## Report of the Director and

## Financial Statements for the Year Ended 31 December 2012

<u>for</u>

**Duchy Timber Limited** 

Hamiltons Group Limited
Chartered Certified Accountants
Statutory Auditors
Meriden House
6 Great Cornbow
Halesowen
West Midlands
B63 3AB

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## **Duchy Timber Limited**

## Company Information for the Year Ended 31 December 2012

DIRECTOR.

D R Adam

REGISTERED OFFICE:

Finnimore Industrial Estate

Ottery St Mary

Devon EXII 1NR

REGISTERED NUMBER:

00912830 (England and Wales)

**AUDITORS:** 

Hamiltons Group Limited

Chartered Certified Accountants

Statutory Auditors Meriden House 6 Great Cornbow Halesowen West Midlands B63 3AB



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## Report of the Director for the Year Ended 31 December 2012

The director presents his report with the financial statements of the company for the year ended 31 December 2012

#### PRINCIPAL ACTIVITIES

The principal activities of the company in the year under review were those of the manufacture, wholesaling and retailing of sawn timber and fencing units together with associated products and building materials

#### **REVIEW OF BUSINESS**

2012 was a challenging year for Duchy Timber, as with many businesses affected by the combination or record rainfall throughout the year and generally difficult trading conditions. However, we have made significant strides in developing the business for the future with much needed investment in infrastructure, systems and marketing.

The company again maintained sales turnover at £4 2 million but margins have been hard won Our customer base operates mainly in the outside environment - fencing, landscaping, building and agricultural contractors - all areas affected by the dreadful weather, and it is no surprise that margins suffered as overall volumes in our marketplace fell significantly

However much has been achieved in positioning the business for the future, following the change in ownership structure in 2011 -

- Our Payne Timber branches at Ottery St Mary and Torquay have been rebranded as Duchy Timber, including vehicle livery on the commercial fleet and extensive depot signage
- We have merged our IT systems with a common system across the three branches
- We have completed overdue improvements to the infrastructure of the branches, including groundworks, fencing, new display areas and revamped shop areas
- We have commenced a phased programme of vehicle replacements and upgrading
- In line with our strategy of increased retail and end-user sales we have further developed our range of timber manufactured goods including garden furniture, gates and fencing products
- To back this up we have developed a new suite of marketing literature and a revamped website. For the first time the company is using a range of digital marketing tools and social media, which we believe will be increasingly important in the years ahead
- The company ha achieved certification to supply timber to The National Highway Scheme Sector 4, and at the time of writing we have just been assessed (awarded accreditation) for the supply of timber in accordance with the International Standard for Phytosanitary Measures No 15 (ISPM 15) for packaging pallet timbers. These are important industry accreditations which demonstrate that the company has well developed systems and can produce products to a consistent and high quality standard.

The outlook is positive with increased quoting opportunities in the public and corporate sector. Sustainability remains at the heart of our business - our core business is the production of timber products that lock carbon for many years ahead.

My summary of the business from last year is just as relevant as now -

- A sound business model and finances
- Committed and experienced management team and workforce
- Broad customer base and recurring revenues
- Continuous improvement of our procedures and systems

#### DIVIDENDS

An interim dividend of £14 per share was paid on 31 March 2012 The director recommends that no final dividend be paid

The total distribution of dividends for the year ended 31 December 2012 will be £58,310

#### DIRECTOR

D R Adam held office during the whole of the period from 1 January 2012 to the date of this report

## FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

Details of the company's financial risk management objectives and policies and its exposure to risks associated with the use of financial instruments are disclosed in note 25 to the financial statements

### Report of the Director for the Year Ended 31 December 2012

#### STATEMENT OF DIRECTOR'S RESPONSIBILITIES

The director is responsible for preparing the Report of the Director and the financial statements in accordance with applicable law and regulations

Company law requires the director to prepare financial statements for each financial year. Under that law the director has elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the director must not approve the financial statements unless he is satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the director is required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The director is responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable him to ensure that the financial statements comply with the Companies Act 2006. He is also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the director is aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and he has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information

#### **AUDITORS**

The auditors, Hamiltons Group Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting

ON BEHALF OF THE BOARD:

D R Adam - Director

28 March 2013

## Report of the Independent Auditors to the Members of Duchy Timber Limited

We have audited the financial statements of Duchy Timber Limited for the year ended 31 December 2012 on pages six to eighteen. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom. Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies. Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of director and auditors

As explained more fully in the Statement of Director's Responsibilities set out on page three, the director is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the director, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Director to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2012 and of its profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

## Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Director for the financial year for which the financial statements are prepared is consistent with the financial statements

## Report of the Independent Auditors to the Members of **Duchy Timber Limited**

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of director's remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

Susan Bowdler FCCA (Senior Statutory Auditor) For and on behalf of Hamiltons Group Limited

**Chartered Certified Accountants** 

Statutory Auditors Meriden House

6 Great Cornbow

Halesowen

West Midlands

B63 3AB

28 March 2013

## Profit and Loss Account for the Year Ended 31 December 2012

	Notes	2012 £	2011 £
TURNOVER		4,267,492	4,274,210
Cost of sales		(3,166,652)	(3,136,756)
GROSS PROFIT		1,100,840	1,137,454
Administrative expenses		(1,069,435)	(992,706)
		31,405	144,748
Other operating income		27,669	18,113
OPERATING PROFIT	3	59,074	162,861
Amounts written off investments	4	<u> </u>	
		59,074	162,861
Interest payable and similar charges	5	(34,346)	(51,980)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		24,728	110,881
Tax on profit on ordinary activities	6	10,837	(75,506)
PROFIT FOR THE FINANCIAL YEAR		35,565	35,375

## **CONTINUING OPERATIONS**

None of the company's activities were acquired or discontinued during the current year or previous year

## TOTAL RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses other than the profits for the current year or previous year

## Balance Sheet 31 December 2012

		2012		2011	
	Notes	£	£	£	£
FIXED ASSETS					
Tangible assets	8		768,614		860,076
Investments	9		-		-
			768,614		860,076
CURRENT ASSETS					
Stocks	10	651,473		674,833	
Debtors	11	824,608		833,252	
Cash at bank and in hand		10,140		57,163	
		1,486,221		1,565,248	
CREDITORS					
Amounts falling due within one year	12	1,301,378		1,227,019	
NET CURRENT ASSETS			184,843		338,229
TOTAL ASSETS LESS CURRENT LIABILITIES			953,457		1,198,305
CREDITORS					
Amounts falling due after more than one year	13		(273,287)		(480,458)
PROVISIONS FOR LIABILITIES	17		(115,081)		(130,013)
NET ASSETS			565,089		587,834
CAPITAL AND RESERVES					
Called up share capital	18		8,500		8,500
Share premium	19		208,500		208,500
Profit and loss account	19		348,089		370,834
SHAREHOLDERS' FUNDS	24		565,089		587,834

The financial statements were approved by the director on 28 March 2013 and were signed by

D R Adam - Director

## Notes to the Financial Statements for the Year Ended 31 December 2012

#### ACCOUNTING POLICIES

### Accounting convention

1

The financial statements have been prepared under the historical cost convention

#### Preparation of consolidated financial statements

The financial statements contain information about Duchy Timber Limited as an individual company and do not contain consolidated financial information as the parent of a group. The company has taken the option under Section 398 of the Companies Act 2006 not to prepare consolidated financial statements.

#### Cash flow statement

The company has taken advantage of the exemption conferred by Financial Reporting Standard 1 'Cash Flow Statements (revised 1996)' from preparing a cash flow statement on the grounds that the parent company includes the subsidiary in its published financial statements

#### **Turnover**

Turnover represents net invoiced sales of goods, excluding value added tax

#### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter

Plant and machinery

15% on reducing balance

Fixtures and fittings

- 10% on reducing balance

Motor vehicles

15% on reducing balance

### **Investment property**

Investment property is shown at most recent valuation Any aggregate surplus or deficit arising from changes in market value is transferred to a revaluation reserve

#### Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items

#### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more, tax, with the following exceptions

Deferred tax assets are only recognised to the extent that the directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted

### Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to the profit and loss account over the relevant period. The capital element of the future payments is treated as a liability

Rentals paid under operating leases are charged to the profit and loss account on a straight line basis over the period of the lease

