922947

### REGISTRAR OF COMPANIES

#### **Churchill Group Limited**

Report and Financial Statements

Year ended

31 December 2005





#### Annual report and financial statements for the year ended 31 December 2005

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Directors

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#### **Directors**

M A Cairns S Moatassem J O'Shea J Rea

#### Secretary and registered office

S Moatassem, 30 Portman Square, London, W1A 4ZX.

#### Company number

922947

#### **Auditors**

BDO Stoy Hayward LLP, 8 Baker Street, London, W1U 3LL.

#### Report of the directors for the year ended 31 December 2005

The directors present their report together with the audited financial statements for the year ended 31 December 2005.

#### Results and dividends

The profit and loss account is set out on page 5 and shows the profit for the year.

Dividends amounting to £4,724,000 have been paid during the year (2004 - £4,569,000). The directors do not recommend the payment of a final dividend.

#### Principal activities, review of business and future developments

The principal activity of the company is that of proprietor of the Hyatt Regency London - The Churchill.

Major refurbishment for the remainder of the building including major mechanical and engineering works will commence at the beginning of 2006.

#### Financial instruments

Details of the financial risk management objectives and polices and the use of financial instruments by the company are provided in note 19 to the financial statements.

#### **Employment of disabled persons**

The nature of the company's business is such that the duties of the majority of employees can only be performed by able-bodied people. Disabled people are not discriminated against when applying for suitable posts. Every effort is made to transfer employees becoming disabled to suitable posts within the company.

#### **Employee involvement**

The company's communications with employees are conducted informally through the established supervisory structure and also through an employee consultative committee.

#### **Directors**

The directors of the company during the year were:

M A Cairns

S Moatassem

J O'Shea

J Rea

No director had any beneficial interest in the shares of the company at any time during the year.

#### Report of the directors for the year ended 31 December 2005 (Continued)

#### Directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Auditors

BDO Stoy Hayward LLP have expressed their willingness to continue in office and a resolution to re-appoint them will be proposed at the annual general meeting.

On behalf of the Board

M Cairns

Director

Date

27/9/06.

#### Report of the independent auditors

#### To the shareholders of Churchill Group Limited

We have audited the financial statements of Churchill Group Limited for the year ended 31 December 2005 which comprise the profit and loss account, the balance sheet, the statement of total recognised gains and losses and the related notes. These financial statements have been prepared under the accounting policies set out therein.

Respective responsibilities of directors and auditors

As described in the Statement of Directors' Responsibilities the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

Our report has been prepared pursuant to the requirements of the Companies Act 1985 and for no other purpose. No person is entitled to rely on this report unless such a person is a person entitled to rely upon this report by virtue of and for the purpose of the Companies Act 1985 or has been expressly authorised to do so by our prior written consent. Save as above, we do not accept responsibility for this report to any other person or for any other purpose and we hereby expressly disclaim any and all such liability.

#### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Report of the independent auditors (Continued)

#### Opinion

In our opinion the financial statements:

- give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31 December 2005 and of its profit for the year then ended; and
- have been properly prepared in accordance with the Companies Act 1985.

Menyword LLP BDO STOY HAYWARD LLP

Chartered Accountants and Registered Auditors

London

27 September 2006

#### Profit and loss account for the year ended 31 December 2005

	Note	2005	2004 (restated)
		£'000	£'000
Turnover	2	24,677	22,974
Raw materials and consumables		(1,024)	(1,042)
Other external charges		(2,268)	(2,251)
Staff costs	3	(8,148)	(7,395)
Depreciation		(981)	(912)
Other operating charges		(6,360)	(6,354)
Operating profit	4	5,896	5,020
Interest receivable and similar income	5	86	139
Interest payable and similar charges	6	(585)	(526)
Profit on ordinary activities before taxation		5,397	4,633
Taxation on profit from ordinary activities	7	(427)	(952)
Profit on ordinary activities after taxation		5,824	5,585

All amounts relate to continuing activities.

All recognised gains and losses are included in the profit and loss account.

