RENTOKIL SECURITY SERVICES LIMITED
DIRECTORS' REPORT AND ACCOUNTS
31 DECEMBER 1995

Company Registration Number 1013210



DIRECTORS

CM Thompson - Chairman

RC Payne

J Hillhouse JR Leeks

RJ Platais - Resigned 5 May 1995

D Stopford

MF Tunnell

DR Howroyd - Appointed 1 January 1996

SECRETARY

GT Brown

AUDITORS

Price Waterhouse Southwark Towers 32 London Bridge Street London SE1 9SY

REGISTERED OFFICE

Felcourt East Grinstead West Sussex RH19 2JY

REPORT OF THE DIRECTORS

The directors submit their annual report, together with the audited accounts of the company for the 53 weeks ended 31 December 1995. Comparative data presented relates to the 52 weeks ended 25 December 1994.

PROFIT AND LOSS ACCOUNT

The profit for the period, after taxation, amounted to £4,143,000 (1994:£2,413,000). The directors do not recommend the payment of a dividend (1994:£Nil) and the balance for the period of £4,143,000 will be transferred to reserves.

PRINCIPAL ACTIVITY

The company is a specialist in the provision of security services.

FIXED ASSETS

During the period the company purchased and disposed of a number of fixed assets. Details of these movements are shown in Notes 10 and 15 to the accounts.

DIRECTORS

The directors named on page 1, except where shown, held office throughout the period. Except as stated below, none of the directors who were directors at the end of the period held any interests in the shares of Rentokil Group companies both at the beginning and at the end of the period.

Mr CM Thompson is a director of Rentokil Group PLC, and his interests in group companies are shown in the accounts of Rentokil Group PLC.

Messrs RC Payne and D Stopford are directors of Securiguard Group plc, and their interests in group companies are shown in the accounts of Securiguard Group plc.

REPORT OF THE DIRECTORS (CONTINUED)

DIRECTORS (CONTINUED)

Mr MF Tunnell held 5,719 shares in Rentokil Group PLC at 25 December 1994, and 8,095 shares at 31 December 1995.

SHARE OPTIONS MF J JR Tunnell <u>Hillhouse</u> <u>Leeks</u> 256,250 At 25 December 1994 Granted during the period 41,000 10,000 9,000 (120,000)Exercised during the period 10,000 9,000 At 31 December 1995 <u>177,250</u>

At 31 December 1995 the above directors held options under the share option scheme approved by shareholders in April 1973, May 1983, December 1984, September 1989, May 1991 and May 1992, to subscribe for shares in Rentokil Group PLC at prices ranging from 33.40p to 243.967p expiring between 1997 and 2005 depending on the date of the grant.

Rentokil Group PLC has purchased cover for the directors against liabilities in relation to the company, as permitted by the Companies Act 1985.

REVIEW OF OPERATIONS

1995 was another successful year and the directors view the future of the company with confidence and expect 1996 to be another satisfactory year.

EMPLOYEES

The company attaches considerable importance to keeping its employees informed of matters affecting their jobs and the progress of the business. The regular parent company magazine contributes towards this purpose. There are, in addition, several in-house publications covering local and divisional matters. Employees have frequent opportunities to meet and have discussions with their managers.

The company gives sympathetic consideration to the employment of disabled people. Whilst no special facilities are provided for training the disabled, all employees are given equal opportunities for working, training and promotion, having regard to their particular aptitudes and abilities.

REPORT OF THE DIRECTORS (CONTINUED)

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these accounts, the directors have:

- selected suitable accounting policies and then applied them consistently;
- made judgements and estimates that are reasonable and prudent;
- followed applicable accounting standards;
- prepared the accounts on a going concern basis.

The directors are responsible for ensuring that the company keeps proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS

Price Waterhouse have indicated their willingness to continue as auditors to the company and a resolution to reappoint them will be proposed at the annual general meeting.

By order of the board

GT Brown Company Secretary

Felcourt
East Grinstead
West Sussex
RH19 2JY

11 March 1996

AUDITORS' REPORT TO THE MEMBERS OF

RENTOKIL SECURITY SERVICES LIMITED

We have audited the accounts on pages 6 to 16 which have been prepared under the historical cost convention as modified by the revaluation of certain tangible fixed assets and the accounting policies set out on pages 6 and 7.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As described on page 4 the company's directors are responsible for the preparation of accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you.

BASIS OF OPINION

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

OPINION

In our opinion the accounts give a true and fair view of the state of the company's affairs as at 31 December 1995 and of its profit for the period then ended and have been properly prepared in accordance with the Companies Act 1985.