# Notes to the Financial Statements - continued for the Year Ended 31 December 2012

#### 1 ACCOUNTING POLICIES - continued

#### Pension costs

The company operates a defined contribution pension scheme for employees the assets of the scheme are held separately from those of the company. The annual contributions payable are charged to the profit and loss account

#### Investments

Investments in subsidiary undertakings, associates and joint ventures are stated at cost less amounts written off

#### Deferred government grants

Deferred government grants in respect of capital expenditure are treated as deferred income and credited to the profit and loss account over the estimated useful life of the assets to which they relate

### 2 STAFF COSTS

	2012 £	2011 £
Wages and salaries	981,106	902,863
Social security costs	71,072	70,820
	1,052,178	973,683
	<del></del>	
The average monthly number of employees during the year was as follows	2012	2011
	2012	2011
Production	52	49
Administrative	4	4
Management	3	3
	59	56
	<del></del> _	===

### 3 OPERATING PROFIT

The operating profit is stated after charging/(crediting)

	2012	2011
	£	£
Hire of plant and machinery	38,587	42,316
Other operating leases	169,431	117,962
Depreciation - owned assets	121,534	139,855
Depreciation - assets on hire purchase contracts	10,978	15,289
(Profit)/loss on disposal of fixed assets	(2,749)	3,383
Auditors' remuneration - audit of the financial statements	4,500	4,500
Auditors' remuneration - other services	2,650	8,000
Amortisation of government grants re fixed assets	(48,504)	(48,504)
	<del></del>	4
Directors' remuneration	17,333	-
	<del></del>	

2012

2011

# Notes to the Financial Statements - continued for the Year Ended 31 December 2012

## 4 AMOUNTS WRITTEN OFF INVESTMENTS

	2012	2011
	£	£
Amounts written off investments	31,000	-
Intercompany loans written off	(31,000)	_
	•	_

During the year, the company wrote off its investment in Torbay Sawmills (Manufacturing) Limited amounting to £31,000 At the same time, it also wrote off the intercompany liability in relation to the unpaid share capital in the company

## 5 INTEREST PAYABLE AND SIMILAR CHARGES

	2012	2011
	£	£
Bank interest	33,271	49,486
Hire purchase	1,075	2,494
	<del></del>	
	34,346	51,980

#### 6 TAXATION

# Analysis of the tax (credit)/charge The tax (credit)/charge on the profit on

The tax (credit)/charge on the profit on ordinary activities for the year was as follows		
	2012	2011
	£	£
Current tax		
UK corporation tax	4,368	38,883
Previous year adjustment	(273)	(1,300)
Total current tax	4,095	37,583
Deferred tax	(14,932)	37,923
Tax on profit on ordinary activities	(10,837) =====	75,506

# Notes to the Financial Statements - continued for the Year Ended 31 December 2012

## 6 TAXATION - continued

## Factors affecting the tax (credit)/charge

The tax assessed for the year is lower than the standard rate of corporation tax in the UK. The difference is explained below

	Profit on ordinary activities before tax	2012 £ 24,728	2011 £ 110,881
	170-10 ou orania, aout 1100 ou orang	=======================================	=====
	Profit on ordinary activities		
	multiplied by the standard rate of corporation tax		
	in the UK of 20% (2011 - 26%)	4,946	28,829
	Effects of		
	Expenses not deductible for tax purposes	187	107
	Income not taxable for tax purposes	(9,701)	(12,611)
	Depreciation in excess of capital allowances	8,936	25,137
	Adjustments to tax charge in respect of previous periods	(273)	(1,300)
	Marginal relief	-	(3,366)
	Change in tax rates		787
	Current tax (credit)/charge	4,095	37,583
	Curron tan (oreary charge	====	====
7	DIVIDENDS		
		2012	2011
		£	£
	Ordinary shares of £1 each		
	Interim	58,310	932,749

