# TURNBUIL & ASSER (HOLDINGS) LIMITED AND ITS SUBSIDIARY COMPANIES

DIRECTORS! REPORT

AND

ACCOUNTS

Year ended 31st January 1982

MacIntyre Hudson Chartered Accountants 22 Chancery Lane London, WC2A 1LL



TURNBULL & ASSER (HOLDINGS) LIMITED AND ITS SUBSIDIARY COMPANIES

REPORT OF THE DIRECTORS

Year ended 31st January 1982

#### DIRECTORS

The following were directors during the year :

Kenneth T. Williams Anthony F. H. Carlisle Gavin F. Casey

#### ACTIVITIES AND STATE OF AFFAIRS

The company continues to act as holding company of a group which trades as shirtmakers and clothiers.

In the directors' view the state of the company's affairs is satisfactory.

#### APPROPRIATIONS

The year's results are set out in the accounts which follow. A dividend of 125% is proposed by the Board.

#### DIRECTORS' INTERESTS

The directors held the following shares in the company:

	31.1.82	31.1.81
K. T. Williams	38,350	38,350
A. F. H. Carlisle	7,100	7,100
G. F. Casey	_	

#### FIXED ASSETS

During 1981/82 subsidiary companies acquired plant, machinery and vehicles costing £66,707. A further £3,590 was expended on improving freehold premises.

The directors are unable to give an exact market value of the group's freehold properties, but are of the opinion that it is greater than book value. In the opinion of the directors the cost of professional valuation is not justified.

#### EVENTS SINCE THE END OF THE YEAR

The group acquired the trading assets of the well known shirtmakers, Messrs. T. Hodgkinson, in April 1982.

#### OTHER MATTERS

The company is a close company as defined for taxation purposes.

The average number of persons employed by the group during the year was 410, and their aggregate remuneration was £1,427,760.

#### AUDITORS

Messrs. MacIntyre Hudson have signified their willingness to continue in office and a resolution proposing their re-appointment as Auditors of the company, at a fee to be fixed by the directors, will be submitted to the Annual General Meeting.

71/72, Jermyn Street, London, SW1.

By order of the Board,

A. F. H. Carlisle,

Secretary.

2nd September 1982

# TURNBULL & ASSER (HOLDINGS) LIMITED AND ITS SUBSIDIARY COMPANIES

# CONSOLIDATED BALANCE SETET

31st January 1982

	Note	S	£	1982	£		£	1981	£
FIXED ASSETS	1				334,342		·		295,268
INVESTMENT IN SUBSIDIARY NOT CONSOLIDATED					1,304				1,304
CURRENT ASSETS									,,
Stock Debtors Tax recoverable Fank and cash balances	2		1,749,581 409,774 13,887 424,234				1,586,285 408,212 16,316 200,242		
		£	2,597,476			£	2,211,055		
CURRENT LIABILITIES									
Creditors Taxation Current instalment of	2		501,104 61,300				384,191 4,545		
loan repayment Bank overdraft Due to affiliated company Proposed dividend	3		30,000 235,330 67,518 37,750				40,000 148,823 55,549 32,957		
		£	933,002	ž		£	666,065		
Net current assets				1,6	64,474			1,	544,990
				2,0	00,120			1,	841,562
OTHER LIABILITIES									
Deferred taxation Medium term liabilities	2 3		54,464 85,000				40,312 115,000		
				1	39,464			·	155,312
NET ASSETS				£ 1,8	60,656			£ 1,	686,250
Represented by :									
SHARE CAPITAL	4			;	30,200				30,200
RESERVE ARISING ON CONSOLIDATION	DM ,			15	53,230			:	150,187
RETAINED PROFITS .				1,6	73,562			1,	503,676
SHAREHOLDERS! INTERESTS				1,8	56,992			1,6	684,063
MINORITY INTEREST					3,664				2,187
W	_	===	7	€ 1,86	60,656			£ 1,6	686,250
La m. On	1	_	_					-	
Directors: K. T.	WILL	CAM	is		A. 1	ŗ.	H. CARLISI	Œ	

