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### INTERNATIONAL MILITARY SERVICES LIMITED

AND SUBSIDIARIES

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 1996



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REPORT OF THE DIRECTORS

REVIEW OF BUSINESS

Turnover for the year continued at a low level. There still exist contractual supply commitments for the long term or ongoing maintenance of defence and related equipment and the remaining resolution of certain other outstanding contractual matters. Once these obligations have been met in full, the intention is to liquidate the Company. Full provision for the costs directly associated with the Company's final closure is reflected in the attached Financial Statements which are no longer prepared on a going concern basis.

Details of the Group's results are set out in the attached Financial Statements. The Group profit after taxation for the year was £1,366,000 (1995 - £781,000). The directors do not propose the payment of a dividend for 1996 (1995 - Nil).

The state of affairs of the Group is set out in the attached Consolidated Balance Sheet and related Notes, showing Capital and Reserves of £48,162,000 (1995 - £46,796,000).

DIRECTORS

The directors during the year were as follows:

Sir Kenneth Macdonald

Chairman

Mr N A D Sharvell

In accordance with the Company's Articles all of the directors retire from office at the forthcoming Annual General Meeting and being eligible, offer themselves for re-election.

No director has any beneficial interest in the share capital of the Company or of any other company within the Group.

None of the Directors had any beneficial interest, other than in the ordinary course of business, in any contract to which the Company was party during the year.

CREDITOR PAYMENT TERMS

The Company settles creditor invoices as they fall due based on the terms of the invoice. CHARITABLE DONATIONS

Charitable donations in the year amounted to Nil (1995 Nil).

**AUDITORS** 

Price Waterhouse have expressed their willingness to be re-appointed as auditors and a resolution for their re-appointment will be proposed at the Annual General Meeting.

By order

N A b Sharvell

Secretary

Registered Office:

Park Gate

21 Tothill Street London SWIH 9LL

9 April 1997

AUDITORS' REPORT TO THE SHAREHOLDERS OF INTERNATIONAL MILITARY SERVICES LIMITED

We have audited the financial statements on pages 3 to 15 which have been prepared under the historical cost convention and the accounting policies set out on pages 6 and 7.

#### Respective responsibilities of directors and auditors

Under the Companies Act 1985, the directors are required to prepare accounts which give a true and fair view of the state of affairs of the Group as at the end of its financial year and of the profit or loss for the financial year. The directors are also responsible for ensuring that adequate accounting records are maintained and suitable accounting policies, consistently applied and supported by reasonable and prudent judgements and estimates, have been used in the preparation of the accounts and applicable accounting standards have been followed.

The directors are also responsible to the Group for taking reasonable steps to safeguard the Group's assets and to prevent and detect fraud and other irregularities.

It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the Company and the Group as at 31 December 1996 and of the profit of the Group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Price Waterhouse Chartered Accountants and Registered Auditors London.

9 April 1997

CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 1996

|                                                          | <u>Note</u> | Year ended<br>31 December<br><u>1996</u><br>£'000 | Year ended<br>31 December<br>1995<br>£'000 |
|----------------------------------------------------------|-------------|---------------------------------------------------|--------------------------------------------|
| TURNOVER                                                 |             | 6                                                 | 3                                          |
| COST OF SALES                                            |             | (17)                                              | (55)                                       |
| GROSS (LOSS)/PROFIT                                      |             | (11)                                              | (52)                                       |
| Administration expenses Other operating income           | 2           | (833)<br>2,871                                    | (1,539)<br>2,883                           |
| PROFIT ON CONTINUING ORDINARY ACTIVITIES BEFORE TAXATION | 2           | 2,027                                             | 1,292                                      |
| TAXATION ON PROFIT ON ORDINARY ACTIVITIES                | 5           | (661)                                             | (511)                                      |
| PROFIT FOR THE FINANCIAL YEAR                            |             | 1,366                                             | 781                                        |
| BALANCE BROUGHT FORWARD                                  |             | 26,796                                            | 26,015                                     |
| BALANCE CARRIED FORWARD                                  |             | 28,162                                            | 26,796                                     |

There were no recognised gains and losses other than the profit for the year in both the current and previous year.

