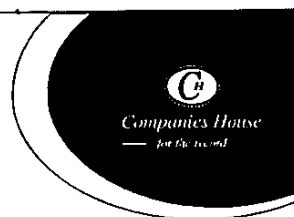


BULK CDRM 00676/40

In accordance with
Section 854 of the
Companies Act 2006

AR01

Annual Return



A fee is payable with this form
Please see 'How to pay' on the
last page

You can use the WebFiling
Please go to www.companieshouse.gov.uk

☒ **What this form is for**
You may use this form to confirm
that the company information is
correct as at the date of this return
You must file an Annual Return at
least once every year

☒ **What this form is NOT**
You cannot use this form
notice of changes to the
officers, registered office
company type or informa
relating to the company

THURSDAY



ATZ4ZVT

| | | |
|-----|-----------------|-----|
| A54 | 14/07/2011 | 115 |
| | COMPANIES HOUSE | |
| A21 | 11/07/2011 | 29 |
| | COMPANIES HOUSE | |

Part 1 Company details

The section must be completed by all companies.

→ **Filing in this form**
Please complete in typescript or in
bold black capitals

All fields are mandatory unless
specified or indicated by *

A1 Company details

Company number 0 1 0 0 0 6 0 8

Company name in full **MANAGEMENT CONSULTING GROUP PLC** ✓

① **Company name change**
If your company has recently
changed its name, please provide
the company name as at the date of
this return

A2 Return date

Please give the annual return made up date. The return date must not be a future
date. The annual return must be delivered within 28 days of the date given below

Date of this return ① 1 3 0 6 2 0 4 4 ✓

② **Date of this return**
Your company's return date
is usually the anniversary of
incorporation or the anniversary
of the last annual return filed at
Companies House. You may choose
an earlier return date but it must not
be a later date

A3 Principal business activity

Please show the trade classification code number(s) for the principal
activity or activities ①

| | | | | |
|-----------------------|---|---|---|---|
| Classification code 1 | 7 | 4 | 1 | 4 |
| Classification code 2 | | | | |
| Classification code 3 | | | | |
| Classification code 4 | | | | |

If you cannot determine a code, please give a brief description of your
business activity below

Principal activity
description

③ **Principal business activity**
You must provide a trade
classification code (SIC code) or a
description of your company's main
business in this section

A full list of the trade classification
codes are available on our website
www.companieshouse.gov.uk

AR01

Annual Return

A4

Company type^①

Please confirm your company type by ticking the appropriate box below (only one box must be ticked)

- ☒ Public limited company
- ☐ Private company limited by shares
- ☐ Private company limited by guarantee
- ☐ Private company limited by shares exempt under section 60
- ☐ Private company limited by guarantee exempt under section 60
- ☐ Private unlimited company with share capital
- ☐ Private unlimited company without share capital

① Company type

If you are unsure of your company type, please check your latest certificate of incorporation or our website

www.companieshouse.gov.uk

A5

Registered office address^②

| | |
|----------------------|---------------|
| Building name/number | 10 |
| Street | FLEET PLACE |
| Post town | LONDON ✓ |
| County/Region | |
| Postcode | E C 4 M 7 R B |

② Change of registered office

This must agree with the address that is held on the Companies House record at the date of this return

If the registered office address has changed, you should complete form AD01 and submit it together with this annual return

A6

Single alternative inspection location (SAIL) of the company records (if applicable)^③

| | |
|----------------------|---------------------------------|
| Building name/number | CAPITA REGISTRARS |
| Street | NORTHERN HOUSE WOODSOME PARK |
| Post town | FENAY BRIDGE ✓ |
| County/Region | HUDDERSFIELD |
| Postcode | H D 8 O G A |

③ SAIL address

This must agree with the address that is held on the Companies House record at the date of this return

If the address has changed, you should complete form AD02 and submit it together with this annual return

