

**Sadler's Wells Development Trust  
(Limited by Guarantee)**

**Company Number 1031348**

**Registered Charity Number 263450**

**ANNUAL REPORT AND  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED  
31 MARCH 2011**



# **Sadler's Wells Development Trust (Limited by Guarantee)**

## **Index**

### **Page**

1	Trustees, Officers and Administrative Information
2 - 3	Trustees' Report
4	Independent Auditors' Report
5	Statement of Financial Activities
6	Balance Sheet
7 - 10	Notes to the Financial Statements

**Sadler's Wells Development Trust**  
**(Limited by Guarantee)**  
Trustees, Officers and Administrative Information

**Trustees**

Sir David Bell (Chairman)  
Marco Compagnoni  
Rab Bennetts OBE  
Joachim Fleury  
Robert Glick  
Harry MacAuslan  
Robin Pauley  
Arlene Phillips  
Sandi Ulrich

**Secretary**

Alistair Spalding

**Registered Office**

Sadler's Wells Theatre  
Rosebery Avenue  
London EC1R 4TN

**Bankers**

Coutts & Co  
440 Strand  
London  
WC2R 0QS

**Auditors**

Kingston Smith LLP  
Chartered Accountants  
141 Wardour Street  
London  
W1F 0UT

**Solicitors**

Clifford Chance LLP  
10 Upper Bank Street  
London E14 5JJ

# **Sadler's Wells Development Trust**

## **(Limited by Guarantee)**

### **Trustees' Report**

The Trustees, who are also the Directors of the company under the Companies Act 2006, submit their report and the financial statements of Sadler's Wells Development Trust for the year ended 31 March 2011 which have been prepared in compliance with current statutory requirements, the Statement of Recommended Practice. Accounting and Reporting by Charities, issued by the Charity Commission for England and Wales, as revised in 2005, and with the charity's governing document, its Memorandum and Articles of Association

#### **Objectives, Principal Activities, Achievements and Future Development**

The object for which the charity is established is to advance education, particularly by encouraging appreciation of the dramatic arts.

The principal activity of the company continues to be the raising and administration of appeal funds in support of the Sadler's Wells group of charities.

#### **Review of Financial Activities**

During the period the company donated £26,505 (2010: £188,312) to Sadler's Wells Trust. The main fundraising for the Sadler's Wells group of companies is now carried out by Sadler's Wells Trust

#### **Reserves Policy**

The company operates as a conduit for receiving donations to the group and directing them towards the appropriate company as needed. It has no employees or fixed assets. The company's reserves policy is to hold unrestricted reserves, created as a result of donations, of no fixed magnitude, to be used to support other members of the Sadler's Wells group of companies as and when a need arises. The Trustees review this policy on an annual basis.

#### **Risk Management**

The charity is dependent on voluntary contributions to enable it to fulfil its objectives. The Trustees have established an experienced fundraising department to contain this major risk and to mitigate against insufficient funds being raised.

#### **Trustees**

The Trustees who served during the period under review were as follows

Sir David Bell (Chairman)	
Rab Bennetts OBE	
Marco Compagnoni	
Joachim Fleury	
Robert Glick	Appointed 22nd September 2010
Harry MacAuslan	
Robin Pauley	
Arlene Phillips	
Tony Sarrn	Resigned 22nd September 2010
Sandi Ulrich	

The Trustees are appointed by the members who are also the Trustees.

# **Sadler's Wells Development Trust**

## **(Limited by Guarantee)**

### **Trustees' Report (cont)**

#### **Statement of Trustees' Responsibilities**

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law) Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period In preparing these financial statements, the directors are required to:

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006 They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

#### **Disclosure of information to Auditors**

So far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware. The directors have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

#### **Connected Charities**

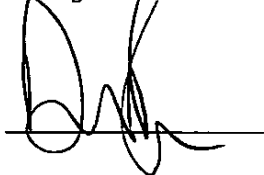
Sadler's Wells Development Trust is connected to other charities, details of which are given in note 11 to the financial statements. For a fuller understanding of the operation and performance of the Sadler's Wells group of charities copies of the accounts of Sadler's Wells Trust and Sadler's Wells Foundation can be obtained from Sadler's Wells, Rosebery Avenue, London EC1R 4TN

