Company Registration No. 01047681 (England and Wales)

Pedigree Wholesale Limited

Annual report and financial statements for the period ended 27 December 2014

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Company information

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Directors TW Brown

SA Brown C Laud

N Hamilton (Appointed 20 March 2015)

Secretary C Laud

Company number 01047681

Registered office Pedigree House

Radcliffe Road Gamston Nottingham NG2 6NQ

Independent auditors Saffery Champness

Unex House

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Business address Pedigree House

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Bankers Barclays Bank plc

Barclays Business Centre

15 Colmore Row Birmingham B3 2WN

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Strategic report For the period ended 27 December 2014

The directors present their strategic report for the period ended 27 December 2014.

Review of the business

2014 has seen the company deliver a solid profitable performance against a background of ongoing changes in the market and substantial investment in the product offer and in the business infrastructure.

As expected, the full year impact of decisions by some of the UK's largest pet food manufacturers to withdraw from the wholesale channel over recent years has left turnover lower than in 2013. Outside of these suppliers, competition in the market remained tough and growth was subdued for much of the year. The company has responded by focusing on customer service and continuing to invest in developing its own brands and bringing new exclusive products to the UK market and performance towards the end of the year was encouraging. Management have been mindful of reaching the right balance between current year performance and investment in the future and are pleased to report another profitable year with a further strengthening of the balance sheet.

The changing mix of products sold during the year have led to gross profit margins strengthening slightly to from 21.5% to 21.8%, while operating margins have reflected the balance between control of ongoing operating costs and investment in the business infrastructure and have fallen to 2.5% from 2.7%. Overall, the directors were pleased with the company's performance in the year.

The company's strategy going forward remains unchanged and it aims to continue to build on its traditional strengths of customer service while driving operational efficiencies to deliver better value. The customer service offering will benefit from investment in a new specialist warehouse facility, from changes to make more efficient use of warehouse space, from new delivery vehicles and from a significant upgrade to the telephone network. At the same time customers will also benefit from continued investment in the product offering. The company believes that IT is a key enabler of efficiency and continues to invest in both its capability and infrastructure. The company also continues to strengthen its relationship with key suppliers and has, again, invested in bringing important new skills into its management team

The directors consider it likely that economic conditions will remain challenging during the year ahead but are confident that their strategy and the resources available provide a secure platform for future trading.

The company's balance sheet remains strong with shareholders' funds exceeding £10m for the first time. Net current assets have grown by 10% to £7.4m giving good liquidity. Cash flow in the year remained strong and was used, in part, to fund a significant increase in capital investment. The company has net cash on its balance sheet and fully paid down its bank debt during the year.

Strategic report (continued) For the period ended 27 December 2014

The principal risks and uncertainties facing the company are:

- The risk of loss of turnover due to competitive pressure or unforeseen changes in the market or distribution channels to market
- Credit risk of default by one of its major customers
- Foreign exchange risk on products purchased overseas in local currency and sold in the UK

By order of the board

C Laud Secretary

30 March 2015

Directors' report

For the period ended 27 December 2014

The directors present their report and financial statements for the period ended 27 December 2014. The comparative period is 52 weeks ended 28 December 2013.

Principal activities

The principal activity of the company continued to be that of the wholesale, manufacture and distribution of pet foods and requisites.

Results and dividends

The results for the period are set out on page 7.

Particulars of dividends paid are detailed in note 6 to the financial statements.

Directors

The following directors have held office since 29 December 2013:

TW Brown

SA Brown

S Hendry

(Resigned 3 July 2014)

C Laud

N Hamilton

(Appointed 20 March 2015)

Auditors

Saffery Champness have expressed their willingness to remain in office as auditors of the company.

Directors' report (continued)
For the period ended 27 December 2014

Statement of directors' responsibilities

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure to auditors

So far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware. Additionally, the directors have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditors are aware of that information.

By order of the board

C Laud
Secretary

30 March 2015

Independent auditors' report To the members of Pedigree Wholesale Limited

We have audited the financial statements of Pedigree Wholesale Limited for the period ended 27 December 2014 set out on pages 7 to 22. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on pages 3 - 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 27 December 2014 and of its profit for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and Directors' Report for the financial period for which the financial statements are prepared is consistent with the financial statements.

