

Charity Registration No. 251232

Company Registration No. 00892851 (England and Wales)

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD BLYNYDDOL A DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**



**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
CYNNWYS**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
CONTENTS**

	Page
Trustees' report	1 – 14
Statement of trustees' responsibilities	15
Independent auditor's report	16 – 18
Statement of financial activities	19
Balance sheet	20
Statement of cash flows	21
Notes to the financial statements	22 – 39

The following pages do not form part of the statutory financial statements:

Summer Show detailed income and expenditure account	40
Winter Fair detailed income and expenditure account	41
Smallholding and Countryside Festival detailed income and expenditure account	42

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD Y CADEIRYDD
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
CHAIRMAN'S STATEMENT
FOR THE YEAR ENDED 31 DECEMBER 2019**

At the end of every straight piece of road there is a sharp bend. 2020 is without doubt the end of the straight road, as all our lives have changed in ways that could not have been anticipated as we adjust to the reality of tackling the Covid-19 pandemic.

The year 2020 will be remembered for one reason only and will, without doubt, change our daily lives for some time to come. The uncertainty and the unknown surrounding this pandemic will continue to test us as an organisation well into next year.

My first annual report for 2012 highlighted a financial surplus of £89,000. Seven years on I am pleased to be able to report that we reflect on a very successful 2019 with a financial surplus of £485,000. There is no doubt the financial prudence and fiscal discipline witnessed in the last seven years has placed us in a much safer place as an organisation as we face up to the Covid-19 storm.

The year 2019 was indeed memorable for me personally as my native and beloved county Pembrokeshire (known to many as Paradise) took on the reins of Featured County. I have always said the success of a featured year rests on the selection of President. Without doubt, Pembrokeshire hit the jackpot in their selection of genial giant Mr Seimon Thomas of Drysgolgoch.

Having proposed Seimon to the role of President, I pay tribute to him and to his steadfast wife Eleanor and to their two loyal children, Sion and twin sister Hannah, for their inspirational leadership. I would expect no less from a family who are true and genuine show people. These people had a wonderful story to share with the nation and spans the generations.

Mrs Megan Thomas, at 94 years of age, stands tallest amongst all of them, representing commitment and hard work in livestock exhibiting. Without people like Mrs Thomas and her late husband, Leslie, the 116 year history of this Society would read very differently.

In paying tribute to the Drysgolgoch team, I commend and congratulate the whole county on a truly remarkable year. For me, one of the highlights was the 100th show daily display, which captured the tenacity and determination of rural communities with over a century of farming. It was an honour to have played a small part in its inception.

Equally it was my privilege to work closely with the ever popular County Chairman, Mr Meurig James, the ever dedicated Secretary, Mr Geraint James and the prudent Treasurer, Mr Roger Howells. We could not have asked for better, it was a clockwork operation. We were equally blessed in the choice of Lady Ambassador the industrious Miss Emily Davies (now Mrs Rees) so ably supported from day one by her now husband Mr Carwyn Rees.

In congratulating you both on your marriage during your busy year, I also thank you both for being true ambassadors of the Society. For a small county of less than 500 members to raise £400,000 was a remarkable achievement, but not a surprise given the infectious leadership style of Seimon and Team Pembrokeshire. Da iawn pobol y wêś, wêś !

The funds raised by each feature county underpin the capital investment in our site. The much needed funds raised help to maintain and develop our site, which is one of our greatest assets. With the support of Gwent, Carmarthenshire and generously donated legacy monies we completed the 'United Project' to improve our equine facilities by the 100th Show.

As an addition to the equine project, an all-weather exercise arena was developed, funded by the very generous legacy of the late Norman Griffiths and officially opened by HRH The Duchess of Cornwall. In total, the Society will have invested £1 million in its improved equine facilities. Carmarthenshire monies will also help to kick start a much needed Dairy Project.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD Y CADEIRYDD
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
CHAIRMAN'S STATEMENT
FOR THE YEAR ENDED 31 DECEMBER 2019**

At the 2019 show, the younger generation benefited from brand new Young Members facilities, Maes M, as a result of the excellent work of Montgomeryshire in 2018. We thank Montgomeryshire and their President Mr Tom Tudor for their support and leadership regarding this project, which includes CCTV, interactive Social Media, lighting and sound systems.

Not only will this project improve facilities for young people, it is also forming part of the overall safety agenda surrounding show patrons. In thanking Sir Drefaldwyn and in particular Tom and the Llysun family for their commitment in 2018, I wish to add my personal condolences to the family on the tragic loss of Richard, an inspiring individual who commanded huge respect across the agricultural industry. He will be sorely missed by us all.

The Society also invests significant funds in capital improvements. The next project is linked to our commitment of improving permanent toilet facilities on site. A total renovation of the main toilet block near the cattle buildings is well under way. The work includes the installation of industrial grade stainless steel facilities and the creation of better showers, toilets and additional disabled facilities.

The Society recently created a Strategic Planning Group, tasked with looking at the future capital investment needs of the Society. Facilities for a Dairy Produce Section doubling up as a Carcass Hall at the Winter Fair, new office facilities and modern exhibition space have all been recognised as a huge investment priority for the immediate future.

