# REGISTRAR'S COPY

No. 967104

## COSALT HOLIDAY HOMES LIMITED

FINANCIAL STATEMENTS

for the fifty-two weeks ended

1st September, 1991

KIDSONS IMPEY
Chartered Accountants

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#### **Directors**

R. C. F. Lloyd (Chairman)

M. J. Isaac

P. T. Nevitt

B. Paterson

A. Smith

#### DIRECTORS' REPORT

The directors submit their annual report and the audited financial statements of the company for the fifty-two weeks ended 1st September, 1991 ("the year").

#### BUSINESS REVIEW

The principal activity of the company continued to be the manufacture and sale of static caravans and chalets.

The 1991 season has been very difficult for the caravan industry as a whole. The company has been affected by a decline in sales but action has been taken to reduce production levels and cut operating costs.

The trading results for the year are shown in the profit and loss account on page 4.

The directors recommend the payment of a final dividend of £126,000 with £824 being transferred to reserves.

The company's future development will be in its current and similar products in which there appear to be opportunities.

#### DIRECTORS

The membership of the Board is shown above. All served on the Board for the whole of the financial year.

Messrs. M. J. Isaac and B. Paterson retire by rotation and, being eligible, offer themselves for re-election.

#### DIRECTORS' SHAREHOLDINGS

None of the directors has any beneficial interest in the share capital of the company. The interest of Mr. R. C. F. Lloyd in the share capital of Cosalt plc, the ultimate parent company, is disclosed by that company. The interests of the other directors in the ordinary share capital of Cosalt plc are as follows:

	At 1st September, 1991	At 3rd September, 1990
M. J. Isaac	<b>-</b>	
P. T. Nevitt	663	397
B. Paterson	3,030	2,198
A. Smith	-	

These holdings include shares issued under the Cosalt plc Employees' Profit Sharing Scheme.

#### DIRECTORS' REPORT

#### (CONTINUED)

DIRECTORS' SHAREHOLDINGS (continued)

Mr. B. Paterson held options to purchase Cosalt plc ordinary shares under the Cosalt plc Executive Share Ortion Scheme at 1st September, 1991 as follows:

Option granted	Number of shares	Period of option	Price per share
November, 1988	12,500	November, 1991 to November, 1998	193p
December, 1989	6,250	December, 1992 to December, 1999	238p
December, 1990	8,000	December, 1993 to December, 2000	134.67p

DIRECTORS' AND OFFICERS' LIABILITY INSURANCE

During the financial year to 1st September, 1991, the company has maintained insurance cover for the directors and officers of the company as permitted by Section 310 of the Companies Act 1985.

#### FIXED ASSETS

The movements in tangible fixed assets are set out in note 8 to the financial statements. In note 16 to the financial statements additional information is provided on assets used by the company which are subject to lease agreements.

#### **EMPLOYEES**

Details of employees and their remuneration are shown in note 5 to the financial statements.

By various means efforts are made to encourage employee involvement in the company and to disseminate information to increase awareness of its activities and the decisions taken which affect employees' interests.

The company has employed disabled persons wherever appropriate and has made special efforts in respect of existing employees who have become disabled during their service. Full consideration is given to the career development of such individuals.

#### AUDITORS

The auditors, Messrs. Kidsons Impey, Chartered Accountants, have intimated their willingness to continue in office.

By Order of the Board

B. Clark

Secretary

Fish Dock Road, Grimsby.

19th December, 1991.

# REPORT OF THE AUDITORS TO THE MEMBERS

We have audited the financial statements on pages 4 to 13 in accordance with Auditing Standards.

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 1st September, 1991 and of the profit and source and application of funds for the fifty-two weeks ended on that date and have been properly prepared in accordance with the Companies Act 1985.

Kidsons Impey Registered Audicor

Hull: 18th November, 1991.

Chartered Accountants

# PROFIT AND LOSS ACCOUNT

# FOR THE FIFTY-TWO WEEKS ENDED 1ST SEPTEMBER, 1991

		52 weeks ended 1st September, 1991	52 weeks ended 2nd September, 1990
•	<u>Note</u>	£	£
TURNOVER	2	20,716,461	23,727,919
OPERATING PROFIT	3	725,034	1,577,975
INTEREST PAYABLE AND SIMILAR CHARGES	4	<u>528,559</u>	<u>523,658</u>
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		196,475	1,054,317
TAXATION	6	69,651	<u>381,467</u>
PROFIT FOR THE FINANCIAL YEAR		126,824	672,850
DIVIDENDS	7	126,000	672,000
TRANSFERRED TO RESERVES	14	824 =====	850

The notes on pages 7 to 13 form part of these financial statements.

