AA FINANCIAL SERVICES LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JANUARY 2020

Registered number: 00912211

TUESDAY



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FOR THE YEAR ENDED 31 JANUARY 2020

STRATEGIC REPORT

The directors present their Annual Report and financial statements of AA Financial Services Limited ("the Company") for the year ended 31 January 2020.

PRINCIPAL ACTIVITY, REVIEW OF THE BUSINESS, FUTURE DEVELOPMENTS AND KEY PERFORMANCE INDICATORS

The Company is a wholly owned subsidiary of Automobile Association Insurance Services Holdings Limited.

The Company is regulated by the Financial Conduct Authority (FCA). The principal activity of the Company is the provision of financial intermediation services for saving accounts and loans.

The outbreak of COVID-19 has resulted in a pandemic causing significant disruption across the globe. The impact on society is reflected in business closures, restrictions on movement, home working and cancellations of sporting and other events. This is expected to lead to an economic downturn.

The recent volatility in financial markets is being monitored by management who have assessed that the Company remains in a robust position to continue to perform its primary activity. The impact of COVID-19 is continuing to evolve at a fast pace and in the short period of the nationwide lockdown the Company has experienced significant disruption to trading. We anticipate this impacting on FY21 performance, with the Company's trading levels making a phased return to normal as restrictions ease. At the time of writing we do not expect there to be any material financial impact on the Company in subsequent financial years.

As shown in the Company's income statement, the Company's revenue increased by 23.3% to £7,031,000 (2019: £5,704,000) during the current year. Operating profit for the year increased by 15.0% to £1,464,000 (2019: £1,273,000). After taxation, a profit of £1,209,000 (2019: £1,031,000) has been transferred to reserves. The key driver for this increase in profit was a change in product mix due to the cessation of credit card sales in the prior year.

The statement of financial position shows the Company's financial position at the year end. Net assets increased by 5.4% to £23,709,000 (2019; £22,500,000).

For decision making and internal performance management, management's key performance metric is Trading EBITDA, being earnings before tax, adjusting operating items and amortisation (see note 3). Trading EBITDA increased by 12.9% to £1,550,000 (2019: £1,373,000) during the current year.

The directors are pleased with the performance of the Company in the year. There are currently no plans to alter the principal activity of the Company in the future. See Note 16 for additional services offered by the Company that were agreed after the year end.

The directors have had regard to the matters set out in section 172(1) (a) to (f) when performing their duty under section 172 of the Companies Act 2006. For details of how this is accomplished within the AA plc group, refer to page 4 of Automobile Association Developments Limited's financial statements, with whom the Company shares common directorship and management structure.

RISK MANAGEMENT FRAMEWORK

The Company has developed an embedded enterprise risk management process that facilitates the identification, assessment, escalation and mitigation of the Company's risk exposure across every aspect and activity of the business. This framework enables the business to manage risk using predefined assessment criteria to ensure residual risk levels are in line with the AA plc Board's agreed risk appetite.

FOR THE YEAR ENDED 31 JANUARY 2020

STRATEGIC REPORT (continued)

RISK MANAGEMENT FRAMEWORK (continued)

The Company has put in place rigorous procedures and controls designed to prevent significant risks to the business occurring or to mitigate their effects if they should occur. These controls are monitored both by the Risk, Compliance and Internal Audit functions to ensure they are working effectively.

The principal risks and uncertainties facing the Company are considered to be:

Financial Risk

Financial risks are managed centrally by the group treasury team taking into account the Company's position as part of the group with due consideration being given to the impact of transactions with other group entities.

The Company is an obligor of the financial indebtedness of the AA Intermediate Co Limited group, a parent undertaking of the Company and part of the AA plc group. Its viability and financial success are therefore tied to the viability and financial success of the AA Intermediate Co Limited group. No material uncertainties have been identified that would cast doubt over the financial success of the AA Intermediate Co Limited group.

Outstanding service

The business's brand and its continued success, and in particular the loyalty of its customers, relies on delivering outstanding service that is superior to the rest of the market. There is continuous investment in technology, systems, people and processes that mitigate this risk.