The first step is to create a fully costed business case, before we invest significant Society funds on detailed plans. I sincerely hope that future featured counties will embrace this vision in the name of invest to save. Gone are the days that every year we can justify to build a standalone building in the name of a single featured county. Joint projects will become the norm in the future.

Our events are our bread and butter and 2019 was no exception in their success. This year, the re-named Smallholding & Countryside Festival was more successful, following a return to its roots. My thanks to Mrs Kay Spencer who has led the festival and retires from the role as Festival Director. Thank you Kay for your tireless contribution to the success of the festival since day one. We now look forward to the leadership of Mr Geraint James, who was duly elected to the role of Festival Director. Congratulations to you Geraint, another individual who gives 100% to the Society.

We celebrated the 100th Royal Welsh Show in style, with Royal visits from our own Prince of Wales and Duchess of Cornwall and who could forget the King of the Zulus and his entourage. It was our show director's last show in that role and it is incumbent upon me to pay tribute to a man who has done more road miles than a Mansel Davies lorry, especially between Abergele and Llanellwedd.

Our Honorary Show Director, Mr Harry Fetherstonhaugh, who is well-known for his sense of style and trademark bowler hat, stepped down as Show Director after a quarter of a century of sterling service. Over the past two and a half decades, he has been instrumental in navigating the four-day show into a phenomenal success and showcase of Welsh agriculture.

Harry, on behalf of all of us, we thank you for a job seriously well done and best wishes for the next two years as your leadership skills transfer to the Presidential role of leading Clwyd as featured county. Equally, I wish our new Show Director Mr Richard Price Rhiwlas, Bala, all the very best for his first show now in 2021. Hopefully!

2019 was a year of milestones, the 30th Winter Fair was a fitting end to a successful year of Society events. Despite the weather, crowds flocked to the Showground to see the very best quality livestock, produce and even more tradestands than recent years. With more than 400 tradestands and a waiting list of around 100, this event provides a fitting end to our year. My thanks to the Winter Fair team, led by Mr Alwyn Rees and Mr William Hanks. Well done both.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD Y CADEIRYDD
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
CHAIRMAN'S STATEMENT
FOR THE YEAR ENDED 31 DECEMBER 2019**

As we continue to navigate the Society through various challenges and opportunities, I pay tribute on your behalf to those around me for their guidance and support. It goes without saying the team working between the Chair of Board, Chair of Council Mr Dai Lewis and his Vice Chairman Mrs Nicola Davies is second to none. My heartfelt thanks go to them both.

To the Chairs of committees, who give a huge amount of their volunteer time to assist the good governance of the Society, I thank you as a new four year term dawns. A special thanks to Mr John Vaughan, who retired after a very long period as Chairman of the Finance Committee. I also wish to thank Mr Cyril Davies for taking on the Chairmanship of Finance in an interim role.

People continue to be our greatest asset and I want to thank the newly constituted Board of Directors who once again re-elected me as their Chairman for a further term. This will be my final term of office. It's a great honour. We also welcomed 10 new Directors and look forward to their new ideas and input into strategic Society decisions. I know I speak on behalf of many in thanking the former Board members who retired last year. Too many to mention, but each and every one of them were assets, bringing wisdom to the Society.

Managing events, finance, risk, change in a fast moving world provides its own challenges. I am grateful to the support of the Board of Directors and Committees for all the work they do to ensure the good governance of the organisation is secure and robust for the future of the Society.

The Advisory Committees and Feature County structure continues to deliver huge benefits for the Society. The feedback we get from the bi-annual county meetings goes directly to the relevant committee's and quickly influences the direction of the Society from the member's perspective. As a member led organisation, we take and value your feedback very seriously. The county structure of the RWAS, which provides the firm foundations of the Society, is the envy of other show Societies. Long may it continue.

Without the unified support of all involved, members and employees, under the clear leadership of our Chief Executive, Mr Steve Hughson, the story of the Society would read very differently. To the staff of the RWAS, we commend you for your dedication to the Society. Given the ongoing challenge of Covid-19, I also wish to extend the appreciation of the Directors to Steve for being at the forefront of our Covid-19 survival plan. His commanding style is what is needed at a time of Crisis.

As we embark on a new term in the history of this great Society, rest assured the well-being and future of the RWAS remains our singular priority, irrespective of Covid 19 or whatever else is left to throw at us. Whilst next year's Chairman's report will read very differently, I am confident the resilience of our society will live on for generations.

Remember, calm seas do not make skilful sailors. We will continue to provide the conduit between town and country, urban and rural and food and the consumer. Our mission continues, show or no show! Fe ddaw eto haul ar fryn. Daliwch i gredu!

John T Davies

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR YMDDIRIEDOLWYR (GAN GYNNWYS ADRODDIAD Y CYFARWYDDWYR)
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 DECEMBER 2019**

The trustees present their report and financial statements for the year ended 31 December 2019.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016).

