Fischer Francis Trees & Watts UK Limited

Directors' Report and Financial Statements

For the Year Ended 31 December 2013

Company Registration Number 00979759

07/08/2014 COMPANIES HOUSE

CONTENTS

			: .			Page
Company Information		•				2
Strategic report				;	•	3
Report of the Directors				. : :		4
Statement of Directors' responsibil	lities					. '':6
Independent Auditors' report						7
Income statement	.:					. 9
Balance sheet	•					10
Statement of changes in equity					٠	. 11
Statement of cash flows	:					12
Notes to the financial statements						13

COMPANY INFORMATION

G Hilldrup

Directors G Williams

D Klein (appointed 07 June 2013)

R Harrison (appointed 13 June 2013)

Company Secretary 1 Furtado

5 Aldermanbury Square

Registered Office London EC2V 7BP

Company Registration Number 979759

FSA Registration Number 119264

Independent Auditors PricewaterhouseCoopers LLP

Bankers BNP Paribas

10 Harewood Avenue

London

NW1 6AA

STRATEGIC REPORT

The Directors present their Strategic for Fischer Francis Trees & Watts Limited ("the Company") for the year ended 31December 2013.

REVIEW OF BUSINESS

The results for the year ended 31 December 2013 are set out in the income statement on page 10.

The Company holds only fixed income mandates and the performance was primarily based on ad valorem fees. Assets under management were negatively impacted during the period by asset withdrawals, in particular by the loss of a significant client in July 2013.

The Directors continue to consider the Key Performance Indicators ("KPI") of the business are Revenue and Operating profit, but also closely monitor the evolution of Assets under Management.

FUTURE OUTLOOK AND GOING CONCERN

The Company made a loss after tax of £1.6 million in the current financial year (2012: loss of £0.9 million).

The Company operates as an integral part of BNP Paribas' asset management capability and employs the following approach to managing assets:

- use multiple alpha strategies in order to achieve higher information ratios;
- blend in-depth quantitative models with qualitative analysis;
- have specialized investment managers who are accountable and have proper incentives;
- embed risk management in each stage of the investment process; and
- promote innovation to ensure the investment process and strategies evolve over time with market changes.

The Directors are of the view that the Company remains a going concern despite incurring a loss after tax of £1.6 million in 2013 given the financial resources of the Company. As at 31 December 2013 the Company held cash and cash equivalents of £11.3 million. In coming to this view, the directors have considered the impact of the updated Group transfer pricing policy and sales strategies and current market conditions.

REPORT OF THE DIRECTORS

The Directors present their annual report and the audited financial statements of Fischer Francis Trees & Watts Limited ("the Company") for the year ended 31December 2013.

PRINCIPAL ACTIVITIES

The principal activity of the Company continues to be the provision of investment management services.

The Company is authorised and regulated by the Financial Conduct Authority in accordance with the Financial Services and Markets Act 2000. The Company does not hold client assets.

DIVIDENDS

No dividend was paid during the year (2012: £16.3m).

PRINCIPAL RISKS

The Company's main income is in the form of fees for investment management services, which the directors also consider to be the key performance indicator. Fee income is dependent on the level of assets under management which is dependent on performance and investor trading activity. These forces are partly under the control of the business but are also impacted by market forces.

The Company aligns its key business indicators with those set out by the Global CEO. The financial and operational efficiency is measured by the cost income ratio. The sales team efficiencies are measured by new revenue generated. Investment performance is measured by the percentage of funds under management with a positive excess return. A monthly dashboard is produced by the local human resources team which indicates overall turnover of staff, voluntary and involuntary staff turnover.

The principal risks and uncertainties facing the Company are broadly grouped as follows:

Market risk

The Company may be materially affected by conditions in the global financial markets and economic conditions in general. Significant levels of volatility in the market may impact the confidence, risk attitude and liquidity needs of investors as well as the performance and asset values of the underlying investments which the Company manage.

Credit and liquidity risk

The Company is dependent upon its ability to collect revenues from investors and other group counterparties. The Company is not however, dependent upon a small number of investors and its diversified product range helps to mitigate against the risk that the loss or default of certain investors could lead to materially significant losses for the Company. There is no history of material allowances against bad or doubtful debts.