The notes on pages 8 to 21 form part of these financial statements

**Churchill Group Limited** 

Statement of total recognised gains and losses and reconciliation of movements in shareholders' funds for the year ended 31 December 2005

	2005	2004
	£'000	(restated) £'000
Statement of total recognised gains and losses		
Profit for the year	5,824	5,585
Actuarial gains and losses on defined benefit scheme	(1,067)	(1,583)
	4,757	4,002
Prior year adjustment	(5,036)	
Total recognised gains and losses since last financial statements	(279)	
Reconciliation of movements in shareholders' funds		
Opening shareholders' funds as previously stated Prior year adjustment	30,511 (5,036)	30,095 (4,053)
Opening shareholders' funds as restated	25,475	26,042
Profit for the year	5,824	5,585
Dividends	(4,724)	(4,569)
	1,100	1,016
Other gains and losses relating to the year	(1,067)	(1,583)
Net addition to (reductions)/shareholders' funds		(567)
Closing shareholders' funds	25,508	25,475

The notes on pages 8 to 21 form part of these financial statements

#### Balance sheet at 31 December 2005

	Note	2005	2005	2004 (restated)	2004 (restated)
		£'000	£'000	£'000	£'000
Fixed assets					
Tangible assets	9		13,930		13,060
Current assets					
Stocks	10	386		382	
Debtors - recoverable within one year	11	2,676		2,265	
<ul> <li>recoverable in more than one year</li> </ul>	11	68,857		62,200	
Cash at bank and in hand		1,393		2,445	
		73,312		67,292	
Creditors: amounts falling due		, 0,012		01,=>=	
within one year	12	56,911		50,694	
Net current assets			16,401		16,598
Net assets excluding pension liability			30,331		29,658
Pension liability			4,823		4,183
			25,508		25,475
Capital and reserves			<del></del>		
Called up share capital	13		3,309		3,309
Profit and loss account	14		22,199		22,166
Shareholders' funds			25,508		25,475

The financial statements were approved by the Board of Directors and authorised for issue on 27|9|66

M Cairns **Director** 

The notes on pages 8 to 21 form part of these financial statements

#### Notes forming part of the financial statements for the year ended 31 December 2005

#### 1 Accounting policies

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards. The company has adopted Financial Reporting Standard 17 'Retirement Benefits' in its entirety for the first time which has given rise to a prior year adjustment. The following principal accounting policies have been applied:

#### Cash flow statement

The company has taken advantage of the exemption conferred by Financial Reporting Standard 1 'Cash Flow Statements' not to prepare a cash flow statement on the grounds that at least 90% of the voting rights in the company are controlled within the group headed by Havana Holdings (UK) Limited and the company is included in consolidated financial statements.

#### Turnover

Turnover represents the invoiced value of goods and services, exclusive of VAT, provided to customers of The Churchill Hotel, Portman Square, London.

#### Depreciation

Depreciation is provided to write off the cost, less estimated residual values, of all tangible fixed assets evenly over their expected useful lives. It is calculated at the following rates:

Long leasehold land and buildings - 50 years Fixtures, fittings, tools and equipment - 5 to 10 years

#### Stocks

Stocks are valued at the lower of cost and net realisable value.

#### Foreign exchange

Foreign currency transactions are translated into sterling at the rates ruling when they occurred. Foreign currency monetary assets and liabilities are translated at the rates ruling at the balance sheet dates. Any differences are taken to the profit and loss account.

#### Deferred taxation

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date except that the recognition of deferred tax assets is limited to the extent that the company anticipates to make sufficient taxable profits in the future to absorb the reversal of the underlying timing differences.

Deferred tax balances are not discounted.

#### Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

#### 1 Accounting policies (Continued)

#### Leased assets

Annual rentals paid on operating leases are charged to the profit and loss account on a straight line basis over the term of the lease.

#### Pensions

The company operates a defined benefit pension scheme.

For defined benefit schemes, pension scheme assets are measured using market values, and pension scheme liabilities are measured using a projected unit method and discounted at the current rate of return on a high quality corporate bond of equivalent term and currency to the liability.

The pension scheme surplus (to the extent that it is recoverable) or deficit is recognised in full. The movement in the scheme surplus/deficit is split between operating charges, finance items and, in the statement of total recognised gains and losses, actuarial gains and losses.