Independent auditors' report (continued) To the members of Pedigree Wholesale Limited

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

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Alistair Hunt (Senior Statutory Auditor) for and on behalf of Saffery Champness

Tery Champness

Chartered Accountants Statutory Auditors

Unex House Bourges Boulevard Peterborough Cambridgeshire PE1 1NG

Profit and loss account For the period ended 27 December 2014

	Notes	Period ended 27 December 2014 £	Period ended 28 December 2013 £
Turnover	2	39,894,551	41,796,297
Cost of sales		(31,203,242)	(32,789,735)
Gross profit		8,691,309	9,006,562
Distribution costs Administrative expenses		(4,552,461) (3,216,684)	(4,644,574) (3,249,563)
Operating profit	3	922,164	1,112,425
Interest payable and similar charges	4	(36,026)	(40,787)
Profit on ordinary activities before taxation		886,138	1,071,638
Tax on profit on ordinary activities	5	(174,964)	(267,189)
Profit for the period	15	711,174	804,449

The profit and loss account has been prepared on the basis that all operations are continuing operations.

There are no recognised gains and losses other than those passing through the profit and loss account.

The notes on pages 10 to 22 form part of these financial statements.

Balance sheet As at 27 December 2014

		. :	27 December 2014	•	28 December 2013
	Notes	£	£	£	£
Fixed assets					
Tangible assets	7	•	3,390,720		3,321,782
Investments	· 8				
			3,390,720		3,321,782
Current assets					
Stocks	9	5,937,770		6,107,458	
Debtors	10	4,323,422		4,131,367	
Cash at bank and in hand		398,628		478,553	
		10,659,820		10,717,378	
Creditors: amounts falling due					
within one year	11	(3,434,508)		(4,003,456)	
Net current assets			7,225,312		6,713,922
Total assets less current liabilities			10,616,032	•	10,035,704
Creditors: amounts falling due after	•				
more than one year	12		(321,437)		(147,283)
			10,294,595		9,888,421
Capital and reserves			00.004		00.004
Called up share capital	14		90,001		90,001
Other reserves	15		10,000		10,000
Profit and loss account	15		10,194,594		9,788,420
Shareholders' funds	16		10,294,595		9,888,421

The notes on pages 10 to 22 form part of these financial statements.

Approved by the Board and authorised for issue on 30 March 2015

SA Brown **Director**

Company Registration No. 01047681

Cash flow statement For the period ended 27 December 2014

			Period ended 27 December 2014		eriod ended 28 December 2013
	Notes	£	£	£	£
Net cash inflow from operating					
activities	23		957,783		2,158,744
Returns on investments and servicing of finance					
Interest paid		(20,026)		(40,787)	
Net cash outflow for returns on investments and servicing of finance	•		(20,026)		(40,787)
Taxation			(268,163)	•	(380,097)
Capital expenditure					
Payments to acquire tangible assets		(320,020)		(194,293)	
Receipts from sales of tangible assets		116,464		103,163	
Net cash outflow for capital					
expenditure			(203,556)		(91,130)
Equity dividends paid			(305,000)		(320,000)
Net cash inflow before management					
of liquid resources and financing			161,038		1,326,730
Financing					
Repayment of long term bank loan		(56,250)		(225,000)	
Capital element of hire purchase contracts		(184,713)		(276,694)	
Net cash outflow from financing			(240,963)		(501,694)
(Decrease)/increase in cash in the period	24, 25		(79,925)		825,036
P					

Notes to the financial statements For the period ended 27 December 2014

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention.

The company has taken advantage of Section 390 of the Companies Act 2006 and prepared financial statements to the last Saturday in the financial year without changing its 31 December accounting reference date.

1.2 Compliance with and departure from accounting standards

The financial statements are prepared in accordance with applicable United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), which have been applied consistently (except as otherwise stated).

The company is exempt under Section 400 of the Companies Act 2006 from the requirement to prepare consolidated financial statements as it and its subsidiary undertakings are included in the consolidated financial statements of the parent. These financial statements therefore present information about the company as an individual undertaking and not about its group.

1.3 Turnover

Turnover represents sales to external customers at receivable amounts less value added tax.

1.4 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Land and buildings Freehold

2% straight line per annum

Land and buildings Leasehold

2% straight line per annum

Plant and machinery

10 - 33% straight line per annum

Motor vehicles

20 - 25% straight line per annum

1.5 Leasing and hire purchase commitments

Where assets are financed by hire purchase contracts that give rights approximating to ownership, the assets are treated as if they had been purchased outright. The amount capitalised is the present value of the minimum payments payable during the term of the agreements. The corresponding commitments are shown as amounts payable during the term of the agreements. The corresponding commitments are shown as amounts payable to the contractor. Depreciation on the relevant assets is charged to the profit and loss account.

Payments are analysed between capital and interest components using the actuarial method. The interest is charged to the profit and loss account. The capital part reduces the amounts payable to the contractor.

