  |        | 22,245              |             | (1,149,554)              |
| Reconciliation of net cash flow to movement in net funds                    | 3     |        |                     |             |                          |
| Increase/(decrease) in cash in the period Cash outflow/(inflow)             |       | 22,245 |                     | (1,149,554) |                          |
| from decrease/(increase) in debt and leftinancing                           | ase   | 40,010 |                     | (58,153)    |                          |
| Change in net funds resulting from cash flows New hire purchase and finance |       |        | 62,255              |             | (1,207,707)              |
| Movement in net funds in the period<br>Net funds at 1 January               |       |        | 62,255<br>2,100,921 |             | (1,207,707)<br>3,308,628 |
| Net funds at 31 December  |       |        | 2,163,176           |             | 2,100,921                |

# Notes to the Consolidated Cash Flow Statement for the Year Ended 31 December 2014

# 1. RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES

| 31.12.14 | 31.12.13                                  |
|----------|---|
| £        | £   |
| 118,895  | 330,217                                   |
| 248,653  | 244,897                                   |
| (7,437)  | (31,844)                                  |
| (28,664) | (412,073)                                 |
| 30,270   | (1,155,185)                               |
| 361,717  | (1,023,988)                               |
|          | £ 118,895 248,653 (7,437) (28,664) 30,270 |

#### 2. ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW STATEMENT

|  | 31.12.14<br>£  | 31.12.13<br>£ |
|--|----------------|---------------|
| Returns on investments and servicing of finance                      |                |               |
| Interest received  | 6,663          | 14,210        |
| Interest paid  | -              | (5,143)       |
| Interest element of hire purchase payments                           | (10,767)       | (10,598)      |
| Net cash outflow for returns on investments and servicing of finance | (4,104)<br>——— | (1,531)       |
| Capital expenditure and financial investment                         |                |               |
| Purchase of tangible fixed assets                                    | (156,344)      | (317,043)     |
| Sale of tangible fixed assets  | 50,444         | 43,266        |
| Sale of investment property  |                | 225,000       |
| Net cash outflow for capital expenditure and financial investment    | (105,900)      | (48,777)      |
| Financing  |                |               |
| Capital movement in year   | (40,010)       | 58,153        |
| Amount introduced by directors                                       | 17,493         | 1             |
| Amount withdrawn by directors  | (11,672)       | (72,034)      |
| Net cash outflow from financing                                      | (34,189)       | (13,880)      |

# Notes to the Consolidated Cash Flow Statement for the Year Ended 31 December 2014

## 3. ANALYSIS OF CHANGES IN NET FUNDS

|                           | At 1.1.14              | Cash flow £ | At<br>31.12.14<br>£ |
|---------------------------|------------------------|-------------|---------------------|
| Net cash:<br>Cash at bank | 2,231,856              | 22,245      | 2,254,101           |
|                           | 2,231,856              | 22,245      | 2,254,101           |
| Debt:<br>Hire purchase    | (130,935)<br>(130,935) | 40,010      | (90,925)            |
| Total                     | 2,100,921              | 62,255      | 2,163,176           |

# Notes to the Consolidated Financial Statements for the Year Ended 31 December 2014

#### 1. ACCOUNTING POLICIES

#### Accounting convention

The financial statements have been prepared under the historical cost convention as modified by the revaluation of certain assets and are in accordance with applicable accounting standards.

#### **Basis of consolidation**

The group accounts consolidate the accounts of Ashe Group Holdings Limited and it's subsidiary undertakings for the year ended 31 December 2014.

Intra-group sales and profits are eliminated fully on consolidation.

#### Turnover

Turnover represents the value of goods and services provided, excluding value added tax.

#### Tangible fixed assets

Tangible fixed assets are capitalised at cost.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter.

Freehold Property - 2% on cost
Plant and machinery - 20% on cost
Fixtures and fittings - 25% on cost
Motor vehicles - 25% on cost
Transit vans - 33% on cost

#### **Investment property**

In accordance with SSAP 19, investment properties are valued annually on an open market basis. Changes in valuation are shown as movements on revaluation reserve and through the Statement of Total Recognised Gains and Losses. Companies Act 2006 requires fixed assets to be depreciated on an annual basis to reflect useful economic life of the asset. Compliance with SSAP 19 is therefore a departure from Companies Act 2006 necessary to give a true and fair view.