#### **Auditors**

The auditors, Kingston Smith LLP, are deemed to be reappointed under section 487 (2) of the Companies Act 2006

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

Approved by the members of the board on 29 June 2011  
and signed on their behalf by:



Sir David Bell  
Chairman

# **Independent Auditors' Report to the Members of Sadler's Wells Development Trust (Limited by Guarantee)**

We have audited the financial statements of Sadler's Wells Development Trust for the year ended 31 March 2011 which comprise the Statement of Financial Activities, the Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charitable company and charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

## **Respective Responsibilities of Trustees and Auditors**

As explained more fully in the Trustees' Responsibilities Statement [set out on page 3] the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on

## **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant

## **Opinion on financial statements**

In our opinion the financial statements.

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2011 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006

## **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements

## **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the Trustees' Annual Report



Cliff Ireton (Senior Statutory Auditor)  
for and on behalf of Kingston Smith LLP  
Statutory Auditor

29 June 2011

141 Wardour Street  
London  
W1F 0UT

# Sadler's Wells Development Trust (Limited by Guarantee)

Statement of Financial Activities  
For the year ended 31 March 2011

	Note	Unrestricted Funds Year ended 31 March 2011 £	Total Funds Year ended 31 March 2011 £	Total Funds Year ended 31 March 2010 £
<b>Incoming Resources</b>				
Incoming resources from generated funds				
Voluntary income	4	26,505	26,505	33,312
Investment income		28	28	630
<b>Total Incoming Resources</b>		<u>26,533</u>	<u>26,533</u>	<u>33,942</u>
<b>Resources Expended</b>				
Charitable activities	5	26,505	26,505	188,312
Other resources expended	3	1,113	1,113	1,503
<b>Total Resources Expended</b>		<u>27,618</u>	<u>27,618</u>	<u>189,815</u>
<b>Net Incoming/(Outgoing) Resources for the year</b>		(1,085)	(1,085)	(155,873)
<b>Net Funds at 1 April 2010</b>		2,565	2,565	158,438
<b>Net Funds at 31 March 2011</b>		<u>1,480</u>	<u>1,480</u>	<u>2,565</u>

None of the company's activities were acquired or discontinued during the above two financial periods.

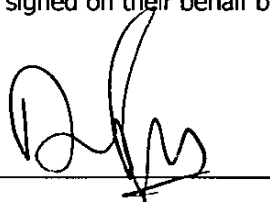
The company has no recognised gains and losses other than those dealt with in the above Statement of Financial Activities.

**Sadler's Wells Development Trust**  
**(Limited by Guarantee)**  
Balance Sheet at 31 March 2011

	Note	2011 £	2011 £	2010 £	2010 £
<b>Current Assets</b>					
Cash at bank and in hand		1,460		2,555	
Debtors	6	<u>20</u>		<u>10</u>	
		1,480		2,565	
<b>Creditors: Amounts Falling Due Within One Year</b>					
		<u>-</u>		<u>-</u>	
<b>Net Current Assets</b>			1,480		2,565
<b>Total Assets Less Current Liabilities</b>			<u>1,480</u>		<u>2,565</u>
<b>Funds</b>					
Unrestricted	7		<u>1,480</u>		<u>2,565</u>
			<u>1,480</u>		<u>2,565</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

Approved for issue by the members of the board on 29 June 2011  
and signed on their behalf by



Sir David Bell  
Chairman

Company number 1031348

# **Sadler's Wells Development Trust (Limited by Guarantee)**

Notes to the Financial Statements  
For the year ended 31 March 2011

## **1. Accounting Policies**

### **(a) Basis of accounting**

The financial statements have been prepared under the historical cost convention and in accordance with applicable Accounting Standards, current legislation and the Statement of Recommended Practice. Accounting and Reporting by Charities, issued by the Charity Commission for England and Wales, as revised in 2005. The policies remain unchanged from the previous period.