There is no difference between the result for the period stated above and the result on a historic cost basis.

The notes on pages 6 to 15 form part of these Financial Statements.

## CONSOLIDATED BALANCE SHEET - 31 DECEMBER 1996

|                                       | <u>Note</u> | 31 Decemb   |             | 31 Decemb   | er 1995     |
|---------------------------------------|-------------|-------------|-------------|-------------|-------------|
|                                       |             | £,000       | £,000       | £'000       | £'000       |
| CURRENT ASSETS                        |             |             |             |             |             |
| Debtors                               | 8           | 8,387       |             | 5,289       |             |
| Investments                           | 9           | 70,697      |             | 69,824      |             |
| Cash at bank and in hand              | •           | 59          |             | 51          |             |
|                                       |             | <del></del> |             |             |             |
|                                       |             | 79,143      |             | 75,164      |             |
| CREDITORS (amounts falling            |             |             |             |             |             |
| due within one year)                  | 10          | (29,821)    |             | (27,131)    |             |
|                                       |             |             |             |             |             |
| NET CURRENT ASSETS                    |             |             | 49,322      |             | 48,033      |
|                                       |             |             |             |             | <del></del> |
| TOTAL ASSETS LESS CURRENT LIABILITIES |             |             | 49,322      |             | 48,033      |
|                                       |             |             |             |             |             |
| PROVISIONS FOR LIABILITIES            |             |             |             |             |             |
| AND CHARGES                           | 12          |             | 1,160       |             | 1,237       |
|                                       |             |             |             |             |             |
| CAPITAL AND RESERVES                  |             |             |             |             |             |
| Called up share capital               | 13          | 20,000      |             | 20,000      |             |
| Profit and loss account               |             | 28,162      |             | 26,796      |             |
|                                       |             | <del></del> |             | <del></del> |             |
|                                       |             |             | 48,162      |             | 46,796      |
| $\bigcap \Omega$                      |             |             | <del></del> |             |             |
| Mr. 4: 1/1                            |             |             | 49,322      |             | 48,033      |
| ///// \\                              | . 1         |             | 13,322      |             | ,           |
| Marvel                                |             |             |             |             |             |
| DIRECTORS                             | ! -         |             |             |             |             |

DIRECTORS

Approved by the Board on 9 April 1997 and signed on its behalf by:

N A D Sharvell

### COMPANY BALANCE SHEET - 31 DECEMBER 1996

|                                        | Note | 31 Decemb   | oer 1996 | 31 Decemb | er 1995 |
|----------------------------------------|------|-------------|----------|-----------|---------|
|                                        |      | £'000       | £'000    | £'000     | £1000   |
| FIXED ASSETS                           |      |             |          |           |         |
| Investments in subsidiary undertakings | 14   |             | 20       |           | 20      |
|                                        |      |             |          |           | ·       |
|                                        |      |             | 20       |           | 20      |
| CURRENT ASSETS                         |      |             |          |           |         |
| Debtors                                | 8    | 10,380      |          | 7,282     |         |
| Investments                            | 9    | 70,697      |          | 69,824    |         |
| Cash at bank and in hand               |      | 59<br>      |          | <u> </u>  |         |
|                                        |      | 81,136      |          | 77,157    |         |
|                                        |      | 01,130      |          | 77,137    |         |
| CREDITORS (amounts falling             |      |             |          | ,         |         |
| due within one year)                   | 10   | (29,852)    |          | (27,162)  |         |
|                                        |      | <del></del> |          |           |         |
| NET CURRENT ASSETS                     |      |             | 51,284   |           | 49,995  |
|                                        |      |             |          |           |         |
| TOTAL ASSETS LESS CURRENT LIABILITIES  |      |             | 51,304   |           | 50,015  |
|                                        |      |             |          |           |         |
| PROVISIONS FOR LIABILITIES             |      |             |          |           |         |
| AND CHARGES                            | 12   |             | 3,153    |           | 3,230   |
|                                        |      |             |          |           |         |
| CAPITAL AND RESERVES                   |      |             |          |           |         |
| Called up share capital                | 13   | 20,000      |          | 20,000    |         |
| Profit and loss account                |      | 28,151      |          | 26,785    |         |
| $\bigcirc$                             |      |             | AO 151   |           | 46,785  |
| lend 11                                |      |             | 48,151   |           | 40,705  |
| M//\\d\\                               |      |             | 51,304   |           | 50,015  |
| INX/ Mameli                            |      | •           |          |           |         |
| DIRECTORS                              |      |             |          |           |         |