Liquidity risk is managed at a local and group level. The Company has unrestricted and direct access to funding sourced by the BNP Paribas Group. The Group Treasury function is managed at parent company level and aims to ensure the most effective use of the group's cash resources. Local management also regularly review cash position and forecasts. At present the Company does not make use of any debt or credit facilities.

Operational risk

There are numerous operational risks in any business, a significant one being business continuity risk. This is represented by the Company's ability to continue operating and meeting client requirements in response to a disaster recovery event or other disruption to the continuity of day to day systems and processes. The

REPORT OF THE DIRECTORS (continued)

Company has a comprehensive disaster recovery/business continuity plan in place, including a dedicated business continuity planning manager and a separate disaster recovery site with the facilities being subject to regular testing.

Regulatory risk

The Company is regulated as an investment management firm by the Financial Conduct Authority ("FCA"), and is required to comply with the rules of the FCA in order to continue to conduct investment business in the UK. The Company's regulatory risk profile is formally documented in the Internal Capital Adequacy Assessment Programme ("ICAAP") which is updated regularly and is available to the FCA on their request. The Company monitors capital adequacy on a regular basis and provides returns, as required, to the FCA. At present the directors consider the Company to be adequately capitalised in order to allow it to meet its regulatory capital requirements for the foreseeable future.

REPORT OF THE DIRECTORS (continued)

DIRECTORS

The Directors, who served throughout the year except as noted, were as follows:

G Hilldrup

G Williams

D Klein (appointed 07 June 2013)

R Harrison (appointed 13 June 2013)

DIRECTORS' INDEMNITIES

The Company qualified for third party indemnity provisions under a BNP Paribas Group policy for the benefit of its Directors during the year which remains in force at the date of this report.

STATEMENT OF DISCLOSURE OF INFORMATION TO THE AUDITORS

Each of the persons who is a Director at the date of approval of this report confirms that:

- so far as the Director is aware, there is no relevant audit information of which the Company's auditors are unaware; and
- the Director has taken all the steps that he/she ought to have taken as a director in order to make himself/herself aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

INDEPENDENT AUDITORS

The Company has by elective resolution dispensed with the obligation to appoint an auditor annually as per s386 of the Companies Act 2006.

Therefore the auditors, PricewaterhouseCoopers LLP, will be deemed to be reappointed for each succeeding financial year.

On behalf of the Board

Director

16 April 2014

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable International Financial Reporting Standards (IFRSs) as adopted by the European Union, have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Independent auditors' report to the members of Fischer Francis Trees & Watts UK Limited

Report on the financial statements

Our opinion

In our opinion the financial statements, defined below:

give a true and fair view of the state of the company's affairs as at 31 December 2013 and of its loss and cash flows for the year then ended;

have been properly prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union; and

have been prepared in accordance with the requirements of the Companies Act 2006.

This opinion is to be read in the context of what we say in the remainder of this report.

What we have audited

The financial statements, which are prepared by Fischer Francis Trees & Watts UK Limited, comprise:

the statement of financial position as at 31 December 2013;

the income statement and statement of comprehensive income for the year then ended;

the statement of cash flows for the year then ended;

the statement of changes in equity for the year then ended;

the accounting policies; and

the notes to the financial statements, which include other explanatory information.

The financial reporting framework that has been applied in their preparation is applicable law and IFRSs as adopted by the European Union.

In applying the financial reporting framework, the directors have made a number of subjective judgements, for example in respect of significant accounting estimates. In making such estimates, they have made assumptions and considered future events.

What an audit of financial statements involves

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) ("ISAs (UK & Ireland)"). An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of:

whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed;

the reasonableness of significant accounting estimates made by the directors; and

the overall presentation of the financial statements.

. .

In addition, we read all the financial and non-financial information in the Annual Report to Identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Other matters on which we are required to report by exception

Adequacy of accounting records and information and explanations received

Under the Companies Act 2006 we are required to report to you if, in our opinion:

we have not received all the information and explanations we require for our audit; or

adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or

the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Directors' remuneration

Under the Companies Act 2006 we are required to report to you if, in our opinion, certain disclosures of directors' remuneration specified by law are not made. We have no exceptions to report arising from this responsibility.