A7

Location of company records^④

Please tick the appropriate box to indicate which records are kept at the SAIL address in Section A6

- ☒ Register of members
- ☐ Register of directors
- ☐ Directors' service contracts
- ☐ Directors' indemnities
- ☐ Register of secretaries
- ☐ Records of resolutions etc
- ☐ Contracts relating to purchase of own shares
- ☐ Documents relating to redemption or purchase of own share out of capital by private company
- ☐ Register of debenture holders
- ☐ Report to members of outcome of investigation by public company into interests in its shares
- ☒ Register of interests in shares disclosed to public company
- ☐ Instruments creating charges and register of charges England and Wales or Northern Ireland
- ☐ Instruments creating charges and register of charges Scotland

④ Location of company records

If the company records are held at the registered office address, do not tick any of the boxes in this section

Certain records must be kept by every company while other records are only kept by certain company types where appropriate

If the records are not kept at the SAIL address, they must be available at the registered office

If any of the company records have moved from the registered office to the address in Section A6 since the last annual return, you must complete form AD03 and submit it together with this annual return

AR01
Annual Return

Part 2 Officers of the company

This section should include details of the company at the date to which this annual return is made up

- For a **secretary** who is an individual, go to **Section B1**
- For a **corporate secretary**, go to **Section C1**
- For a **director** who is an individual, go to **Section D1**
- For a **corporate director**, go to **Section E1**

Continuation pages

Please use a continuation page if you need to enter more officer details

Secretary

B1

Secretary's details ^①

Please use this section to list all the secretaries of the company
For a corporate secretary, complete Section C1-C4

| | |
|-----------------------------|-----------------|
| Title* | Mr |
| Full forename(s) | CHARLES WILLIAM |
| Surname | ANSLEY ✓ |
| Former name(s) ^② | |

① Secretary appointments

You may not use this form to appoint a secretary. To do this, please complete form AP03 and submit it together with this annual return.

Corporate details

Please use Section C1-C4 to enter corporate secretary details.

Secretary details

All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH03.

② Former name(s)

Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

B2

Secretary's service address ^③

| | |
|----------------------|--------------------|
| Building name/number | 7 |
| Street | SINCLAIR GARDENS ✓ |
| Post town | LONDON |
| County/Region | |
| Postcode | W 1 4 O A U |
| Country | UK |

③ Service address

If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

AR01
Annual Return

Corporate secretary

| | | |
|--|--|---|
| C1 | Corporate secretary's details ^① | |
| | Please use this section to list all the corporate secretaries of the company | |
| Corporate body/firm name | | ① Corporate secretary appointments You cannot use this form to appoint a corporate secretary. To do this, please complete form AP04 and submit it together with this annual return. Corporate secretary details All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH04. This information will appear on the public record. |
| Building name/number | | |
| Street | | |
| Post town | | |
| County/Region | | |
| Postcode | | |
| Country | | |
| C2 | Location of the registry of the corporate body or firm | |
| | Is the corporate secretary registered within the European Economic Area (EEA)? → Yes Complete Section C3 only → No Complete Section C4 only | |
| C3 | EEA companies ^② | |
| | Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register | ② EEA A full list of countries of the EEA can be found in our guidance www.companieshouse.gov.uk ③ This is the register mentioned in Article 3 of the First Company Law Directive (68/151/EEC) |
| Where the company/firm is registered ^③ | | |
| Registration number | | |
| C4 | Non-EEA companies | |
| | Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register | ④ Non-EEA Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in that register. |
| Legal form of the corporate body or firm | | |
| Governing law | | |
| If applicable, where the company/firm is registered ^⑤ | | |
| If applicable, the registration number | | |

