FINANCIAL STATEMENTS
31ST DECEMBER 2000

Company Registration Number 969297

MACINTYRE HUDSON

Chartered Accountants & Registered Auditors
31 Castle Street
High Wycombe
Buckinghamshire
HP13 6RU

ACC@DYGP Q290

A20 COMPANIES HOUSE 07/03/01

OFFICERS'AND PROFESSIONAL ADVISERS

The Board of Directors

R D Whatley

R K Schmidt

Company Secretary

R K Schmidt

Registered Office

Unit 11

Corinium Industrial Estate

Raans Road Amersham

Buckinghamshire

HP6 6JL

Auditors

MacIntyre Hudson

Chartered Accountants & Registered Auditors

31 Castle Street High Wycombe Buckinghamshire

HP13 6RU

Bankers

National Westminster Bank plc

22 Market Square

Aylesbury

Buckinghamshire

HP20 1TR

THE DIRECTORS' REPORT

YEAR ENDED 31ST DECEMBER 2000

The directors have pleasure in presenting their report and the financial statements of the company for the year ended 31st December 2000.

PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activity of the company during the year was that of wholesale and retail of equipment and instruments to the dental profession.

RESULTS AND DIVIDENDS

The trading results for the year, and the company's financial position at the end of the year are shown in the attached financial statements.

The directors have not recommended a dividend.

THE DIRECTORS AND THEIR INTERESTS IN SHARES OF THE COMPANY

The directors who served the company during the year together with their beneficial interests in the shares of the company were as follows:

Ordinary Shares of £1 each
At 31 December 2000 At 1 January 2000

R D Whatley R K Schmidt

No director had any interest in the shares of the company at 31 December 2000.

AUDITORS

A resolution to re-appoint MacIntyre Hudson as auditors for the ensuing year will be proposed at the annual general meeting in accordance with section 385 of the Companies Act 1985.

Registered office:

Unit 11

Corinium Industrial Estate

Raans Road

Amersham

Buckinghamshire

HP6 6JL

Signed by order of the directors

R K SCHMIDT Company Secretary

Approved by the directors on 15th February 2001

KAVO DENTAL LIMITED STATEMENT OF DIRECTORS' RESPONSIBILITIES YEAR ENDED 31ST DECEMBER 2000

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company at the end of the year and of the profit or loss for the year then ended.

In preparing those financial statements, the directors are required to:

select suitable accounting policies, as described on page 9, and then apply them consistently;

make judgements and estimates that are reasonable and prudent;

state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and

prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS' REPORT TO THE SHAREHOLDERS

YEAR ENDED 31ST DECEMBER 2000

We have audited the financial statements on pages 5 to 16 which have been prepared under the historical cost convention and the accounting policies set out on page 9.

RESPECTIVE RESPONSIBILITIES OF THE DIRECTORS AND THE AUDITORS

As described on page 3, the company's directors are responsible for the preparation of the financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

BASIS OF OPINION

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

OPINION

In our opinion the financial statements give a true and fair view of the company's state of affairs as at 31st December 2000 and of its profit for the year then ended, and have been properly prepared in accordance with the Companies Act 1985.

31 Castle Street High Wycombe Buckinghamshire HP13 6RU

15th February 2001

MACINTYRE HUDSON Chartered Accountants

& Registered Auditors

PROFIT AND LOSS ACCOUNT

YEAR ENDED 31ST DECEMBER 2000

| | Note | 2000 £ | 1999 £ |
|---|------------|---------------------------------|---------------------------------|
| TURNOVER | 2 | 8,650,317 | 8,593,400 |
| Cost of sales | | 5,582,037 | 5,694,480 |
| GROSS PROFIT | | 3,068,280 | 2,898,920 |
| Distribution costs Administrative expenses Other operating income | | 20,483 3,040,411 (24,296) | 30,154 3,296,312 (10,188) |
| OPERATING PROFIT/(LOSS) | 3 | 31,682 | (417,358) |
| Interest receivable Interest payable | 6 | 5,456 (16,894) | 1,344 (23,066) |
| PROFIT/(LOSS) ON ORDINARY BEFORE TAXATION | ACTIVITIES | 20,244 | (439,080) |
| Tax on profit/(loss) on ordinary activities | 7 | (9,703) | (20,000) |
| RETAINED PROFIT/(LOSS) FO FINANCIAL YEAR | R THE | 29,947 | (419,080) |
| | | | |

The company has no recognised gains or losses other than the results for the year as set out above.

All of the activities of the company are classed as continuing.