Responsibilities for the financial statements and the audit

Our responsibilities and those of the directors

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and ISAs (UK & Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Philip Tew (Senior Statutory Auditor) for and on behalf of PricewaterhouseCoopers LLP

Chartered Accountants and Statutory Auditors

London

16 April 2014

INCOME STATEMENT

FOR THE YEAR ENDED 31 DECEMBER 2013

				2013 £'000	2012 £'000
		.*.	Notes		.•
Revenue			2	3,932	4,981
Operating expenses			3	(6,348)	<u>(6,791)</u>
OPERATING LOSS			4	(2,416)	<u>(1,810)</u>
Foreign exchange gain/(loss)			- 5	233	(389)
Interest revenue			6	52	142
Finance costs				<u>(1)</u>	(1)
LOSS ON ORDINARY ACTIVIT	IES BEFORE TAX	ATION	· · · · · · · · · · · · · · · · · · ·	(2,132)	(2,058)
LOSS BEFORE TAXATION				(2,132)	(2,058)
Taxation credit	•		8	<u>550</u>	<u>1,176</u>
LOSS AFTER TAXATION			,	(1,582)	(881)

The results for the current year and the prior year are derived from continuing operations.

The Company had no recognised gains or losses in either year other than the results reflected above.

There was no other comprehensive income for the years ended 31 December 2013 and 2012.

BALANCE SHEET

AS AT 31 DECEMBER 2013

	Notes	2013 £'000	2012 £'000
CURRENT ASSETS			
Trade and other receivables	9	3,722	10,532
Cash and cash equivalents	10	<u>11,294</u>	<u>10,046</u>
		<u>15,016</u>	20,578
TOTAL ASSETS		<u>15.016</u>	20,578
LIABILITIES CURRENT LIABILITIES			
	11	7,375	11,355
Trade and other payables	11	7,575	
TOTAL LIABILITIES		<u>7,375</u>	<u>11,355</u>
EQUITY			
Share capital	12	9,920	9,920
Share premium	13	184	184
Accumulated losses	13	<u>(2,463)</u>	<u>(881)</u>
TOTAL EQUITY		<u>7,641</u>	<u>9,223</u>
TOTAL LIABILITIES AND EQUITY		<u>15,016</u>	20,578

The financial statements on pages 9-25 were approved by the Board of Directors and authorised for issue on 16 April 2014. They were signed on its behalf by:

Director

Director G. W.A.

Fischer Francis Trees & Watts UK Limited Company No. 00979759

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 DECEMBER 2013

	Share Capital £'000	Share Premium Account £'000	Accumulated losses £'000	Total Equity £'000
Balance at 01 January 2012	<u>9.920</u>	<u>184</u>	<u>16,279</u>	<u>26,383</u>
Loss for the year and total comprehensive income		•	(881)	(881)
Dividends paid		• <u>*</u>	(16,279)	(16,279)
Balance at 31 December 2012	9,920	<u>184</u>	(881)	9,223
Loss for the year and total comprehensive income	•	•	(1,582)	(1,582)
Balance at 31 December 2013	9,920	<u>184</u>	(2,463)	<u>7,641</u>

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2013

	• • • • • • • • • • • • • • • • • • • •		2013	2012
•		Note	£'000	£:000
			F 000	2.000
Cash flows generated from	m operating activities			
Cash generated (used in)/g	enerated from operations	14	530	2,190
Interest received			52	142
Taxation paid			<u>433</u>	<u>5,409</u>
Net cash generated from op-	perating activities		<u>1,015</u>	<u>7,742</u>
Cash flows generated from	m financing activities			
Dividends paid				<u>(16,279)</u>
Net cash used in financing	activities		•	(16,279)
	•			
Net increase/(decrease) in equivalents	cash and cash		1,015	(8,537)
Cash and cash equivalents	at 1 January		10,046	18,972
Effect of foreign exchange			<u>233</u>	(389)
Cash and cash equivalents	at 31 December		11,294	<u>10.046</u>

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2013

1. ACCOUNTING POLICIES

Basis of Accounting Preparation

These financial statements have been prepared in accordance with United Kingdom law and International Financial Reporting Standards ('IFRS') as adopted by the European Union ('EU'). The financial statements have been prepared under the historical cost convention. Historical cost is generally based on the fair value of the consideration given in exchange for the assets. The principal accounting policies adopted are set out below.