The Financial Statements were prepared, finalised and presented to the Royal Welsh Agricultural Society's Finance Committee and full Board on March 2nd and 11th respectively. On the recommendation of the Finance Committee the Financial Statements were approved by Board Members at their meeting, but were not formally signed on that date. As a result, subsequent events arising from the outbreak of the Coronavirus pandemic has had a significant impact on the Society's performance during the subsequent 2020 Financial Year. At the date of signing, the Society had cancelled both the Small-holding and Countryside Festival and the Royal Welsh Summer Show, with a significant loss of income. In order to minimise losses, the majority of the Society's staff were furloughed from mid-April and therefore an application to HMRC under the Government Coronavirus Job Retention Scheme (JCRS) Grant has been submitted. The Society has also been successful in applications under Government grant support for small businesses.

OBJECTIVES AND ACTIVITIES

Policies and objectives

The principal objects of the Society, as set out in its Articles of Association, are the advancement of agriculture, horticulture, forestry and conservation in Wales, more specifically:

- i. To promote agriculture, horticulture, forestry and conservation, and in particular, in Wales.
- ii. To advance science, research and education in connection with agriculture, horticulture, forestry and conservation.
- iii. To promote the improvement of livestock and the prevention and eradication of diseases in animals useful to man.
- iv. To hold demonstrations of modern agricultural methods and processes.
- v. To hold shows for the exhibition of livestock, poultry, farm and horticultural produce and forestry, and for the demonstration of agricultural methods and processes, machinery, implements, tools and appliances.

Charitable activities

The Society's charitable activities, to meet its stated aims, comprise mainly of staging three major Agricultural events namely, The Royal Welsh Show, The Royal Welsh Winter Fair and The Royal Welsh Smallholding and Countryside Festival. This is also supplemented by rental income received from the letting of buildings on the Society owned showground, and income derived from Outside Events where individuals and organisations hire the showground and/or buildings for staging training and events; this income provides an important contribution towards supporting delivery of the Society's charitable objectives. All events and activities of the Society are budgeted to generate a surplus for the Charity and provide a contribution to the overhead costs.

The Strategic Group, comprising of Trustees, Agricultural Industry Leaders and Advisors is tasked with making recommendations on the future direction of the Society; the group's terms of reference were to consider the following key areas:

- The Estate & Commercial Opportunities - Focusing on Land ownership and future expansion opportunities, utilising showground facilities and maximising out of show events.
- Technology & Communication - Utilising the latest technologies in the administration of the Society and its events. Improving telecommunication networks and mobile infrastructure.
- Governance - Review charitable objectives, internal administration and structure.
- Food - Role in promoting all aspects of the food supply chain.
- Education, Research & Development - Role in promoting agricultural education, innovation, research and development.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR YMDDIRIEDOLWYR (GAN GYNNWYS ADRODDIAD Y CYFARWYDDWYR)
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 DECEMBER 2019**

- Funding - Explore multiple funding sources and sponsorship approach.
- Livestock competitions - Addressing future capacity, industry trends, relevance and introduction of quantitative judging methods alongside traditional qualitative methods.
- Any other area of strategic importance to the Society.

A subgroup of the Strategic Group has more recently focussed on identifying and delivering the Society's strategic planning and site development needs.

The Strategic Group's plans and recommendations recognise the Society's ambition to build a sustainable future by embracing change to maximise opportunities under increasingly challenging economic constraints, whilst continuing to ensure that the focus remains on meeting the Society's Charitable objectives.

The Society seeks to further its aims by actively ensuring that it is an integral part of the cultural infrastructure of Wales and is also a key contributor to major industry consultations, particularly relating to rural development, agriculture and food production. The Society is also represented on the Welsh Government Agricultural Advisory Panel for Wales, which aims to shape an effective workforce for the future; The Welsh Government Tourism and Marketing Management Board; Growing Mid Wales Partnership and Mid Wales Economic Strategy Group. These external functions ensure that the Royal Welsh Agricultural Society develops its position as a key influencer in shaping the future of the Welsh economy.

The Trustees are mindful of the need to engage with not only those directly involved in industries supporting our core aims, but also with its visitors and the public at large.

Public benefit

In developing strategies for the Society to promote its objectives, the Board of Directors have had due regard to the Charity Commission guidance in respect of public benefit requirements. The Trustees seek to advance the subject of agriculture, horticulture, forestry and conservation, as outlined in its constitution, in various ways. This is primarily achieved in the holding of its three main events which collectively attract approximately 250,000 visitors each year including our members. In 2019, approximately 24,000 'on-line' tickets were purchased by the General Public in advance of the events from 22 countries worldwide, actual attendance included over 1,000 overseas visitors. In addition, over 1,000 volunteers and 80 additional staff are also involved in staging our events as stewards, judges and general support.

The Society's activities are broadcast far and wide (particularly during the events) reaching a vast world-wide audience, with a social media following of over 36,000 people. The TV coverage of the Society events is increasing each year; for the BBC alone, the 2019 Royal Welsh Show coverage was seen by over two and a half million viewers from across the UK on both BBC 1 and BBC 4 (networks) and an additional audience of the BBC 1 programme 'The One Show' live coverage to approximately 3 million viewers. This is in addition to the loyal viewers of S4C and ITV Wales coverage of the events. Footage from the Royal Welsh Show is also livestreamed online across the world.