2nd September 1982

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# TURNBULL & ASSER (HOLDINGS) LIMITED AND ITS SUBSIDIARY COMPANIES

## CONSOLIDATED PROFIT AND LOSS ACCOUNT

Year ended 31st January 1982

	Notes	£	L982 £	£	£ 98]
GROUP PROFIT BEFORE TAXATION	7		289,702		186,753
TAXATION  DEFERRED TAXATION RELEASED  TAXATION CHARGE/(CREDIT)	2		77,007		14,698 (395,824) (381,126)
GROUP PROFIT AFTER TAXATION BEFORE EXTRAORDINARY ITEMS			212,695		567,879
MINORITY SHARE OF PROFIT/(LOSS)			( <u>905)</u> 211,790		6,155 574,034
EXTRAORDINARY ITEMS					
Amount written off cost of shares in subsidiary				12,728	
Less: Surplus on disposal of freehold property less tax	,			2,912	9 <b>,</b> 816
GROUP PROFIT AFTER TAXATION AND EXTRAORDINARY ITEMS			211,790		564,218
DIVIDEND PAYABLE	8		37,750		32,957
GROUP RETAINED PROFIT FOR YEAR	6				
Retained by holding company Retained by subsidiaries		8,868 165,172	£ 174,040	6,070 525,191	£ 531,261
EARNINGS					
Per 10p ordinary share (1981 figure excludes the release of deferred taxation)			71.45p		59.01p

## BALANCE SHEET

31st January 1982

	Notes	£	1982 £	£	1981 £
INVESTMENTS IN SUBSIDIARIES - At cost	5		373,439		373,439
DUE FROM SUBSIDIARIES			177,008		136,068
			550,447		509,507
CURRENT ASSETS					•
Advance Corporation Tax recoverable Debtors Due from Trustees of The Turnbull & Asser (Holdings) Trust Cash at bank	2	4,788 5,500 1,060 11,348		2,429 4,787 7,400 1,419 £ 16,035	
CURRENT LIABILITIES					
Creditors Due to directors Taxation Proposed dividend Advance Corporation Tax payable		20,183 8,193 1,000 37,750 14,124 81,250		16,153 3,880 875 32,957 ————————————————————————————————————	
Net current liabilities			(69,902) £ 480,545	<u> </u>	( 37,830) £ 471,677
SHAREHOLDERS! INTERESTS					
SHARE CAPITAL SHARE PREMIUM ACCOUNT RETAINED PROFIT	4		30,200 320,741 129,604 £ 480,545		30,200 320,741 120,736 471,677

K. T. WILLIAMS

2nd September 1982

#### AND ITS SUBSIDIARY COMPANIES

Year ended 31st January 1982

#### STATEMENT OF ACCOUNTING POLICIES

The principal accounting policies which are adopted in the preparation of the group accounts are set out below.

#### A. BASIS OF CONSOLIDATION

The consolidated accounts include the accounts of the company and all its subsidiaries with the exception of Hampton Bros. (New Cross) Limited. The cost of acquisition of Hampton Bros. (New Cross) Limited has been fully written down, and it has not traded since its acquisition by the group. In these circumstances, the aforesaid company has not been consolidated as the amounts involved are not material.

The accounts of all subsidiary companies which have been consolidated are made up to 31st January 1982.

## B. DEPRECIATION

Depreciation is calculated to write off the cost of assets in equal instalments on the following bases:

Freehold property
Short leases
Over the unexpired period of the lease
Fixtures, fittings and plant
Vehicles
Over the unexpired period of the lease
10% of cost per annum
20% of cost per annum

Insofar as depreciation has not been provided on freehold property the group has not complied with the Statement of Standard Accounting Practice No. 12. In the opinion of the directors, the amounts involved are not material.

### C. DEFERRED TAXATION

Provision is made in full for taxation deferred by capital allowances.

#### D. STOCKS AND WORK-IN-PROGRESS

Stocks are valued at the lower of cost and net realisable value on bases consistent with those adopted in previous years.

Work in progress is valued at cost of direct materials, labour and a proportion of production overheads.

#### E. FOREIGN CURRENCY

All assets, liabilities, turnover and profits or losses expressed in currencies other than Sterling, are translated to Sterling at rates of exchange ruling at the end of the financial year.