Adoption of new and revised Standards

In the current year, no new and revised Standards and Interpretations have been adopted that affected the amounts reported in these financial statements.

At the date of authorisation of these financial statements, the following Standards and Interpretations which have not been applied in these financial statements were in issue but not yet effective (and in some cases had not yet been adopted by the EU):

IFRS 1 (Amended) Severe Hyperinflation and Removal of Fixed Dates for First-time Adopters

IFRS 7(Amended) Financial Instruments: Disclosures

IFRS 9 Financial Instruments

IFRS 10 Consolidated Financial Statements

IFRS 11 Joint Arrangements

IFRS 12 Disclosure of Interests in Other Entities

IFRS 13 Fair Value Measurement

IAS 1 (Amended) Presentation of Items of Other Comprehensive Income

IAS 12 (Amended) Deferred Tax: Recovery of Underlying Assets

IAS 19(2011) Employee Benefits

IAS 27(2011) Separate Financial Statements

IAS 28(2011) Investments in Associates and Joint Ventures

The Directors do not expect that the adoption of the standards listed above will have a material impact on the financial statements of the Company in future periods. Beyond the information above, it is not practicable to provide a reasonable estimate of the effect of these standards until a detailed review has been completed.

Going Concern

The Directors have a reasonable expectation that the Company will continue to have adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the annual report and financial statements. This is discussed in the Directors' Report on page 3 under the heading of 'Future Outlook and Going Concern'.

Once approved, the Financial Statements cannot be amended without re-presenting them for approval by the Board.

Statement of Cash Flows

The Company has prepared a statement of cash flows, in accordance with IAS 7. Cash and cash equivalents include demand deposits and deposits held at call with banks.

Revenue Recognition

Revenue, comprising management fees, is measured at the fair value of the consideration received or receivable and represents amounts receivable for services provided in the normal course of business, net of discounts, VAT and other sales-related taxes.

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2013

1. ACCOUNTING POLICIES (continued)

Interest revenue

Interest revenue is recognised when it is probable that the economic benefits will flow to the Company and the amount of revenue can be measured reliably. Interest revenue is accounted for using an effective interest rate method.

Cash and cash equivalents

Cash and cash equivalents includes cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts, should they exist, are shown within borrowings in the current liabilities in the balance sheet.

Trade and other receivables/payables

Trade and other receivables/payables are recognised initially at fair value based on amounts exchanged. Liabilities are recognised as current unless the Company has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

Foreign currencies

i) Functional and presentation currency

Items included in the financial statements are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The financial statements are presented in Pounds Sterling, which is the Company's functional and presentation currency.

ii) Balances

Monetary assets and liabilities denominated in foreign currencies are retranslated at the rates prevailing at the balance sheet date. Non-monetary items at fair value, denominated in foreign currencies, are retranslated at the rates prevailing at the date the fair value was determined. Non-monetary items measured in terms of historical cost in a foreign currency are not retranslated.

iii) Transactions

Transactions in foreign currencies are recorded at the rate prevailing at the date of the transaction. Exchange differences are recognised in the Income Statement in the period in which they arise.

Taxation

The tax expense represents the sum of the tax currently payable or recoverable and deferred tax.

i).Current.tax-

The tax currently payable or recoverable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability or asset for current tax is calculated using tax rates that have been enacted or substantively enacted by the balance sheet date.

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2013

1. ACCOUNTING POLICIES (continued)

Taxation (continued)

ii) Deferred tax

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries and associates, and interests in joint ventures, except where the group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised based on tax laws and rates that have been enacted at the balance sheet date. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited in other comprehensive income, in which case the deferred tax is also dealt with in other comprehensive income.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Company intends to settle its current tax assets and liabilities on a net basis.