In addition, the Society invests in the infrastructure of the site ensuring that the facilities available at the Showground provide an attractive and safe venue for numerous outside events attracting a large number of visitors with a wide range of interests, thus generating income both for local business and for the organisations delivering the events including regular events such as Horse Shows, Dog Shows, Sheep Sales, Wonderwool Wales, Rallies and Antiques Fairs. Further investment in broadening the showground's digital infrastructure benefits users beyond the curtilage of the showground and is a key part of developing a modern facility that supports communication and trade.

Focusing on younger people, the RWAS sponsored the 2019 Powys Careers Fair, which has been held on the Showground since 2017. The Society continues to be an active partner in this event in recognition of the need to improve skills and opportunities for young people in Wales. We also supported the 'Cows on Tour' initiative which aims to 'bring the farmyard into the school yard' in order to educate children about where their food comes from.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR YMDDIRIEDOLWYR (GAN GYNNWYS ADRODDIAD Y CYFARWYDDWYR)
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 DECEMBER 2019**

In 2019 the Society collaborated with Farming Connect to stage an Innovations and Diversification event. A one-day event, held on the showground, which was targeted primarily towards agricultural businesses seeking to diversify with the aim of offering guidance, support training and mentoring to the attendees.

Our events provide a platform for businesses, government, charities and other organisations across all sectors to promote their activities to a large and diverse section of the general public; the Royal Welsh Summer Show alone generates in excess of £20 million into the economy of Wales.

In Addition, the Society's Feature County structure also supports fundraising and events across all the counties in Wales. In 2019, the Pembrokeshire Feature County engaged the local community in a full range of events including the Grassland Event and supporting the Cows in Tour roadshow and in addition to raising funds for the Society, donations were made to other charities including organisations such as Prostrate Cymru, Wales Air Ambulance, DPJ Foundation and RABI.

ACHIEVEMENTS AND PERFORMANCE

All of our key events meet our Charitable objectives by showcasing the very best of livestock and food production, promoting best practice in animal husbandry with strict adherence to our Animal Welfare plan, and provide education through a wide range of competition classes and demonstrations across all sections. The Society's three main events comprise of:-

1. 2019 Summer Show: The Royal Welsh Show held over four days in July is widely regarded as the premier agricultural show in the UK and is arguably the finest event of its kind in Europe, attracting over 1,000 international visitors, in addition to British Visitors and Exhibitors. With over 7,000 Horse, Cattle, Sheep, Goat and Pig Exhibitors, numerous other competitions including Sheep dog trials, Shearing, Farriery, Horticulture, Home-crafts, Woodland and Country Pursuits along with an extensive Programme of main ring performances, the Show provides a showcase across a broad range agricultural and horticultural activities. In particular the Show promotes Welsh produce, language and culture across the world.
2. 2019 Smallholding & Countryside Festival: this is a weekend event held in May of each year, attracting an average attendance of approximately 20,000 people. This 'celebration of smallholding and rural life' demonstrates all that is best in sustainable rural living, with its key objective to provide all visitors and Exhibitors with an enjoyable and educational experience. The audience comprises smallholders, gardeners and people with an interest in rural lifestyle. The event stages classes for conventional and rare breeds of livestock, a premier dog show, a poultry and waterfowl show, as well as varied attractions ranging from folk dancing to farriery competitions, vintage machinery displays, auctions and country pursuits. This event creates the opportunity for people not engaged with agriculture to experience rural living and learn about the value of agriculture and its contribution to their lives.
3. 2020 Winter Fair: this is the last major event of the year attracting an audience of approximately 30,000 supporters. It is probably the most successful prime stock event of its kind in the UK, attracting strong livestock entries in the cattle, sheep, and pig and carcass sections. Horses and ponies also prove to be a popular attraction, as well as its poultry show. An important feature of all Society events is the Food Hall, presenting the very best produce to be found in Wales for the public to enjoy. This event also has a wide range of artisan trade stands, promoting the wide range of Welsh items not routinely available 'on the high street'. This supports the 'Brand Wales' message of buying locally-sourced quality produce.

The Society recognises the importance of educating and demonstrating in the above fields not only at its shows, but through awards, bursaries, scholarships, sponsorships and donations. In addition, the Society plays an active role in CARAS (Council for Awards of Royal Agricultural Societies) which through its awards system recognises distinguished achievement in agriculture and land-based industries, embracing the development of new husbandry practices, research, technology, economics, education, and farming care.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR YMDDIRIEDOLWYR (GAN GYNNWYS ADRODDIAD Y CYFARWYDDWYR)
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 DECEMBER 2019**

The Society also staged the ASAO (Association of Show and Agricultural Organisations) Welsh Conference, bringing together Agricultural Societies from across Wales to share good practice across the Sector. The Society also hosted the National ASAO Conference in November. The conference followed the Welsh Governments 'Year of Discovery' theme and provided an excellent opportunity to share good practice and learning within the industry.

Feature County Structure

The Feature County model is a unique feature of the Society and all Welsh counties take it in turns raise funds and host events during its nominated year. This ensures that the work and profile of the Society extends throughout Wales as each county engages with the local community through an extensive programme of events, raising funds for other charities hand-in-hand with Royal Welsh Fundraising. The Society is proud of the fact that Shropshire and Herefordshire are part of the County Advisory structure. Whilst they do not feature as host counties, members are able to provide feedback and observations that help shape Society events.