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## AND ITS SUBSIDIARY COMPANIES

Year ended 31st January 1982

## NOTES TO ACCOUNTS

1. FIXED ASSETS : GROUP		Short	Fixtures, Fittings,	
	Freehold	Leasehold	Plant and	
	Property	Premises	Vehicles	Total
Cost :	£ rober of	£ T.GIIITBG2	£	£
Opening total	170,701	10,542	270,967	452,210
Exchange variation	170,701	10,742	8,688	8,688
Additions	3,590		66,707	70,297
Disposals	7,770	_	( 10,365)	(10,365)
DISTOCHER			( 10,000)	( 200, 200)
Closing total	€ 174,291	£ 10,542	£ 335,997	£ 520,830
<b>-</b>		***************************************		<del>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</del>
Depreciation :				
Opening total	1,000	9,542	146,400	156,942
Exchange variation	~	-	1,773	1,773
Provision	_	1,000	36,138	37,138
Disposals	***************************************		(9,365)	( 9,365)
Closing total	£ 1,000	€ 10,542	£ 174,946	£ 186,488
			<del></del>	
Net book values :				
At 31st January 1982	£ 173,291	£ –	£ 161,051	£ 334,342
		<del></del>		
At 31st January 1981	£ 169,701	€ 1,000	£ 124,567	£ 295,268

A subsidiary company owned the lease of 23 Bury Street for the period to 25th December 1981. Negotiations for the renewal of the lease for a further 25 years to 5th January 2007 are currently in progress.

2. TAXATION	1982 £	1981 £
a) Balance Sheet - Current Assets Corporation Tax recoverable Advance Corporation Tax carried forward	13,887	13,887
as recoverable	_	2,429
	£ 13,887	£ 16,316
b) Balance Sheet - Current Liabilities Corporation Tax - payable 1.11.82 or later - payable currently Deduct: Advance Corporation Tax Advance Corporation Tax	59,172 2,129 (14,125) 14,124	16,255 ( 11,710)
. \ To Tours Chart To Come d Marrotii an	£ 61,300	£ 4,545
<ul> <li>c) Balance Sheet - Deferred Taxation</li> <li>Opening balance</li> <li>Adjustments for the year:</li> </ul>	40,312	422,558
Capital allowances Provision for stock relief no longer required	14,152	13,578 (395,824)
Closing balance	€ 54,464	£ 40,312

#### AND ITS SUBSIDIARY COMPANIES

Year ended 31st January 1982

## NOTES TO ACCOUNTS (continued)

2. TAXATION (continued)	1982 £	1981 £
d) Profit and Loss Account U.K. Corporation Tax has been provided for at rates between 40% and 52% as follows:		
Taxation on the year's profits	59,172	16,255
Payable/(recoverable) in respect of prior year Loss relief on chargeable gain Deferred Tax adjustment	3,683 - 14,152	( 13,887) ( 1,248) 13,578
·	77,007	14,698
Release of deferred taxation provision in respect of stock appreciation relief		(395,824)
	£ 77,007	£(381,126)

The 1982 charge has been reduced by £47,706 in respect of stock relief.

MEDIUM TERM LIABILITIES	1982 £	1981 £
Loan repayable by equal annual instalments of £30,000	£ 85,000	£ 115,000

The loans and bank overdrafts are secured by charges over the group's freehold properties.

The company has issued a guarantee in favour of one of Turnbull and Asser Limited subsidiary companies to the extent of £25,000. That company's overdraft at 31st January 1982 stood at £20,766 (1981: £20,156).

4. SHARE CAPITAL	1982 £	1981 £
Authorised, issued and fully paid 302,000 Ordinary shares of 10p each	£ 30,200	£ 30,200

## 5. SUBSIDIARY COMPANIES

Shareholdings in subsidiary companies, expressed as a percentage of issued shares, are as follows:

Name of Subsidiary	Held by Turnbull & Asser (Holdings) , Limited	Held by Subsidiaries	Country of Incorporation
Turnbull and Asser Ltd.	100%	-	England
Eagle Shirt Co. (London) Ltd.	55%	45%	England
Hawes and Curtis Ltd.	•••	100%	England
Hawes & Curtis (Tailors) Ltd.	<del>-</del>	100%	England
Caldwell Young and Co. Ltd.	_	100%	Scotland
Lansdowne Leather Goods Ltd.	_	100%	England
Hampton Bros. (New Cross) Ltd.	<del>.</del> –	100%	England
James Drew Ltd.	-	100%	England
Turnbull and Asser (Ontario)	Ltd. →	51%	Canada