Retirement benefit costs

The Company participates, as a subsidiary employer, in the BNP Paribas UK Group Pension Scheme, which is a defined contribution scheme.

The pension scheme, which provides benefits based on employee contributions, is set up under trust and the assets of the scheme are therefore held separately from those of the Company.

The Company accounts for its pension cost liabilities under the provisions of IAS 19, 'Employee Benefits' and payments are charged as an expense as they fall due.

Pension costs for those of the Company's staff who are secondees from BNP Paribas Investment Partners UK Limited (BNPP IP) are borne on a monthly basis by BNPP IP in accordance with a secondment arrangement. These costs are then recharged to the Company and charged to the Company's income statement.

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2013

2. REVENUE

	2013	2012
	£'000	£'000
Management fees	6,169	6,912
Other fees	<u>(2,237)</u>	<u>(1,931)</u>
	<u>3,932</u>	<u>4,981</u>

The Company's revenue is allocated using a global transfer pricing policy and it is therefore impractical to split revenue geographically.

Management fees of £6,169k in the current financial year represents gross management fees of £6,193k less commissions and rebates of £24k (2012: £6,912k).

Other fees in 2012 comprises execution brokerage costs which, as the result of the Group Transfer Pricing Policy introduced in the current financial year, resulted in a debit to the Company's revenue in 2013 of £2,238k (2012: £1,931k).

3. OPERATING EXPENSES

	2013	2012
	£'000	£'000
Directors and staff costs (see Note 7)	3,754	3,953
Other operating expenses	<u>2,594</u>	<u>2,838</u>
	<u>6,348</u>	<u>6,791</u>

4. OPERATING LOSS

	2 000	£ 000
The operating loss is stated after charging:		
Directors' remuneration (see Note 7)	862	1,196
Auditors' remuneration – statutory audit services	60	34
Rentals under operating leases	189	174

5. FOREIGN EXCHANGE RESULT

The foreign exchange gain of £233k (2012: loss of £389k) arises from the revaluation of all foreign currency transactions in line with the Company's accounting policies throughout the year.

2012

6,000

2013

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2013

6.	INTER	(COI	VE AI	

•	2013	2012
	£'000	£'000
Bank Interest	52	142

7. DIRECTORS AND STAFF COSTS

The average monthly number of employees excluding executive directors during the year was made up as follows:

as follows:		
	2013	2012
By activity:		
Investment management	17	13
Other support functions	2	4
	<u>17</u>	<u>17</u>
Their aggregate remuneration comprised:		
	2013	2012
	£,000	2'000
Staff costs:		
Wages and salaries	3,084	3,281
Social security costs	414	445
Other pension costs	<u>256</u>	<u>228</u>
	<u>3,754</u>	<u>3,953</u>
Directors' emoluments:		
Short-term employee benefits	845	1,163
Post-employment benefits	<u>17</u>	<u>33</u>
	<u>862</u>	<u>1,196</u>

Emoluments disclosed above include the following amounts paid to the highest paid director:

	2013	2012
	000'3	£'000
Short-term employee benefits	845	914
Post-employment benefits	17	16

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2013

8. TAXATION CREDIT ON ORDINARY ACTIVITIES

The tax credit comprises		
·	2013	2012
	£'000	£'000
Current tax		
Continuing operations	496	504
Adjustments in respect of prior years	<u>54</u>	<u>1,267</u>
Total current tax	<u>550</u>	<u>1,771</u>
Deferred tax		
Adjustment in respect of previous years and changes in tax rate	•	(595)
Total deferred tax	=	<u>(595)</u>
Total taxation credit for the year	550	1,176

The standard rate of corporate tax for the year is calculated at the rate of 23.25% (2012: 24.5%). For 2013 individual group companies, where applicable, will surrender tax tosses to other companies within the BNP Paribas UK tax group and will receive Group Relief at the rate of 23.25% (2012: 24.5%). The Company earns its profits and losses in the UK. Therefore the tax rate used for tax on loss on ordinary activities is the standard rate for UK corporation tax.