# BALANCE SHEET - 1ST SEPTEMBER, 1991

	Note	_	tember,		tember,
		£	£	£	£
FIXED ASSETS					
Tangible fixed assets	8		320,813		376,686
CURRENT ASSETS					
Stocks Debtors Bank and cash balances	9 10	2,856,561 4,532,113 7,006		2,769,317 3,950,397 1,442,389	
		7,395,680		8,162,103	
CREDITORS					
Amounts falling due within one year	11	7,598,187		8,378,295	
NET CURRENT LIABILITIES			(202,507)		( <u>216,192</u> )
TOTAL ASSETS LESS CURRENT LIABILITIES			118,306		160,494
CREDITORS					
Amounts falling due after more than one year	11	93,326		130,879	
PROVISIONS FOR LIABILITIES AND CHARGES	12	<u>11,595</u>	104,921	17,054	147,933
NET ASSETS			13,385		12,561
CAPITAL AND RESERVES					
Called up share capital Profit and loss account	13 14		300 <u>13,085</u>		300 <u>,261</u>
SHAREHOLDERS' FUNDS			13,385		12,561 =====

Approved) by the Board on 18th November, 1991.

R. C. F. Lloyd - Director

The notes on pages 7 to 13 form part of these financial statements.

# STATEMENT OF SOURCE AND APPLICATION OF FUNDS

# FOR THE FIFTY-TWO WEEKS ENDED 1ST SEPTEMBER, 1991

	52 weeks ended 1st September, 1991	52 weeks ended 2nd September, 1990
SOURCE OF FUNDS	£	£
Profit on ordinary activities before taxation	196,475	1,054,317
Item not involving the movement of funds:		
Depreciation	<u>103,386</u>	86,190
TOTAL GENERATED FROM OPERATIONS	299,861	1,140,507
Sale of tangible fixed assets	<u>1,565</u>	6,450
	301,426 ======	1,146,957 =======
APPLICATION OF FUNDS		
Working capital - increase/(decrease):		
Stocks Debtors Creditors (excluding bank overdraft,	87,244 581,716	1,002,151 310,468
corporation tax, dividends and finance lease obligations)	1,264,514	<u>(657,796</u> )
	1,933,474	654,823
Dividends paid	672,000	800,000
Taxation paid	375,100	469,939
Purchase of tangible fixed assets	49,078	261,220
	3,029,652	2,185,982
Deficit	(2,728,226)	(1,039,025)
Movement in finance lease obligations	(41,932)	71,695
NET FUNDS DEFICIT	(2,770,158)	(967,330)
Represented by:		
Movement in net liquid funds:		
Decrease in bank and cash balances Increase in bank overdraft	(1,435,383) ( <u>1,334,775</u> )	(967,330)
	(2,770,158)	(967,330)

# NOTES ON FINANCIAL STATEMENTS - 1ST SEPTEMBER, 1991

#### 1. ACCOUNTING POLICIES

### (a) Basis of accounting

The financial statements are prepared in accordance with applicable accounting standards and under the historical cost convention.

#### (b) Depreciation

Tangible fixed assets are depreciated on a straight line basis at annual rates which vary depending on the type of asset but which are generally:

Plant and machinery 10% - 20% Motor vehicles 20% - 25%

### (c) Leased assets

Assets which are financed by leasing agreements transferring substantially all the risks and rewards of ownership (finance leases) are capitalised and depreciated over their useful lives. The liability to the leasing company is included in creditors. Leasing payments are treated as consisting of capital and interest elements and the interest element is charged to profit and loss account. All other payments under lease agreements are charged in full to profit and loss account.

#### (d) Stocks

Stocks are stated at the lower of cost, including an appropriate proportion of production overheads, and net realisable value.

#### (e) Deferred taxation

Provision is made on the liability method for deferred taxation, arising from the different treatment of certain items for taxation and accounting purposes, unless there is reasonable probability that such deferred taxation will not be payable in the foreseeable future.

#### (f) Pension costs

Contributions to the group's pension schemes are charged to the profit and loss account so as to spread the cost of pensions over employees' service lives.

### 2. TURNOVER

Turnover represents the goods and services, excluding value added tax, invoiced to customers arising from the principal activity of the manufacture and sale of static caravans and chalets. The geographical analysis of turnover is an follows:

	<u>1991</u> £	<u>1990</u> £
United Kingdom Overseas	19,628,536 1,087,925	22,711,164 
	20,716,461	23,727,919

All turnover originated in the United Kingdom.