AR01
Annual Return

Director

| | | |
|------------------------------|--|--|
| D1 | Director's details ① | |
| | Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | Mr | |
| Full forename(s) | ALAN JOHN | |
| Surname | BARBER | |
| Former name(s) ② | | |
| Country/State of residence | UK | |
| Nationality | BRITISH | |
| Date of birth | 2 0 7 7 1 9 4 7 ✓ | |
| Business occupation (if any) | ACCOUNTANT | |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| | | |
|----------------------|-------------------------------------|--|
| D2 | Director's service address ① | |
| Building name/number | 8 | |
| Street | SALISBURY SQUARE ✓ | |
| Post town | LONDON | |
| County/Region | | |
| Postcode | E C 4 Y 8 B B | |
| Country | UK | |

① Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

AR01
Annual Return

Director

| | | |
|------------------------------|--|--|
| D1 | Director's details ① | |
| | Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | Mr | |
| Full forename(s) | MARCO | |
| Surname | CAPELLO | |
| Former name(s) ② | | |
| Country/State of residence | UK | |
| Nationality | ITALIAN | |
| Date of birth | <div>4</div> <div>2</div> <div>0</div> <div>8</div> <div>1</div> <div>9</div> <div>6</div> <div>0</div> | |
| Business occupation (if any) | DIRECTOR | |
| | ✓ | |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| | | |
|----------------------|---|--|
| D2 | Director's service address ① | |
| Building name/number | 7 | |
| Street | PELHAM PLACE | |
| Post town | LONDON | |
| County/Region | | |
| Postcode | <div>S</div> <div>W</div> <div>7</div> <div>2</div> <div>N</div> <div>Q</div> | |
| Country | UK | |
| | ✓ | |

① Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

AR01
Annual Return

Director

D1

Director's details ¹

Please use this section to list all the directors of the company
For a corporate director, complete Section E1-E4

| | |
|------------------------------|-------------------------|
| Title* | Mr |
| Full forename(s) | LUIZ |
| Surname | CARVALHO |
| Former name(s) ² | |
| Country/State of residence | USA |
| Nationality | AMERICAN |
| Date of birth | 2 5 0 7 1 9 5 8 ✓ |
| Business occupation (if any) | CHIEF EXECUTIVE OFFICER |

¹ Director appointments

You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details

Please use Section E1-E4 to enter corporate director details.

Director details

All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

² Former name(s)

Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

D2

Director's service address ¹

| | |
|----------------------|------------------------|
| Building name/number | 4804 |
| Street | RIVERCLIFF DRIVE, SE ✓ |
| Post town | MARIETTA |
| County/Region | GEORGIA |
| Postcode | 3 0 0 6 7 |
| Country | USA |

¹ Service address

If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

AR01 - continuation page

Annual Return

Director

D1

Director's details ^①

Please use this section to list all the directors of the company
For a corporate director, complete Section E1-E4

| | |
|------------------------------|--|
| Title* | Mr |
| Full forename(s) | EMILIO |
| Surname | DI SPIEZIO SARDO |
| Former name(s) ^② | |
| Country/State of residence | UK |
| Nationality | ITALIAN |
| Date of birth | <div> <div>0</div> <div>6</div> <div>0</div> <div>3</div> <div>1</div> <div>9</div> <div>7</div> <div>7</div> </div> |
| Business occupation (if any) | DIRECTOR |

① Director appointments

You cannot use this form to appoint a director To do this, please complete form AP01 and submit it together with this annual return

Corporate details

Please use Section E1-E4 to enter corporate director details

Director details

All details must agree with those previously notified to Companies House If you have made changes since the last annual return and have not notified us, please complete form CH01

② Former name(s)

Please provide any previous names which have been used for business purposes during the period of this return Married women do not need to give former names unless previously used for business purposes

D2

Director's service address ^①

| | |
|----------------------|---|
| Building name/number | 3 |
| Street | CADOGAN SQUARE ✓ |
| Post town | LONDON |
| County/Region | |
| Postcode | <div> <div>S</div> <div>W</div> <div>1</div> <div>X</div> <div></div> <div>O</div> <div>H</div> <div>T</div> </div> |
| Country | UK |