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

Notes to the financial statements (continued) For the period ended 27 December 2014

1 Accounting policies

(continued)

1.6 Investments

Fixed asset investments are stated at cost less any provision for impairment in value. Current asset investments are stated at the lower of cost and net realisable value.

1.7 Stock

Stock is valued at the lower of cost and net realisable value. Cost is calculated as follows;

Raw materials - cost of purchase on weighted average cost basis

Finished goods - cost of raw materials and, where appropriate, labour together with attributable productive overheads

Net realisable value is based on estimated selling price less further costs to disposal

1.8 Pensions

Contributions to the company's defined contribution schemes are charged to the profit and loss account in the period in which they become payable. The assets of the schemes are held separately from those of the company in independently administered funds.

1.9 Deferred taxation

Deferred taxation is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date, where transactions or events that result in an obligation to pay more or a right to pay less tax in the future have occurred by the balance sheet date with certain limited exemptions. Deferred tax is calculated on an undiscounted basis at the tax rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

1.10 Foreign currency translation

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange rate differences are taken into account in arriving at the operating profit.

1.11 Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Notes to the financial statements (continued) For the period ended 27 December 2014

Accounting policies 1

(continued)

1.12 Employee benefit trusts

The company has established trusts for the benefit of employees and certain of their dependants. Monies held in these trusts are held by independent trustees and managed at their discretion.

Where the company retains future economic benefit from, and has de facto control of the assets and liabilities of the trust, they are accounted for as assets and liabilities of the company until the earlier of the date that an allocation of trust funds to employees in respect of past services is declared and the date that assets of the trust vest in identified individuals.

Where monies held in a trust are determined by the company on the basis of employees' past services to the business and the company can obtain no future economic benefit from those monies, such monies, whether in the trust or accrued for by the company are charged to the profit and loss account in the period to which they relate.

2 Turnover

Geographical market	Turno	ver
	2014	2013
	£	£
United Kingdom	39,616,601	41,158,106
Rest of the world	277,950 ————	638,191
• •	39,894,551	41,796,297

Notes to the financial statements (continued) For the period ended 27 December 2014

3	Operating profit	2014 £	2013 £
	Operating profit is stated after charging:		
	Depreciation of tangible assets	582,261	648,898
	Operating lease rentals	805,967	833,585
	and after crediting:		
	Profit on disposal of tangible assets	(62,345)	(66,895)
	Auditors' remuneration		
	Audit	20,500	20,000
	Accountancy	3,600	3,500
	Taxation	4,100	4,000
•		28,200	27,500
4	Interest payable	2014	2013
		£	£
	On bank loans and overdrafts	735	16,792
	Hire purchase interest	19,291	23,995
	Other interest	16,000	
		36,026	40,787

Notes to the financial statements (continued) For the period ended 27 December 2014

5	Taxation	2014 £	2013 £
	Domestic current year tax	Ľ	
	U.K. corporation tax	174,000	267,189
	Adjustment for prior years	964	
	Total current tax	174,964	267,189
	Factors affecting the tax charge for the period		
	Profit on ordinary activities before taxation	886,138 =	1,071,638
	Profit on ordinary activities before taxation multiplied by standard		
	rate of UK corporation tax of 21.00% (2013 - 23.00%)	186,089	246,477
	Effects of:		
	Non deductible expenses	3,610	4,547
	Depreciation in excess of capital allowances	(18,919)	32,587
	Qualifying profit/loss on disposal	(13,092)	(15,386)
	Adjustments to previous periods	964	-
	Other tax adjustments	16,312	(1,036)
		(11,125)	20,712
	Current tax charge for the period	174,964	267,189
6	Dividends	2014	2013
		£	£
	Ordinary interim paid	305,000	320,000

After the year end a dividend of £250,000 was paid by Pedigree Wholesale Limited, a subsidiary, of Gamston Kennels and Farms Limited.

Notes to the financial statements (continued) For the period ended 27 December 2014

7	Tangible fixed assets					
		Land and buildings Freehold	Land and buildings Leasehold	Plant and machinery	Motor vehicles	Total
		£	£	£	£	£
	Cost					
	At 29 December 2013	254,730	2,917,176	3,285,460	1,564,338	8,021,704
	Additions	-	205,511	99,928	399,879	705,318
	Disposals	-		(423,425)	(443,875)	(867,300)
	At 27 December 2014	254,730	3,122,687	2,961,963	1,520,342	7,859,722
	Depreciation					
	At 29 December 2013	718	858,014	2,718,358	1,122,832	4,699,922
	On disposals	-	-	(407,487)	(405,694)	(813,181)
	Charge for the period	473	63,112	281,515	237,161	582,261
	At 27 December 2014	1,191	921,126	2,592,386	954,299	4,469,002
	Net book value					
	At 27 December 2014	253,539	2,201,561	369,577	566,043	3,390,720
	At 28 December 2013	254,012	2,059,162	567,102	441,506	3,321,782
	•		=======================================			

Included within freehold property is land valued at a historic cost of £250,000 which is not being depreciated.

