
OMNICOM FINANCE LIMITED

**WRITTEN RESOLUTIONS OF OMNICOM FINANCE LIMITED (THE "COMPANY")
PURSUANT TO S.281 AND PART 13 CHAPTER 2 COMPANIES ACT 2006**

In accordance with Part 13 Chapter 2 Companies Act 2006, the following resolutions were passed as written resolutions on *2nd July* 2019.

SPECIAL RESOLUTION

- 1 That the articles of association attached to these written resolutions ("**Articles**") be adopted as the articles of association of the Company in substitution for, and to the exclusion of, the existing articles of association.

ORDINARY RESOLUTION

- 2 **THAT**, subject to the passing of the Special Resolution at paragraph 1 above, the directors be generally and unconditionally authorised pursuant to s.551 of the Companies Act 2006 to exercise all the powers of the Company to allot:

- up to 180 ordinary shares of £1.00 each in the capital of the Company; and
- up to 20 non-voting ordinary shares of £1.00 each in the capital of the Company,

in each case having the rights and restrictions attached thereto in the Articles and to grant rights to subscribe for, or to convert any security into, the shares in the Company referred to above ("**Relevant Securities**"), for a period expiring (unless previously revoked, varied or renewed) on the date which is five years from the date on which this resolution is passed, but the Company may, before such expiry, make an offer or agreement which would or might require Relevant Securities to be allotted after this authority expires and the directors may allot Relevant Securities in pursuance of such offer or agreement as if this authority had not expired. This authority is in substitution for all previous unutilised authorities given to the directors pursuant to s.551 CA.


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Director/Company Secretary

THURSDAY



LD2 *L8AGS4MX* 25/07/2019 #112
COMPANIES HOUSE

Company no. 01064095

THE COMPANIES ACT 2006

PRIVATE COMPANY LIMITED BY SHARES

ARTICLES OF ASSOCIATION

- of -

OMNICOM FINANCE LIMITED

(Adopted by special resolution passed on 2nd July 2019)

CONTENTS

Article		Page
1	Application of model articles	1
3	<i>Company name</i>	2
5	Unanimous decisions	3
6	Quorum for directors' meetings	3
8	Directors voting and counting in the quorum	3
9	Appointing and removing directors	3
10	<i>Termination of director's appointment</i>	4
11	Directors' remuneration	4
12	Share capital	4
13	All Shares to be fully paid up	4
14	Share Rights	4
15	Powers to issue different classes of share	5
16	Issue of new Shares	5
17	Purchase of own Shares	5
18	Transfer of Shares	5
19	Procedure for declaring dividends	6
20	No interest on distributions	6
21	Quorum for general meetings	6
23	Company seals	7
24	Indemnities, insurance and funding of defence proceedings	7

THE COMPANIES ACT 2006

PRIVATE COMPANY LIMITED BY SHARES

ARTICLES OF ASSOCIATION

- of -

OMNICOM FINANCE LIMITED

(the "Company")

(Adopted by special resolution passed on 2nd July 2019)

1 **Application of model articles**

1.1 The model articles of association for private companies contained in Schedule 1 to The Companies (Model Articles) Regulations 2008 ("Model Articles") as in force at the date of adoption of these Articles shall apply to the Company, save insofar as they are excluded or modified by, or are inconsistent with, the following Articles.

1.2 In these Articles, reference to a particular Model Article is to that article of the Model Articles.

2 **Definitions and interpretation**

2.1 The Model Articles shall apply as if the following paragraph were included in the list of defined terms in Model Article 1:

"**clear days:** in relation to a period of a notice means that period excluding the day when the notice is deemed to be received (or, if earlier, received) and the day of the meeting;"

and as if the following words were deleted from Model Article 41(5):

"(that is, excluding the date of the adjourned meeting and the day on which the notice is given)—".