① Service address

If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address

This information will appear on the public record

AR01 - continuation page

Annual Return

Director

| | | |
|------------------------------|--|--|
| D1 | Director's details ^① | |
| | Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | Mr | |
| Full forename(s) | STEPHEN ALAN | |
| Surname | FERRISS | |
| Former name(s) ^② | | |
| Country/State of residence | UK | |
| Nationality | AMERICAN ✓ | |
| Date of birth | <div> <div>d1</div> <div>d9</div> <div>m0</div> <div>m9</div> <div>y1</div> <div>y9</div> <div>y4</div> <div>y5</div> </div> | |
| Business occupation (if any) | CONSULTANT | |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| | | |
|----------------------|---|--|
| D2 | Director's service address ^③ | |
| Building name/number | 33 | |
| Street | WYNNSTAY GARDENS ✓ | |
| Post town | LONDON | |
| County/Region | | |
| Postcode | <div> <div></div> <div></div> <div>W</div> <div>8</div> <div></div> <div>6</div> <div>U</div> <div>T</div> </div> | |
| Country | UK | |

③ Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

AR01 - continuation page

Annual Return

Director

| D1 Director's details ^① | |
|--|---------------------------|
| Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | Mr |
| Full forename(s) | CHIEB |
| Surname | MAHJOUR |
| Former name(s) ^② | |
| Country/State of residence | FRANCE |
| Nationality | FRENCH / TUNISIAN |
| Date of birth | d2 d4 m0 m1 y1 y9 y6 y4 ✓ |
| Business occupation (if any) | MANAGEMENT CONSULTANT |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| D2 Director's service address ^③ | |
|--|----------------------|
| Building name/number | 14 |
| Street | QUAI LEON CHAUSSON ✓ |
| Post town | JUZIER |
| County/Region | |
| Postcode | 7 8 8 2 0 |
| Country | FRANCE |


③ Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

AR01 - continuation page

Annual Return

Director

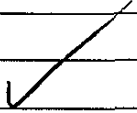
| | | |
|------------------------------|--|--|
| D1 | Director's details ① | |
| | Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | Mr | |
| Full forename(s) | CHRISTOPHER JOHN | |
| Surname | POVEY | |
| Former name(s) ② | | |
| Country/State of residence | UK | |
| Nationality | BRITISH | |
| Date of birth | <div> <div>d1</div> <div>d2</div> <div>m0</div> <div>m2</div> <div>y1</div> <div>y9</div> <div>y6</div> <div>y1</div> </div>  | |
| Business occupation (if any) | DIRECTOR | |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| | | |
|----------------------|--|--|
| D2 | Director's service address ③ | |
| Building name/number | 145 | |
| Street | SHOOTERS HILL ROAD  | |
| Post town | BLACKHEATH | |
| County/Region | LONDON | |
| Postcode | <div> <div>S</div> <div>E</div> <div>3</div> <div>8</div> <div>U</div> <div>Q</div> </div> | |
| Country | UK | |

③ Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

AR01 - continuation page

Annual Return

Director

D1

Director's details ①

Please use this section to list all the directors of the company
For a corporate director, complete Section E1-E4

① Director appointments

You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details

Please use Section E1-E4 to enter corporate director details.

Director details

All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)

Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| | |
|------------------------------|--|
| Title* | Mr |
| Full forename(s) | ANDREW HENRY |
| Surname | SIMON |
| Former name(s) ② | |
| Country/State of residence | SWITZERLAND |
| Nationality | BRITISH |
| Date of birth | <div> <div>0</div> <div>1</div> <div>0</div> <div>4</div> <div>1</div> <div>9</div> <div>4</div> <div>5</div> </div> |
| Business occupation (if any) | COMPANY DIRECTOR |