Hire purchase agreements

Included within the net book value of £3,390,720 is £610,012 (2013 - £552,785) relating to assets held under hire purchase agreements. The depreciation charge to the financial statements in the period in respect of such assets amounted to £546,007 (2013 - £233,273).

Notes to the financial statements (continued) For the period ended 27 December 2014

8 Fixed asset investments

	Shares in subsidiary undertakings £
Cost	
At 29 December 2013 & at 27 December 2014	1,100
Provisions for diminution in value	
At 29 December 2013 & at 27 December 2014	1,100
Net book value	
At 27 December 2014	
At 28 December 2013	

Holdings of more than 20%

The company holds more than 20% of the share capital of the following companies:

Company	Country of registration or	Shares hel	Shares held	
	incorporation	Class	%	
Subsidiary undertakings				
Pet Products International Ltd	England and Wales	Ordinary	100.00	
Yorkshire Pet Supplies (Wholesale) Ltd	England and Wales	Ordinary	100.00	

The aggregate amount of capital and reserves and the results of these undertakings for the last relevant financial year were as follows:

	•		Profit/(loss) for the year 2014
·	Principal activity	£	£
Pet Products International Ltd	Dormant	1,000	-
Yorkshire Pet Supplies (Wholesale) Ltd	Dormant	100	-
			=

Notes to the financial statements (continued) For the period ended 27 December 2014

9	Stocks	2014 £	2013 £
	Raw materials and consumables	445,604	765,449
	Finished goods and goods for resale	5,492,166	5,342,009
		5,937,770	6,107,458
10	Debtors	2014 £	2013 £
	Trade debtors	3,519,952	3,344,236
	Other debtors	454,731	471,658
	Prepayments and accrued income	348,739	315,473
		4,323,422	4,131,367
11	Creditors: amounts falling due within one year	2014 £	2013 £
	Bank loans and overdrafts	-	56,250
	Net obligations under hire purchase contracts Trade creditors	202,901	176,470
•	Amounts owed to parent and fellow subsidiary undertakings	2,219,091 74,013	2,248,466 74,013
	Corporation tax	174,013 174,000	267,199
	Other taxes and social security costs	310,288	339,766
	Other creditors	62,259	71,833
	Accruals and deferred income	391,956	769,459
	•	3,434,508	4,003,456

At 27 December 2014, outstanding contributions payable to defined contribution pension schemes amounted to £14,489 (2013 £13,132).

Notes to the financial statements (continued) For the period ended 27 December 2014

12	Creditors: amounts falling due after more than one year	2014	2013
		£	£
	Net obligations under hire purchase contracts	321,437	147,283
	Net obligations under hire purchase contracts		
	Repayable within one year	202,901	176,470
	Repayable between one and five years	321,437	147,283
		524,338	323,753
	Included in liabilities falling due within one year	(202,901)	(176,470)
		321,437	147,283

The hire purchase assets are secured against the assets to which they relate.

13 Pension and other post-retirement benefit commitments Defined contribution

		2014 £	2013 £
•	Contributions payable by the company for the period	154,192	157,067
14	Share capital	2014	2013
		£	£
	Allotted, called up and fully paid		
	90,000 Ordinary shares of £1 each	90,000	90,000
	1 Ordinary B shares of £1 each	1	1
		90,001	90,001

Notes to the financial statements (continued) For the period ended 27 December 2014

15	Statement of movements on reserves		
		Other	Profit and
		reserves	loss
		(see below)	account
		£	£
	Balance at 29 December 2013	10,000	9,788,420
	Profit for the period	-	711,174
	Dividends paid .		(305,000)
	Balance at 27 December 2014	10,000	10,194,594
	Other reserves		
	Capital redemption reserve		
	Balance at 29 December 2013 & at 27 December 2014	<u> 10,000</u>	
16	Reconciliation of movements in shareholders' funds	2014	2013
		£	£
	Profit for the financial period	711,174	804,449
	Dividends	(305,000)	(320,000)
	Net addition to shareholders' funds	406,174	484,449
	Opening shareholders' funds	9,888,421	9,403,972
	Closing shareholders' funds	10,294,595	9,888,421

17 Contingent liabilities

Bank overdraft facilities are available on a group basis. Security is provided jointly by all companies within the Gamston Kennels and Farms Group by way of cross guarantees and debentures. The companies included in this arrangement are Gamston Kennels & Farms Limited and Pedigree Wholesale. A liability of £nil was covered by these guarantees at 27 December 2014 (2013 £nil).