Unable to grow the business in a manner that complements and sustains the brand

The Company is unable to develop and grow new profitable business products and lines that complement the customer experience, and which demonstrate standards and values that underlie the core brand.

IT transformation is not completed successfully

We must continue to transform the AA to achieve the required efficient customer-centric services and to develop the business. Although much has been achieved in the last year, there remains much to do and the required improvements to process, embedded ways of working and culture, inherently involve risks in a customer-facing service environment.

There is an ongoing delivery capability and technology improvement programme in place with progress tracked at regular Management Business Reviews. A rigorous approach is taken in implementing changes to achieve satisfactory control, with ongoing monitoring and reporting. We have a talent management model in place, where skills gaps are identified and development and/or recruitment initiatives are actioned.

Unable to protect ourselves from a significant data breach, cyber security incident or failure of IT infrastructure

Following an event or incident, critical information is not available where and when it is needed. The integrity of critical information is corrupted or the confidentiality of commercially sensitive, private or customer information is compromised by inappropriate disclosure. A serious data breach occurs. To manage this risk, there is an ongoing programme of security improvements to maintain a suitable level of security for the increasingly sophisticated world-wide cyber threats.

FOR THE YEAR ENDED 31 JANUARY 2020

STRATEGIC REPORT (continued)

RISK MANAGEMENT FRAMEWORK (continued)

A changing regulatory environment may adversely affect the AA's activities

The changing regulatory environment could cause currently compliant services to become non-compliant, with material implications to customer offerings, pricing and profitability. Failure to comply with regulatory obligations could result in fines and reputational damage. To mitigate this risk, the Company continually reviews its operating practices in line with guidance from the FCA and in light of current market practices.

ON BEHALF OF THE BOARD

J E FAIRCLOUGH DIRECTOR

5 AUGUST 2020

Registered Office: Fanum House, Basing View, Basingstoke, Hampshire, RG21 4EA

FOR THE YEAR ENDED 31 JANUARY 2020

DIRECTORS' REPORT

DIRECTORS

The directors who held office during the year and up to the date of signing the financial statements were as follows:

J E Fairclough

(appointed 19 July 2019)

S J Breakwell

(appointed 27 June 2019, resigned 17 July 2020)

L D Miles

(resigned 14 January 2020)

D Searle

(resigned 1 August 2019)

D Coughlan

(appointed 17 July 2020)

COMPANY SECRETARY

N Hoosen

DIRECTORS' INDEMNITY

The Company maintains directors' and officers' liability insurance, which gives appropriate cover for any legal action brought against its directors and officers. The Company has also granted indemnities to its directors and officers against all losses and liabilities incurred in the discharge of their duties, to the extent permitted by law. This is a qualifying third-party indemnity provision and was in force throughout the financial year and at the date of approval of the financial statements.

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 101, have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006.

FOR THE YEAR ENDED 31 JANUARY 2020

DIRECTORS' REPORT (continued)

DIRECTORS' CONFIRMATIONS

In the case of each director in office at the date the Directors' Report is approved:

- so far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware; and
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

DIVIDENDS

The Company has not paid a dividend in the year (2019: £nil) and the directors do not propose the payment of a final dividend (2019: £nil).

GOING CONCERN

The Company's business activities and its exposure to financial risks are described in the business review and risk management framework sections on pages 1 to 3.

The directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis of accounting in preparing the financial statements.

INDEPENDENT AUDITORS

Pursuant to Section 487 of the Companies Act 2006, the auditors will be deemed to be reappointed and PricewaterhouseCoopers LLP will therefore continue in office.

ON BEHALF OF THE BOARD

J E FAIRCLOUGH DIRECTOR

5 AUGUST 2020

Registered Office: Fanum House, Basing View, Basingstoke, Hampshire, RG21 4EA

Independent auditors' report to the members of AA Financial Services Limited

Report on the audit of the financial statements

Opinion

In our opinion, AA Financial Services Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 31 January 2020 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and Financial Statements (the "Annual Report"), which comprise: the Statement of financial position as at 31 January 2020; the Income statement and the Statement of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that
 may cast significant doubt about the company's ability to continue to adopt the going concern basis of
 accounting for a period of at least twelve months from the date when the financial statements are
 authorised for issue.