D2

Director's service address ①

① Service address

If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

| | |
|----------------------|--|
| Building name/number | 10 |
| Street | ROUTE DES POLETS |
| Post town | BOURG VILLARS |
| County/Region | |
| Postcode | <div> <div></div> <div></div> <div></div> <div></div> <div>1</div> <div>1</div> <div>7</div> <div>2</div> </div> |
| Country | SWITZERLAND |

AR01 - continuation page

Annual Return

Director

| | | |
|------------------------------|--|--|
| D1 | Director's details ^① | |
| | Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | Mr | |
| Full forename(s) | NICHOLAS SIMON | |
| Surname | STAGG | |
| Former name(s) ^② | | |
| Country/State of residence | UK | |
| Nationality | BRITISH | |
| Date of birth | <div> <div>d0</div> <div>d1</div> <div>m1</div> <div>m1</div> <div>y1</div> <div>y9</div> <div>y5</div> <div>y9</div> </div> <input checked="" type="checkbox"/> | |
| Business occupation (if any) | COMPANY DIRECTOR | |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| | | |
|----------------------|--|--|
| D2 | Director's service address ^③ | |
| Building name/number | The Company's Registered Office <input checked="" type="checkbox"/> | |
| Street | | |
| Post town | | |
| County/Region | | |
| Postcode | <div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> </div> | |
| Country | | |

③ Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

AR01 - continuation page

Annual Return

Director

| D1 Director's details ^① | |
|--|--|
| Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | Mr |
| Full forename(s) | JULIAN DAVID |
| Surname | WALDRON |
| Former name(s) ^② | |
| Country/State of residence | FRANCE |
| Nationality | BRITISH |
| Date of birth | <div> <div>d1</div> <div>d9</div> <div>m0</div> <div>m6</div> <div>y1</div> <div>y9</div> <div>y6</div> <div>y4</div> </div> <input checked="" type="checkbox"/> |
| Business occupation (if any) | DIRECTOR |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| D2 Director's service address ^① | |
|--|---|
| Building name/number | 7-9 |
| Street | SENTE DES BRUYERES <input checked="" type="checkbox"/> |
| Post town | LA CELLE ST CLOUD |
| County/Region | |
| Postcode | <div> <div></div> <div></div> <div></div> <div>7</div> <div>8</div> <div>1</div> <div>7</div> <div>0</div> </div> |
| Country | FRANCE |

① Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

AR01 - continuation page

Annual Return

Director

| | | |
|------------------------------|---|--|
| D1 | Director's details ^① | |
| | Please use this section to list all the directors of the company. For a corporate director, complete Section E1-E4 | |
| Title* | Mr | |
| Full forename(s) | MARK | |
| Surname | WIETECH | |
| Former name(s) ^② | | |
| Country/State of residence | USA | |
| Nationality | AMERICAN | |
| Date of birth | d1 d4 m0 m5 y1 y9 y5 y7 ✓ | |
| Business occupation (if any) | CONSULTANT | |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| | | |
|----------------------|--|--|
| D2 | Director's service address ^① | |
| Building name/number | 110 | |
| Street | GENTRY GATE ✓ | |
| Post town | ALPHARETTA | |
| County/Region | GEORGIA | |
| Postcode | 3 0 0 2 2 | |
| Country | USA | |

① Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

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Annual Return

Corporate director

E1

Corporate director's details ①

Please use this section to list all the corporate director's of the company

① Corporate director appointments
You cannot use this form to appoint a corporate director. To do this, please complete form AP02 and submit it together with this annual return.

Corporate director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH02.

This information will appear on the public record.

Corporate body/firm name

Building name/number

Street

Post town

County/Region

Postcode

Country

E2

Location of the registry of the corporate body or firm

Is the corporate director registered within the European Economic Area (EEA)?

→ Yes Complete **Section E3 only**

→ No Complete **Section E4 only**

E3

EEA companies ②

Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register.

