

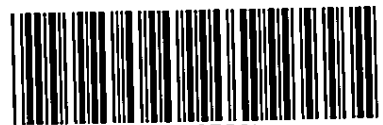
# **HUBER + SUHNER (UK) LIMITED**

**Company Number: 902205**

**Annual Report and Financial Statements**

**for the year ended 31 December 2007**

TUESDAY



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COMPANIES HOUSE

Registered No 902205

## **OFFICERS & PROFESSIONAL ADVISERS**

### **DIRECTORS**

P Harris	Chairman
U Kaufmann	
B Schwarzer	

### **SECRETARY**

J Biggs

### **INDEPENDENT AUDITORS**

PricewaterhouseCoopers LLP  
Central Business Exchange  
Midsummer Boulevard  
Central Milton Keynes  
MK9 2DF

### **BANKERS**

Lloyds Bank Plc  
56 High Street  
Marlow  
Buckinghamshire  
SL7 1AJ

### **SOLICITORS**

DLA  
Victoria Square House  
Victoria Square  
Birmingham  
B2 4DL

### **REGISTERED OFFICE**

Telford Road  
Bicester  
Oxfordshire  
OX26 4LA

## **DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2007**

The directors submit their annual report and audited financial statements for the year ended 31 December 2007

### **RESULTS AND DIVIDENDS**

The profit for the year, after taxation, amounted to £1,321,000 (2006 – £1,579,000) The directors do not recommend the payment of a dividend (2006 - £nil)

### **BUSINESS REVIEW AND PRINCIPAL ACTIVITIES**

The company's principal activities during the year continue to be that of importing, manufacturing and selling components and accessories related to the electronics and telecommunications industry

As forecast in 2006, the turnover was up 11% but gross margins fell from 30.8% to 25.1% due to the mix of business and the need to invest in new manufacturing capacity

### **STRATEGY**

The company is part of the Huber+Suhner group whose main objectives are to continue growing in the markets that we operate in, to be in the top position in three core technologies – Fibre Optics, Cable and Radio Frequency and to introduce new innovative products that assist growth in those markets and in our core technologies

In the UK the company supports the Group strategy by operating in the same markets and introducing, promoting and selling the new products in the UK

### **RESEARCH AND DEVELOPMENT**

New product research and development is only carried out by our parent company The Huber+Suhner group is committed to introducing new products and continues to invest in research and development

### **FUTURE OUTLOOK**

We expect conditions in the Communications market to be difficult while Transportation is expected to be buoyant The trend of customers moving their manufacturing out of the UK to lower cost economies continues though at a lower rate than previous years We expect to have a single digit percentage increase in our sales in 2008 with a small increase in profitability

### **PRINCIPAL RISKS AND UNCERTAINTIES**

The key business risks and uncertainties affecting the company relate to international competition, changes in product technology and the threat of further off-shoring

#### **Risk policy**

The company is exposed to many financial risks but the main ones are price risk, credit risk, exchange rate risk and liquidity risk Company management monitors these risks regularly and makes every effort to minimise negative influences on the company's financial results

#### **Price risk**

The company monitors the market prices and takes action to adjust prices where there are movements in commodity prices Large material purchases are selectively hedged by the parent company

## **DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2007 (continued)**

### **PRINCIPAL RISKS AND UNCERTAINTIES (continued)**

#### **Credit risk**

The credit risk for sales debtors from trading is limited by the market spread of customers. In addition, these risks are reduced by regular checks of creditworthiness, withdrawing credit for slow payers and requesting cash with the order.

#### **Exchange rate risk**

The company is exposed directly to two currencies, the Euro and the US Dollar, from sales to customers and a limited amount of local purchases. The risk is minimised by including currency fluctuation clauses in contracts. The parent company uses foreign exchange forward contracts and options to control foreign currency risks for incoming and outgoing payments at group level.

#### **Liquidity risk**

Where necessary the company negotiates local facilities with UK financial institutions. In addition, the group will give liquidity support if required.

### **KEY PERFORMANCE INDICATORS ("KPIs")**

Given the trading nature of the business, the company's directors are of the opinion that analysis using KPIs is not necessary for an understanding of the development, performance or position of the company.