#### **Inventories**

Inventories are valued at the lower of cost and net realisable value.

#### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

#### Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to the profit and loss account over the relevant period. The capital element of the future payments is treated as a liability.

Rentals paid under operating leases are charged to the profit and loss account on a straight line basis over the period of the lease.

#### Pension costs and other post-retirement benefits

The group operates a defined contribution pension scheme. Contributions payable to the group's pension scheme are charged to the profit and loss account in the period to which they relate.

At 31 December 2014, the group owed outstanding contributions of £17,464 (2013 - £15,158).

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2014

#### 1. ACCOUNTING POLICIES - continued

#### Revenue recognition

The group's accounting policy in respect of revenue recognition reflects the requirements of UITF 40. Under the requirements, revenue is recognised as contract activity progresses to reflect the company's partial performance of it's contractual obligations

|    | of it's contractual congations  |                  | *                |
|----|---|------------------|------------------|
| 2. | STAFF COSTS   |                  |                  |
| 2. | STAFF COSTS   | 31.12.14         | 31.12.13         |
|    |   | £                | £                |
|    | Wages and salaries  | 3,979,441        | 3,832,963        |
|    | Social security costs   | 474,056          | 456,409          |
|    | Other pension costs   | 220,407          | 133,072          |
|    |   | 4,673,904        | 4,422,444        |
|    | The average monthly number of employees during the year was as follows:           |                  |                  |
| •  | - ac a couge meaning amount of temper, the amount of the couper                   | 31.12.14         | 31.12.13         |
|    | Administration  | 18               | 16               |
|    | Production  | 89               | 88               |
|    |   | 107              | 104              |
|    |   | ===              | ===              |
| 2  | OPERATING PROFIT  |                  |                  |
| 3. | OPERATING PROFIT  |                  |                  |
|    | The operating profit is stated after charging/(crediting):                        |                  |                  |
|    |   | 31.12.14         | 31.12.13         |
|    |   | £                | £                |
|    | Plant hire  | 1,359,388        | 983,313          |
|    | Depreciation - owned assets   | 220,706          | 185,083          |
|    | Depreciation - assets on hire purchase contracts                                  | 27,947           | 59,814           |
|    | Profit on disposal of fixed assets  | (7,437)          | (31,844)         |
|    | Auditors' remuneration  | 31,846           | 31,365           |
|    |   | 47.746           | 26.965           |
|    | Directors' remuneration   | 47,746<br>92,996 | 26,865<br>23,344 |
|    | Directors' pension contributions to money purchase schemes                        | ====             | ====             |
|    | The number of directors to whom retirement benefits were accruing was as follows: | ows:             |                  |
|    | Money purchase schemes  | 2                | 2                |
|    |   | <del></del>      | ===              |
| 4. | INTEREST PAYABLE AND SIMILAR CHARGES  |                  |                  |
|    |   | 31.12.14         | 31.12.13         |
|    | •   | £                | £                |
|    | Loan interest   | ~                | 5,143            |
|    | Leasing and hire purchase   | 10,767           | 10,598           |
|    |   | 10,767           | 15,741           |

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2014

#### 5. TAXATION

#### Analysis of the tax (credit)/charge

The tax (credit)/charge on the profit on ordinary activities for the year was as follows:

| <u> </u>                                     | 31.12.14<br>£      | 31.12.13<br>£ |
|--|--------------------|---------------|
| Current tax: UK corporation tax              | 54,087             | 96,802        |
| Corporation tax underprovided in prior years | (31,523)           |               |
| Total current tax                            | 22,564             | 96,802        |
| Deferred tax                                 | (62,668)           | (12,578)      |
| Tax on profit on ordinary activities         | (40,104)<br>====== | 84,224        |

