DIRECTORS' REPORT AND
ACCOUNTS
YEAR ENDED
31st JANUARY, 1974

MacINTYRE HUDSON & CO. Chartered Accountants Craig's Court House, 25, Whitehall, London. S.W.l. AND ITS SUBSIDIARY COMPANIES

REPORT OF THE DIRECTORS

YEAR ENDED 31st JANUARY 1974

The directors submit their Annual Report, together with the audited accounts for the year ended 31st January, 1974.

DIRECTORS

The foll wing were directors during the year :-

Mr. R.F. Clark - Chairman and Managing Director.

Mr. K.T. Williams

Mr. G.A. Smith

Mr. A. Arnold (appointed Director with effect from 30th July 1973)

It is with regret that we must record the death of our Chairman and Managing Director, Mr. R.F. Clark on 14th May, 1974.

ACTIVITIES AND STATE OF AFFAIRS

The company continues to act as holding company of a group which trade as Shirtmakers and Hosiers together with the sale of Gentlemens' high-class clothing.

During the year the company acquired the remaining 55% of the Issued Share Capital of Eagle Shirt Company (London) Limited. A subsidiary company had acquired the initial 45% during 1971. The purchase was financed partly in cash and partly by an issue of Ordinary Shares in Turnbull & Asser (Holdings) Limited.

Under an agreement dated 31st January, 1974, a subsidiary company contracted to acquire the whole of the Issued Share Capital of Hawes and Curtis (Tailors) Limited. The group Consolidated Balance Sheet includes the Balance Sheet figures of "Tailors" but its results for the period ended 31st January, 1974, have been excluded from the group Consolidated Profit and Loss Account.

APPROPRIATIONS

The year's results are set out in the accounts which follow. A dividend of £15,176 is proposed by the board.

DIRECTORS INTERESTS

The directors held the following shares in the company:-

	At 31. 1.74	At 31. 1.73
Mr. R.F. Clark	55,000	54,957
Mr. K.T. Williams	28,000	27,903
Mr. G.A. Smith	None	None
Mr. A. Arnold	22,700	None

FIXED ASSETS

The directors are unable to give an exact market value of the Freehold Property but are of the opinion that it is not less than book value.

OTHER MATTERS

Of the group's total sales of £1,098,847, £117,468 were export sales. In addition export commission of £11,382 was earned.

The average number of persons employed by the group during the year was 275 and their aggregate renumeration was £285,933.

AUDITORS

Messrs. MacIntyre Hudson & Co., have expressed their willingness to continue in office.

By order of the board,

A.F.H. Carlisle,

Secretary.

71/72 Jermyn Street, London. S.W.l.

TURNBULL & ASSER (HOLDINGS) LIMITED AND ITS SUBSIDIARY COMPANIES
CONSOLIDATED BALANCE SHEET
AT 31st JANUARY 1974

	Notes	31. 1.74		31.	1.73
		£	£	£	£
FIXED ASSETS	1		113,060	•	53,711
GROUP COMPANY	2		-	×	35,000
CURRENT ASSETS Stock and Work in Progress Purchase Tax Debtors and repayments Cash and Bank Balances	3	335,194 124,977 92,162 £ 552,333		166,316 13,538 86,578 32,997	
Deduct:					
CURRENT LIABILITIES Bank Overdraft Creditors and Accrued Expenses Due to Directors Corporation Tax Proposed Dividend	4	25,715 181,941 37,155 107,837 15,176		53,189 31,842 63,614 14,644	
NET CURRENT ASSETS		£ 367,824	184,509	£ 163,289	136,140 224,851
Deduct:			277,507		224,032
Long-term Liability Deferred Taxation	5 4	25,935 15,486 	41,421 256,148	2,027 9,599 ———	11,626
SHAREHOLDERS' INTERESTS					
SHARE CAPITAL	6		30,200		27,896
RESERVE ARISING ON CONSOLIDATION			133,560		146,161
PROFIT AND LOSS ACCOUNT			92,388		39,168
		£	256,148	£	213,225