### **DIRECTORS AND THEIR INTERESTS**

The directors, who served through the year, are as follows:

P Harris  
U Kaufmann  
B Schwarzer

There are no interests of directors requiring disclosure under the Companies Act 1985.

### **DISABLED EMPLOYEES**

The company gives full consideration to applications for employment from disabled persons where the requirements of the job can be adequately fulfilled by a handicapped or disabled person.

Where existing employees become disabled, it is the company's policy wherever practicable to provide continuing employment under normal terms and conditions and to provide training and career development and promotion to disabled employees wherever appropriate.

### **EMPLOYEE INVOLVEMENT**

Regular meetings are held between local management and employees to allow a free flow of information and ideas.

### **STATEMENT OF DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

## **DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2007 (continued)**

### **STATEMENT OF DIRECTORS RESPONSIBILITIES (continued)**

Company law requires the directors to prepare financial statements for each financial year. Under the law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business, in which case there should be supporting assumptions or qualifications as necessary.

The directors confirm that they have complied with the above requirements in preparing the financial statements.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### **AUDITORS AND DISCLOSURE OF INFORMATION TO AUDITORS**

Each person who is a director at the date of approval of this report confirms that

So far as the director is aware, there is no relevant audit information of which the company's auditors are unaware, and

Each director has taken all the steps that he/she ought to have taken as a director to make himself/herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of Section 234ZA of the Companies Act 1985.

### **AUDITORS**

A resolution to reappoint PricewaterhouseCoopers LLP as auditors will be proposed at the annual general meeting.

By order of the Board



P Harris  
Director

6<sup>th</sup> May 2008

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## **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF HUBER+SUHNER (UK) LIMITED**

We have audited the financial statements of Huber+Suhner (UK) Ltd for the year ended 31 December 2007, which comprise the profit and loss account, the balance sheet and the related notes. These financial statements have been prepared under the accounting policies set out therein.

### **Respective responsibilities of directors and auditors**

The directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland). This report, including the opinion, has been prepared for and only for the company's members as a body in accordance with Section 235 of the Companies Act 1985 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the Directors' Report is consistent with the financial statements.

In addition we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions is not disclosed.

We read the Director's Report and consider the implications for our report if we become aware of any apparent misstatements within it.

### **Basis of audit opinion**

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### **Opinion**

In our opinion:

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs at 31 December 2007 and of its profit for the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the Directors' Report is consistent with the financial statements.

*PricewaterhouseCoopers LLP*

PricewaterhouseCoopers LLP  
Chartered Accountants and Registered Auditors  
Milton Keynes

8 May 2008

**PROFIT AND LOSS ACCOUNT**  
 for the year ended 31 December 2007

	<i>Notes</i>	<b>2007</b> <b>£000</b>	<b>2006</b> <b>£000</b>
<b>TURNOVER</b>	3	15,104	13,571
Cost of sales		<u>(11,320)</u>	<u>(9,387)</u>
<b>GROSS PROFIT</b>		<u>3,784</u>	<u>4,184</u>
Distribution costs		(324)	(311)
Administrative expenses		<u>(2,619)</u>	<u>(2,368)</u>
		<u>(2,943)</u>	<u>(2,679)</u>
<b>OPERATING PROFIT</b>	4	<u>841</u>	<u>1,505</u>
Interest payable and similar charges	7	-	(8)
Interest receivable and similar income	8	143	82
		<u>143</u>	<u>74</u>
<b>PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION</b>		<u>984</u>	<u>1,579</u>
Tax credit on profit on ordinary activities	9	<u>337</u>	<u>-</u>
<b>RETAINED PROFIT FOR THE FINANCIAL YEAR</b>		1,321	1,579
Retained profit brought forward		<u>1,637</u>	<u>58</u>
<b>RETAINED PROFIT CARRIED FORWARD</b>		<u>2,958</u>	<u>1,637</u>

The company has no recognised gains and losses other than the profit above and therefore no separate statement of total recognised gains and losses have been presented

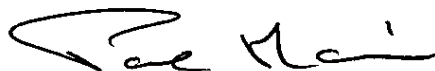
There is no difference between the profit on ordinary activities before taxation and the profit for the financial year stated above, and their historical cost equivalents