BALANCE SHEET

31ST DECEMBER 2000

| | | 2 | 000 | 19 | 199 |
|--------------------------------|---------|---------------|-------------|-------------|-----------|
| | Note | £ | £ | £ | £ |
| FIXED ASSETS Tangible assets | 8 | | 600,312 | | 1,239,330 |
| CURRENT ASSETS | | | | | |
| Stocks | | 2,745,488 | | 2,745,418 | |
| Debtors | 9 | 2,085,813 | | 1,623,438 | |
| Cash at bank and in hand | | 639,170 | | 79,947 | |
| | | 5,470,471 | | 4,448,803 | |
| CREDITORS: Amounts falling d | | (* 0.50 0.00) | | | |
| within one year | 10 | (1,953,306) | | (1,600,603) | |
| NET CURRENT ASSETS | | - <u>-</u> - | 3,517,165 | | 2,848,200 |
| TOTAL ASSETS LESS CURRE | NT LIAI | BILITIES | 4,117,477 | | 4,087,530 |
| | | | | | |
| CAPITAL AND RESERVES | | | | | |
| Called-up equity share capital | 15 | | 1,050,000 | | 1,050,000 |
| Profit and loss account | 16 | | 3,067,477 | | 3,037,530 |
| SHAREHOLDERS' FUNDS | 17 | | 4,117,477 | | 4,087,530 |
| | | | | | - |

These financial statements were approved by the directors on the 15th February 2001 and are signed on their behalf by:

R D WHATLEY

CASH FLOW STATEMENT

YEAR ENDED 31ST DECEMBER 2000

| | 20 | 000 | 19 | 99 |
|--|---------------------|------------------------------|-------------------|---------------------|
| | £ | £ | £ | £ |
| NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES | | 334,125 | | (456,428) |
| RETURNS ON INVESTMENTS AND SERVICING OF FINANCE | | | | |
| Interest received Interest paid | 5,456 (16,894) | | 1,344 (23,066) | |
| NET CASH OUTFLOW FROM RETURNS ON INVESTMENTS AND SERVICING OF FINANCE | | (11,438) | | (21,722) |
| TAXATION | | 29,703 | | (28,925) |
| CAPITAL EXPENDITURE Payments to acquire tangible fixed assets Receipts from sale of fixed assets | (20,582) 615,000 | | (25,980) | |
| NET CASH INFLOW/(OUTFLOW) FROM CAPITAL EXPENDITURE | | 594,418 | | (25,980) |
| INCREASE/(DECREASE) IN CASH | | 946,808 | | (533,055) |
| RECONCILIATION OF OPERATING PI NET CASH INFLOW/(OUTFLOW) FRO | • | * | ES | |
| | | 2000 £ | | 1999 £ |
| Operating profit/(loss) Depreciation Profit on disposal of fixed assets | | 31,682 62,614 (18,014) | | (417,358) 71,884 |
| (Increase)/Decrease in stocks | | (70) | | 649,289 |
| (Increase)/Decrease in debtors | | (482,375) | | 294,066 |
| Increase/(Decrease) in creditors | | 740,288 | | (1,054,309) |
| Net cash inflow/(outflow) from operating a | ectivities | 334,125 | | (456,428) |

CASH FLOW STATEMENT (continued)

YEAR ENDED 31ST DECEMBER 2000

RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS

| | 2000 £ | | 1999 £ |
|--|-----------------------|--------------------|------------------------|
| Increase/(Decrease) in cash in the period Net debt at 1st January 2000 | 946,808 (307,638) | | (533,055) 225,417 |
| Net funds at 31st December 2000 | 639,170 | | (307,638) |
| ANALYSIS OF CHANGES IN NET FUNDS | At 1 Jan 2000 £ | Cash flows | At 31 Dec 2000 £ |
| Net cash: Cash in hand and at bank Overdrafts | 79,947 (387,585) | 559,223 387,585 | 639,170 |
| Net funds | (307,638) | 946,808 | 639,170 |

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST DECEMBER 2000

1. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared under the historical cost convention, and in accordance with applicable accounting standards.

Turnover

The turnover shown in the profit and loss account represents amounts invoiced during the year, exclusive of Value Added Tax.

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Freehold property - 2% Fixtures and fittings - 25%

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits as incurred.

Pension costs

The company operates a defined benefit pension scheme for employees. The assets of the scheme are held separately from those of the company. The contributions to the scheme are charged to the profit and loss account so as to spread the cost of pensions over the service lives of employees. Variations from the regular costs are spread over the average expected remaining working lives of current members in the scheme.

Deferred taxation

Provision is made, under the liability method, to take account of timing differences between the treatment of certain items for accounts purposes and their treatment for tax purposes. Tax deferred or accelerated is accounted for in respect of all material timing differences to the extent that it is considered that a net liability may arise.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the operating profit.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST DECEMBER 2000

2. TURNOVER

The turnover and profit before tax are attributable to the one principal activity of the company.