Approved by the Board on 9 April 1997 and signed on its behalf by: N A D Sharvell

The notes on pages 6 to 15 form part of these Financial Statements.

#### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 1996

#### ACCOUNTING POLICIES

The principal accounting policies adopted by the group are as follows:

#### (1) Accounting convention

The financial statements have been prepared in accordance with the historical cost convention and in accordance with applicable accounting standards. They have not been prepared on a going concern basis as the decision has been taken to cease trading. Provisions have been made for one-off closure costs, and professional fees in winding up the company. (See Note 12.) Provisions have not been made for ongoing administration costs as these will be funded by future interest income.

#### (2) Profit on long term contracts

Profit is taken on each long term contract as a proportion, based on the degree of performance in terms of turnover, of the latest estimate of the profit on completion. Profits relating to price variation claims are recognised in the same period as the related base price turnover. The profit estimates are based on the best information at the time the financial statements are prepared but necessarily involve considerable forecasting of future events. Full provision is made for anticipated future losses.

#### (3) Turnover

"Turnover" represents the contract value, estimated where necessary, of goods and services supplied and fees chargeable during the period.

#### (4) Cost of sales

"Cost of sales" represents all direct contract related costs, including distribution, together with the direct costs associated with staff responsible for operating contracts. Distribution costs, which mainly comprise freight charges, are all directly associated with particular contracts and are recovered as part of the contract sales prices. Accordingly, these costs are regarded as a cost of sales.

#### (5) Administration expenses

"Administration expenses" represent all indirect overheads, including corporate management, accounting, legal, secretarial and office services functions and the costs of premises.

#### (6) Other operating income

"Other operating income" includes interest receivable and similar income and exchange gains and losses. These are recognised in the period in which they arise.

#### (7) Amounts received in advance under contracts

Receipts from customers under the terms of contracts but in advance of contract performance are regarded as current items since in the normal course of business they will be settled by contract performance and not repayment.

NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 1996 (CONTINUED)

## 1. ACCOUNTING POLICIES (CONTINUED)

#### (8) Foreign currencies

Foreign currency transactions are translated into sterling at the rate ruling when they take place, except for transactions subject to currency hedging arrangements which are accounted for at the rates implicit in the related hedge transactions. Assets and liabilities, except for amounts matched by, or forming part of, hedging arrangements are accounted for at the exchange rate ruling at the balance sheet date and resulting differences are recognised in the profit and loss account.

#### (9) Deferred taxation

Deferred taxation is provided to allow for the effect of income and expenditure, including depreciation, recognised for taxation purposes in periods different from those used for accounting purposes, except to the extent that no actual liability is expected to occur within the foreseeable future. Corporation tax is not assessed on the results of contracts until they are completed and deferred taxation has been provided on the profit recognised for accounting purposes on uncompleted contracts. Deferred taxation is provided at the corporation tax rates which are expected to be applicable to the years in which the timing differences are expected to reverse.

#### (10) <u>Tangible assets</u>

All tangible assets are depreciated in full.