Notes to the financial statements (continued) For the period ended 27 December 2014

18 Financial commitments

At 27 December 2014 the company was committed to making the following payments under non-cancellable operating leases in the year to 27 December 2015:

	•	Land and bu	uildings	Other	r
		2014	2013	2014	2013
		£	£	£	£
	Operating leases which expire:				
	Within one year	-	59,670	36,532	14,422
	Within two to five years	267,761	264,321	75,569	64,720
	In over five years	204,113	204,113	_	-
		471,874 =====	528,104	112,101	79,142
					·
19	Capital commitments			2014 £	2013 £
	At 27 December 2014 the company had follows:	capital commitmen	its as		£
	Contracted for but not provided in the fi	nancial statements		31,843	
20	Directors' remuneration			2014 £	2013 £
				-	_
	Remuneration for qualifying services			408,748	445,600
	Company pension contributions to defin	ed contribution sch	iemes	37,046	57,140
				445,794	502,740
	The number of directors for whom ret schemes amounted to 3 (2013 - 3).	irement benefits a	re accruing u		
	schemes amounted to 3 (2013 - 3). Remuneration disclosed above include				

Notes to the financial statements (continued) For the period ended 27 December 2014

21 Employees

Number of employees

The average monthly number of employees (including directors) during the period was:

	2014 Number	2013 Number
Wholesaling of pet foods and requisites	152	155
Employment costs	2014 £	2013 £
Wages and salaries	3,619,237	3,748,618
Social security costs	291,040	297,797
Other pension costs	154,192	157,067
	4,064,469	4,203,482

22 Control

At 27 December 2014 the company's immediate and ultimate parent company was Gamston Kennels and Farms Limited, which is the parent of both the smallest and largest groups of which the company is a member. This company is controlled by Mr SA Brown. Copies of the consolidated financial statements of Gamston Kennels and Farms Limited are available from Companies House.

23	Reconciliation of operating profit to net cash inflow from operating activities	2014	2013
		£	£
	Operating profit	922,164	1,112,425
	Depreciation of tangible assets	582,261	648,898
	Profit on disposal of tangible assets	(62,345)	(66,895)
	Decrease in stocks	169,688	261,188
	(Increase)/decrease in debtors	(192,055)	887,921
	Decrease in creditors within one year	(461,930)	(684,793)
	Net cash inflow from operating activities	957,783	2,158,744

Notes to the financial statements (continued) For the period ended 27 December 2014

24	Analysis of net funds/(debt)	29 December 2013	Cash flow	Other non- 2 cash changes	27 December 2014
		£	£	£	£
	Net cash:				
	Cash at bank and in hand Debt:	478,553	(79,925)	-	398,628
	Finance leases	(323,753)	184,714	(385,299)	(524,338)
	Debts falling due within one year	(56,250)	56,250		<u>-</u>
	Net funds/(debt)	98,550	161,039	(385,299)	(125,710)
25	Reconciliation of net cash flow to mov	vement in net (debt)	/funds	2014	2013
25	Reconciliation of net cash flow to mov	vement in net (debt)	/funds	2014 £	2013 £
25	Reconciliation of net cash flow to move (Decrease)/increase in cash in the period	· ;	/funds		
25		od	/funds	£	£
25	(Decrease)/increase in cash in the perio	od d lease financing	/funds	£ (79,925)	£ 825,036
25	(Decrease)/increase in cash in the period Cash outflow from decrease in debt an	od d lease financing	/funds	£ (79,925) 240,964	825,036 501,694
25	(Decrease)/increase in cash in the period Cash outflow from decrease in debt and Change in net debt resulting from cash	od d lease financing flows	/funds	(79,925) 240,964 ————————————————————————————————————	825,036 501,694 1,326,730
25	(Decrease)/increase in cash in the period Cash outflow from decrease in debt an Change in net debt resulting from cash New finance lease	od d lease financing flows	/funds	(79,925) 240,964 161,039 (385,299)	825,036 501,694 1,326,730 (38,835)

26 Related party relationships and transactions

a) During the year the company rented property of which Mr SA Brown, Mrs W Brown and Ms E Gasson-Hargreaves had an interest. Rent of £87,500 (2013 £87,500) was paid during the year.

All transactions took place under normal commercial terms and on an arms' length basis.