The Feature County model sets the Royal Welsh apart from many other Agricultural Societies and is one of the main pillars of success. The system brings together people from all over Wales and creates a sense of shared ownership in the Society, its events and of course the developments on the show ground.

Monitoring the Society's achievements

Visitor surveys previously carried out during our events established that 95% of the respondents rated their satisfaction level as 4 or 5 out of 5, with Livestock competitions and animal displays being the most highly rated attraction. 'Eating and drinking local produce' and 'an interest in country life' were the joint top reasons identified by our visitors for attending the shows. The Society is keen to ensure that all the events meet the expectations of our visitors and to widen the appeal to the general public.

The surveys indicate that a significant proportion of the visitors attending the show are not directly involved in agriculture, thus representing an opportunity to promote our stated charitable objectives and providing entertainment and education to the wider general public. The challenge of educating the consumer about where their food comes from and the value of supporting local farmers and producers has never been more important.

FINANCIAL REVIEW

The Society has applied its funds for the year in the furtherance of its objects. The total net incoming resources for the year ended 31 December 2019 amounted to £7.077m (2018: £6.807m) which after realised and unrealised gains on investments of £121,941 (2018: loss of £89,358), resulted in a net movement in funds of £485,251 (2018: £412,810).

The Board of Directors believes that any difference between the market value and costs of assets are not material.

The net assets of the Society (including Fixed Assets, Restricted Funds and Reserves) at 31 December 2019 have increased to £14,257,082 from £13,771,831 as at 31 December 2018. (Net Assets comprises of Tangible Fixed Assets i.e. Land & Buildings and Equipment, Portfolio investment, Cash and Debtors less Creditors as listed on page 20).

The overall unrestricted funds/resources comprise £13,279,430 (2018: £12,813,017). Restricted funds comprise of £977,652 (2018: 958,814). The restricted funds are held for the purposes noted in note 21.

Post Balance Sheet Review

The impact of COVID-19, has had a significant impact on the Society's activities during 2020 and is likely to result in the cancellation of all of the Society events (although plans for the Winter Fair remain uncertain) in addition showground bookings to third parties have also been cancelled. As the principle charitable fundraising activities of the organisation arise from staging agricultural shows, and there remains uncertainty

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR YMDDIRIEDOLWYR (GAN GYNNWYS ADRODDIAD Y CYFARWYDDWYR)
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 DECEMBER 2019**

around the future guidance on 'mass gatherings', it is difficult, at this time, to predict the future outcome into 2021.

The Trustees have sought to take steps to mitigate the financial risks and to protect the future financial viability of the Society, by seeking to reduce over-head expenditure by furloughing the majority of staff and pursuing all available Government business support grants.

Investment policy and performance

The investments held by the Society have been acquired in accordance with its constitution. Under the Articles of Association, the Society has the power to invest the money not immediately required for its purposes upon such investments, securities or property as it may think fit.

The Society maintains an investment portfolio, the strategy of which is to maintain and enhance the real value of the assets over the long term by investment in a portfolio consisting of equities, fixed income stocks and cash. The investment advisers have been instructed to maintain a balance between income and capital appreciation. The portfolio is managed on a discretionary basis. During 2019, the Society changed their Investment Fund Management from Barclays Wealth to Brewin Dolphin

The overall value of the fund as at 31 December 2019 has increased to £1,014,448 from £870,069 in 2018, due to stock market growth and dividends; the portfolio yields a gross income of 2.8%, which is re-invested into the fund (2018: 3.4%).

The spread of COVID-19 pandemic has had a significant impact on world-wide Economy and resulted in a substantial fall in stock-market values, which are likely to remain volatile for some time, this led to a reduction of up to 20% on the Society's portfolio valuation in March.

Reserves policy

Reserves are needed to bridge the gap between the spending and receiving of income and to cover unplanned emergency repairs and other expenditure. The Board of Directors has established a policy whereby unrestricted funds not committed or invested in tangible fixed assets i.e. free reserves, held by the group should equate to the equivalent of between 3 and 6 months resources expended which directly relate to the running of the annual shows (3 months equates to £950k, 6 months equates to £1.9m). At this level the Board of Directors feels that the core activities of the Society would be able to continue in the event of an unforeseen significant drop in income.

As at 31 December 2019 the Society's funds totalled £14.3m consisting of restricted funds of £978k, unrestricted general funds of £13.3m, comprising of £10.8m tangible Fixed Assets (mainly Land and Buildings) and £2.4m Net Current Assets. As indicated in the table below, the free reserves of the group totalled £2.4m. A description of what restricted and designated funds were held for is stated in the notes to the financial statements.