2.2 In these Articles the following words and expressions have the following meanings:

the Act: the Companies Act 2006;

a Conflict Situation: a situation in which a director has, or can have, a direct or indirect interest that conflicts, or may possibly conflict, with the interests of the Company, including in relation to the exploitation of any property, information or opportunity and regardless of whether the Company could take advantage of the property, information or opportunity itself, but excluding a situation which could not reasonably be regarded as likely to give rise to a conflict of interest (and any reference in this definition to a conflict of interest includes a conflict of interest and duty and a conflict of duties);

the Controlling Shareholder: the holder for the time being of more than one half in nominal value of the issued Ordinary Shares of the Company including (for the

avoidance of doubt) any shares held by a Nominee and any member holding all of the issued Ordinary Shares;

member: a person who is the holder of a Share;

the Nominee: any person holding Shares in the Company as nominee or otherwise on trust for the Controlling Shareholder;

Non-Voting Shares: non-voting ordinary shares of £1.00 each in the capital of the Company;

Non-Voting Shareholders: the members from time to time holding Non-Voting Shares;

Ordinary Shares: voting ordinary shares of £1.00 each in the capital of the Company;

Ordinary Shareholders: the members from time to time holding Ordinary Shares; and

Share: an Ordinary Share and/or a Non-Voting Share.

2.3 Save as expressly provided otherwise in these Articles, words or expressions contained in the Model Articles and in these Articles bear the same meaning as in the Act as in force from time to time. The Model Articles shall apply as if the last paragraph of Model Article 1 (beginning "Unless the context otherwise requires") were deleted.

2.4 In the Model Articles and in these Articles, save in Article 1.1 or as expressly provided otherwise in these Articles, any reference to any statute, statutory provision or subordinate legislation ("Legislation") includes a reference to that Legislation as from time to time amended or re-enacted (whether with or without modification) and any reference to any statute or statutory provision includes any subordinate legislation made under that statute or statutory provision, whether before or after the date of adoption of these Articles, as in force from time to time.

3 **Company name**

3.1 The name of the Company may be changed by:

3.1.1 special resolution of the members; or

3.1.2 a decision of the directors; or

otherwise in accordance with the Act.

4 **Directors to take decisions collectively**

4.1 The general rule about decision-making by directors is that any decision of the directors must be either a majority decision at a meeting or a decision taken in accordance with Article 5.

4.2 If:

4.2.1 the Company only has one director, and

4.2.2 no provision of the Articles requires it to have more than one director,

the general rule in Article 4.1 does not apply, and the director may (for so long as he/she remains the sole director) take decisions without regard to any of the provisions of the Articles relating to directors' decision-making including, for the avoidance of doubt, Article 6.

4.3 Model Article 7 shall not apply.

5 Unanimous decisions

- 5.1 Model Article 8(2) shall apply as if the words “copies of which have been signed by each eligible director” were deleted and replaced with the words “of which each eligible director has signed one or more copies or to which each eligible director has otherwise indicated agreement in writing”.
- 5.2 References in Model Article 8 and in this Article 5 to eligible directors are to directors who would have been entitled to vote on the matter had it been proposed as a resolution at a directors’ meeting (but exclude in respect of the authorisation of a Conflict Situation, the director subject to that Conflict Situation). Model Article 8(3) shall not apply.
- 5.3 A decision may not be taken in accordance with this Article if the eligible directors would not have formed a quorum at a meeting.

6 Quorum for directors’ meetings

- 6.1 The quorum for directors’ meetings may be fixed from time to time by a decision of the directors, but, save as set out in Article 6.2, it must never be less than two, unless there is a sole director and unless otherwise fixed it is two. Model Article 11(2) shall not apply.
- 6.2 For the purposes of any directors’ meeting (or part of a meeting) at which it is proposed to authorise a Conflict Situation in respect of one or more directors, if there is only one director in office other than the director or directors subject to the Conflict Situation, the quorum for such meeting (or part of a meeting) shall be one director.