## AND ITS SUBSIDIARY COMPANIES

Year ended 31st January 1982

NOTES	TO	ACCOUNTS (	(continued)
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6. GROUP REVENUE RESERVES	1982 £	1981 £
At 1st February Exchange variation Retained profit for year:	1,503,676 ( 4,154) 8,868	971,051 1,364 6,070
Holding company Subsidiaries	165,172	525,191
At 31st January	£ 1,673,562	£ 1,503,676
7. GROUP PROFIT BEFORE TAXATION		
a) Group turnover for the year (excluding intra-group transactions)	£ 3,640,914	£ 3,100,754
b) The following items were charged in arriving at group profit before taxation:		
Depreciation and amortisation Auditors' remuneration Amount written off investment in	£ 32,551 £ 5,500	£ 29,071 £ 5,100
in subsidiary company Plant hire	£ – £ 494	£ 1,400 £ 168
Loan interest payable Bank interest payable	£ 18,850 £ 15,943	£ 16,548 £ 40,347
Bank interest receivable	£ 16,620	£ 26,144
Directors' emoluments:		
Salaries and commission	£ 48,404	£ 49,596
Superannuation contributions Estimated benefits	£ 1,918 £ 800	£ 1,894 £ 800
Chairman and highest paid director	£ 29,251	£ 29,846
The number of directors in each category of remuneration was as follows:		41
£ 1 - £ 5,000	1	2
£ 5,001 - £10,000 £10,001 - £15,000	<del>-</del>	x
£10,001 - £15,000 £15,001 - £20,000 £25,001 - £30,000	1 1	1
8. DIVIDENDS		
$12\frac{1}{2}$ p (1981 : $12\frac{1}{2}$ p) per share Less amounts waived	37,750 	37,750 4,793
	£ 37,750	£ 32,957

## GROUP MOVEMENT OF FUNDS

Year ended 31st January 1982

	1982		1981	
	£	£	£	£
SOURCE OF FUNDS				
Group profit before taxation		289,702		186,753
Adjustment for items not involving the movement of funds:				
Depreciation and amortisation Loss/(profit) on disposal of fixed assets Amount written off investment in a subsidiary company Exchange variation	37 <b>,</b> 138 700		29,071 ( 67)	
	700		1,400	
	( 7,455)		1,361	
Formation expenses written off	<del>-</del>	30,383	( 160)	31,605
TOTAL GENERATED BY OPERATIONS		320,085		218,358
		<b>y</b> =1,1		
FUNDS FROM OTHER SOURCES			. (07	
Disposal of fixed assets - proceeds Issue of shares in a subsidiary	300 -		9,605 2	
issue of shares in a substatory		300	- <del></del>	9,607
		320 <b>,</b> 385		227,965
APPLICATION OF FUNDS				
Purchase of investment			2 32,994	
Dividends paid Tax paid	32,957 3,670		204,052	× .
Purchase of fixed assets	70,297	106,924	62,678	299,726
		£ 213,461		£( 71,761)
		=======================================		
				1
INCREASE/DECREASE IN WORKING CAPITAL	4		100 ATT	1
Stock and work in progress Debtors	163,296 1,562		172,417 ( 28,052)	1
Creditors	(116,913) (11,969)		( 43,664) 7,825	•
Due to affiliated company		35,976		108,526
Movement of net liquid funds :				1
Cash - increase/decrease	223,992		(120,799)	
Bank overdraft - increase/ decrease	(86,507)		63,080	
Long term liabilities - decrease/increase	40,000		(122,568)	
decrass, Thorsese		177,485		(180,287)
		€ 213,461		£( 71,761)

REPORT OF THE AUDITORS

TO THE MEMBERS OF

TURNBULL & ASSER (HOLDINGS) LIMITED

We have audited the accounts and accounting policies stated therein, set out on pages 2 to 9, which have been prepared under the historical cost convention. Our audit was conducted in accordance with approved Auditing Standards.

In our opinion these accounts give, under the accounting convention stated above and so far as concerns the members of the holding company, a true and fair view of the state of the company's financial affairs at 31st January 1982 and of the results and movement of funds for the year then ended and comply with the Companies Acts 1948 to 1981.

22, Chancery Lane, London, WC2A 1LL. MacIntyre Hudson,

2nd September 1982

Chartered Accountants.