As at 31st December 2019 the readily realisable reserves were as follows:-

	31/12/2019 £	31/12/2018 £	31/12/2017 £	31/12/2016 £	31/12/2015 £
Investments	1,014,548	870,069	942,868	808,440	758,969
Other Working Capital	(308,171)	(146,864)	(166,785)	(185,843)	(104,430)
Bank Accounts	2,710,688	2,276,426	1,757,352	1,333,016	1,064,692
Less Restricted Funds	(977,652)	(958,814)	(683,222)	(442,303)	(325,609)
Total Readily Realisable Reserves	2,439,413	2,040,817	1,850,213	1,513,310	1,333,622

Whilst recognising that there has been a recent year on year improvement in the free reserves position, the Board is mindful that the present level of free reserves is within the target and will seek to be sustained through aiming to increase income and containing expenditure. This should ensure that the financial position remains sufficient to meet the Society's objectives, whilst building adequate reserves to mitigate risks. The

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR YMDDIRIEDOLWYR (GAN GYNNWYS ADRODDIAD Y CYFARWYDDWYR)
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 DECEMBER 2019**

Board will therefore continue to review its free reserves policy during the coming financial year with particular focus on non-strategic fixed assets land and buildings. With unrestricted fixed assets of £10.8m the Board remains satisfied that the Society could continue to operate in the event of a significant drop in income. The free reserves, coupled with the grant income received from the Government are considered to be sufficient to enable the Society to continue its activities into the foreseeable future.

STRATEGY FOR FUTURE SUSTAINABILITY

The future strategy of the Society is of paramount importance to the trustees. The Strategic Group has now brought together a mixture of expertise from within and outside the Society and was tasked with formulating a 10 year plan which would focus on opportunities to further improve the way in which the Society delivers its charitable objectives. The focus of the first Report from the Group sets out a framework within which the Society will develop a sustainable plan that supports the long-term vision.

The Society's strategy is to continue on focusing its efforts to fulfil its stated objectives by:-

- Promoting agriculture, horticulture, forestry and conservation by building on our traditional success and making the best use of the Showground ensuring future sustainability,
- Encouraging education by encouraging the attendance of schools at our events, facilitating knowledge transfer, engaging with young people through an active young member's forum, and awarding scholarships, awards and bursaries,
- Increasing efficiency through strong fiscal governance.
- To enhance the Society's brand by promoting the success of its activities.

Further specific Society plans for the future and the impact of COVID-19 are dealt with in the Chairman's statement.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The Society is registered as a charitable company limited by guarantee and was set up by a Memorandum of Association on 28 November 1966 which established the objects and powers of the charitable company and was updated as Articles of Association on 17 June 2011 amended by Special Resolution 12 June 2015. In the event of the company being wound up, members may be required to contribute an amount not exceeding £10.

The Society is now constituted under the Articles of Association dated 17 June 2011 amended by Special Resolution 12 June 2015 and is a registered charity, number 251232. A minor amendment to the Articles of Association was made by resolution in the 2019 AGM to remove all reference to 'proxy voting'.

Method of appointment or election of Board of Directors

The organisation of the Society is the responsibility of the Board of Directors, the directors of which are elected and co-opted under the terms of the Articles of Association.

Policies adopted for the induction and training of Board of Directors

New Board members are given the Charity Commission's guidance for trustees, setting out their responsibilities, and are supported through the initial induction period. The full Board received a Trustee Training session in October 2019, focussing on the role of the Trustee and Good Governance.

Organisational structure and decision making

The Board of Trustees, which sets plans and objectives for the charity, meets ten times per year providing direction and oversight to the Chief Executive, management team and staff of the Society. It also provides guidance and support to the Committee Structure.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR YMDDIRIEDOLWYR (GAN GYNNWYS ADRODDIAD Y CYFARWYDDWYR)
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 DECEMBER 2019**

In addition, the Council is the general advisory and deliberative body of the Society and its main duties include:

- To consider and make recommendations to the Board of Directors concerning matters of policy relating to the Society's affairs and to the content of its business generally.
- To consider any other matter referred to the Council by the Board of Directors.

The Board of Directors comprises of:

The Chairman of Board, the Chairman of the Council, the President, the Honorary Treasurer, Vice Chairman of Council and the Honorary Directors of the Annual Show, Smallholding & Countryside Festival and Winter Fair of the Society who shall be ex officio members of the Board of Directors during their respective terms of office; and

Each of the following conditions must be met:

- i. One member residing in each county which has a County Advisory Committee and a second such member for any such county having over 1,000 resident members, elected by the council, who shall hold office for a period of four years but shall then be eligible for re-election;
- ii. Not more than 15 other members of the Council nominated by the Board of Directors;

A new Board of Directors was constituted at the Special Board meeting in June. This commenced the new four-year term.

Related party relationships

The Society's wholly-owned trading subsidiary, RWAS Enterprises Limited, was made dormant from December 31 2017.

Risk management

The Senior Management Team has conducted a review of the major risks to which the Society is exposed. A Risk Register is maintained and regularly reviewed and updated as part of the Management Team meetings and is a standing agenda item which is reviewed at every Finance Committee meeting.

