In accordance with Section 555 of the Companies Act 2006

SH01

Return of allotment of shares



You can use the WebFiling service to file this form online. Please go to www companieshouse gov uk

What this form is for You may use this form to give notice of shares allotted following incorporation

X What this form is NOT You cannot use this form notice of shares taken by on formation of the com for an allotment of a nev shares by an unlimited cu



A20 09/04/2011

COMPANIES HOUSE

1	Company detai	ls						
Company number				→ Filling in this form Please complete in typescript or in bold black capitals				
Company name in full	MANAGEMENT	CONSULTING	GROUP PLC			All fields are mandatory unless		
					specified or indicated by *			
2	Allotment date							
From Date	1 1 ,	^m 6 ^y 2	'0 '1 'O			Allotment dat If all shares we	te re allotted on the	
To Date	d d m	m y y	УУУ			same day ente	r that date in the	
						allotted over a	period of time,	
						date' boxes	from date' and 'to	
3	Shares allotted							
	Please give details	of the shares allot	ted, including bonus	shares		② Currency		
	(Please use a continuation page if necessary)				If currency details are not completed we will assume currency is in pound sterling			
Class of shares (E g Ordinary/Preference etc)		Currency ②	Number of shares allotted	Nominal value of each share	(inc	Amount paid (including share premium) on each share each share		
ORDINARY		£ STG	113,725,732	0 01	0 2	0 22 0 00		
					_			
	·	<u> </u>	<u> </u>					
		the allotted shares are fully or partly paid up otherwise than in cash, please ate the consideration for which the shares were allotted			Continuation page Please use a continuation page if necessary			
Details of non-cash consideration								
If a PLC, please attach valuation report (if appropriate)								

	Return of allotme	nt of shares				
	Statement of ca	pıtal				<u>. </u>
	Section 4 (also Section 5 and Section 6, if appropriate) should reflect the company's issued capital at the date of this return					
4	Statement of ca	pital (Share capıtal	in pound sterling (£))	·	
		ach class of shares held ection 4 and then go t	in pound sterling if all yo o Section 7	our		
Class of shares (E.g. Ordinary/Preference etc)	Amount past up on each share 0	Amount (if any) unpaid on each share ①	Number of share	es 0	Aggregate nominal value €
ORDINARY		0 118674314	£0 00	445,116,6	93	£ 4,451,166 93
DEFERRED		0 313901676	£0 00	331,390,9	61	£ 79,533,830 64
						£
						£
			Totals	776,507,6	54	£ 83,984,997 57
5	Statement of ca	pital (Share capital	in other currencies)			
Please complete the ta Please complete a sepa		ny class of shares held i urrency	n other currencies	,		
Currency						
Class of shares (E.g. Ordinary / Preference etc.)		Amount paid up on each snare ①	Amount (if any) unpaid on each share ①	Number of shares ②		Aggregate nominal value
			_			
			Totals			
				<u> </u>		<u> </u>
Turrency						
Class of shares (E g Ordinary/Preference etc.)		Amount paid up on each share ①	Amount (if any) unpaid on each share ①	Number of shares ②		Aggregate nominal value €
			Totals			
6	Statement of ca	pital (Totals)		<u> </u>	<u></u>	
	Please give the total number of shares and total aggregate nominal value of issued share capital			O Total aggregate nominal value Please list total aggregate values in		
otal number of shares				 		t currencies separately For £100 + €100 + \$10 etc
otal aggregate						
• Including both the noming share premium • Total number of issued significant states.	·	● E g Number of shares is nominal value of each sh	nare Plea	ntinuation Pagi ase use a Statem je if necessary		ial continuation

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7	Statement of capital (Prescribed particulars of rights attached to sh	ares)
_	Please give the prescribed particulars of rights attached to shares for each class of share shown in the statement of capital share tables in Section 4 and Section 5	Prescribed particulars of rights attached to shares
Class of share	ORDINARY	The particulars are a particulars of any voting rights,
Prescribed particulars	a) On a show of hands every ordinary shareholder shall have one vote and on a poll every ordinary shareholder shall have one vote for every share of which they are the holder b) The company may be ordinary resolution declare dividends in accordance with the respective rights of the members, but no dividend shall exceed the amount recommended by the directors (see continuation sheet)	including rights that arise only in certain circumstances, b particulars of any rights, as respects dividends, to participate in a distribution, c particulars of any rights, as respects capital, to participate in a distribution (including on winding up), and d whether the shares are to be redeemed or are liable to be redeemed at the option of the company or the shareholder and any terms or conditions relating
Class of share	DEFERRED	to redemption of these shares
Prescribed particulars 0	a) No right to receive notice of or to attend or vote at any general meeting of the company unless a resolution to wind up the company or to vary or abrogate the rights attaching to the deferred share is proposed. Any cancellations of the deferred shares for no consideration by way of reduction of capital shall not involve a variation or abrogation of the rights attaching hereto (see continuation sheet)	A separate table must be used for each class of share Continuation page Please use a Statement of Capital continuation page if necessary
Class of share		
Prescribed particulars	, , , , , , , , , , , , , , , , , , ,	
8	Signature	
Signature	I am signing this form on behalf of the company Signature X	O Societas Europaea If the form is being filed on behalf of a Societas Europaea (SE) please delete 'director' and insert details of which organ of the SE the person signing has membership
	This form may be signed by Director 9 , Secretary, Person authorised 9 , Administrator, Administrative receiver, Receiver, Receiver manager, CIC manager	● Person authorised Under either section 270 or 274 of the Companies Act 2006

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Class of share	ORDINARY	
Prescribed particulars	Each ordinary shareholder is entitled to receive payment of dividend in proportion to the amount paid up on their shares c) If the company is wound up, the liquidator may divide among the members in specie the whole or any part of the assets of the company d) The ordinary shares are not issued as redeemable, and are not redeemable (other than pursuant to Chapter 5 of Part 18 of the Companies Act 2006)	

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Statement of capital (Prescribed particulars of rights attached to shares)					
lass of share	DEFERRED				
lass of share rescribed particulars					

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Presenter information You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record Contact name Catherine Evans Management Consulting Group PLC 10 Fleet Place London County/Region Postcode Ε М R Country United Kingdom DX Telephon 020 7710 5000 Checklist We may return the forms completed incorrectly or with information missing

Please make sure you have remembered the following

- ☐ The company name and number match the information held on the public Register
- ☐ You have shown the date(s) of allotment in section 2
- ☐ You have completed all appropriate share details in section 3
- ☐ You have completed the appropriate sections of the Statement of Capital
- ☐ You have signed the form

Important information

Please note that all information on this form will appear on the public record

☑ Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the appropriate address below

For companies registered in England and Wales The Registrar of Companies, Companies House, Crown Way, Cardiff, Wales, CF14 3UZ DX 33050 Cardiff

For companies registered in Scotland
The Registrar of Companies, Companies House,
Fourth floor, Edinburgh Quay 2,
139 Fountainbridge, Edinburgh, Scotland, EH3 9FF
DX ED235 Edinburgh 1
or LP - 4 Edinburgh 2 (Legal Post)

For companies registered in Northern Ireland The Registrar of Companies, Companies House, Second Floor, The Linenhall, 32-38 Linenhall Street, Belfast, Northern Ireland, BT2 8BG DX 481 N R Belfast 1

Further information

For further information please see the guidance notes on the website at www.companieshouse.gov.uk or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.companieshouse.gov.uk