All operations are continuing

**BALANCE SHEET**  
as at 31 December 2007

	<i>Notes</i>	<b>2007</b> <b>£000</b>	<b>2006</b> <b>£000</b>
<b>FIXED ASSETS</b>			
Tangible assets	11	<u>1,867</u>	<u>1,902</u>
<b>CURRENT ASSETS</b>			
Stocks	12	1,438	1,216
Debtors	13	2,818	2,275
Cash		3,052	2,707
		<u>7,308</u>	<u>6,198</u>
<b>CREDITORS: amounts falling due within one year</b>	14	<u>(2,217)</u>	<u>(2,463)</u>
<b>NET CURRENT ASSETS</b>		<u>5,091</u>	<u>3,735</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>6,958</u>	<u>5,637</u>
<b>NET ASSETS</b>		<u>6,958</u>	<u>5,637</u>
<b>CAPITAL AND RESERVES</b>			
Called up share capital	16	4,000	4,000
Profit and loss account	17	2,958	1,637
<b>TOTAL SHAREHOLDER'S FUNDS</b>	17	<u>6,958</u>	<u>5,637</u>

The financial statements on pages 6 to 14 were approved by the board of directors on 6<sup>th</sup> May 2008 and were signed on its behalf by



P Harris  
Director



## NOTES TO THE ACCOUNTS for the year ended 31 December 2007

### 1 ACCOUNTING POLICIES

#### *Accounting convention*

The financial statements are prepared on the going concern basis under the historical cost convention and in accordance with the Companies Act 1985 and applicable accounting standards

#### *Turnover*

Turnover, which is stated net of Value Added Tax, represents amounts invoiced to third parties and is recognised on despatch of goods and on completion of services

#### *Depreciation*

Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the cost of each asset evenly over its expected useful life, as follows

Freehold buildings	-	2%
Plant and equipment	-	10% - 20%
Motor vehicles	-	25%
Computer equipment	-	33%

#### *Stocks*

Stocks are stated at the lower of cost and net realisable value. Cost includes all costs incurred in bringing each product to its present location and condition, as follows

Raw materials, consumables and goods for resale - purchase cost on first-in, first-out basis

Work in progress and finished goods - cost of direct materials and labour plus attributable overheads based on a normal level of activity

Net realisable value is based on estimated selling price less any further costs expected to be incurred to completion and disposal

#### *Deferred taxation*

Deferred taxation is provided in full on timing differences that result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date, at rates expected to apply when they crystallise based on current tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in financial statements. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted

#### *Foreign currencies*

Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the balance sheet date

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to the profit and loss account

#### *Leasing*

Rentals paid under operating leases are charged to income on a straight line basis over the lease term

#### *Pensions*

The company operates a defined contribution pension scheme. Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the scheme

## NOTES TO THE ACCOUNTS

### for the year ended 31 December 2007 (continued)

#### 2 CASH FLOW STATEMENT AND RELATED PARTY DISCLOSURES

The company is a wholly owned subsidiary of Huber + Suhner AG and is included in the consolidated financial statements of Huber + Suhner AG, which are publicly available. Consequently, the company has taken advantage of the exemption from preparing a cash flow statement under the terms of Financial Reporting Standard 1 (revised 1996). The company is also exempt under the terms of Financial Reporting Standard 8 from disclosing the related party transactions with entities that are part of the Huber + Suhner AG group or investees of the Huber + Suhner AG group.

#### 3 TURNOVER

An analysis of turnover by destination is as follows

	<i>2007</i> <i>£000</i>	<i>2006</i> <i>£000</i>
United Kingdom	14,734	13,183
Switzerland	120	209
Rest of the World	250	179
	<u>15,104</u>	<u>13,571</u>

#### 4 OPERATING PROFIT

	<i>2007</i> <i>£000</i>	<i>2006</i> <i>£000</i>
This is stated after charging		
Auditors' remuneration - audit services	34	25
- non audit services (taxation)	7	10
Depreciation of owned tangible fixed assets (Note 11)	124	237
Exchange (gain)/loss	(1)	13
Operating lease rentals – land and buildings	16	-
Operating lease rentals - plant and machinery	7	6
Operating lease rentals – other	35	47