Previously the group accounted for pensions in accordance with SSAP 24 – Accounting for pension costs under which, for defined benefit schemes, the costs were the amounts which, based on actuarial assumption, would provide for the expected pension costs over the service lives of members at a level percentage of the pensionable payroll.

The effect of the accounting policy change on the comparatives is that net assets have been reduced by £5,036,000, and operating profit has increased by £223,000. Had SSAP 24 continued to be applied, then current year net assets would have been £5,486,000 greater, and operating profit would have been £159,000 lower.

#### Financial risk management

Exposure to movements in rates of foreign exchange in relation to trading transactions between the date that a contractual obligation is entered into and the date of completion of the contract is hedged through the use of currency asset and liability matching forward exchange contracts and other financial instruments where in the opinion of the directors the expected benefit exceeds the expected cost.

Exposure to movements in interest rates is reviewed regularly by the directors. The company utilises financial instruments to limited the company's exposure to movements in interest rates where in the opinion of the directors the expected benefits of such arrangements exceed the expected costs or at the request of the company's lenders.

Gains and losses arising on derivative instruments to hedge the company's exposure to transactions in foreign currencies are recognised in the profit and loss accounts when the hedge transaction is completed

Further information is provided in note 19 to the financial statements.

#### Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

#### 2 Turnover

Turnover is wholly attributable to the principal activity of the company and arises solely within the United Kingdom.

#### 3 Employees

	2005	2004 (restated)
Staff costs (including directors) comprise:	£'000	£'000
Wages and salaries	6,892	6,326
Social security costs	550	484
Other pension costs	706	585
	8,148	7,395
		<u> </u>

The average number of employees, including directors, during the year was 254 (2004 - 223).

No directors received any remuneration during the year (2004 - £Nil).

#### 4 Operating profit

	2005	2004
	£'000	£'000
This has been arrived at after charging;		
Depreciation - owned assets	594	912
Hire of other assets - operating leases	675	672
Auditors' remuneration	23	36

#### 5 Other interest receivable and similar income

	£'000
Bank deposits 86	139

#### Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

6	Interest payable and similar charges		
		2005	2004 (restated)
		£'000	£'000
	Loans from group companies	499	482
	Interest on pension scheme liabilities	938	797
	Expected return on pension scheme assets	(859)	(753)
	On corporation tax		
		585	526
7	Taxation on profit on ordinary activities	2005 £'000	2004 (restated) £'000
	Current tax		
	UK corporation tax on profits of the year	-	-
	Adjustment in respect of previous years	40	(337)
	Total current tax	40	(337)
	Deferred tax - on defined benefit scheme	(274)	(421)
	- other (note 11)	(193)	(194)
	Taxation on profit on ordinary activities	(427)	(952)

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#### Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

#### 7 Taxation on profit on ordinary activities (Continued)

The tax assessed for the year is different from the standard rate of corporation tax in the UK. The differences are explained below:

	2005 £'000	2004 £'000
Profit on ordinary activities before tax	5,397	4,633
Profit on ordinary activities at the standard rate of corporation tax in the UK of 30% (2004 – 30%)	1,619	1,390
Effects of: Expenses not deductible for tax purposes Capital allowances for year in deficit of depreciation Decrease in general bad debt provision Group relief claimed Transfer pricing adjustment Difference between pension charge and amount paid Adjustment to tax charge in respect of previous years	130 84 - (413) (1,350) (70) 40	29 190 2 (308) (1,249) (54) (337)
Current tax charge/(credit) for year	40	(337)
Dividends		
	2005 £'000	2004 £'000
Ordinary dividend paid 143p (2004 -138p) per share	4,724	4,569

#### Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

9	Tangible assets			
		Long leasehold land and buildings £'000	Fixtures, fittings, tools and equipment £'000	Total £'000
	Cost At 1 January 2005 Additions	12,198	17,046 1,851	29,244 1,851
	At 31 December 2005	12,198	18,897	31,095
	Depreciation At 1 January 2005 Provided for the year	1,239 244	14,945 737	16,184 981
	At 31 December 2005	1,483	15,682	17,165
	Net book value At 31 December 2005	10,715	3,215	13,930
	At 31 December 2004	10,959	2,101	13,060
10	Stocks		2007	•••
			2005 £'000	2004 £'000
	Consumables Goods for resale Operating equipment		7 83 296	6 80 296
			386	382

#### Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

#### 11 Debtors 2005 2004 (restated) £'000 £'000 Recoverable within one year: Trade debtors 1,530 1,327 Corporation tax 184 110 Other debtors 22 111 Deferred taxation 523 330 Prepayments and accrued income 417 387 2,676 2,265 Recoverable after more than one year: Amounts owed by parent undertakings 62,200 68,857 71,533 64,465 All amounts shown under debtors fall due for payment within one year. Deferred taxation (restated) £'000 At 1 January 2005 330 Released for year 193 At 31 December 2005 523 2005 2004 Deferred taxation (restated) Provided **Provided** £'000 £'000 Decelerated capital allowances 518 322 Other timing difference 5 8 523 330

There is no unprovided deferred taxation.

#### Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

#### 12 Creditors: amounts falling due within one year

	2005	2004 (restated)
	£'000	£'000
Trade creditors	903	780
Amounts owed to parent undertakings	37,621	32,198
Loans from group undertakings	16,570	16,070
Taxation and social security	821	652
Other creditors	125	71
Accruals and deferred income	871	923
	56,911	50,694

#### 13 Share capital

	Autho	orised, allotted,	called up and f	ully paid
	2005	2004	2005	2004
	Number	Number	£'000	£'000
Ordinary shares of £1 each	3,309,200	3,309,200	3,309	3,309
Deferred shares of £1 each	100	100	-	-
	3,309,300	3,309,300	3,309	3,309

The holders of the deferred shares have no claim on the dividends or capital of the company, except for the return of the paid up amount on liquidation. Capital is returned to the holders of the deferred shares only after paying £1,000,000 per share to the holders of the ordinary shares.

Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

#### 14 Reserves

	Profit and loss account £'000
At 1 January 2005	27,202
Prior year adjustment	(5,036)
At 1 January 2005 as restated Profit for the year Dividends Actuarial loss on pension scheme liability	22,166 5,824 (4,724) (1,067)
At 31 December 2005	22,199

#### 15 Contingent liability

On 5 May 1998, a debenture was created by the company for securing all present and future obligations and liabilities from the company, International Hoteliers (UK) Limited, Primeairo Limited and Havana Holdings (UK) Limited Aareal Bank AG.

Under the debenture, a charge was placed on the assets and leasehold property, The Churchill Hotel.

At 31 December 2005 the balance due from Havana Holdings (UK) Limited to Aareal Bank AG was £69,500,000 (2004 - £70,750,000).

#### Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

#### 16 Pension scheme

The company operates a pension scheme in the United Kingdom called the Churchill Staff Benefits Plan which is a funded defined benefit plan.

The company is required to comply fully with FRS 17 in its financial statements for the year ended 31 December 2005.

A full actuarial valuation of the defined benefit scheme was carried out at 6 April 2004 and updated to 31 December 2005 by a qualified independent actuary on a FRS 17 basis. The major assumptions at 31 December 2005 used by the actuary were:

31 D	ecember 2005	31 December 2004	30 September 2003	30 September 2002
Rate of increase in salaries	4.25%	4.2%	4.1%	3.75%
Rate of increase for pensions in payment	5.0%	5.0%	5.0%	5.0%
Rate of increase for deferred pensioners	2.75%	2.7%	2.6%	2.25%
Discount rate	4.75%	5.3%	5.5%	5.50%
Inflation assumption	2.75%	2.7%	2.6%	2.25%

# Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

**'**.

16 Pension scheme (Continued)

The assets in the scheme and the expected rate of return at 31 December 2005 were:

	Long-term rate of return expected at 31 December 2005	Value at 31 December 2005 £'000	Long-term rate of return expected at 31 December 2004	Value at 31 December 2004 £'000	Long-term rate of return expected at 30 September 2003	Value at 30 September 2003 £'000
Equities Bonds Other	7.85% 4.12% 3.75%	10,536 3,939 265	8.0% 4.6% 3.7%	8,537 3,222 77	8.25% 4.8% 4.1%	7,211 2,594 263
Total market value of assets		14,740		11,836		10,068
Present value of scheme liabilities		(21,630)		(17,812)		(14,643)
Deficit in the scheme Related deferred tax asset		(6,890)		(5,976)		(4,575)
Net pension liability on a FRS 17 basis	asis	(4,823)		(4,183)		(3,202)

Contributions of £885,000 (2004 - £798,000) were made in the year to 31 December 2005 (19.8% of pensionable pay, plus additional contributions to fund the net deficit).

#### Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

16	Pension scheme (Continued)			
	Movement in deficit during the year:	2005 £'000	2004 £'000	2003 £'000
	Deficit at 1 January 2005	(5,976)	(4,575)	(5,884)
	Contributions paid Current service costs	885 (653)	798 (572)	1,540 (706)
	Other finance charge	(053) (79)	(44)	(202)
	Actuarial (loss)/gain	(1,067)	(1,583)	677
	Deficit at 31 December 2005	(6,890)	(5,976)	(4,575)
		2005 £'000	2004 £'000	2003 £'000
		£ 000	£ 000	7 000
	Analysis of amount charged to operating profit:			
	Current service cost	(653)	(572)	(706)
	Analysis of the amount charged to other finance income:			
	Interest on pension scheme liabilities	(938)	(797)	(888)
	Expected returns on assets in pension scheme	859	753	686
		(79)	(44)	(202)
	Analysis of amounts recognised in statement of total recognised gains and losses:			
	Gain/(loss) on assets	1,617	351	1,044
	Gain/(loss) on liabilities	(499)	178	6
	Loss on change of assumptions	(2,185)	(2,113)	(373)
		(1,067)	(1,584)	677

#### Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

16	Pension scheme (Continued)	2005	2004	2002
		2005	2004	2003
	History of experience gains and losses:	£	£	£
	Gain/(loss) on scheme assets	1,617,000	£351,000	£1,044,000
	Percentage of scheme assets at year end	10.97%	2.97%	10.37%
	Experience gain/(loss) on scheme liabilities	(499,000)	£178,000	£6,000
	Percentage of scheme liabilities at year end	2.31%	1.00%	0.04%
	Total amount recognised in statement of total			
	recognised gains and losses	1,067,000	£1,583,000	£677,000
	Percentage of scheme liabilities at year end	4.93%	8.89%	4.62%

#### 17 Commitments under operating leases

The company had annual commitments under non-cancellable operating leases as set out below:

	Land and buildings 2005 £'000	Other 2005 £'000	Land and buildings 2004 £'000	Other 2004 £'000
Operating leases which expire:				
In one to two years In two to five years After five years	56 - 519	140 - 28	56 - 463	140 9 25
	575	168	519	174

#### 18 Related party disclosures

The company has taken advantage of the exemption conferred by Financial Reporting Standard 8, Related Party Disclosures, not to disclose transactions with group companies, on the basis that it is 90% or more controlled within the group and its parent company, Havana Holdings (UK) Limited, prepares consolidated financial statements which are publicly available.

Balances with group undertakings at 31 December 2005 are disclosed in notes 11 and 12 to the accounts.

Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

#### 19 Financial instruments

The Company holds or issues financial instruments to finance its operations and enters into contracts to manage risks arising from those operations and its sources of finance in accordance with its accounting policies.

In addition, various financial instruments such as trade debtors and trade creditors arise directly from the group's operations.

Operations are financed by a mixture of retained profits and loans from group undertaking. Working capital requirements are funded principally out of short term group loans and retained profits.

#### 20 Ultimate parent company and ultimate controlling party

At 31 December 2005 the company's immediate parent company was International Hoteliers (UK) Limited. The parent company of the smallest group of which the company is a member and for which group accounts are prepared is Havana Holdings (UK) Limited, a company registered in the England and Wales. Copies of the consolidated accounts may be obtained from 30 Portman Square, London, W1A 4ZX.

The ultimate parent company is Sandwood Worldwide Limited, registered in British Virgin Islands.

The beneficial owner of Sandwood Worldwide Limited is Sheikh Hamad bin Jassim bin Jaber Al Thani.