#### Factors affecting the tax (credit)/charge

The tax assessed for the year is lower than the standard rate of corporation tax in the UK. The difference is explained below:

| Profit on ordinary activities before tax   | 31.12.14<br>£<br>114,791 | 31.12.13<br>£<br>328,686 |
|--|--------------------------|--------------------------|
|  |                          |                          |
| Profit on ordinary activities multiplied by the standard rate of corporation tax |                          |                          |
| in the UK of 21% (2013 - 23%)  | 24,106                   | 75,598                   |
| Effects of:  |                          |                          |
| Expenses not deductible for tax purposes   | 12,716                   | 9,001                    |
| Depreciation in excess of capital allowances                                     | 17,809                   | 13,765                   |
| Adjustments to tax charge in respect of previous periods                         | (31,523)                 | -                        |
| Marginal relief  | (1,829)                  | (2,617)                  |
| Adj. to tax rate during year   | 1,285                    | 1,055                    |
| Current tax (credit)/charge  | 22,564                   | 96,802                   |
|  | <del></del>              |                          |

#### 6. PROFIT OF PARENT COMPANY

As permitted by Section 408 of the Companies Act 2006, the Profit and Loss Account of the parent company is not presented as part of these financial statements. The parent company's profit for the financial year was £2,797 (2013 - £123,050).

#### 7. **DIVIDENDS**

|                                | 31.12.14 | 31.12.13 |
|--------------------------------|----------|----------|
|                                | £        | £        |
| 'A' Ordinary shares of £1 each |          |          |
| Interim - ordinary shares      | 130,000  | -        |
|                                |          |          |

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# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2014

## 8. TANGIBLE FIXED ASSETS

Group

| Oloup                          |                     |                             | Fixtures             |
|--------------------------------|---------------------|-----------------------------|----------------------|
|                                | Freehold property £ | Plant and<br>machinery<br>£ | and<br>fittings      |
| COST OR VALUATION              |                     |                             |                      |
| At 1 January 2014              | 990,000             | 187,599                     | 122,719              |
| Additions                      | -                   | 5,879                       | -                    |
| Disposals                      | •<br>               | (20,071)                    | (44,248)             |
| At 31 December 2014            | 990,000             | 173,407                     | 78,471               |
| DEPRECIATION                   |                     |                             |                      |
| At 1 January 2014              | 39,600              | 155,762                     | 108,599              |
| Charge for year                | 19,800              | 14,204                      | 6,104                |
| Eliminated on disposal         |                     | (20,071)                    | (44,248)             |
| At 31 December 2014            | 59,400              | 149,895                     | 70,455               |
| NET BOOK VALUE                 |                     |                             |                      |
| At 31 December 2014            | 930,600             | 23,512                      | 8,016                |
| At 31 December 2013            | 950,400             | 31,837                      | 14,120               |
|                                |                     |                             |                      |
|                                | Motor               | Transit                     |                      |
|                                | vehicles            | vans                        | Totals               |
| COST OD MALIJATION             | £                   | £                           | £                    |
| COST OR VALUATION              | 606 221             | 107.005                     | 2 102 724            |
| At 1 January 2014<br>Additions | 696,321<br>150,465  | 197,095                     | 2,193,734<br>156,344 |
| Disposals                      | (132,399)           | (28,287)                    | (225,005)            |
| At 31 December 2014            | 714,387             | 168,808                     | 2,125,073            |
| At 31 December 2014            |                     |                             |                      |
| DEPRECIATION                   |                     |                             |                      |
| At 1 January 2014              | 344,238             | 155,615                     | 803,814              |
| Charge for year                | 174,229             | 34,316                      | 248,653              |
| Eliminated on disposal         | (89,392)            | (28,287)                    | (181,998)            |
| At 31 December 2014            | 429,075             | 161,644                     | 870,469              |
| NET BOOK VALUE                 |                     |                             |                      |
| At 31 December 2014            | 285,312             | 7,164                       | 1,254,604            |
| At 31 December 2013            | 352,083             | 41,480                      | 1,389,920            |
|                                |                     |                             |                      |

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2014

#### 8. TANGIBLE FIXED ASSETS - continued

#### Group

Cost or valuation at 31 December 2014 is represented by:

|                | Freehold | Plant and | Fixtures and |
|----------------|----------|-----------|--------------|
|                | property | machinery | fittings     |
|                | f        | £         | £            |
| Valuation in 1 | 165,000  | -         | -            |
| Cost           | 825,000  | 173,407   | 78,471       |
|                | 990,000  | 173,407   | 78,471       |
|                | Motor    | Transit   |              |
|                | vehicles | vans      | Totals       |
|                | £        | £         | £            |
| Valuation in 1 | <u>-</u> | -         | 165,000      |
| Cost           | 714,387  | 168,808   | 1,960,073    |
| ·              | 714,387  | 168,808   | 2,125,073    |
|                |          |           |              |