NOTES TO THE FINANCIAL STATEMENTS ~ 31 DECEMBER 1996 (CONTINUED)

#### 2. PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

|                                                   | Year ended<br>31 December<br><u>1996</u><br>£'000 | Year ended<br>31 December<br>1995<br>£'000 |
|---------------------------------------------------|---------------------------------------------------|--------------------------------------------|
| Profit on ordinary activities before taxation     |                                                   |                                            |
| is stated after charging:                         |                                                   |                                            |
| Wages and salaries                                | 39                                                | 35                                         |
| Social Security costs                             | 1                                                 | 1                                          |
| Operating lease rentals - land and buildings      | 40                                                | 40                                         |
| - plant and machinery                             | 1                                                 | 6                                          |
|                                                   |                                                   | <del></del>                                |
| Other operating income comprises:                 |                                                   | •                                          |
| Interest income on other investments and deposits | 2,618                                             | 2,880                                      |
| Other income                                      | 253                                               | 3                                          |
|                                                   | ·                                                 |                                            |
|                                                   | 2,871                                             | 2,883                                      |
|                                                   | <del></del>                                       | **************************************     |
| Fees paid to auditors comprise:                   |                                                   |                                            |
| Audit fees                                        | 8                                                 | 10                                         |
| Non-audit fees                                    | 792                                               | 403                                        |

### 3. LIABILITIES AND PROVISIONS RELATING TO CONTRACTS WITH THE GOVERNMENT OF IRAN

In late 1978 and early 1979 a number of contracts with the Government of Iran were terminated or suspended. Notwithstanding that the settlement of some of the relevant contracts are incomplete, it is believed that the amounts provided in respect of these contracts, which were established in previous periods, should cover all reasonably anticipated losses and claims.

NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 1996 (CONTINUED)

#### 4. EMOLUMENTS OF DIRECTORS

|                                                                               | Year ended<br>31 December<br>1996<br>£'000      | Year ended<br>31 December<br>1995<br>£'000     |
|-------------------------------------------------------------------------------|-------------------------------------------------|------------------------------------------------|
| The emoluments of the directors were as follows:                              |                                                 |                                                |
| Fees as directors Emoluments for management services                          | 14<br>25<br>——————————————————————————————————— | 14<br>21<br>—————————————————————————————————— |
| The emoluments of the chairman and the highest paid director were as follows: |                                                 |                                                |
| Chairman                                                                      | 7                                               | 7                                              |
| Highest paid director                                                         | 32                                              | 28                                             |

There were no other directors.

NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 1996 (CONTINUED)

#### 5. TAXATION ON PROFIT ON ORDINARY ACTIVITIES

|                                             | Year ended   | Year ended   |
|---------------------------------------------|--------------|--------------|
|                                             | 31 December  | 31 December  |
|                                             | <u> 1996</u> | <u> 1995</u> |
|                                             | £,000        | £'000        |
| Corporation tax on the profit for the year: |              |              |
| Current at 33% (1995 - 33%)                 | 750          | 555          |
| Deferred (Note 12)                          | (72)         | 4            |
|                                             | 678          | 559          |
| Prior year adjustment                       | (17)         | (48)         |
|                                             | 661          | 511          |
|                                             |              |              |

#### 6. PROFIT AND LOSS ACCOUNT

International Military Services Limited has not presented its own profit and loss account as permitted by Section 228(7) of the Companies Act 1985. The amount of the consolidated profit for the year dealt with in the accounts of the holding company was £1,366,000 (1995 - £781,000).

#### 7. TANGIBLE ASSETS

All tangible assets, cost £47,000, are depreciated in full. The net realisable value at 31 December 1996 and 31 December 1995 was nil.

There was no capital expenditure authorised and contracted but not provided for at 31 December 1996 (1995 nil).

NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 1996 (CONTINUED)

#### 8. DEBTORS

|                                    | GROUP                        |             | COMPANY |                     |                     |
|------------------------------------|------------------------------|-------------|---------|---------------------|---------------------|
|                                    | 31 December<br>1996<br>£'000 |             |         | 31 December<br>1996 | 31 December<br>1995 |
|                                    |                              | £'000 £'000 | £,000   | £'000               |                     |
| Trade debtors                      | 3                            | 2           | 3       | 2                   |                     |
| Amounts owed by group undertakings | -                            | -           | 1,993   | 1,993               |                     |
| Interest receivable                | 235                          | 226         | 235     | 226                 |                     |
| Other debtors                      | 8,117                        | 5,032       | 8,117   | 5,032               |                     |
| Prepayments and accrued income     | 32                           | 29          | 32      | 29                  |                     |
|                                    | 8,387                        | 5,289       | 10,380  | 7,282               |                     |
|                                    |                              |             |         |                     |                     |

### 9. INVESTMENTS

|                                                                    | GROUP               |        | COMP        | ANY         |  |  |  |                     |                     |
|--------------------------------------------------------------------|---------------------|--------|-------------|-------------|--|--|--|---------------------|---------------------|
|                                                                    | 31 December<br>1996 |        |             |             |  |  |  | 31 December<br>1996 | 31 December<br>1995 |
|                                                                    | £,000               | £'000  | £,000       | £'000       |  |  |  |                     |                     |
| Short term deposits with Local<br>Authorities and Public Utilities | 39,150              | 39,500 | 39,150      | 39,500      |  |  |  |                     |                     |
| Other short term deposits                                          | 31,547              | 30,324 | 31,547      | 30,324      |  |  |  |                     |                     |
|                                                                    |                     |        |             | <del></del> |  |  |  |                     |                     |
|                                                                    | 70,697              | 69,824 | 70,697      | 69,824      |  |  |  |                     |                     |
|                                                                    |                     |        | <del></del> |             |  |  |  |                     |                     |

No listed securities were held at 31 December 1996 and 31 December 1995.

## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 1996 (CONTINUED)

### 10. CREDITORS

|                                                             | GROUP               |             | COMPANY |             |                     |                     |
|-------------------------------------------------------------|---------------------|-------------|---------|-------------|---------------------|---------------------|
|                                                             | 31 December<br>1996 |             |         |             | 31 December<br>1996 | 31 December<br>1995 |
|                                                             | £'000               | £'000       | £1000   | £'000       |                     |                     |
| Trade creditors                                             | 480                 | 11          | 479     | 10          |                     |                     |
| Other creditors                                             | 27,717              | 26,128      | 27,717  | 26,128      |                     |                     |
| Amounts owed to group undertakings                          | · -                 | · -         | 32      | 32          |                     |                     |
| Corporation tax                                             | 1,101               | 908         | 1,101   | 908         |                     |                     |
| Accruals and deferred income<br>Social Security and payroll | 509                 | 70          | 509     | 70          |                     |                     |
| taxation balances                                           | 1                   | 1           | 1       | <u> </u>    |                     |                     |
|                                                             | 29,808              | 27,118      | 29,839  | 27,149      |                     |                     |
| Amounts received in advance                                 |                     |             |         |             |                     |                     |
| under contracts                                             | 13                  | 13          | 13      | 13          |                     |                     |
|                                                             | 29,821              | 27,131      | 29,852  | 27,162      |                     |                     |
|                                                             |                     | <del></del> |         | <del></del> |                     |                     |

### 11. OPERATING LEASE COMMITMENTS

Annual commitments under non-cancellable operating leases, analysed over the periods in which they expire, were as follows:

| 31 December 1996                       |                    | 31 Decemb                                                 | per 1995                                                                     |
|----------------------------------------|--------------------|-----------------------------------------------------------|------------------------------------------------------------------------------|
| Land and Plant and buildings machinery |                    | Land and<br>buildings                                     | Plant and<br>machinery                                                       |
| £'000                                  | £'000              | £'000                                                     | €'000                                                                        |
| 12                                     | 2                  | 40                                                        | 2                                                                            |
|                                        |                    |                                                           |                                                                              |
| 12                                     | 2                  | 40                                                        | 2                                                                            |
|                                        | Land and buildings | Land and plant and buildings machinery  £'000 £'000  12 2 | Land and Plant and buildings machinery buildings  £'000 £'000 £'000  12 2 40 |

NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 1996 (CONTINUED)

## 12. PROVISIONS FOR LIABILITIES AND CHARGES

|                                                                 | GROUP                        |       | COMPANY     |       |                     |                     |
|-----------------------------------------------------------------|------------------------------|-------|-------------|-------|---------------------|---------------------|
|                                                                 | 31 December<br>1996<br>£'000 | 1996  |             |       | 31 December<br>1996 | 31 December<br>1995 |
|                                                                 |                              |       | £'000 £'000 | £'000 | £'000               |                     |
| Deferred taxation (page 14)                                     | 1                            | 74    | 1           | 74    |                     |                     |
| Provisions relating to contracts                                | 1,085                        | 1,089 | 1,085       | 1,089 |                     |                     |
| Provision for closure costs Provisions against amounts due from | 74                           | 74    | 74          | 74    |                     |                     |
| and liabilities of subsidiary undertakings                      | -                            |       | 1,993       | 1,993 |                     |                     |
|                                                                 | 1,160                        | 1,237 | 3,153       | 3,230 |                     |                     |
|                                                                 |                              |       |             |       |                     |                     |

### Movements on provisions:

|                                                                         | GROUP            |                              |
|-------------------------------------------------------------------------|------------------|------------------------------|
|                                                                         | 31 December 1996 | 31 December<br>1995<br>£'000 |
|                                                                         |                  |                              |
| Provisions brought forward                                              | 1,237            | 939                          |
| Payments during year charged against provisions                         | _                | (1)                          |
| Release of provisions to profit on ordinary activities before taxation  | (5)              | (58)                         |
| Deferred tax provision release included in tax charge for year (Note 5) | (72)             | 4                            |
| Contract provisions                                                     | _                | 353                          |
| ·                                                                       |                  |                              |
| Provisions carried forward                                              | 1,160            | 1,237                        |
|                                                                         | <del></del>      |                              |

NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 1996 (CONTINUED)

12.PROVISIONS FOR LIABILITIES AND CHARGES (CONTINUED)

Deferred taxation:

|                                          | GROUP a             | nd COMPANY          |
|------------------------------------------|---------------------|---------------------|
|                                          | 31 December<br>1996 | 31 December<br>1995 |
|                                          | £'000               | £,000               |
| Contract profits                         | 9                   | 9                   |
| Tangible assets                          | (8)                 | (10)                |
| Interest receivable and other short term |                     |                     |
| timing differences                       | -                   | 75                  |
| • 1                                      |                     |                     |
|                                          | 1                   | . 74                |
|                                          |                     |                     |

Provision for deferred taxation for the group represents estimated future tax on all items of income and expenditure which are recognised for tax purposes in periods different from those used for accounting purposes at the tax rate of 33% (1995 - 33%)

## 13. CALLED UP SHARE CAPITAL

| CALLED UP SHARE CAPITAL                                         | GROUP a             | GROUP and COMPANY   |  |  |
|-----------------------------------------------------------------|---------------------|---------------------|--|--|
|                                                                 | 31 December<br>1996 | 31 December<br>1995 |  |  |
| Authorised, allotted and fully paid: Ordinary shares of £1 each | £20,000,000         | £20,000,000         |  |  |

## 14. SUBSIDIARY UNDERTAKINGS

The company owns all the ordinary share capital of the following subsidiary undertakings:

IMS (India) Limited

IMS (Iran) Limited

IMS (Saudi Arabia) Limited

Millbank Overseas Services Limited

Millbank Technical Services Limited

Millbank Technical Services Ordnance Limited

IMS Manpower Resources Limited

All subsidiary undertakings are incorporated in England and are now dormant.

### 15. OWNERSHIP OF SHARE CAPITAL

The share capital is beneficially owned by the Secretary of State for Defence.

### 16. EMPLOYEES

During the year ended 31 December 1996 the group had an average of 2 employees (1995 - 2). At  $\frac{1}{2}$  December 1996 the group had 2 employees (1995 - 2) based in the UK.