## Notes to the Financial Statements - continued for the Year Ended 31 December 2012

## 8

At 31 December 2011

TANGIBLE FIXED ASSETS				
		Fixtures		
	Plant and	and	Motor	
	machinery	fittings	vehicles	Totals
	£	£	£	£
COST				
At 1 January 2012	2,024,063	101,130	3,319	2,128,512
Additions	16,611	26,819	-	43,430
Disposals	(30,500)	<u>-</u>	(3,319)	(33,819)
At 31 December 2012	2,010,174	127,949	<u>-</u>	2,138,123
DEPRECIATION		<del></del>		
At 1 January 2012	1,202,091	64,359	1,986	1,268,436
Charge for year	126,018	6,361	133	132,512
Eliminated on disposal	(29,320)	· <u>-</u>	(2,119)	(31,439)
At 31 December 2012	1,298,789	70,720		1,369,509
NET BOOK VALUE				
At 31 December 2012	711,385	57,229		768,614
At 31 December 2011	821,972	36,771	1,333	860,076
Fixed assets, included in the above, which	are held under hire purchase	contracts are as fe	ollows	
· · · · · · · · · · · · · · · · · · ·	· · . · . · . · . · . · . · .			Plant and
				machinery
				£
COST				
At 1 January 2012				87,091
Additions				11,000
Transfer to ownership				(46,000)
At 31 December 2012				52,091
DEPRECIATION				25.122

	<del></del> -
At 31 December 2012	52,091
DEPRECIATION	
At 1 January 2012	27,133
Charge for year	10,978
Transfer to ownership	(16,505)
At 31 December 2012	21,606
NET BOOK VALUE	<del></del>
	20.495
At 31 December 2012	30,485

59,958

# Notes to the Financial Statements - continued for the Year Ended 31 December 2012

## 9 FIXED ASSET INVESTMENTS

10

11

FIAED ASSET INVESTMENTS			Shares in group undertakings £
COST Additions			31,000
At 31 December 2012			31,000
PROVISIONS Provision for year			31,000
At 31 December 2012			31,000
NET BOOK VALUE At 31 December 2012			
The company's investments at the balance sheet date in the share	e capital of companies	include the following	g
Torbay Sawmills (Manufacturing) Limited Nature of business Dormant company			
Class of shares Ordinary	% holding 100 00	2012	2011
Aggregate capital and reserves		£	£ 31,000
STOCKS		2012	2011
Finished goods		£ 651,473	£ 674,833
DEBTORS AMOUNTS FALLING DUE WITHIN ONE YE	CAR	2012	
		2012 £	2011 £
Trade debtors		473,450	420,067
Amounts owed by associated undertakings		298,172	352,682
Other debtors Directors' accounts		18,068	18,068
Prepayments and accrued income		34,918	10,326 32,109
		824,608	833,252

## Notes to the Financial Statements - continued for the Year Ended 31 December 2012

12	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2012	2011
		£	£
	Bank loans and overdrafts (see note 14)	360,713	286,220
	Hire purchase contracts (see note 15)	87,605	111,363
	Trade creditors	696,497	612,647
	Amounts owed to group undertakings	1,830	<del>-</del>
	Amounts owed to related parties	-	1,096
	Corporation tax	4,368	38,883
	Social security and other taxes Other creditors	88,758	92,689
	Directors' accounts	- 744	13,705
	Accruals and deferred income	25,815	29,184
	Deferred government grants	35,048	41,232
	Deterred government grants		
		1,301,378	1,227,019
13	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR		
15		2012	2011
		£	£
	Hire purchase contracts (see note 15)	49,503	120,902
	Other creditors	25,181	125,906
	Deferred government grants	198,603	233,650
		273,287	480,458
14	LOANS		
	An analysis of the maturity of loans is given below		
		2012	2011
		£	£
	Amounts falling due within one year or on demand	260 712	286 220
	Bank loans, overdrafts and financing agreements	360,713	<u>286,220</u>
15	OBLIGATIONS UNDER HIRE PURCHASE CONTRACTS AND LEASES		
13	OBEIGATIONS UNDER TIRE FURCHABE CONTRACTS AND BEAUES	Н	ıre
			hase
			racts
		2012	2011
		£	£
	Net obligations repayable		
	Within one year	87,605	111,363
	Between one and five years	49,503	120,902
		137,108	232,265

# Notes to the Financial Statements - continued for the Year Ended 31 December 2012

Land and

Other

## 15 OBLIGATIONS UNDER HIRE PURCHASE CONTRACTS AND LEASES - continued

The following operating lease payments are committed to be paid within one year

	buildings		operating leases	
T.	2012 £	2011 £	2012 £	2011 £
Expiring Within one year	-	-	153	422
Between one and five years In more than five years	90,000 78,200	90,000 78,200	13,781	8,052
	168,200	168,200	13,934	8,474
SECURED DEBTS				
The following secured debts are included with	hin creditors			
Loans and financing agreements Hire purchase contracts			2012 £ 360,713 154,094	2011 £ 286,220 188,077
			514,807	 474,297