The Key Risks to business sustainability and reputation have been identified as follows:

- Resilience of the Society's IT infrastructure.
- Reputational damage following a major incident
- Cancellation of Society events due to unforeseen major incidents, adverse weather or animal disease.
- Land agreements for permitted use of neighbouring property which is critical to staging events.
- Risk of Cyber-crime

Where appropriate, systems have been established to mitigate the risks identified above:

- Work is ongoing to improve and formalise the IT software infrastructure and processes.
- Effective contingency plans have been implemented involving a partnership approach to critical incidents
- Significant external risks to incoming resources have led to the ongoing development of a Strategic Plan, which will allow for the diversification of activities within the Society's objectives.
- Agreements are in place with Local Landowners.
- All training opportunities and best practice guidance will be implemented in an attempt to reduce exposure to Cyber-crime

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR YMDDIRIEDOLWYR (GAN GYNNWYS ADRODDIAD Y CYFARWYDDWYR)
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 DECEMBER 2019**

Pay of Key Management

The Senior Management Team comprises of the Chief Executive Officer, Head of Administration, Head of Finance, Head of Operations, Head of Business Development and Estate Manager. Two of the above have been recruited within the last 2 years, on remuneration packages as recommended in the business case for re-structure. The staffing structure is regularly reviewed to ensure that the Society is well placed to meet current and future business needs.

Remuneration is set by the Remuneration Committee which meets as required and comprises of members as nominated by the Board. The role of the Committee is to conduct the Annual Salary Review and approve remuneration for the forthcoming year and additional bonuses and individual increases. The Committee also considers re-structure proposals and other strategic staffing matters.

Third Party Indemnity Provision for Trustees

The Society's insurance cover includes Charity and Charity Trustees Indemnity Insurance which protects the Charity from any loss arising from the neglect or default of the Trustees and employees from costs if negligence or default is wrongly alleged.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR YMDDIRIEDOLWYR (GAN GYNNWYS ADRODDIAD Y CYFARWYDDWYR)
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 DECEMBER 2019**

REFERENCE AND ADMINISTRATIVE DETAILS

Charity name	The Royal Welsh Agricultural Society Limited
Charity number	251232
Company number	00892851
Registered office	Royal Welsh Agricultural Showground Llanelwedd Builth Wells Powys LD2 3SY
Board of directors and trustees	Mr Leonard Edward Bigley FRAgS Mr David Samuel Gwynne Davies FRAgS Mr Kenneth Brian Davies FRAgS - Resigned 3 July 2019 Mr Richard Edward Davies - Resigned 3 July 2019 Mrs Sarah Mary Nicola Davies BA (Hons) ARAgS Mr William Isaac Cyril Davies BSc (Hons) MIBiol FRAgS Mr Alun Evans CBE DL FRAgS - Resigned 3 July 2019 Mr David Selwyn Evans ARAgS - Resigned 3 July 2019 Mr Edward Llewellyn Evans BSc FRAgS - Resigned 3 July 2019 Mr Peter Bowen Evans BSc CEng MICE Mr Henry George Fetherstonhaugh OBE FRAgS Mrs Susan Moules Jones ARAgS Mr David Lewis DL FRICS FLAA FRAgS Mr Hywel Humphrey David Lloyd - Resigned 3 July 2019 Mr Edward David Morgan - Resigned 3 July 2019 Mr Edward Charles Owen FRICS FRAgS Mr Roger James Perkins FRAgS - Resigned 3 July 2019 Mrs Janet Phillips BSc (Hons) ARAgS Mr David Thomas James Powell Cert CII Mr John Derek Rees - Resigned 3 July 2019 Mr David Gareth Roberts FRAgS Dr Frederick Maurice Slater BSc MSc PhD CENV FIEEM FRAgS Mrs Karen Spencer MBE NDD FRAgS Mr John David Benjamin Thomas FRAgS Mr John Vaughan DL JP FRAgS - Resigned 3 July 2019 Mr John Clive Alexander Mr John Rhys Davies FRAgS - Resigned 3 July 2019 Mr Allan Evans - Resigned 3 July 2019 Mr Richard Stephen Gwilliam FRICS Mr Howard Nixon Mr Arthur Ellis Davies FRAgS - Resigned 3 July 2019 Miss Susan Nia Lloyd - Resigned 1 August 2019 Mr Williams Hanks Mrs Menna Evans Councillor John T Davies MRAC CDA FRAgS Mr Eric Jones - Resigned 3 July 2019

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR YMDDIRIEDOLWYR (GAN GYNNWYS ADRODDIAD Y CYFARWYDDWYR)
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 DECEMBER 2019**

Professor Wynne Jones OBE FRAgS
Mrs Rhian Duggan
Mr Dafydd Jones
Mr Alwyn Rees FRAgS - Appointed 3 July 2019
Mr Timothy Roger Dowdeswell
Mr Thomas Gordon Allison MEng NSch - Appointed 26 September 2019
Ms Katherine Anne Atkin-Bowdler DIPPFs CeMAP BHSAI - Appointed 1 August 2019
Mr Jonathan Hugh Davies MRCIS FAAV FRAgS - Appointed 3 July 2019
Mr Richard Rowland Griffiths Davies FRAgS - Appointed 3 July 2019
Mr Robert Gwyn Edwards - Appointed 3 July 2019
Mr David Thomas Cemaes Evans ARAgS RSS- Appointed 3 July 2019
Mr David Emlyn Meurig James FRAgS - Appointed 30 October 2019
Mr David Brian Jones - Appointed 26 September 2019
Mr Christopher Kim Lloyd ARAgS - Appointed 3 July 2019
Mr Meirion Owen ARAgS - Appointed 3 July 2019
Mr Richard William Kenrick Price - Appointed 30 October 2019