### **(b) Recognition of income**

- (i) Donations and grants are credited to the Statement of Financial Activities when receivable.
- (ii) Interest income is credited to the Statement of Financial Activities when receivable.

### **(c) Expenditure**

All direct charitable expenditure is accounted for on an accruals basis.

## **2. Taxation**

The company is a registered charity and as such, is entitled to exemption from taxation under the Income and Corporation Taxes Act 1988.

## **3. Analysis of Other Resources Expended**

	<b>Year ended 31 March 2011 £</b>	<b>Year ended 31 March 2010 £</b>
Bank and credit card charges	<u>1,113</u>	<u>1,503</u>
	<u>1,113</u>	<u>1,503</u>

# Sadler's Wells Development Trust (Limited by Guarantee)

Notes to the Financial Statements  
For the year ended 31 March 2011 (cont)

## 4. Voluntary Income

Donations and grants recognised in the period comprised the following

	Year ended 31 March 2011 £	Year ended 31 March 2010 £
Individuals	26,505	33,312
	<u>26,505</u>	<u>33,312</u>

## 5. Charitable Activities

	Unrestricted Funds Year ended 31 March 2011 £	Total Funds Year ended 31 March 2011 £	Total Funds Year ended 31 March 2010 £
Donation to Sadler's Wells Trust	26,505	26,505	188,312
	<u>26,505</u>	<u>26,505</u>	<u>188,312</u>

## 6. Debtors

	Year ended 31 March 2011 £	Year ended 31 March 2010 £
Other debtors	20	10
	<u>20</u>	<u>10</u>

# Sadler's Wells Development Trust (Limited by Guarantee)

Notes to the Financial Statements  
For the year ended 31 March 2011 (cont)

## 7. Movement on Reserves

	At 1 April 2010 £	Incoming Resources £	Resources Expended £	At 31 March 2011 £
<b>Unrestricted funds</b>	2,565	26,533	(27,618)	1,480
	<u>2,565</u>	<u>26,533</u>	<u>(27,618)</u>	<u>1,480</u>

## 8. Analysis of Net Assets between Funds

	Unrestricted £	Total £
Net Current Assets	<u>1,480</u>	<u>1,480</u>

## 9. Employees

The company employed no staff during the year. The Trustees received no remuneration for the services they provided to the company, and no expenses were reimbursed, during the year or previous periods. The company has an insurance policy in respect of claims against the Trustees of the company, the cost of which was incurred by a related company.

## 10 Contingent Liability

The assets of the company are subject to a floating charge by the Arts Council of England in respect of grants received by Sadler's Wells Trust. As at 31 March 2011 the liabilities in respect of these balances amounted to £47,009,998 (2010: £47,009,998). The liabilities would fall due if the theatre complex was no longer used for its primary purpose.

# **Sadler's Wells Development Trust (Limited by Guarantee)**

## **Notes to the Financial Statements For the year ended 31 March 2011 (cont)**

### **11 Connected Parties**

All entities within the Sadler's Wells family of connected charities are based at the registered office shown on page 1 and are limited by guarantee other than Sadler's Wells Limited, with a share capital of £2, and Sadler's Wells Foundation, a charitable trust, which is not covered by the Companies Act requirements.

Sadler's Wells Foundation owns freehold and leasehold properties. Sadler's Wells Development Trust is responsible for the raising and administration of appeal funds in support of the Sadler's Wells group. Sadler's Wells Trust is a company whose principal activity is to encourage the understanding and appreciation of the performing arts and Sadler's Wells Limited is a wholly owned subsidiary of Sadler's Wells Trust which trades on behalf of the charity.

During the period Sadler's Wells Development Trust gave donations to Sadler's Wells Trust of £26,505 (2010 £188,312)

### **12 Liability of Members**

The company is limited by guarantee and the liability of members is limited to £1 each. At 31 March 2011 there were 9 members (2010: 24 members).