② EEA

A full list of countries of the EEA can be found in our guidance www.companieshouse.gov.uk

③ This is the register mentioned in Article 3 of the First Company Law Directive (68/151/EEC)

Where the company/firm is registered ③

Registration number

E4

Non-EEA companies

Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register.

④ Non-EEA

Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in that register.

Legal form of the corporate body or firm

Governing law

If applicable, where the company/firm is registered ④

If applicable, the registration number

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Annual Return

Part 3 Statement of capital¹

Does your company have share capital?

- Yes Complete the sections below and the following Part 4
→ No Go to Part 5 (Signature).

¹ This should reflect the company's capital status at the made up date of this annual return

F1 Share capital in pound sterling (£)

Please complete the table below to show each class of shares held in pound sterling
If all your issued capital is in sterling, only complete Section F1 and then go to Section F4

| Class of shares (E g Ordinary/Preference etc) | Amount paid up on each share ² | Amount (if any) unpaid on each share ² | Number of shares ³ | Aggregate nominal value ⁴ |
|---|--|--|-------------------------------|--------------------------------------|
| ORDINARY p | £0 120064577 | £0 00 | 451,302,663 | £ 4,513,026 63 |
| DEFERRED f | £0 313901676 | £0 00 | 331,390,961 | £ 79,533,830 64 |
| | | | | £ |
| | | | | £ |
| Totals | | | 782,693,624 | £ 84,046,857 27 |

F2 Share capital in other currencies

Please complete the table below to show any class of shares held in other currencies
Please complete a separate table for each currency

| | | | | |
|---|-----------------------------------|---|--------------------|---------------------------|
| Currency | | | | |
| Class of shares (E g Ordinary/Preference etc) | Amount paid up on each share ② | Amount (if any) unpaid on each share ② | Number of shares ③ | Aggregate nominal value ④ |
| | | | | |
| | | | | |
| Totals | | | | |

| | | | | |
|---|-----------------------------------|---|--------------------|---------------------------|
| Currency | | | | |
| Class of shares (E g Ordinary/Preference etc) | Amount paid up on each share ② | Amount (if any) unpaid on each share ② | Number of shares ① | Aggregate nominal value ④ |
| | | | | |
| | | | | |
| Totals | | | | |

F3 Totals

Please give the total number of shares and total aggregate nominal value of issued share capital

Total number of shares

Total aggregate
nominal value ⁵

⁵ Total aggregate nominal value
Please list total aggregate values in
different currencies separately For
example £100 + €100 + \$10 etc

² Including both the nominal value and any
share premium

³ Number of shares issued multiplied by
nominal value of each share

⁴ Total number of issued shares in this class

Continuation Pages

Please use a Statement of Capital continuation
page if necessary

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F4

Statement of capital (Voting rights)

Please give the prescribed particulars of rights attached to shares for each class of share shown in the statement of capital share tables in Sections F1 and F2

| | |
|----------------|--|
| Class of share | ORDINARY |
| Voting rights | <p>(a) On a show of hands every ordinary shareholder shall have one vote and on a poll every ordinary shareholder shall have one vote for every share of which he is the holder</p> <p>(b) The company may by ordinary resolution declare dividends in accordance with the respective rights of the members, but no dividend shall exceed the amount recommended by the directors. Each ordinary shareholder is entitled to receive payment of dividend in proportion to the amount paid up on his shares</p> <p>(c) If the company is wound up, the liquidator may divide among the members in specie the whole or any part of the assets of the company (see continuation sheet)</p> |
| Class of share | DEFERRED |
| Voting rights | <p>(a) No right to receive notice of or to attend or vote at any general meeting of the company unless a resolution to wind up the company or to vary or abrogate the rights attaching to the deferred shares is proposed</p> <p>Any cancellations of the deferred shares for no consideration by way of reduction of capital shall not involve a variation or abrogation of the rights attaching thereto</p> <p>(b) No entitlement to any dividend or any other distribution or return of capital and no right of participation in the assets of the company (other than as set out in (c) below) (see continuation sheet)</p> |
| Class of share | |
| Voting rights | |
| Class of share | |
| Voting rights | |

| F4 | Statement of capital (Voting rights) |
|----------------|--|
| Class of share | ORDINARY |
| Voting rights | (d) The ordinary shares are not issued as redeemable, and are not redeemable (other than pursuant to Chapter 5 of Part 18 of the Companies Act 2006) |