# NOTES ON FINANCIAL STATEMENTS - 1ST SEPTEMBER, 1991

### (CONTINUED)

### 3. OPERATING PROFIT

Operating profit has been arrived at after charging/(crediting):

		<u>1991</u>	<u>1990</u>
		£	2
	Movement in stocks of finished goods and		
	work in progress	(363,161)	(936,955)
	Raw materials and consumables	15,061,159	17,412,207
	Auditors' remuneration	8,250	8,250
	Operating lease charges - plant	85,509	83,500
	Other external charges	1,243,578	1,186,336
	Staff costs (note 5)	3,852,706	4,310,416
	Depreciation on owned assets	57,465	42,380
	Depreciation on assets held under finance	•	
	leases	<u>45,921</u>	43,810
		10 001 407	22 140 044
	,	19,991,427	22,149,944
		######################################	========
		1001	1990
4.	INTEREST PAYABLE AND SIMILAR CHARGES	<u>1991</u> £	<u>1990</u> £
		Ĺ	r
	Capital charge by ultimate parent company	428,900	504,600
	Interest on finance leases	20,389	19,058
	Other interest	79,270	
			<del></del>
		528,559	523,658
		<b>4246</b>	855525
5.	DIRECTORS AND EMPLOYEES	<u> 1991</u>	<u> 1990</u>
•		£	£
	Staff costs:		
	Wages and salaries	3,468,:87	3,882,907
	Social security costs	295,174	335,399
	Other pension costs	67,241	67,142
	Employees' profit sharing scheme	21,404	<u>24,968</u>
		3,852,706	4,310,416
		=======================================	7,510,410
	The emoluments of directors of the company	were:	
		<u> 1991</u>	1990
		£	£
	Name and the few ways count	244 522	298,965
	Remuneration for management	244,532	270,705

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#### COSALT HOLIDAY HOMES LIMITED

#### NOTES ON FINANCIAL STATEMENTS - 1ST SEPTEMBER, 1991

### (CONTINUED)

#### 5. DIRECTORS AND EMPLOYEES (continued)

6.

Emoluments of directors (excluding pension contributions) were:

	<u>1991</u> £	<u>1990</u> £
Chairman	29,576	37,146
		=====
Highest paid director	61,046 =====	75,640 =====
	Number	Number
Other directors:		
£35,001 - £40,000	1	_ 1.
£45,001 - £50,000	2	
£55,001 - £60,000	_	1
£65,001 - £70,000 £70,001 - £75,000	<del>-</del>	ī
The average number of employees of the	company during the year was:	
	<u>1991</u>	<u>1990</u>
Management and administration	42	40
Production and sales staff	<u>214</u>	<u>232</u>
	256	272
	프르브	===
TAXATION	<u> 1991</u>	1990
INAMILON	£	£
The taxation charge based on profit on ordinary activities is:		
U.K. corporation tax payable @ 33.6%		
(1990 - 35%)	85,000	385,000
Deferred taxation	<u>(5,459</u> )	<del>- 7,422</del> .
Add the second of the second	79,541	392,422
Adjustment in respect of prior years:		
Corporation tax	<u>(9,890)</u>	(10,955)
	69,651	381,467
		****************

The taxation charge for the year has been affected by expenditure disallowed for taxation purposes amounting to approximately £13,000 (1990 £21,000) at current rates.

# NOTES ON FINANCIAL STATEMENTS - 1ST SEPTEMBER, 1991

### (CONTINUED)

7.	DIVIDENDS	<u>1991</u> £		<u>1990</u> £
	Final dividend proposed	126,000 ======		672,000
8.	TANGIBLE FIXED ASSETS	Plant and <u>machinery</u> £	Motor <u>vehicles</u> £	<u>Total</u> £
	COST At 3rd September, 1990 Additions Disposels	722,340 49,078 <u>(24,956</u> )	10,882 - (9,582)	733,222 49,078 (34,538)
	At 1st September, 1991	746,462 ======	1,300	747,762
	DEPRECIATION At 3rd September, 1990 Charged to profit and loss account Eliminated in respect of disposals At 1st September, 1991	347,144 103,461 (24,956) 425,649	9,392 (75) ( <u>8,017</u> ) 1,300	356,536 103,386 (32,973) 426,949
	NET BOOK VALUES			114 114 CH 27 - 12
	At 1st September, 1991	320,813 ======	-	320,813
	At 2nd September, 1990	375,196 ======	1,490	376,686 ======

Assets costing £182,000 (1990 £177,000) have been fully depreciated and are still in use.