An analysis of turnover is given below:

| | 2000 | 1999 |
|---------------------|-----------|-----------|
| | £ | £ |
| United Kingdom | 7,845,797 | 7,923,246 |
| European Sales | 641,868 | 606,216 |
| Rest of World Sales | 162,652 | 63,938 |
| | 8,650,317 | 8,593,400 |
| | | |

3. OPERATING PROFIT/LOSS

Operating profit/loss is stated after charging/(crediting):

| | 2000 £ | 1999 £ |
|------------------------------------|-----------|-----------|
| Depreciation | 62,614 | 71,884 |
| Profit on disposal of fixed assets | (18,014) | - |
| Auditors' remuneration | | |
| - as auditors | 14,000 | 12,000 |
| Operating lease costs: | | |
| Plant and equipment | 219,875 | 234,034 |
| | | |

4. PARTICULARS OF EMPLOYEES

The average number of staff employed by the company during the financial year amounted to:

| | 2000 No. | 1999 No. |
|--|--------------------|-------------|
| Number of selling and distribution staff | 58 | 66 |
| Number of administrative staff | 8 | 9 |
| | 66 | 75 |
| The aggregate payroll costs of the above were: | | |
| 30 0 1 7 | 2000 | 1999 |
| | £ | £ |
| Wages and salaries | 1,642,596 | 1,786,395 |
| Social security costs | 141,087 | 149,468 |
| Other pension costs | 150,951 | 148,078 |
| | 1,934,634 | 2,083,941 |

(20,000)

KAVO DENTAL LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST DECEMBER 2000

5. DIRECTORS' EMOLUMENTS

The directors' aggregate emoluments in respect of qualifying services were:

| | 2000 £ | 1999 £ |
|---|------------------------------|----------------|
| Emoluments receivable | 174,411 | 285,732 |
| The number of directors accruing benefits und | er company pension schemes w | as as follows: |
| | 2000 No. | 1999 No. |
| Defined benefit schemes | 2 | 2 |
| 6. INTEREST PAYABLE | 2000 £ | 1999 £ |
| Interest payable on bank borrowing | 16,894 | 23,066 |
| 7. TAX ON PROFIT/LOSS ON ORDINARY | ACTIVITIES | |
| | 2000 £ | 1999 £ |
| In respect of the year: | | |
| Corporation tax | - | - |
| Adjustment in respect of previous years: | | |
| Corporation tax | (9,703) | (20,000) |

(9,703)

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST DECEMBER 2000

8. TANGIBLE FIXED ASSETS

| | | Freehold property £ | Fixtures and fittings £ | Total £ |
|----|--------------------------------|---------------------------|-------------------------------|-------------|
| | COST | | - | _ |
| | At 1st January 2000 | 1,535,763 | 699,512 | 2,235,275 |
| | Additions | 3,210 | 17,372 | 20,582 |
| | Disposals | (788,831) | (2,411) | (791,242) |
| | At 31st December 2000 | 750,142 | 714,473 | 1,464,615 |
| | DEPRECIATION | | <u></u> | |
| | At 1st January 2000 | 349,297 | 646,648 | 995,945 |
| | Charge for the year | 34,721 | 27,893 | 62,614 |
| | On disposals | (192,809) | (1,447) | (194,256) |
| | At 31st December 2000 | 191,209 | 673,094 | 864,303 |
| | NET BOOK VALUE | | - | |
| | At 31st December 2000 | 558,933 | 41,379 | 600,312 |
| | At 31st December 1999 | 1,186,466 | 52,864 | 1,239,330 |
| 9. | DEBTORS | | | |
| | | 2000 | | 1999 |
| | | £ | | £ |
| | Trade debtors | 1,926,421 | | 1,454,972 |
| | Amounts owed by group | 68,739 | | 47,995 |
| | undertakings | | | |
| | Corporation Tax repayable | - | | 20,000 |
| | Other debtors | 00.752 | | 3,834 |
| | Prepayments and accrued income | 90,653 | | 96,637 |
| | | 2,085,813 | | 1,623,438 |
| | | | | |

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST DECEMBER 2000

10. CREDITORS: Amounts falling due within one year

| | 20 | 000 | 19 | 999 |
|---|---------|-----------|---------|-----------|
| | £ | £ | £ | £ |
| Bank loans and overdrafts | | ~ | | 387,585 |
| Trade creditors | | 304,439 | | 73,023 |
| Amounts owed to group undertakings | | 1,118,528 | | 621,966 |
| Other creditors including taxation and social security: | | | | |
| PAYE and social security | 41,363 | | 41,245 | |
| VAT | 215,802 | | 186,045 | |
| | | 257,165 | | 227,290 |
| Accruals and deferred income | | 273,174 | | 290,739 |
| | | 1,953,306 | | 1,600,603 |
| | | | | |