However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic Report and Directors' Report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on the responsibilities described above and our work undertaken in the course of the audit, ISAs (UK) require us also to report certain opinions and matters as described below.

Independent auditors' report to the members of AA Financial Services Limited (continued)

Strategic Report and Directors' Report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic Report and Directors' Report for the year ended 31 January 2020 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic Report and Directors' Report.

Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Statement of Directors' responsibilities in respect of the financial statements set out on page 4, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- · we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or '
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Alison Dunwoody (Senior Statutory Auditor)

for and on behalf of PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors Southampton 5 August 2020

INCOME STATEMENT

FOR THE YEAR ENDED 31 JANUARY

	Note		
•		2020	2019
		£'000	£'000
REVENUE		7,031	5,704
Cost of sales		(5,457)	(4,331)
GROSS PROFIT		1,574	1,373
Administrative expenses		(110)	(100)
OPERATING PROFIT AND PROFIT BEFORE TAX	4	1,464	1,273
Tax expense	8	(255)	(242)
PROFIT FOR THE FINANCIAL YEAR		1,209	1,031

There is no income and expenditure other than that passing through the income statement, therefore no separate statement of comprehensive income is presented.

The accompanying notes are an integral part of this income statement.

STATEMENT OF FINANCIAL POSITION

AS AT 31 JANUARY

	Note	2020 £'000	2019 £'000
NON-CURRENT ASSETS			
Deferred tax assets	9	6	3
Intangible assets	10	<u>76</u>	114
	· · · · · · · · · · · · · · · · · · ·	82	117
CURRENT ASSETS			
Trade and other receivables		24,532	23,310
		24,532	23,310
TOTAL ASSETS		24,614	23,427
CURRENT LIABILITIES Trade and other payables Current tax payable TOTAL LIABILITIES	12	(647) (258) (905)	(545) (382) (927)
NET ASSETS		23,709	22,500
EQUITY Called up share capital	13	2,000	2,000
Retained earnings		21,709	20,500
TOTAL EQUITY		23,709	22,500

These financial statements were approved by the board of directors and signed on its behalf by:

J E FAIRCLOUGH

5 AUGUST 2020

DIRECTOR

AA Financial Services Limited Registered number: 00912211

The accompanying notes are an integral part of this statement of financial position.

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 JANUARY

	Called up share capital	Retained earnings	Total
	000°3	£'000	£'000
At 1 February 2018	2,000	19,469	21,469
Profit for the year	· -	1,031	1,031
At 31 January 2019	2,000	20,500	22,500
Profit for the year	, <u>-</u>	1,209	1,209
At 31 January 2020	2,000	21,709	23,709

The accompanying notes are an integral part of this statement of changes in equity.

NOTES TO THE FINANCIAL STATEMENTS

1 Presentation of financial statements

AA Financial Services Limited is a private company limited by shares, incorporated and domiciled in the UK.

The financial statements are prepared on a going concern basis.

The financial statements are prepared in Sterling and are rounded to the nearest £1,000.

2 Accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

2.1 Basis of preparation

These financial statements were prepared in accordance with Financial Reporting Standard 101 'Reduced Disclosure Framework' ("FRS101"). The financial statements are under the historical cost convention and have been prepared in accordance with the Companies Act 2006 as applicable to companies using FRS 101.

The Company did not identify any new accounting standards coming into effect in the current year with a material impact on the financial statements.

The Company has taken advantage of the following disclosure exemptions under FRS 101:

- IAS 1 paragraphs 10(d) and 10(f),
- IAS 1 paragraph 16 (statement of compliance with all IFRS),
- IAS 1 paragraph 38A (requirement for minimum of two primary statements, including cash flow statements),
- IAS 1 paragraph 111 (cash flow statement information),
- IAS 1 paragraphs 134-136 (capital management disclosures),
- IAS 7 'Statement of cash flows',
- IFRS 7 'Financial Instruments Disclosures'.
- IAS 8 paragraphs 30 and 31 (requirement for the disclosure of information when an entity has not applied a new IFRS that has been issued but is not yet effective),
- The requirements in IAS 24, 'Related party disclosures' to disclose related party transactions entered into between two or more members of a group,
- IAS 24 'Related party disclosures' (key management compensation),
- IFRS 13 'Fair value measurement'

2.2 Critical accounting estimates and judgements

Estimates are evaluated continually and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The Company makes estimates and assumptions about the future. The resulting accounting estimates will, by definition, seldom equal the related actual results.