Pru Watehrue

Price Waterhouse Chartered Accountants and Registered Auditors Southwark Towers 32 London Bridge Street London SE1 9SY

11 March 1996

ACCOUNTING POLICIES - 31 DECEMBER 1995

Accounting Convention

The company prepares its accounts on the basis of historical cost as modified by the revaluation of certain tangible fixed assets. The company accounts have been prepared in accordance with the Companies Act 1985 as amended by the Companies Act 1989 and applicable Accounting Standards.

In accordance with paragraph 8c of FRS 1, the company, being the wholly owned subsidiary of another company which prepares a cash flow statement including that of this company, has not prepared such a statement itself.

Consolidated Accounts

The company is exempt from the requirement to prepare group accounts, as it is a wholly owned subsidiary of Rentokil Group PLC, a company registered in England and as such these accounts present financial information about the company as an individual undertaking.

Investments

Investments are carried at cost less amounts written off and in the opinion of the directors the value of such investments is not less than that shown in the balance sheet.

Leasehold Property

Leasehold land and buildings are stated at cost less depreciation; cost is amortised in equal annual instalments over the periods of the leases subject to a minimum annual provision of 1% of cost.

When properties are sold the difference between sales proceeds and net book amounts is dealt with in the profit and loss account.

Other Tangible Fixed Assets

Other tangible fixed assets are stated at cost less depreciation. Provision for depreciation of all tangible fixed assets of the company is made to write off the cost of fixed assets over their estimated useful lives, principally over the following periods:

motor vehicles - 25%-33%% reducing balance or 25%-33%% straight line

plant, equipment, furniture and fittings - 10%-25% straight line

ACCOUNTING POLICIES - 31 DECEMBER 1995 (CONTINUED)

Stocks

Stocks are stated at the lower of cost or net realisable value, using the first-in first-out principle. Cost includes all direct expenditure and related overheads incurred to the date of the balance sheet.

Deferred Tax

Provision for deferred tax receivable and payable is made at rates currently expected when income, expenditure or depreciation falls into different periods for accounting and for taxation purposes, to the extent that it is probable that a tax benefit or charge will crystallise.

Cost of Sales and Administrative Expenses

Service, selling and other direct costs are classified as cost of sales. Administrative expenses comprise indirect and head office costs.

Operating Leases

Operating lease costs are charged to the profit and loss account in the period in which they arise.

Finance Leases and Hire Purchase Agreements

Assets acquired under hire purchase and finance lease agreements are included in tangible fixed assets at cost and are depreciated over their useful lives. Interest is charged to the profit and loss account as it accrues and the capital element of future payments is included in creditors.

Pension Costs

The company operates both defined contribution and defined benefit schemes. Under the defined contribution schemes contributions are charged to the profit and loss account as they become payable in accordance with the rules of the schemes. The cost of pensions in respect of the defined pension benefit schemes is charged to the profit and loss account so as to spread the cost of pensions over the service lives of employees in the schemes. Variations from the regular costs are spread over the average future service lives of the employees in the schemes. The pension costs are assessed in accordance with the advice of independent consulting actuaries.

PROFIT AND LOSS ACCOUNT FOR THE 53 WEEKS ENDED 31 DECEMBER 1995

•	1995 £'000	52 weeks ended 25 December 1994 £'000
TURNOVER (Note 1)	80,858	56,409
COST OF SALES	(<u>70,151</u>)	(<u>47,596</u>)
GROSS PROFIT	10,707	8,813
Administrative expenses	(3,972)	(4,614)
OPERATING PROFIT	6,735	4,199
Profit on disposal of fixed assets	75	45
Net interest payable (Note 2)	<u>(626)</u>	(53)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAX (Note 3)	6,184	4,191
Taxation on profit on ordinary activities (Note 6)	(2,041)	(1,778)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION	4,143	2,413
PROFIT FOR THE FINANCIAL PERIOD (Note 7)	4,143	_2,413

The results for the period are wholly attributable to the continuing operations of the company.

Retained profits represent the total of all recognised gains and losses relating to the period and the corresponding period.

The notes on pages 10 to 16 form part of the accounts.

BALANCE SHEET - 31 DECEMBER 1995

		mber 1995 £'000	25 Decer £'000	mber 1994
	£'000	£,000	£,000	£'000
FIXED ASSETS				
Tangible assets (Note 10)		1,842		1,439
Investments (Note 15)		<u>7,913</u>		<u>8,158</u>
		9,755		9,597
CURRENT ASSETS	479		295	
Stocks (Note 11) Debtors (Note 12)	18,740		10,681	
Cash at bank and in hand		10 010	842	11 010
CREDITORS (Amounts falling		19,219		11,818
due within one year)		(21 152)		(17 726)
(Note 13)		(21,152)		(<u>17,736</u>)
NET CURRENT LIABILITIES		(1,933)		<u>(5,918</u>)
TOTAL ASSETS LESS				
CURRENT LIABILITIES		<u>7,822</u>		<u>3,679</u>
CAPITAL AND RESERVES				
SHARE CAPITAL (Note 16)		19		19
Share premium Revaluation reserve		1		1 24
Revaluation reserve		24		24
PROFIT AND LOSS ACCOUNT (No	te 7)	<u>7,778</u>		<u>3,635</u>
SHAREHOLDERS' FUNDS (Note 8)	7,822		<u>3,679</u>