The following liabilities disclosed under creditors falling due within one year are secured by the company:

| | 2000 £ | 1999 £ |
|---------------------------|-----------|-----------|
| Bank loans and overdrafts | <u>-</u> | 387,585 |

The bank facility of the company has been secured by means of a charge against the freehold and leasehold properties and by means of a fixed and floating charge over all other assets of the company.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST DECEMBER 2000

11. PENSIONS

The scheme is a funded, defined benefit scheme where benefits are based on final pensionable pay. The assets of the scheme are invested in insurance policies with The Equitable Life Assurance Society and are held separately from those of the company.

The total pension cost for the company was £150,951 (1999: £148,078). The pension cost is assessed in accordance with the advice of an independent qualified actuary using the projected unit method. The latest actuarial valuation of the scheme was carried out at 1 April 1997. The assumptions that have the most significant effect on the valuation are those relating to the rate of return on investments and the rates of increase in salaries and pensions. It was assumed that investment return would be 8% per annum, dividend increases would be 4% per annum and that salary increases would average 7% per annum.

At the date of the last actuarial valuation, the actuarial value of the assets was£1,294,500 which represented 90% of the benefits which had accrued to members at that date, allowing for future salary increases. If the difference between the assets and the past service benefits is spread over the average remaining service life, which is 9 years from 1 April 1998, the calculated rate is 15.8% of total pensionable pay and 14.3% thereafter.

On 11th December 2000 the trustees of the pension scheme passed a resolution to freeze the existing defined benefit pension scheme as at the 31st March 2001. No further benefits will accrue under the scheme, but the benefits which members have accrued under the scheme up to 31st March 2001 will be available to them at retirement or on leaving service.

The actuarial valuation due in April 2000 has not been completed and therefore the current scheme surplus or deficit has not yet been determined.

12. COMMITMENTS UNDER OPERATING LEASES

At 31st December 2000 the company had annual commitments under non-cancellable operating leases as set out below.

| | Assets other than land | |
|--------------------------------|------------------------|---------|
| | and buildings | |
| | 2000 | 1999 |
| | £ | £ |
| Operating leases which expire: | | |
| Within 1 year | 18,800 | 54,213 |
| Within 2 to 5 years | 154,237 | 176,450 |
| | 173,037 | 230,663 |
| | | |

13. CONTINGENCIES

At 31st December 2000 the company was committed to buying foreign currency with the equivalent sterling value of £2,197,356 (1999: £669,089).

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31ST DECEMBER 2000

14. RELATED PARTY TRANSACTIONS

Transactions during the year

During the year KaVo Dental Limited made aggregate purchases from group companies amounting to £4,073,042 (1999: £3,969,304) of which £4,070,433 (1999: £3,964,505) were purchased from KaVo GmbH, a fellow subsidiary incorporated in Germany.

Total sales to fellow subsidiaries amounted to £318,431 (1999: £224,969). Of this, sales amounting to £26,464 (1999: £10,841) were made to KaVo GmbH.

Balances at the year end

At the year end there was one material inter-company balance with KaVo GmbH. The amount payable to KaVo GmbH was £1,118,728 (1999: £593,541).

15. SHARE CAPITAL

| | • | 2000 £ | 1999 £ |
|-----|--|---------------------|------------------------|
| | 1,050,000 Ordinary shares of £1 each | 1,050,000 | 1,050,000 |
| | Allotted, called up and fully paid: | 2000 £ | 1999 £ |
| | Ordinary share capital | 1,050,000 | 1,050,000 |
| 16. | PROFIT AND LOSS ACCOUNT | 2000 £ | 1999 £ |
| | Balance brought forward Retained profit/(loss) for the financial year | 3,037,530 29,947 | 3,456,610 (419,080) |
| | Balance carried forward | 3,067,477 | 3,037,530 |

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST DECEMBER 2000

17. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

| | 2000 £ | 1999 £ |
|--------------------------------------|-----------|-----------|
| Profit/(Loss) for the financial year | 29,947 | (419,080) |
| Opening shareholders' equity funds | 4,087,530 | 4,506,610 |
| Closing shareholders' equity funds | 4,117,477 | 4,087,530 |

18. ULTIMATE PARENT COMPANY

The parent company of KaVo Dental Limited is The Anglodent Company incorporated in the U.K. The ultimate parent company of KaVo Dental Limited is Kaltenbach & Voigt Gmbh & Co which is incorporated in Germany.