Management have exercised judgement in applying the Company's accounting policies and in making critical estimates. The underlying assumptions on which these judgements are based, are reviewed on an on-going basis and include the basis for accounting revenue.

NOTES TO THE FINANCIAL STATEMENTS (continued)

2.2 Critical accounting estimates and judgements (continued)

The principal estimate and assumption that has a risk of causing an adjustment to the carrying amounts of assets and liabilities within the next financial year is in respect of contract assets.

Management accrue income each month based on a best estimate of the number of products sold. This is then aligned to the actual number of products sold in the following month but is not expected to generate a material impact to the financial statements. The are no critical accounting estimates or judgements.

2.3 Significant accounting policies

a) Intangible assets

Intangible assets which are acquired separately are initially recognised at cost.

Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and impairment losses.

Software development expenditures on an individual project are recognised as an intangible asset when the Company can demonstrate:

- The technical feasibility of completing the intangible asset so that it will be available for use or sale
- Its intention to complete and its ability to use or sell the asset
- How the asset will generate future economic benefits
- · The availability of resources to complete the asset
- The ability to measure reliably the expenditure during development

Following initial recognition of the development expenditure as an asset, the cost model is applied. The asset is carried at cost less any accumulated amortisation and impairment losses. Amortisation of the asset begins when development is complete, and the asset is available for use. It is amortised over its useful life of five years.

b) Taxation

Tax on the profit or loss for the year comprises current and deferred tax.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the statement of financial position date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided on temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted at the statement of financial position date.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised. The carrying amount of deferred tax assets is reviewed at each statement of financial position date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

NOTES TO THE FINANCIAL STATEMENTS (continued)

2.3 Significant accounting policies (continued)

c) Revenue recognition

Revenue represents commission income receivable from the sale and related marketing and administrative services of financial products, excluding value added tax and trade discounts. Revenue is recognised on a point in time basis at the point of the provision of the service. This includes work which has not yet been fully invoiced, provided that it is considered to be fully recoverable. All revenue originates in the UK. Revenue by destination is not materially different from revenue by origin.

d) Adjusting operating items

Adjusting operating items are events or transactions that fall within the operating activities of the Company and which by virtue of their size or incidence have been disclosed in order to improve a reader's understanding of the financial statements.

e) Financial assets and financial liabilities

Financial assets and financial liabilities are recognised in the Company's statement of financial position when the Company becomes a party to the contractual provisions of the instrument. They are classified according to the substance of the contractual arrangements entered into. The Company recognises loss allowances for expected credit losses (ECLs) on relevant financial assets.

Trade and other receivables

Trade and other receivables are amounts due from customers for goods or services performed in the ordinary course of business. They are generally due for settlement within 30 days and are therefore all classified as current. Trade receivables are recognised at fair value and are subsequently held at amortised cost. The Company applies the IFRS 9 simplified approach to measuring expected credit losses (ECLs) which uses a lifetime expected loss allowance for all trade receivables and contract assets. Contract assets relate to unbilled work in progress and have substantially the same risk characteristics as trade receivables for the same type of contracts.

Trade and other payables

Trade and other payables are not interest bearing and are recognised at fair value and are subsequently held at amortised cost using the effective interest method.

3 ADJUSTED PERFORMANCE MEASURES ^

Management reviews the Company's results and performance both on a statutory and non-GAAP (non-statutory) basis. The Company's adjusted performance measure of Trading EBITDA is a non-GAAP (non-statutory) financial measure and is included in these financial statements as it is a key financial measure used by management to evaluate performance. The measure enables management to more easily and consistently track the underlying operational performance of the Company.