7 Authorisation of directors’ conflicts of interest

- 7.1 If a Conflict Situation arises, the directors may authorise it for the purposes of s.175(4)(b) of the Act by a resolution of the directors made in accordance with that section and these Articles. At the time of the authorisation, or at any time afterwards, the directors may impose any limitations or conditions or grant the authority subject to such terms which (in each case) they consider appropriate and reasonable in all the circumstances. Any authorisation may be revoked or varied at any time in the discretion of the directors.

8 Directors voting and counting in the quorum

- 8.1 Save as otherwise specified in these Articles or the Act and subject to any limitations, conditions or terms attaching to any authorisation given by the directors for the purposes of section 175(4)(b) of the Act, a director may vote on, and be counted in the quorum in relation to any resolution relating to a matter in which he has, or can have:
- 8.1.1 a direct or indirect interest or duty which conflicts, or possibly may conflict, with the interests of the Company; and
- 8.1.2 a conflict of interest arising in relation to an existing or a proposed transaction or arrangement with the Company.
- 8.2 Model Article 14 shall not apply.
- 8.3 Subject to these Articles, each director participating in a directors’ meeting has one vote.

9 Appointing and removing directors

The Controlling Shareholder shall have the right at any time and from time to time to appoint one or more persons to be a director or directors of the Company. Any such

appointment shall be effected by notice in writing to the Company by the Controlling Shareholder and the Controlling Shareholder may in like manner at any time and from time to time remove from office any director (whether or not appointed by it pursuant to this Article). The appointment or removal takes effect immediately on deposit of the notice or on such later date (if any) specified in the notice.

10 Termination of director's appointment

In addition to the circumstances set out in Model Article 18, a person also ceases to be a director if he is removed from office pursuant to Article 9 of these Articles.

11 Directors' remuneration

11.1 A director may undertake any services for the Company that the directors decide.

11.2 A director is entitled to such remuneration as the directors decide (i) for his services to the Company as director, and (ii) for any other service which he undertakes for the Company.

11.3 Subject to these Articles, a director's remuneration may (i) take any form, and (ii) include any arrangements in connection with the payment of a pension, allowance or gratuity, or any death, sickness or disability benefits, to or in respect of that director.

11.4 Unless the directors decide otherwise, a director's remuneration accrues from day to day.

11.5 Unless the directors decide otherwise, no director is accountable to the Company for any remuneration or other benefit which he receives as a director or other officer or employee of any of the Company's subsidiaries or of any holding company of the Company from time to time or of any other body corporate in which the Company or any such holding company is interested.

11.6 Model Article 19 shall not apply.

12 Share capital

The share capital of the Company at the date of adoption of these Articles comprises Ordinary Shares and Non-Voting Shares.

13 All Shares to be fully paid up

13.1 No Share is to be issued other than fully paid.

13.2 Article 13.1 does not apply to Shares taken on the formation of the Company by the subscribers to the Company's memorandum.

13.3 Model Article 21 shall not apply.

14 Share Rights

14.1 The Ordinary Shares and Non-Voting Shares shall rank *pari passu* in all respects save as set out in Article 14.2.

14.2 On a vote:

14.2.1 on a show of hands, every Ordinary Shareholder who (being an individual) is present in person or (not being an individual) is present by an authorised representative shall have one vote and every proxy duly appointed by one or more Ordinary Shareholders (or, where more than one proxy has been duly appointed by the same member, all the proxies appointed by that

member taken together) shall have one vote, save that a proxy shall have one vote for and one vote against the resolution if:

14.2.1.1 (i) the proxy has been duly appointed by more than one Ordinary Shareholder entitled to vote on the resolution; and

14.2.1.2 (ii) the proxy has been instructed by one or more of those Ordinary Shareholders to vote for the resolution and by one or more other of those Ordinary Shareholders to vote against it;

14.2.2 on a poll, every Ordinary Shareholder who (being an individual) is present in person or by one or more duly appointed proxies or (not being an individual) by an authorised representative or by one or more duly appointed proxies shall have one vote for every Ordinary Share of which he is the holder;

14.2.3 on a written resolution every Ordinary Shareholder shall have one vote for every Ordinary Share of which he is the holder; and

14.2.4 the Non-Voting Shares shall confer on each Non-Voting Shareholder the right to receive notice of all general meetings of the Company but will not entitle the Non-Voting Shareholder to attend, speak or vote at any general meeting of the Company (nor to vote on any written resolution of the Company).