AR01 - continuation page

Annual Return

F4

Statement of capital (Voting rights)

| Class of share | DEFERRED |
|----------------|--|
| Voting rights | <p>(c) On a winding up or return of capital, entitlement is limited to the repayment of the amount paid up or credited as paid on the deferred shares to a maximum of 24p per share and only payable after ordinary shareholders have received payment of such amount as is paid up or credited as paid up on those ordinary shares held by them at that time plus the payment in cash or specie of £10,000,000 for every 1p paid up or credited as paid up on those ordinary shares</p> <p>(d) The deferred shares are not issued as redeemable, and are not redeemable (other than pursuant to chapter 5 of Part 18 of the Companies Act 2006)</p> |

Part 4 Shareholders

Does your company have share capital?
→ Yes Complete the sections below
→ No Go to Part 5 (Signature)

① This should reflect the shareholder details at the made up date of this annual return

G1

Traded public companies ②

☒ Please tick the box if your company was a traded public company at any time during the period of this return

② Traded company definition
A traded company means a company any of whose shares are admitted to trading on a regulated market

G2

List of past and present shareholders

Private and non-traded public companies are required to provide a 'full list' if one was not included with either of the last two returns

Traded public companies are required to provide a list of shareholders who held at least 5% of the issued shares of any share class if a list was not provided with either of the last two returns

Please tick the appropriate box below

- ☐ A full list of shareholders for a private or non-traded public company is enclosed Please complete **Section G3**, or
- ☒ A list of shareholders holding at least 5% of the issued shares of any share class for a traded public company is enclosed Please complete **Section G4**
- ☐ A list of shareholder changes is enclosed
→ For private or non-traded public companies, please complete **Section G3**
→ For traded public companies, please complete **Section G4**
- ☐ There were no shareholder changes in this period
→ Go to **Part 5 (Signature)**

Please tick the appropriate box below to indicate the format of your shareholder details

- ☐ The list of shareholders is enclosed on paper
- ☒ The list of shareholders is enclosed in another format

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Annual Return

G3

Private or non-traded public companies – list of past and present shareholders

This section should only be completed by companies that have not traded on a regulated market at any time during the period of this return

Changes during this period to shareholders' particulars or details of the amount of stock or shares transferred must be completed each year

You must provide a 'full list' of all company shareholders on

- The company's first annual return following incorporation,
- Every third annual return after a full list has been provided

Please list the company shareholders in alphabetical order

Joint shareholders should be listed consecutively

Further shareholders

Please use a 'Private or non-traded public companies – list of past and present shareholders' continuation page if necessary

| Shareholder's Name (Address not required) | Class of share | Shares or stock currently held | Shares or stock transferred (if appropriate) | |
|--|----------------|--|--|-------------------------------------|
| | | Number of shares or amount of stock | Number of shares or amount of stock | Date of registration of transfer |
| | | | | / / |
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Annual Return

G4

Traded public companies – list of past and present shareholders

This section should show the shareholders that hold at least 5% of any class of share(s) of the company at the date of this return. It should only be completed by public companies that have traded on a regulated market at any time during the period of this return.

Changes during this period to shareholders' particulars or details of the amount of stock or shares transferred must be completed each year.

You must provide a 'full list' of all company shareholders on

- The company's first annual return following incorporation,
- Every third annual return after a full list has been provided

Please list the company shareholders in alphabetical order.

Joint shareholders should be listed consecutively.