Trading EBITDA is profit after tax on a continuing basis as reported, adjusted for amortisation, adjusting operating items and tax expense.

NOTES TO THE FINANCIAL STATEMENTS (continued)

3 ADJUSTED PERFORMANCE MEASURES (continued)

Reconciliation of Trading EBITDA to operating profit

Trading EBITDA is calculated as operating profit before adjustments as shown in the table below:

.• ·	for the year ended 31 January		
· · · · · · · · · · · · · · · · · · ·	Note	2020 £'000	2019 £'000
Trading EBITDA		1,550	1,373
Amortisation	10	(38)	(39)
Adjusting operating items	5	(48)	(61)
Operating profit	4	1,464	1,273

Trading EBITDA excludes the effects of significant items of income and expenditure which may have an impact on the quality of earnings, such as income or costs which are the result of an isolated, non-recurring event. It also excludes the effects of amortisation.

These specific adjustments are made between the GAAP measure of operating profit and the non-GAAP measure of Trading EBITDA because Trading EBITDA is a performance measure required and clearly defined under the terms of the AA plc group's debt documents and is used for calculating debt covenants. Given the significance of the AA plc group debt, Trading EBITDA is therefore a key measure for management, enabling them to more easily and consistently track the underlying operational performance of the Company.

4 OPERATING PROFIT

Operating profit is stated after charging:

	2020	2019
	£'000	£'000
Amortisation of intangible assets	38	39
Adjusting operating items	48 .	61

Auditors' remuneration in respect of the audit of the Company's financial statements for the year ended 31 January 2020 amounted to £15,000 (2019: £42,000). The Company's auditors provided no services to the Company other than the statutory audit during either the current or prior year.

5 ADJUSTING OPERATING ITEMS

	2020 £'000	2019 £'000
Adjusting operating costs	48_	61

Adjusting operating items in the current year related to £48,000 recharge of group adjusting operating costs (2019: £61,000).

NOTES TO THE FINANCIAL STATEMENTS (continued)

6 EMPLOYEE COSTS

Employee costs during the year were as follows: -

	2020	2019
	£'000	£'000
Wages and salaries	551	609
Social security costs	43	85
Other pension costs	140	119
•	734	813

Employee costs relate to those recharged from Automobile Association Developments Limited. The average number of employees directly employed during the year was nil (2019: nil). The average number of employees for whose services the Company was charged during the year was 10 (2019: 9).

7 DIRECTORS' REMUNERATION		
	2020	2019
	£'000	£'000
Aggregate remuneration in respect of qualifying		
services	1,234	410
Contribution to money purchase schemes	59	-
Compensation for loss of office	•	75
	1,293	. 485
The amounts paid in respect of the highest paid		
director were as follows:	• -	
Remuneration	892	94
Contribution to money purchase schemes	48	• •
Compensation for loss of office	-	60
·	940	154

All directors of the Company are directors of the ultimate parent undertaking (AA plc) and/or fellow subsidiaries. These directors are remunerated by another company that is part of the AA plc group. As the directors do not believe that it is practicable to apportion this amount between their services as directors of the Company and their services as directors of the ultimate parent undertaking and fellow subsidiary companies, their full remuneration has been reflected in the disclosure above.

Retirement benefits are accruing for 1 (2019: 2) directors under a defined benefit scheme and 2 (2019: nil) under a money purchase scheme.

8 TAX EXPENSE

The major components of the tax expense are:

	2020	2019
	£'000	£'000
Current tax:		
- Current tax on income in the year	258	245
Total current tax charge	258	245
Deferred tax:		
- Origination and reversal of temporary differences	(3)	(3)
Total deferred tax credit	(3)	(3)
Total tax expense	255	242

NOTES TO THE FINANCIAL STATEMENTS (continued)

8 TAX EXPENSE (continued)

Reconciliation of tax expense to profit before tax multiplied by UK's corporation tax rate:

	2020 £'000	2019 £'000
Profit before tax	1,464	1,273
Tax at rate of 19% (2019: 19%) Effects of:	278	242
Expenses not deductible for tax purposes	(23)	-
Tax expense reported in the income statement	255	242

9 DEFERRED TAX ASSETS

Deferred tax by type of temporary difference:

	_	tatement of	Income	statement
•	2020 £'000	2019 £'000	2020 £'000	2019 £'000
Fixed asset temporary differences Other short-term temporary differences Deferred tax assets	4 2 6	1 2 3	(3)	(1) (2) (3)
				£'000
Deferred tax assets as at 1 February 2019 Tax credit recognised in the income states Deferred tax assets as at 31 January 20	ment		·	3 3 6

The Company offsets tax assets and liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same tax authority.