15 Powers to issue different classes of share

Model Article 22(2) shall apply as if the words “, and the directors may determine the terms, conditions and manner of redemption of any such Shares” were deleted.

16 Issue of new Shares

16.1 The Company has the power to allot and issue Shares in the capital of the Company and to grant rights to subscribe for, or to convert any security into, Shares in the capital of the Company pursuant to those rights.

16.2 The directors may only exercise the power of the Company to allot and issue Shares or to grant rights to subscribe for, or to convert any security into, Shares, in order to allot or issue Shares to the Controlling Shareholder or some other person expressly approved by the Controlling Shareholder in writing. The powers of the directors pursuant to section 550 of the Act shall be limited accordingly.

16.3 The provisions of sections 561 and 562 of the Act shall not apply to the Company.

17 Purchase of own Shares

17.1 The Company may purchase its own Shares in accordance with the provisions of the Act.

17.2 The Company may finance the purchase of its own Shares in any way permitted by the Act including by way of cash reserves up to the limits provided by the Act.

18 Transfer of Shares

18.1 The directors shall register any transfer of Shares made to or by, or with the express written consent of, the Controlling Shareholder, or made pursuant to Article 18.3.

18.2 Subject to Article 18.1, the directors may, in their absolute discretion, refuse to register the transfer of any share, and if they do so, the instrument of transfer must be returned

to the transferee with the notice of refusal unless they suspect that the proposed transfer may be fraudulent. Model Article 26(5) shall not apply.

- 18.3 The Controlling Shareholder may at any time by notice given to the Nominee at the registered address of the Nominee shown in the register of members of the Company require the Nominee to transfer all or any Shares registered in his name to the Controlling Shareholder or any other person specified in the notice for no consideration. *If the Nominee shall fail within 48 hours after service of the notice to transfer the Shares in question, the directors may authorise any person to execute on behalf of and as attorney or agent for the Nominee any necessary instrument of transfer and shall cause the name of the transferee to be entered in the register as the holder of the Shares in question. After the name of the transferee has been entered in the register in purported exercise of these powers, the validity of the proceedings shall not be questioned by any person.*

19 Procedure for declaring dividends

- 19.1 Except as otherwise provided by the rights attached to any Shares from time to time, all dividends shall be paid to the holders of Shares in proportion to the numbers of Shares on which the dividend is paid held by them respectively, but if any share is issued on terms that it shall rank for dividend as from a particular date, or *pari passu* as regards dividends with a share already issued, that share shall rank for dividend accordingly.
- 19.2 Model Article 30(4) shall apply as if the words "the terms on which shares are issued" were deleted and replaced with the words "the rights attached to shares".

20 No interest on distributions

Model Article 32(a) shall apply as if the words "the terms on which the share was issued" were deleted and replaced with the words "the rights attached to the share".

21 Quorum for general meetings

- 21.1 If the Company has more than one member (other than Non-Voting Shareholders), the quorum for a general meeting shall be:
- 21.1.1 one member holding more than one half in nominal value of the issued Ordinary Shares and present in person or by proxy or by representative (and the presence of such a member shall be deemed for this purpose to constitute a valid meeting); or
- 21.1.2 if no such member is present, two members present (other than Non-Voting Shareholders) in person or by proxy or representative.
- 21.2 If the Company has only one member, section 318 of the Act shall apply.