The notes on pages 10 to 16 form part of the accounts. Approved by the board on 11 March 1996



NOTES TO THE ACCOUNTS - 31 DECEMBER 1995

1 TURNOVER

Turnover represents the invoiced value of goods sold and services rendered during the period exclusive of value added tax, substantially all of which is derived from the United Kingdom.

2 INTEREST

Interest payable on finance leases, bank loans, overdrafts and other loans repayable within 5 years, other than by instalments.

	<u>1995</u> £'000	<u>1994</u> £'000
Interest payable - group companies - finance leases	(645) _(2)	(78) <u>(12</u>)
	(<u>647</u>)	<u>(90</u>)
Interest receivable - group companies - other	6 _ <u>15</u>	37 — -
	_21	_37
Net interest payable	(<u>626</u>)	<u>(53</u>)

3 PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

The profit before tax was arrived at after charging:

	<u>1995</u> £'000	<u>1994</u> £'000
Depreciation - leased assets - other assets	7 691	50 513
Hire of plant and machinery - operating leases	116	124
Hire of other assets - operating leases	495	475
Auditors' remuneration - audit fee	<u>35</u>	<u>33</u>
Staff costs: Wages and salaries Social security costs Other pension costs	61,020 5,337 229	44,164 3,938 <u>135</u>
	66,586	<u>48,237</u>

Total

NOTES TO THE ACCOUNTS - 31 DECEMBER 1995 (CONTINUED)

4	DIRECTORS' REMUNERATION	<u>1995</u> £'000	<u>1994</u> £'000
	Remuneration as managers (including contributions to pension and life assurance schemes)	<u>356</u>	<u>343</u>
	Chairman's emoluments	_=	_=
	Highest paid director's emoluments (excluding pension contributions)	<u>126</u>	<u>98</u>
	Analysis of directors' emoluments: (excluding pension contributions)	1995 <u>Number</u>	1994 <u>Number</u>
	£ Nil - £ 5,000 £ 20,001 - £ 25,000 £ 55,001 - £ 60,000 £ 60,001 - £ 65,000 £ 65,001 - £ 70,000 £ 70,001 - £ 75,000 £ 95,001 - £100,000 £125,001 - £130,000	3 1 - 1 1 1	3 1 1 1 - 1 1
5	EMPLOYEES	1995 <u>Number</u>	1994 <u>Number</u>
	The average number of employees during the period was:		
	Operations Administration	6,034 144	3,978 <u>141</u>

6,178 4,119

NOTES TO THE ACCOUNTS - 31 DECEMBER 1995 (CONTINUED)

6	TAXATION	1995 £'000	1994 £'000
	Tax on profit for the period comprises:	£ 000	£.000
	UK Corporation tax at 33% (1994: 33%) Prior year item	2,041	1,408 370
		2,041	1,778
7	PROFIT AND LOSS ACCOUNT	24000	
		£,000	
	At 25 December 1994 Profit for the period	3,635 <u>4,143</u>	
	At 31 December 1995	<u>7,778</u>	
8	RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS		
		<u>1995</u> £'000	<u>1994</u> £'000
	Profit for the period	4,143	2,413
	Net increase in shareholders' funds	4,143	2,413
	Opening shareholders' funds	3,679	1,266
	Closing shareholders' funds	7,822	3,679

9 DEFERRED TAX

At 31 December 1995 no provision has been made for deferred tax as, in the opinion of the directors, no material liability is expected to crystallise in the forseeable future.

NOTES TO THE ACCOUNTS - 31 DECEMBER 1995 (CONTINUED)

•					
10	TANGIBLE FIXED ASSETS	Short Leasehold <u>Property</u> £'000	Vehicles Furniture & Fittings £'000	Plant £'000	Total £'000
	Cost				
	At 25 December 1994 Additions Transfers from group	118 4	2,489 960	591 117	3,198 1,081
	companies Disposals		147 <u>(505</u>)	170 <u>(33</u>)	317 <u>(538</u>)
	At 31 December 1995	<u>122</u>	3,091	845	4,058
	Aggregate Depreciation				
	At 25 December 1994 Transfers from group	68	1,293	398	1,759
	companies Disposals	Ξ	80 (381)	93 (33)	173 (414)
	Depreciation for the period	_12	<u>546</u>	<u>140</u>	698
	At 31 December 1995	_80	1,538	<u>598</u>	2,216
	Net Book Amount				
	At 31 December 1995	_42	1,553	<u>247</u>	1,842
	At 25 December 1994	_50	1,196	<u> 193</u>	1,439

The net book amount of tangible fixed assets includes an amount of fNil (1994:£72,000) in respect of assets held under finance leases and hire purchase contracts.