#### 5 DIRECTORS' EMOLUMENTS

The directors receive no remuneration from the company in their capacity as UK statutory directors

# **NOTES TO THE ACCOUNTS** **for the year ended 31 December 2007 (continued)**

## **6 STAFF COSTS**

	<b>2007</b>	<b>2006</b>
	<b>£000</b>	<b>£000</b>
Wages and salaries	2,758	2,429
Social security costs	278	254
Other pension costs (Note 19)	100	99
	<u>3,136</u>	<u>2,782</u>

The average monthly number of employees during the year was as follows

	<b>2007</b>	<b>2006</b>
	<b>No.</b>	<b>No.</b>
Manufacturing	39	28
Office and management	53	51
	<u>92</u>	<u>79</u>

## **7 INTEREST PAYABLE AND SIMILAR CHARGES**

	<b>2007</b>	<b>2006</b>
	<b>£000</b>	<b>£000</b>
Interest charged by parent company	<u>-</u>	<u>8</u>

## **8 INTEREST RECEIVABLE AND SIMILAR INCOME**

	<b>2007</b>	<b>2006</b>
	<b>£000</b>	<b>£000</b>
Other interest	<u>143</u>	<u>82</u>

## **9 TAX CREDIT ON PROFIT ON ORDINARY ACTIVITIES**

	<b>2007</b>	<b>2006</b>
	<b>£000</b>	<b>£000</b>
UK Corporation tax at 30% on profits for the year	<u>-</u>	<u>-</u>
Total current tax (Note 10)	-	-
Deferred tax (credit) for the year (Note 15)	(337)	-
	<u>(337)</u>	<u>-</u>

# **NOTES TO THE ACCOUNTS** for the year ended 31 December 2007 (continued)

## **10 FACTORS AFFECTING TAX CHARGE FOR THE YEAR**

The tax assessed for the year is lower (2006 lower) than the standard rate of corporation tax in the UK (30%). The differences are explained below

	<i>2007</i> <i>£000</i>	<i>2006</i> <i>£000</i>
Profit on ordinary activities before tax	<u>984</u>	<u>1,579</u>
Tax at 30% thereon	(295)	(474)
Effects of		
(Expenses not deductible)/income not chargeable for tax purposes	(17)	16
Capital allowances in excess of/(less than) depreciation	111	(53)
Decrease in tax losses	198	511
Movement in short term timing differences	3	-
Total current tax	<u>-</u>	<u>-</u>

## **11 TANGIBLE FIXED ASSETS**

	<i>Land</i> <i>£000</i>	<i>Freehold</i> <i>buildings</i> <i>£000</i>	<i>Plant and</i> <i>equipment</i> <i>£000</i>	<i>Motor</i> <i>vehicles</i> <i>£000</i>	<i>Total</i> <i>£000</i>
Cost					
At 1 January 2007	198	2,180	824	21	3,223
Additions	-	-	77	12	89
Disposals	<u>-</u>	<u>-</u>	<u>-</u>	<u>(21)</u>	<u>(21)</u>
At 31 December 2007	<u>198</u>	<u>2,180</u>	<u>901</u>	<u>12</u>	<u>3,291</u>
Depreciation					
At 1 January 2007	-	719	581	21	1,321
Provided during the year	-	42	80	2	124
Disposals	<u>-</u>	<u>-</u>	<u>-</u>	<u>(21)</u>	<u>(21)</u>
At 31 December 2007	<u>-</u>	<u>761</u>	<u>661</u>	<u>2</u>	<u>1,424</u>
Net book value					
At 31 December 2007	<u>198</u>	<u>1,419</u>	<u>240</u>	<u>10</u>	<u>1,867</u>
At 31 December 2006	<u>198</u>	<u>1,461</u>	<u>243</u>	<u>-</u>	<u>1,902</u>

## **12 STOCKS**

	<i>2007</i> <i>£000</i>	<i>2006</i> <i>£000</i>
Raw materials	397	281
Work in progress	121	4
Finished goods	920	931
	<u>1,438</u>	<u>1,216</u>

# NOTES TO THE ACCOUNTS for the year ended 31 December 2007 (continued)

## 13 DEBTORS

	2007 £000	2006 £000
Trade debtors	2,264	2,165
Amounts owed by parent and fellow subsidiary undertakings	63	73
Prepayments and accrued income	154	37
Deferred tax (Note 15)	337	-
	<u>2,818</u>	<u>2,275</u>