If freehold property had not been revalued it would have been included at the following historical cost:

| 31.12.14    | 31.12.13               |
|-------------|------------------------|
| £           | £                      |
| 825,000     | 825,000                |
| <del></del> |                        |
| 34,375      | 34,375                 |
|             |                        |
|             |                        |
| 790,625     | 790,625                |
|             |                        |
|             | £<br>825,000<br>34,375 |

Freehold property was valued on an open market basis on 31 December 2011 by Barker Storey Matthews of Huntingdon.

The freehold property has since been valued on an open market basis on 31 December 2014 by R S Blake MSc FRICS, a director, and concludes there are no material changes since the formal valuation in 2011.

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2014

# 8. TANGIBLE FIXED ASSETS - continued

#### Group

| · · · · · · · · · · · · · · · · · · | Motor vehicles | Transit<br>vans | Totals        |
|-------------------------------------|----------------|-----------------|---------------|
| ·                                   | £              | £               | £             |
| COST OR VALUATION                   |                |                 |               |
| At 1 January 2014                   | 202,956        | 27,500          | 230,456       |
| Additions                           | 111,790        |                 | 111,790       |
| At 31 December 2014                 | 314,746        | 27,500          | 342,246       |
| DEPRECIATION                        |                |                 |               |
| At 1 January 2014                   | 50,747         | 18,149          | 68,896        |
| Charge for year                     | 27,947         | -               | 27,947        |
| Eliminated on disposal              |                | 9,351           | 9,351         |
| At 31 December 2014                 | 78,694         | 27,500          | 106,194       |
| NET BOOK VALUE                      |                |                 |               |
| At 31 December 2014                 | 236,052        |                 | 236,052       |
| At 31 December 2013                 | 152,209        | 9,351           | 161,560       |
|                                     | <del></del>    |                 | ====          |
| Company                             |                |                 |               |
|                                     |                |                 | Fixtures      |
|                                     | ·              |                 | and           |
|                                     |                |                 | fittings<br>£ |
| COST                                |                |                 |               |
| At 1 January 2014                   |                |                 |               |
| and 31 December 2014                |                |                 | 10,679        |
| DEPRECIATION                        |                |                 |               |
| At 1 January 2014                   |                |                 |               |
| and 31 December 2014                |                |                 | 10,679        |
| NET BOOK VALUE                      |                |                 |               |
| At 31 December 2014                 |                |                 |               |
| At 31 December 2013                 |                |                 |               |
|                                     |                |                 | _             |

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2014

#### 9. FIXED ASSET INVESTMENTS

|   | Shares in group undertakings |
|---|------------------------------|
| COST At 1 January 2014 and 31 December 2014 | 200,000                      |
| NET BOOK VALUE<br>At 31 December 2014       | 200,000                      |
| At 31 December 2013                         | 200,000                      |

The group or the company's investments at the balance sheet date in the share capital of companies include the following:

#### **Subsidiary**

#### **Ashe Construction Limited**

Nature of business: Building contractors

| Class of shares:               | holding |           |           |
|--------------------------------|---------|-----------|-----------|
| Ordinary                       | 100.00  |           |           |
| •                              |         | 31.12.14  | 31.12.13  |
|                                |         | £         | £         |
| Aggregate capital and reserves | •       | 2,297,509 | 2,145,411 |
| Profit for the year            |         | 302,098   | 271,413   |
|                                |         |           |           |

#### 10. INVESTMENT PROPERTY

#### Group

|  | Total<br>£             |
|--|------------------------|
| COST OR VALUATION At 1 January 2014 Revaluations | 1,527,470<br>(227,470) |
| At 31 December 2014                              | 1,300,000              |
| NET BOOK VALUE<br>At 31 December 2014            | 1,300,000              |
| At 31 December 2013                              | 1,527,470              |

The investment property (Network House, Kidlington) was revalued at an open market value on 1 January 2014. The revaluation was undertaken by CB Vecchione MA (Oxon) of Benedicts Consultant Surveyors This valuation is deemed to be appropriate as at 31 December 2014.