DIRECTORS & K.T. WILLIAMS A. ARNOLD

TURNBULL & ASSER (HOLDINGS) LIMITED BALANCE SHEFT AT 31st JANUARY 1974

	Notes	31, 1,74		31, 1,73	
		£	£	٤	£
SUBSIDIARY COMPANIES (Incorporated in England) Cost of Shares	2				
Turnbull and Asser Limited (100% of Eagle Shirt Company (London) Limit	wned) ed		348,677		348,677
	(55% owned)		24,762		310
Due from Subsidiary Companies			373,439 20,252		348,677 14,646
P. 1			393,691		363,323
Deduct:					
DUE TO DIRECTORS		3,250		•	
PROPOSED DIVIDEND		15,176	18,426	14,644	14,644
		3.	375,265	£	348,679
SHAREHOLDERS! INTERESTS					
SHARE CAPITAL	6		30,200		27,896
SHARE PREMIUM ACCOUNT Balance at 1st February 1973 Deduct: Utilised for Bonus Issue		320,783			
of Shares		42	320,741		320,783
PROFIT AND LOSS ACCOUNT			24,324		-
		£	375,265	£	348,679

DIRECTORS : K.T. WILLIAMS A. ARNOLD

We certify that the above Balance Sheet is a true copy of the balance sheet laid before the Company in general meeting during the period to which this return relates (including every document required by law to be annexed to the Balance Sheet) and that the annexed Report of the Directors, Report of the Auditors, Consolidated Balance Sheet, Consolidated Profit and Loss Account, and Profit and Loss Account (together with the Notes thereto) are true copies of those accompanying such Balance Sheet.

MM Chil Secretary

TURNBULL & ASSER (HOLDINGS) LIMITED AND ITS SUBSIDIARY COMPANIES
CONSOLIDATED PROFIT AND LOSS ACCOUNT YEAR ENDED 31st JANUARY 1974

	Notes	1974		1973		
		£	£	£		£
GROUP NET PROFIT BEFORE TAXATION	8		121,324		.l	93,911
TAXATION	4		60,593		4	40,099
GROUP NET PROFIT AFTER TAXATION			60,731			53,812
Deduct: Profits of Subsidiary Comp	anies	•	63,981		•	53,812
			(3,250)			=
Dividends Receivable from Subsidiary Companies		42,750		14,644		
Dividend Payable		15,176	27,574	14,644		P4
		*	24,324			tel
Subsidiary Companies Balances brought forward	* P	39,168) Me		
Previous Associated, now Subsidiar Company balance brought forward Profits of Subsidiary Companies	У	7,665 63,981		53,812		
		110,814		53,812		
Deduct: Dividends Payable to Holding Compa	ny	42,750	68,064	14,644		39,168
GROUP BALANCE CARRIED FORWARD			£ 92,388		£ =	39,168

TURNBULL & ASSER (HOLDINGS) LIMITED AND ITS SUBSIDIARY COMPANIES

ACCOUNTING POLICIES

Accounting Policies are described under the appropriate headings in these accounts

NOTES TO ACCOUNTS

1	FIXED ASSETS : Group	Freehold Property	Leasehold Premises (Short leases)	Fixtures & Fittings, Plant and Vehicles	Total
	Cost As at 1st February 1973 adjusted for new subsidiaries Additions	18,085 25,935	12,942	116,424 16,026	
	As at 31st January 1974	£ 44,020	£ 12,942	£ 132,450	189,412
	Depreciation As at 1st February 1973 adjusted for new subsidiaries Charge for the year	-	2,688 1,533	60,709 11,422	
	As at 31st January 1974		£ 4,221	£ 72,131	76,352
	Net Book Value	£ 44,020	£ 8,721	£ 60,319	£ 113,060

Depreciation is calculated by equal annual instalments over the expected lives

No depreciation is provided in respect of freehold property as, in the directors' opinion, its market value is not less than book value. A subsidiary company owns the lease of 23 Bury Street, for the period to 25th December, 1981.

2 GROUP COMPANY

The item in the Balance Sheet at 31st January, 1973, was the cost of shares in and an amount owing by Eagle Shirt Company (London) Ltd., of which company a subsidiary owned 45%. During the year Eagle has become a whollyowned member of the group and its accounts are included in the Consolidated figures.