Further shareholders

Please use a 'Traded public companies – list of past and present shareholders' continuation page if necessary.

| Shareholder's details | Class of share | Shares or stock currently held | Shares or stock transferred (if appropriate) | |
|-----------------------|----------------|-------------------------------------|--|----------------------------------|
| | | Number of shares or amount of stock | Number of shares or amount of stock | Date of registration of transfer |
| Name | | | | / / |
| Address | | | | / / |
| | | | | / / |
| Name | | | | / / |
| Address | | | | / / |
| | | | | / / |
| Name | | | | / / |
| Address | | | | / / |
| | | | | / / |
| Name | | | | / / |
| Address | | | | / / |
| | | | | / / |

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Part 5 **Signature**

This must be completed by all companies

I am signing this form on behalf of the company

Signature

Signature

X



X

This form may be signed by
Director¹, Secretary, Person authorised², Charity commission receiver and
manager, CIC manager, Judicial factor

1 Societas Europaea

If the form is being filed on behalf
of a Societas Europaea (SE) please
delete 'director' and insert details
of which organ of the SE the person
signing has membership

2 Person authorised

Under either section 270 or 274 of
the Companies Act 2006

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Annual Return



Presenter information

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

| | |
|---------------|---------------------------------|
| Contact name | Catherine Evans |
| Company name | Management Consulting Group PLC |
| | |
| Address | 10 Fleet Place |
| | |
| Post town | London |
| County/Region | |
| Postcode | E C 4 M 7 R B |
| Country | UK |
| DX | |
| Telephone | 020 7710 5000 |



Checklist

We may return forms completed incorrectly or with information missing

Please make sure you have remembered the following

- ☐ The company name and number match the information held on the public Register
- ☐ You have completed your principal business activity
- ☐ You have not used this form to make changes to the registered office address
- ☐ You have not used this form to make changes to secretary and director details
- ☐ You have fully completed the Statement of capital (if applicable)
- ☐ You have signed the form
- ☐ You have enclosed the correct fee



Important information

Please note that all information on this form will appear on the public record



How to pay

A fee is payable on this form
Make cheques or postal orders payable to 'Companies House'. For information on fees, go to www.companieshouse.gov.uk



Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the appropriate address below

For companies registered in England and Wales:
The Registrar of Companies, Companies House,
Crown Way, Cardiff, Wales, CF14 3UZ
DX 33050 Cardiff

For companies registered in Scotland:
The Registrar of Companies, Companies House,
Fourth floor, Edinburgh Quay 2,
139 Fountainbridge, Edinburgh, Scotland, EH3 9FF
DX ED235 Edinburgh 1
or LP - 4 Edinburgh 2 (Legal Post)

For companies registered in Northern Ireland:
The Registrar of Companies, Companies House,
Second Floor, The Linenhall, 32-38 Linenhall Street,
Belfast, Northern Ireland, BT2 8BG
DX 481 N R Belfast 1



Further information

For further information, please see the guidance notes on the website at www.companieshouse.gov.uk or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.companieshouse.gov.uk

**FORM ML8 (03/07)
CDROM**

A

**BULK LIST OF SHAREHOLDERS OR MEMBERS FOR
COMPANY NUMBER – 01000608**

**A BULK LIST OF SHAREHOLDERS OR MEMBERS FOR THIS
COMPANY HAS BEEN LODGED BUT DOES NOT APPEAR ON
THIS ANNUAL RETURN. THE LIST WILL BE AVAILABLE TO
REQUEST ON CDROM APPROXIMATELY 10 DAYS FROM
15/07/11. TO ORDER A COPY OF THE BULK LIST ON CDROM
CALL THE NUMBERS BELOW:**

**COMPANIES HOUSE DIRECT CUSTOMERS PLEASE PHONE
08457 573991**

WEB CUSTOMERS PLEASE PHONE 0303 1234 500