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2014

#### 10. INVESTMENT PROPERTY - continued

| Company  | Total<br>£ |
|--|------------|
| COST OR VALUATION  | ~          |
| At 1 January 2014  | 1,527,470  |
| Revaluations   | (227,470)  |
| At 31 December 2014                                      | 1,300,000  |
| NET BOOK VALUE   |            |
| At 31 December 2014                                      | 1,300,000  |
| At 31 December 2013                                      | 1,527,470  |
|  |            |
| Cost or valuation at 31 December 2014 is represented by: |            |
|  | £          |
| Valuation in 2014  | 1,300,000  |

The investment property (Network House, Kidlington) was revalued at an open market value on 1 January 2014. The revaluation was undertaken by CB Vecchione MA (Oxon) of Benedicts Consultant Surveyors This valuation is deemed to be appropriate as at 31 December 2014.

#### 11. **INVENTORIES**

|             | Gr       | Group    |          | Company  |  |
|-------------|----------|----------|----------|----------|--|
|             | 31.12.14 | 31.12.13 | 31.12.14 | 31.12.13 |  |
|             | £        | £        | £        | £        |  |
| Inventories | 304,477  | 304,477  | 304,477  | 304,477  |  |
|             |          |          |          | ======   |  |

Inventories in respect of the group and the company comprise of land stock totalling £225,000 (2013 - £225,000) and work-in-progress totalling £79,477 (2013 - £79,477).

#### 12. **DEBTORS**

|                                      | Group     |           | Company  |          |
|--------------------------------------|-----------|-----------|----------|----------|
|                                      | 31.12.14  | 31.12.13  | 31.12.14 | 31.12.13 |
|                                      | £         | £         | £        | £        |
| Amounts falling due within one year: |           |           |          |          |
| Trade debtors                        | 6,323,701 | 5,930,151 | 32,093   | 38,803   |
| Other debtors                        | 139,525   | 133,175   | -        | -        |
| Directors' current accounts          | 12,172    | 17,493    | 12,172   | 17,493   |
| Corporation tax                      | 376       | 376       | 376      | 376      |
| VAT                                  | -         | 321,901   | 9,730    | 2,059    |
| Deferred tax asset                   | 98,491    | 35,823    | 25,205   | 800      |
| Prepayments and accrued income       | 172,686   | 84,266    | 12,727   | 8,997    |
|                                      | 6,746,951 | 6,523,185 | 92,303   | 68,528   |

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# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2014

#### 12. **DEBTORS** - continued

|   | Gr        | oup       | Com         | pany     |
|---|-----------|-----------|-------------|----------|
|   | 31.12.14  | 31.12.13  | 31.12.14    | 31.12.13 |
|   | £         | £         | £           | £        |
| Amounts falling due after more than one year: |           |           |             |          |
| Trade debtors                                 | 604,794   | 742,549   | -           | -        |
| Amounts owed by group undertakings            |           |           |             | 23,251   |
|   | 604,794   | 742,549   | -           | 23,251   |
|   |           |           | <del></del> |          |
| Aggregate amounts                             | 7,351,745 | 7,265,734 | 92,303      | 91,779   |
| • .   |           |           |             |          |
| Deferred tax asset                            |           |           |             |          |
|   | Gr        | oup       | Com         | pany     |
|   | 31.12.14  | 31.12.13  | 31.12.14    | 31.12.13 |
|   | £         | £         | £           | £        |
| Accelerated capital allowances                | 98,491    | 35,823    | 25,205      | 800      |
|   |           |           |             |          |

## 13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

|                                       | Group     |           | Company  |          |
|---------------------------------------|-----------|-----------|----------|----------|
|                                       | 31.12.14  | 31.12.13  | 31.12.14 | 31.12.13 |
|                                       | £         | £         | £        | £        |
| Hire purchase contracts (see note 15) | 73,746    | 95,504    | -        | -        |
| Trade creditors                       | 710,918   | 742,621   | 98,827   | 91       |
| Subcontractor creditors               | 5,708,534 | 6,039,933 | -        | -        |
| Corporation tax                       | 54,096    | 96,811    | -        | -        |
| Other taxes and social                |           |           |          |          |
| security                              | 153,620   | 209,169   | 389      | 343      |
| VAT                                   | 40,747    | -         | -        | -        |
| Other creditors                       | 35,084    | 19,635    | 4,546    | 4,047    |
| Directors' current accounts           | 500       | -         | 500      | -        |
| Accruals and deferred income          | 544,390   | 404,451   | 34,125   | 33,775   |
|                                       | 7,321,635 | 7,608,124 | 138,387  | 38,256   |