The UK Government in the 2012 Budget announced that it intended to enact reductions to the main rate of corporation tax to reduce the rate to 24% from 1 April 2012 and then by two further 1% cuts per annum to 22% by 1 April 2014. The Autumn Statement 2012 announced an additional 1% reduction, so from 1 April 2013 the rate was 23%, which will be followed by 21% for the financial year beginning 2014.

The differences between the total current tax shown above and the amount calculated by applying the standard rate of UK corporation tax to the loss before tax is as follows:

	2013 £'000	2012 £'000
Loss on ordinary activities before tax	(2,132)	(2,058)
Loss on ordinary activities multiplied by standard rate of corporate tax in the UK at 23.25 % (2012: 24.5%)	496	504
Effects of: Adjustment in respect of previous years and changes in tax rate Long term incentive plans Provisions Prior year disallowable	54 - -	95 400 (28) <u>205</u>
Total taxation credit for the year	<u>550</u>	<u>1,176</u>

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2013

9. TRADE AND OTHER RECEIVABLES

	2013	2012
	£'000	£'000
Corporation tax recoverable	1,880	1,763
Trade receivables	379	1,101
Amounts owed from group undertakings	1,405	4,569
Prepayments and accrued income	51	2,996
Other receivables	<u>7</u>	<u>103</u>
	<u>3.722</u>	10,532

10. CASH AND CASH EQUIVALENTS

Cash at bank and in hand is comprised of a number of interest earning current and deposit accounts held with BNP Paribas London Branch.

11. TRADE AND OTHER PAYABLES

<1 year	2013	2012
	£'000	£'000
Amounts owed to group undertakings	6,773	9,057
Accruals and deferred income	595	2,271
Other liabilities	<u>7</u>	<u>27</u>
	<u>7,375</u>	<u>11,355</u>

The presentation of the comparative figures for Amounts owing to group undertakings has been changed to show an intercompany payable of £2.577 million instead of a Trade payable of the same amount. The intercompany payable of £2.577 million relates to cash transferred to the Company, instead of to investment Partners UK Limited, by Custom House Global Fund Services Limited in respect of Foreign

Exchange Notes managed by them on behalf of Investment Partners UK Limited.

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2013

12. SHARE CAPITAL	,	
	2013 £'000	2012 £'000
Authorised:	2 2 2 2	
10,000,000 (2012: 10,000,000) ordinary shares of £1 each	10,000	10,000
Allotted, called up and fully paid:		
9,919,866 (2012: 9,919,866) ordinary shares of £1 each	9,920	9,920
13. STATEMENT OF MOVEMENT ON RESERVES		
Share Premium	2013	2012
Delegan at A. Larrison	£'000	£'000
Balance at 1 January	184	184
Premium arising on issue of equity shares Expense of issue of equity shares	•	•
Balance at 31 December	<u>-</u> <u>184</u>	<u>=</u> 184
Retained Earnings		£'000
Balance at 1 January 2012		16,279
Dividends paid		(16,279)
Net loss for the year		<u>(881)</u>
Balance at 1 January 2013		(881)
Dividends paid		-
Net loss for the year		(1,582)
Balance at 31 December 2013		(2,463)
14. CASH FLOW FROM OPERATING ACTIVITIES		
Reconciliation of profit for the year to net cash inflow from operat	ing activities:	2012
	£'000	£'000
Loss for the year after tax	(1,582)_	(881)
	- (-1,-002)	(00-1)
Adjustments for:		
- taxation	(550)	(1,176)
- interest paid	(52)	(142)
- effect of foreign exchange rate changes	(233)	389
Changes in working capital:		
- Decrease in receivables	6,928	18,767
- Decrease in payables	(3,981)	(14,767)
Cash used in operations	ድንበ	2 100
	<u>530</u>	<u>2,190</u>

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2013

15. FINANCIAL RISK MANAGEMENT

The Company's activities expose it to a variety of financial risks: credit risk, liquidity risk, price risk and cash flow interest rate risk. The Company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Company's financial performance. The exposures and risk management techniques have not changed significantly from the prior year.

Credit risk

The Company takes on exposure to credit risk that counterparty will cause a financial loss for the Company by failing to discharge an obligation. All of the Companies credit risk arises on its cash and cash equivalents due from other group undertakings and other financial institutions. The carrying value of financial assets does not materially differ from their fair value.