The following tangible fixed assets held under finance leases are included above:

	<u>19</u>	<u> 1991</u>		1990	
	Plant and machinery	Motor <u>vehicles</u>	Plant and machinery	Motor <u>vehicles</u>	
	£	£	£	£	
Cost	303,279	_	303,279	6,582	
Depreciation	<u>172,379</u>		125,658	6,252	
Net book values	130,900	•••	177,621	330	
	======	=====	======	===;==	

# NOTES ON FINANCIAL STATEMENTS - 1ST SEPTEMBER, 1991

### (CONTINUED)

9.	STOCKS	<u>1991</u> £	<u>1990</u> £
	Raw materials Work in progress Finished goods	635,157 259,219 1,962,185	911,074 200,454 <u>1,657,789</u>
		2,856,561 =======	2,769,317 =======
10.	DEBTORS  Amounts falling due within one year:	<u>1991</u> £	<u>1990</u> £
	Trade debtors Taxation recoverable Other debtors Prepayments and accrued income	4,149,118 17,337 191,469 174,189 4,532,113	3,765,673 4,832 6,572 173,320 3,950,397

Trade debtors amounting to £1,329,000 (1990 £Nil) are on extended credit terms and may be received after more than one year.

11.	CREDITORS	<u>1991</u> £	<u>1990</u> £
	Amounts falling dre within one year:		
	Bank overdraft	1,334,775	3,551,969
	Trade creditors  Amount owed to ultimate parent company	2,490,429 3,287,386	3,287,588
	Amounts owed to fellow subsidiary undertakings	8,617	10,942
	Corporation tax payable	85,010	385,000
	Other taxation payable	22,061	82,160
	Social security	22,743	61,253
	Accruals and deferred income	183,808	285,646
	Dividend payable	126,000	672,000
	Obligations under finance leases (note 16)	37,358	41,737
		7,598,187	8,378,295
		========	
	Amounts falling due after more than one year	::	
	Obligations under finance leases (note 16)	93,326 =====	130,879

# NOTES ON FINANCIAL STATEMENTS - 1ST SEPTEMBER, 1991

### (CONTINUED)

12.	PROVISIONS FOR LIABILITIES AND CHARGES	<u>1991</u> £	<u>1990</u> £
	The provision included in the balance sheet relates to deferred taxation and comprises:		
	Accelerated tax allowances Other timing differences	12,606 (1,011)	15,768 <u>1,286</u>
		11,595	17,054
13.	CALLED UP SHARE CAPITAL	<u>1991</u> £	<u>1990</u> £
	Authorised: 10,000 ordinary shares of £1 each	10,000	10,000
	Issued and fully paid: 300 ordinary shares of £1 each	300	300 ===
14.	PROFIT AND LOSS ACCOUNT	£	
	Balance at 3rd September, 1990 Profit for the year	12,261 824	
	Balance at 1st September, 1991	13,085	
15.	CAPITAL COMMITMENTS	<u>1991</u> £	<u>1990</u> £
	Contracted for but not provided in the financial statements	## <b>#</b>	13,100

# NOTES ON FINANCIAL STATEMENTS - 1ST SEPTEMBER, 1991

#### (CONTINUED)

### 16. LEASING OBLIGATIONS

# (a) Future commitments due under finance leases are:

	<u>1991</u> £	<u>1990</u> £
Within one year Between two and five years	51,678 105,780	60,481 131,016
In five years or more	<u>13,226</u>	39,668
Less: future finance charges	170,684 _40,000	231,165 <u>58,549</u>
Shown in creditors (note 11) as:	130,684	172,616
	£	£
Amounts falling due within one year Amounts falling due after more	37,358	41,737
than one year	93,326	130,879
	130,684	172,616

# (b) Annual commitments due under non-cancellable operating leases are:

Plant leases which expire:	<u>1991</u> £	<u>1990</u> £
Within one year Between two and five years	16,608 22,707	24,104 35,746
	39,315 =====	59,850 =====

### 17. PENSION COMMITMENTS

The company is part of the Cosalt plc group which operates several pension schemes, the major one being of the defined benefit type, and the assets of these schemes are held in separate trustee administered funds.

Contributions by the company which amounted to £67,241 (1990 £67,142) are based on pension costs across the group as a whole and are assessed in accordance with advice of a qualified actuary. Particulars of actuarial valuations of the group schemes are disclosed in the financial statements of Cosalt plc. The latest actuarial assessment of the major scheme was made at 1st January, 1989.

## 18. ULTIMATE PARENT COMPANY

The ultimate parent company is Cosalt plc, which is incorporated in England.