# 14. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

|                                       | Group     |           | Company  |          |
|---------------------------------------|-----------|-----------|----------|----------|
|                                       | 31.12.14  | 31.12.13  | 31.12.14 | 31.12.13 |
|                                       | £         | £         | £        | £        |
| Hire purchase contracts (see note 15) | 17,179    | 35,431    | -        | -        |
| Subcontractor creditor                | 1,291,094 | 1,038,308 | -        | -        |
| Amounts owed to group undertakings    | <u>-</u>  |           | 89,428   |          |
|                                       | 1,308,273 | 1,073,739 | 89,428   | -        |
|                                       |           |           |          |          |

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2014

#### 15. OBLIGATIONS UNDER HIRE PURCHASE CONTRACTS

| •                            | Hire purch | ase contracts |
|------------------------------|------------|---------------|
|                              | 31.12.14   | 31.12.13      |
|                              | £          | £             |
| Gross obligations repayable: |            | •             |
| Within one year              | 79,660     | 102,824       |
| Between one and five years   | 19,042     | 37,988        |
| ·                            | 98,702     | 140,812       |
| Finance charges repayable:   |            |               |
| Within one year              | 5,914      | 7,320         |
| Between one and five years   | 1,863      | 2,557         |
|                              | 7,777      | 9,877         |
|                              |            | <del></del>   |
| Net obligations repayable:   |            |               |
| Within one year              | 73,746     | 95,504        |
| Between one and five years   | 17,179     | 35,431        |
| *                            | 90,925     | 130,935       |
|                              |            |               |

#### 16. SECURED DEBTS

The following secured debts are included within creditors:

|                         | Gre      | oup      |
|-------------------------|----------|----------|
|                         | 31.12.14 | 31.12.13 |
| •                       | £        | £        |
| Hire purchase contracts | 90,925   | 130,935  |
|                         | ====     | ====     |

Hire purchase contract and finance lease liabilities are secured on the assets to which they relate.

# 17. **DEFERRED TAX**

| G | ro | u | p |
|---|----|---|---|
|   |    |   |   |

| Group   | £                 |
|---|-------------------|
| Balance at 1 January 2014  Movement in year:- | (35,823)          |
| Accelerated capital allowances                | (62,668)          |
| Balance at 31 December 2014                   | (98,491)<br>===== |
| Company                                       |                   |
| Balance at 1 January 2014                     | £<br>(800)        |
| Movement in year:-                            | (000)             |
| Accelerated capital allowances                | (24,405)          |
| Balance at 31 December 2014                   | (25,205)          |
|   |                   |

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2014

#### 17. DEFERRED TAX - continued

The recovery of the deferred tax asset is dependent on future taxable profits in excess of the deferred capital allowances at the balance sheet date.

#### 18. CALLED UP SHARE CAPITAL

| Allotted, issu | ued and fully paid:                    |                   |               |               |
|----------------|--|-------------------|---------------|---------------|
| Number:        | Class:                                 | Nominal<br>value: | 31.12.14<br>£ | 31:12.13<br>£ |
| 7,850          | 'A' Ordinary                           | £1                | 7,850         | 7,850         |
| 77             | 'B' Ordinary                           | £1                | 77            | -             |
| (31.12.13 - 1  | —————————————————————————————————————— |                   |               |               |
|                |  |                   |               |               |
|                |  |                   | 7,927         | 7,850         |
|                |  |                   | ===           | ==            |
| Allotted and   | issued:                                |                   |               |               |
| Number:        | Class:                                 | Nominal           | 31.12.14      | 31.12.13      |
|                |  | value:            | £             | £             |
| 77             | Share capital 2                        | £1                | 77            | -             |
| (31.12.13 - 1  | -                                      |                   |               |               |
| (51.12.15 - 1  |  |                   | =====         | ====          |

Shares were issued during the year as follows:

As a bonus out of reserves 77 'B' Ordinary shares of £1

#### 19. **RESERVES**

#### Group

| •                     | Profit and loss account £ | Investment revaluation reserve | Consolidation reserve | Totals<br>£ |
|-----------------------|---------------------------|--------------------------------|-----------------------|-------------|
| At 1 January 2014     | 3,555,023                 | -                              | 474,721               | 4,029,744   |
| Profit for the year   | 154,895                   |                                |                       | 154,895     |
| Dividends             | (130,000)                 |                                |                       | (130,000)   |
| Bonus share issue     | (77)                      | -                              | -                     | (77)        |
| Revaluation of assets |                           | (227,470)                      |                       | (227,470)   |
| At 31 December 2014   | 3,579,841                 | (227,470)                      | 474,721               | 3,827,092   |
|                       |                           |                                |                       |             |

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2014

#### 19. RESERVES - continued

#### Company

| Profit<br>and loss<br>account<br>£ | Investment revaluation reserve                                      | Totals<br>£  |
|------------------------------------|---|--|
| 2,084,333                          | -   | 2,084,333  |
| 2,797                              |   | 2,797  |
| (130,000)                          |   | (130,000)  |
| (77)                               | -   | (77)   |
|                                    | (227,470)   | (227,470)  |
| 1,957,053                          | (227,470)   | 1,729,583  |
|                                    | and loss<br>account<br>£<br>2,084,333<br>2,797<br>(130,000)<br>(77) | and loss account reserve £ £  2,084,333 - 2,797 (130,000) (77) - (227,470) |

#### 20. RELATED PARTY DISCLOSURES

As at the year end, the director's loan account within the group for R S Blake, a director of the parent company, was £500 (2013 - £167 in debit from him) in credit to him.

As at the year end, the director's loan account within the group for R A Blake, a director of the parent company, was £Nil (2013 - £12,484 in debit from him).

As at the year end, the director's loan account within the group for N R Blake, a director of the parent company, was £12,172 (2013 - £4,842) in debit from him. N R Blake was loaned £12,000 in July 2014, with an interest rate of 3.75%. The loan is due to be repaid by September 2015.

As at the year end, the loan account within the group for L Blake, the spouse of the parent company director R S Blake, was £53,175 (2013 - £133,175) in debit from her.

During the year, the group made sales to Westover Building Consultants LLP totalling £3,090 (2013 - £4,224). The LLP is a related entity by the virtue of the fact that the directors of the parent company R S Blake, R A Blake and N R Blake are common partners of the LLP. The group also made purchases totalling £415,434 (2013 - £423,440) from the LLP. As at the year end the group owed £68,065 (2013 - £10,097 was owed) to Westover Building Consultants LLP.

During the year, the group made a loan to The Blake Family SIPP of £110,000. £82,225 was still owing at year end. The loan was made on a commercial basis with an interest rate of 3.75% and a 1% lending fee. The loan term is one year from Aug 2014 and is to be repaid in 4 equal payments.

#### 21. ULTIMATE CONTROLLING PARTY

The ultimate controlling party of the group is considered to be R S Blake due to his majority equity holding in the parent company.

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2014

# 22. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

| Group  |           |               |
|--|-----------|---------------|
|  | 31.12.14  | 31.12.13      |
|  | £         | £             |
| Profit for the financial year                                | 154,895   | 244,462       |
| Dividends  | (130,000) |               |
|  | 24,895    | 244,462       |
| Other recognised gains and losses relating to the year (net) | (227,470) | ,             |
| 0 mo ) em (mo)   |           | <del></del> . |
| Net (reduction)/addition to shareholders' funds              | (202,575) | 244,462       |
| Opening shareholders' funds                                  | 4,037,594 | 3,793,132     |
| Closing shareholders' funds                                  | 3,835,019 | 4,037,594     |
| Company  | 31.12.14  | 31.12.13      |
|  | £         | £             |
| Profit for the financial year                                | 2,797     | 123,050       |
| Dividends  | (130,000) | <u> </u>      |
|  | (127,203) | 123,050       |
| Other recognised gains and losses relating to the year (net) | (227,470) | · •           |
| Net (reduction)/addition to shareholders' funds              | (354,673) | 123,050       |
| Opening shareholders' funds                                  | 2,092,183 | 1,969,133     |
| Closing shareholders' funds                                  | 1,737,510 | 2,092,183     |