Total debtors fall due within one year, with the exception of deferred tax amounting to approximately £15,000 falling due after more than one year

## 14 CREDITORS: amounts falling due within one year

	2007 £000	2006 £000
Trade creditors	371	440
Amounts owed to parent and fellow subsidiary undertakings	857	1,077
Other taxes and social security costs	303	198
Other creditors	255	415
Accruals and deferred income	431	333
	<u>2,217</u>	<u>2,463</u>

Amounts due to group undertakings are unsecured, interest free and repayable on demand

## 15 DEFERRED TAXATION

Treatment of deferred tax arising from timing differences

	2007 £000	2007 £000	2006 £000	2006 £000
	Recognised in Accounts	Unrecognised	Recognised in Accounts	Unrecognised
Excess of Depreciation over Capital Allowances	-	125	-	445
Short term timing differences	-	-	-	8
Capital Losses	-	194	-	208
Other Losses	337	258	-	674
<b>Total deferred/potential asset</b>	<u>337</u>	<u>577</u>	<u>-</u>	<u>1,335</u>

# NOTES TO THE ACCOUNTS for the year ended 31 December 2007 (continued)

## 15 DEFERRED TAXATION (continued)

A deferred tax asset has not been recognised in respect of timing differences relating to accelerated capital allowances, capital losses, short term timing differences and a proportion of the revenue losses as there is insufficient evidence that the asset will be recovered. The asset would be recovered if the company made sufficient suitable taxable profits and with respect to capital losses if suitable chargeable gains are made. The above amounts have been calculated at a tax rate of 28% (2006 - 30%).

The movement in the deferred tax balance in the year can be summarised as follows

	<i>2007</i> <i>£000</i>	<i>2006</i> <i>£000</i>
Balance at 1 January	-	-
Credited/ (charged) to the profit and loss account (Note 9)	337	-
	<u>337</u>	<u>-</u>
Balance at 31 December	<u>337</u>	<u>-</u>

## 16 CALLED UP SHARE CAPITAL

	<i>Authorised, allotted, called up and fully paid</i> <i>2007</i> <i>£000</i>	<i>2006</i> <i>£000</i>
4,000,000 Ordinary shares of £1 each	<u>4,000</u>	<u>4,000</u>

## 17 RECONCILIATION OF MOVEMENT IN TOTAL SHAREHOLDER'S FUNDS AND RESERVES

	<i>Share capital £000</i>	<i>Profit &amp; loss £000</i>	<i>Total £000</i>
Balance as at 1 January 2007	4,000	1,637	5,637
Profit for the year	<u>-</u>	<u>1,321</u>	<u>1,321</u>
Balance at 31 December 2007	<u>4,000</u>	<u>2,958</u>	<u>6,958</u>

## NOTES TO THE ACCOUNTS

### for the year ended 31 December 2007 (continued)

#### 18 OTHER FINANCIAL COMMITMENTS

At the year end the company had annual commitments under non-cancellable operating leases as set out below

	Land and buildings		Other	
	2007 £000	2006 £000	2007 £000	2006 £000
Operating leases which expire				
Within one year	-	-	9	8
Within two to five years	43	-	18	31
	<u>43</u>	<u>-</u>	<u>27</u>	<u>39</u>

#### 19 PENSION COMMITMENTS

The company operates a defined contribution pension scheme for its employees  
The assets of the scheme are held separately from those of the company in an independently administered fund

	2007 £000	2006 £000
Pension costs	<u>100</u>	<u>99</u>

There are no accrued or prepaid pensions costs at the year end

#### 20 IMMEDIATE AND ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY

The immediate and ultimate parent undertaking and controlling entity of the group of undertakings for which group accounts are drawn up and of which the company is a member is Huber + Suhner AG, a company incorporated in Switzerland. Copies of Huber + Suhner AG's accounts can be obtained from Tumbelenstrasse 20, CH-8330 Pfaffikon ZH, Switzerland. The largest and smallest group of undertakings for which group financial statements have been drawn up is that headed by Huber + Suhner AG.