Credit risk within the Company is monitored centrally by the Group Risk Management Department of the ultimate parent undertaking BNP Parlbas S.A.

	2013	2012
	£'000	£'000
Corporation tax recoverable	1,880	1,763
Trade receivables	379	1,101
Amounts owed from group undertakings	1,405	4,569
Prepayments and accrued income	51	2,996
Other receivables	7	103
Cash at bank and in hand	<u>11,294</u>	<u>10,046</u>
	<u>15,016</u>	20,578

The above table represents the worst case scenario of credit risk exposure for the Company at 31 December 2013 and 2012. The exposures set our above are based on the carrying amounts as reported in the balance sheet.

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2013

15. FINANCIAL RISK MANAGEMENT (continued)

Liquidity risk

Liquidity risk is the risk that the Company is unable to meet its payment obligations associated with its financial liabilities when they fall due.

Prudent liquidity risk management is achieved by maintaining sufficient cash balance and the availability of funding through an adequate amount of committed credit facilities. In addition, the Company's liquidity is supported by the ultimate parent undertaking.

Liquidity risk is monitored centrally by Group Risk Management Department of the ultimate parent undertaking BNP Paribas S.A. In terms of the Group's policy liquidity risk is managed through a global liquidity policy approved by Group Executive Management. This policy is based on management principles designed to apply both in normal conditions and in a liquidity crisis. The Group's liquidity situation is assessed on the basis of internal standards, warning flags and regulatory ratios.

The table below presents the cash flows payable by the Company by remaining contractual maturities at the balance sheet date. The amounts disclosed in the table are the contractual undiscounted cash flows.

	Up to 3 months £,000	3 – 12 months £,000	1 – 5 years £,000	Total £,000	
As at 31 December 2013					
Financial liabilities					
Amounts owed to group undertakings Accruals and deferred income Other liabilities	5,756 569 7	1,017 26 -	• •	6,773 595 7	
As at 31 December 2012					
Financial liabilities					
Amounts owed to group undertakings Accruals and deferred income Other liabilities	6,480 1,896 27	2,577 375	• -	9,057 2,271 27	

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2013

15. FINANCIAL RISK MANAGEMENT (continued)

Market risk

The Company's activities potentially expose it to market risks, which is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risks arise from open positions in interest rate, and foreign currency risk, all of which are exposed to general and specific market movements and changes in the level of volatility of market rates or prices such as interest rates, foreign exchange rates. Exposure to market risk is monitored by the Directors.

Foreign exchange risk

The net carrying amount of the Company's material foreign currency denominated monetary assets and monetary liabilities at the reporting date is as follows:

	2013	2012
Currency	£'000	£'000
EUR	1,248	85
USD	1,053	482
DKK	3	5

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2013

16. RELATED PARTY TRANSACTIONS

The following transactions were carried out with related parties:

a. Management Fees

Net Management Fee revenue from fellow subsidiary undertakings for the year amounted to £3,520,308 (2012: £3,963,476).

b. Intercompany recharges

Intercompany recharges to fellow subsidiary undertakings for the year amounted to £1,478,544 (2012: £479,058).

c. Taxation

Group relief on tax losses from fellow subsidiary undertakings for the year amounted to £nil (2012: £nil).

d. Interest received

Interest income from fellow subsidiary undertakings for the year amounted to £51,794 (2012: £142,192).

In respect of these transactions, the outstanding balances receivable / (payable) as at 31 December 2013 were as follows:

Nature of transaction	Related Party	2013 £'000	2012 £'000
Trade and Other Receivables	Fellow Subsidiaries	1,405	4,569
Trade and Other Payables	Fellow Subsidiaries	6,773	9,057

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2013

17. ULTIMATE CONTROLLING PARTY

The ultimate controlling party is BNP Paribas S.A. which owns 100% of the immediate parent via other group companies. BNP Paribas S.A.is a company incorporated in France with limited liability and is the largest group in which the results of the Company are consolidated. Copies of those accounts are available at that company's registered office, 16 Boulevard des Italiens, 75009 Paris, France.