3 STOCK has been valued at the lower of cost and net realisable value. WORK IN PROGRESS has been valued at the cost of direct materials and labour with no addition for overheads.

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4	CORPORATION TAX (a) Balance Sheet - Current Liabilities Corporation Tax - payable 1.11.74 or later Deduct : Advance Corporation Tax	1974 £ 59,581 6,560	1973 £ 32,212
	Corporation Tax - payable currently	53,021 54,816	32,212 31,402
		£ 107,837	£ 63,614
	(b) Balance Sheet - Deferred Taxation The provision for deferred taxation comprises capital allowances.	taxation de	ferred by
	At 1st February 1973 Additional Provision	9,599 5,887	2,160 7,439
		£ 15,486	£ 9,599
	(c) Profit and Loss Account Corporation Tax has been provided for at the composite rate of 50% (40%) as follows:- Taxation on the year's profits Deferred taxation adjustment Transitional charge Adjustment relating to previous year Tax attributable to U.K. dividend received	57,614 5,887 (3,240) 332 £ 60,593	32,212 7,439 1,046 (593) - 40,099
5	LONG TERM LIABILITY Secured on part of the Freehold Property	£ 25,935	£ 2,027
6	SHARE CAPITAL Authorised, Issued and Fully Paid 302,000 Ordinary Shares of 10p each	1974 £ £ 30,200	1973 £ £ 27,896

During the year the Authorised Share Capital was increased from £30,000 to £30,200.

420 Ordinary Shares of 10p each were issued fully-paid as a bonus issue out of Share Premium Account.

7 CAPITAL COMMITMENTS

At 31st January 1974, the board had authorised further capital expenditure of £6,500 for completion of extension to Freehold Property.

^{22,624} Ordinary Shares of 10p each were issued fully-paid as part consideration for the purchase of 55% of the Issued Share Capital of Eagle Shirt Company (London) Limited.

8

GROUP NET PROFIT BEFORE TAXATION	1974 £	1973 £
(a) Group Turnover for the year	1,098,847	730,993
(b) The following items were charged in arriving before taxation	at group net	profit
Depreciation Auditors Remuneration Amount written off investment in a	12,599 871	9,371 566
Subsidiary Company Loan and Hire Purchase Interest payable Bank Interest payable	1,400 1,038 3,017	1,400 634 2,311
Bank Interest receivable	512	699
Directors Emoluments Salaries & Commission Superannuation Contributions Benefits	37,645 151 450	26,930 66 2.0
Chairman's Remuneration	10,150	17,572
Highest paid Director	12,985	17,572
The number of directors in each category of remuneration was as follows:-		
£ 0 - £ 2,500 £ 7,501 - £10,000 £10,001 - £12,500 £12,501 - £15,000 £17,501 - £20,000	1 - 2 1 -	1

⁽c) The accounts of all subsidiary companies are made up to 31st January, 1974, but in one case the accounts are for a ten-month period to that date. No profits have been included in respect of Hawes & Curtis (Tailors) Limited.

TURNBULL & ASSER (HOLDINGS) LIMITED PROFIT AND LOSS ACCOUNT
YEAR ENDED 31st JANUARY 1974

			Period fr to 31	om 16,8,72 ,1,73
Dividends Receivable from Subsidiary Companies		42,750		14,644
Deduct:				
Directors' Remuneration	3,250		***	
Proposed Dividend	15,176	18,426	14,644	14,644
Balance carried forward		£ 24,324		£ -

Note: The Company has released Advance Corporation Tax to a Subsidiary Company to an amount of £5,231.

AUDITORS' REPORT

TO THE MEMBERS OF

TURNBULL & ASSER (HOLDINGS) LIMITED

In our opinion the accounts set out on pages three to eight together give so far as concerns members of the Parent

Company, a true and fair view of the state of affairs at

31st January, 1974, and of the results for the year ended

on that date and comply with the Companies Acts 1948 and

1967. The accounts of certain subsidiary companies have

been audited by other firms.

Dated 8th July, 1974

MacIntyre Hudson & Co.

London.

Chartered Accountants.