The UK corporation tax rate was expected to reduce from 19% to 17% on 1 April 2020. These rates had been substantively enacted at the statement of financial position date and have therefore been included in the deferred tax calculations. The March 2020 budget announced that the reduction in tax rate would be cancelled and the 19% rate retained after 1 April 2020.

Deferred tax has been recognised at an overall rate of 17.0% at 31 January 2020 (2019: 17.0%). The rate has been adjusted to reflect the expected reversal profile of the Company's temporary differences. Recalculating the deferred tax on the basis that the tax rate remained at 19% would not have a material impact on the deferred tax balance.

NOTES TO THE FINANCIAL STATEMENTS (continued)

10 INTANGIBLE ASSETS

Cont			Software £'000
Cost At 1 February 2019 and at 31 January 2020		- -	178
Accumulated amortisation At 1 February 2019 Charge for year At 31 January 2020		-	64 38 102
Net book value At 31 January 2020			76
At 31 January 2019			114
11 TRADE AND OTHER RECEIVABLES		. * .	•
	2020 £'000		2019 £'000
Trade receivables Contract assets Amounts owed by group undertakings Prepayments Other receivables	456 1,046 22,894 136		412 656 22,143 94 5
	24,532		23,310

Amounts owed by group undertakings within one year are unsecured, are repayable on demand and bear no interest.

12 TRADE AND OTHER PAYABLES

2020 £'000	2019 £'000
	£'000
20	
	. 15
18 .	125
, 490	394
108	-
11	11
647	545
_	
2020	2019
£'000	£'000
2,000	2,000
	, 490 108 11 647 2020 £'000

The voting rights of the holders of all ordinary shares are the same and all ordinary shares rank pari passu on a winding up.

As at 31 January 2020, the Company had distributable reserves of £21,709,000 (2019: £20,500,000).

In the year ended 31 January 2020, the Company has not paid a dividend (2019: £nil).

NOTES TO THE FINANCIAL STATEMENTS (continued)

14 GUARANTEES AND COMMITMENTS

The Company, together with others in the group, is guarantor to the bank loans and bond debt of the AA Intermediate Co Limited group. At 31 January 2020, the principal outstanding on the AA Intermediate Co Limited group debt was £2,767.0m (2019: £2,769.8m).

The covenants governing the bank loans and bond debt of the AA Intermediate Co Limited group place restrictions on the group's ability to distribute cash from the key trading companies to pay external dividends and finance activities unconstrained by the restrictions embedded in the debts. We do not anticipate the bank loans or bond debt being called upon in the 12 months after the signing of these financial statements.

15 ULTIMATE PARENT UNDERTAKING AND ULTIMATE CONTROLLING PARTY

The Company is a wholly owned subsidiary of Automobile Association Insurance Services Holdings Limited, a company incorporated and domiciled in the UK.

The parent of the smallest group to consolidate these financial statements is AA Intermediate Co Limited whose registered office is Fanum House, Basing View, Basingstoke, Hampshire, RG21 4EA. The ultimate controlling party and ultimate parent undertaking, which is also the parent of the largest group to consolidate these financial statements, is AA plc whose registered office is at Fanum House, Basing View, Basingstoke, Hampshire, RG21 4EA. Copies of the consolidated parent financial statements are available from the website www.theaaplc.com/investors.

16 POST BALANCE SHEET EVENTS

On 31 March 2020, the Company signed an agreement to extend its Financial Services Distribution Agreement with Bank of Ireland UK by three years. As part of the Agreement, the partnership now includes AA branded car finance products to sit alongside the savings and loans products.