22 Communications

- 22.1 The company communications provisions (as defined in the Act) shall also apply to any document or information not otherwise authorised or required to be sent or supplied by or to a company under the Companies Acts (as defined in the Act) but to be sent or supplied by or to the Company pursuant to these Articles.
- 22.2 The provisions of section 1168 of the Act (hard copy and electronic form and related expressions) shall apply to the Company as if the words "and the Articles" were inserted after the words "the Companies Acts" in sections 1168(1) and 1168(7).
- 22.3 Section 1147 of the Act shall apply to any document or information to be sent or supplied by the Company to its members under the Companies Acts or pursuant to these Articles as if:

- 22.3.1 in section 1147(2) the words "or by airmail (whether in hard copy or electronic form) to an address outside the United Kingdom" were inserted after the words "in the United Kingdom";
- 22.3.2 in section 1147(3) the words "48 hours after it was sent" were deleted and replaced with the words "when sent, notwithstanding that the Company may be aware of the failure in delivery of such document or information.";
- 22.3.3 a new section 1147(4)(A) were inserted as follows:
- 22.3.4 "Where the document or information is sent or supplied by hand (whether in hard copy or electronic form) and the Company is able to show that it was properly addressed and sent at the cost of the Company, it is deemed to have been received by the intended recipient when delivered.";
- 22.3.5 a new s.1147(4)(B) were inserted as follows:

"Where the document or information is sent or supplied by any other means authorised in writing by the intended recipient, it is deemed to have been received by the intended recipient when the Company has carried out the action it has been authorised to take for that purpose"; and
- 22.3.6 section 1147(5) were deleted.
- 22.4 Proof that a document or information sent by electronic means was sent in accordance with guidance issued by the Institute of Chartered Secretaries and Administrators shall be conclusive evidence that the document or information was properly addressed as required by section 1147(3) of the Act and that the document or information was sent or supplied.
- 22.5 In the case of members who are joint holders of Shares, anything to be agreed or specified by the holder may be agreed or specified by the holder whose name appears first in the register of members. Schedule 5, Part 6, paragraph 16(2) of the Act shall apply accordingly.
- 22.6 Model Article 48 shall not apply.
- 23 **Company seals**

Model Article 49(4)(b) shall not apply.
- 24 **Indemnities, insurance and funding of defence proceedings**
- 24.1 This Article 24 shall have effect, and any indemnity provided by or pursuant to it shall apply, only to the extent permitted by, and subject to the restrictions of, the Act. It does not allow for or provide (to any extent) an indemnity which is more extensive than is permitted by the Act and any such indemnity is limited accordingly. This Article 24 is also without prejudice to any indemnity to which any person may otherwise be entitled
- 24.2 The Company shall indemnify every person who is a director or other officer (other than an auditor) of the Company out of the assets of the Company from and against any loss, liability or expense incurred by him or them in relation to the Company by reason of his being a director or other officer of the Company.
- 24.3 The Company may indemnify any person who is a director of a company that is a trustee of an occupational pension scheme (as defined in section 235(6) of the Act) out of the assets of the Company from and against any loss, liability or expense suffered or incurred by him or them in connection with such company's activities as trustee of the scheme.

- 24.4 The directors may purchase and maintain insurance at the expense of the Company for the benefit of any person who is or was at any time a director or other officer (other than an auditor) of the Company or of any associated company (as defined in section 256 of the Act) of the Company or a trustee of any pension fund or employee benefits trust for the benefit of any employee of the Company.
- 24.5 The directors may, subject to the provisions of the Act, exercise the powers conferred on them by sections 205 and 206 of the Act to:
 - 24.5.1 provide funds to meet expenditure incurred or to be incurred in defending any proceedings, investigation or action referred to in those sections or in connection with an application for relief referred to in section 205; or
 - 24.5.2 take any action to enable such expenditure not to be incurred.
- 24.6 Model Articles 52 and 53 shall not apply.