A mortgage charge was created on 20 September 2011 by way of a debenture over all the assets of the business in favour of Lloyds TSB Bank Plc

Obligations under finance leases and hire purchase contracts are secured on the assets to which they relate

## 17 PROVISIONS FOR LIABILITIES

16

Deferred tax	2012 £ 115,081 ====================================	2011 £ 130,013
Balance at 1 January 2012 Provided during year		Deferred tax £ 130,013 (14,932)
Balance at 31 December 2012		115,081

The provision for deferred taxation consists of the tax effect of timing differences in respect of excess taxation allowances over depreciation on fixed assets

## Notes to the Financial Statements - continued for the Year Ended 31 December 2012

#### 18 CALLED UP SHARE CAPITAL

	Allotted, 1881 Number	ned and fully paid Class	Nominal value	2012 £	2011 £
	8,500	Ordinary	£1	8,500	8,500
19	RESERVES	3			
			Profit		
			and loss	Share	
			account	premium	Totals
			£	£	£
	At 1 January	2012	370,834	208,500	579,334
	Profit for the	year year	35,565		35,565
	Dividends		(58,310)		(58,310)
	At 31 Decem	nber 2012	348,089	208,500	556,589

#### 20 **CONTINGENT LIABILITIES**

22

Total grant proceeds of £517,416 were received during the 2007, 2008 and 2009 financial years from the Government Office for the South West Terms and conditions are attached to the grant which, if breached, may lead to repayment of the grant. No breaches have been made this year that resulted in money becoming repayable

2012

2011

#### 21 TRANSACTIONS WITH DIRECTOR

The following loan to directors subsisted during the years ended 31 December 2012 and 31 December 2011

	£	£
D R Adam	-	_
Balance outstanding at start of year	10,326	-
Amounts advanced	31,480	10,326
Amounts repaid	(42,550)	-
Balance outstanding at end of year	(744)	10,326
		===
RELATED PARTY DISCLOSURES		
A&B High Holdings Limited The company's ultimate parent undertaking		
	2012	2011
	£	£
Amount due to related party at the balance sheet date	1,334	-

## Notes to the Financial Statements - continued for the Year Ended 31 December 2012

#### 22 **RELATED PARTY DISCLOSURES - continued**

#### **Timber Projects Limited**

An associated company in which D R Adam is a director and shareholder

During the year, dividends totalling £58,310 (2011 £nil) were paid to Timber Projects Limited

Amount due from related party at the balance sheet date	2012 £ 298,172	2011 £ 352,682
Tamar Labels Limited A fellow group company		
Amount due to related party at the balance sheet date	2012 £ 496	2011 £ 1,096

## A Haplin

A shareholder in Timber Projects Limited

During the year the company made rental payments of £78,200 (2011 £32,583) to Mr A Haplin

#### 23 **ULTIMATE CONTROLLING PARTY**

The ultimate controlling party is A & B High Holdings Limited

Copies of the accounts of A & B High Holdings Limited may be obtained from the Registrar of Companies, Companies Registration Office, Crown Way, Maindy, Cardiff CF4 3UZ

#### 24 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

Profit for the financial year Dividends	2012 £ 35,565 (58,310)	2011 £ 35,375 (932,749)
Net reduction of shareholders' funds	(22,745)	(897,374)
Opening shareholders' funds	587,834	1,485,208
Closing shareholders' funds	565,089	587,834

# Notes to the Financial Statements - continued for the Year Ended 31 December 2012

## 25 FINANCIAL INSTRUMENTS

The company's principal financial instruments comprise cash and short term deposits. The main purpose of these financial instruments is to manage the company's funding and liquidity requirements. The company has other financial assets and liabilities such as trade debtors and trade creditors, which arise directly from its operations.

The company has been exposed to risks of supplier price increases, credit risk, liquidity risk and cash flow risk. The director does not consider any other risks attaching to the use of financial instruments to be material to an assessment of its financial position.

The company has a receivables financing agreement in place. The facility has continued throughout the year and can be renewed thereafter as required