11	STOCKS	<u>1995</u> £'000	<u>1994</u> £'000
	Finished goods	479	295

NOTES TO THE ACCOUNTS - 31 DECEMBER 1995 (CONTINUED)

12	DEBTORS		1995 £'000	<u>1994</u> £'000
	Trade debtors Amounts owed by Other debtors Prepayments and	fellow subsidiaries	10,480 5,154 364 2,742 18,740	6,791 2,854 50 986

13	CREDITORS (amounts falling due within one year)	<u>1995</u> £'000	1994 £'000
	Bank overdraft Hire purchase and finance lease	854	
	obligations	_	34
	Trade creditors	483	256
	Amounts owed to parent company	8,246	8,078
	Amounts owed to fellow subsidiaries	466	637
	Other tax and social security	5,706	3,371
	Corporation tax	2,075	1,408
	Other creditors	2,928	1,435
	Accruals and deferred income	<u>394</u>	2,517
		21,152	17,736

14 OPERATING LEASE COMMITMENTS

The company has annual lease commitments as detailed below:

	199	1995		<u>. </u>
	Land and Buildings £'000	Other £'000	Land and Buildings	Other £'000
Operating leases which Within 1 year	expire	50	6	34
Within 2-5 years After 5 years	69 <u>408</u>	39 — -	57 <u>375</u>	18
	<u>493</u>	<u>89</u>	<u>438</u>	_52

NOTES TO THE ACCOUNTS - 31 DECEMBER 1995 (CONTINUED)

15 INVESTMENTS

	£'000
At 25 December 1994 Refunded in the period	8,158 <u>(245</u>)
At 31 December 1995	<u>7,913</u>

The investment at 31 December 1995 represents interests in the following Securiguard Group plc companies.

	<u>% Held</u>	<u>Activity</u>
Securiguard Services (Eastern) Limited	100	Dormant
Securiguard Services (London) Limited	100	Dormant
Securiguard Scotland Limited	100	Dormant
Securiguard Technical Systems Limited	100	Dormant
Securiguard Services (Northern) Limited	100	Dormant
Securiguard Services (Wales) Limited	100	Dormant
Servicelink Aviation International Limited	100	Security
		Services
Rentokil Dormant (No.1) Limited	100	Security
(formerly Sterling Granada Contract Services Limited)		Services

All of the above companies are registered in England and Wales, with the exception of Securiouard Scotland Limited which is registered in Scotland.

16 SHARE CAPITAL

	Authorised Number	Allotted and <u>fully paid</u> <u>Number</u> £	
At 25 December 1994 and 31 December 1995			
Ordinary shares of £1 each	20,000	19,000 19,000	

NOTES TO THE ACCOUNTS - 31 DECEMBER 1995 (CONTINUED)

17 CONTINGENT LIABILITIES

There are contingent liabilities in respect of litigation. None of the actions is expected to give rise to any material loss except as provided for in these accounts.

The company is party to a composite cross guarantee entered into by certain group companies where, at 31 December 1995, total bank borrowings were £1,558,000 (1994:£3,232,000) and hire purchase liabilities were £8,000 (1994:£289,000).

18 CAPITAL COMMITMENTS

Expenditure authorised by the directors:

-	-	1995 £'000	<u>1994</u> £'000
Contracts Contracts	placed not placed	53 <u>92</u>	79 <u>55</u>
		<u>145</u>	<u>134</u>

19 PENSION COMMITMENTS

There are two Rentokil Group funded defined benefit UK pension schemes. These were last valued by actuaries as at 1 April 1994 and details of the valuations are shown in the accounts of Rentokil Group PLC. Contributions to the scheme are based on pension costs across the UK companies as a whole. The valuations showed that there are sufficient assets in both of the funds at least to secure the benefits of existing pensioners and to provide retirement benefits accrued to date for past and present members on the basis of their current salaries and credited periods of service.

20 ULTIMATE PARENT COMPANY

The ultimate parent company is Sophus Berendsen A/S, a company incorporated in Denmark. Copies of the Sophus Berendsen accounts can be obtained from 1 Klausdalsbrovej, DK2860 Soborg, Denmark.

The largest group to include the company is Sophus Berendsen A/S.

The smallest group to include the company is Rentokil Group PLC, a company registered in England. Copies of the Rentokil Group PLC accounts can be obtained from Felcourt, East Grinstead, West Sussex, RH19 2JY.