Mr Richard Maurice Vaughan - Appointed 3 July 2019

Key management personnel

Steve Hughson – Chief Executive
Andrew Crockett – Estates Manager
Louise Stokes – Head of Finance
Caron Evans – Head of Administration
Sarah James - Head of Business Development
Mared Jones - Head of Operations

Bankers

HSBC
Middleton Street,
Llandrindod Wells
Powys
LD1 5EU

Solicitors

Dilwyns
Oxford Chambers
Temple Street
Llandrindod Wells
Powys
LD1 5DN

Investment managers

Brewin Dolphin
5 Callaghan Square
Cardiff
CF10 5BT

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR YMDDIRIEDOLWYR (GAN GYNNWYS ADRODDIAD Y CYFARWYDDWYR)
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 DECEMBER 2019**

Auditors

Baldwins Audit Services
Chartered Accountants & Statutory Auditors
Waters Lane Chambers
1-3 Waters Lane
Newport
NP20 1LA

Auditor

In accordance with the company's articles, a resolution proposing that Baldwins Audit Services be reappointed as auditor of the company will be put at a General Meeting.

The trustees' report was approved by the Board of Trustees.



Councillor John T Davies MRAC CDA FRAgS- Trustee

Dated: 22 June 2020

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
DATGANIAD O GYFRIFOLDEBAU'R YMDDIRIEDOLWYR
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
STATEMENT OF TRUSTEES' RESPONSIBILITIES
FOR THE YEAR ENDED 31 DECEMBER 2019**

The trustees, who are also the directors of The Royal Welsh Agricultural Society Limited for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the charity and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR ARCHWILYDD ANNIBYNNOL
AT YMDDIRIEDOLWYR CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
INDEPENDENT AUDITOR'S REPORT
TO THE TRUSTEES OF THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED**

Opinion

We have audited the financial statements of The Royal Welsh Agricultural Society Limited (the 'charity') for the year ended 31 December 2019 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2019 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR ARCHWILYDD ANNIBYNNOL
AT YMDDIRIEDOLWYR CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
INDEPENDENT AUDITOR'S REPORT
TO THE TRUSTEES OF THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED**

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

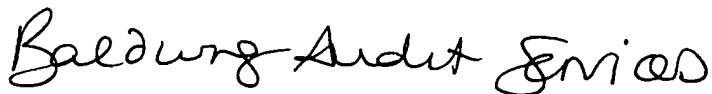
A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR ARCHWILYDD ANNIBYNNOL
AT YMDDIRIEDOLWYR CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
INDEPENDENT AUDITOR'S REPORT
TO THE TRUSTEES OF THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED**

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Baldwins Audit Services

22 June 2020

**Chartered Accountants
Statutory Auditor**

1-3 Waters Lane Chambers
Waters Lane
NEWPORT
UK
NP20 1LA

Baldwins Audit Services is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under of section 1212 of the Companies Act 2006

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
DATGANIAD O WEITHGAREDDAU ARIANNOL
GAN GYNNWYS CYFRIF INCWM A GWARIANT
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31 DECEMBER 2019**

	Notes	Unrestricted funds 2019 £	Restricted funds 2019 £	Total 2019 £	Total 2018 £
<u>Income and endowments from:</u>					
Donations and legacies	3	1,482,097	788,663	2,270,760	2,196,587
Charitable activities	4	4,701,161	-	4,701,161	4,533,890
Other trading activities	5	39,189	-	39,189	22,557
Investments	6	38,586	-	38,586	36,305
Other income	7	20,259	-	20,259	17,912
Total income		6,281,292	788,663	7,069,955	6,807,251
<u>Expenditure on:</u>					
Raising funds	8	-	446,157	446,157	241,059
Charitable activities	9	6,260,488	-	6,260,488	6,064,024
Total resources expended		6,260,488	446,157	6,706,645	6,305,083
Net gains/(losses) on investments	13	121,941	-	121,941	(89,358)
Net incoming resources before transfers		142,745	342,506	485,251	412,810
Gross transfers between funds		323,668	(323,668)	-	-
Net movement in funds		466,413	18,838	485,251	412,810
Fund balances at 1 January 2019		12,813,017	958,814	13,771,831	13,359,021
Fund balances at 31 December 2019		13,279,430	977,652	14,257,082	13,771,831

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
FANTOLEN
UG AR 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
BALANCE SHEET
AS AT 31 DECEMBER 2019**

	Notes	2019 £	£	2018 £	£
Fixed assets					
Tangible assets	14	10,840,017		10,772,100	
Investments	15	1,014,548		870,169	
		<u>11,854,565</u>		<u>11,642,269</u>	
Current assets					
Debtors	17	128,088		274,658	
Cash at bank and in hand		2,710,688		2,276,426	
		<u>2,838,776</u>		<u>2,551,084</u>	
Creditors: amounts falling due within one year	18	(436,259)		(421,522)	
Net current assets		<u>2,402,517</u>		<u>2,129,562</u>	
Total assets less current liabilities		<u>14,257,082</u>		<u>13,771,831</u>	
Income funds					
Restricted funds	21	977,652		958,814	
Unrestricted funds		13,279,430		12,813,017	
		<u>14,257,082</u>		<u>13,771,831</u>	

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 December 2019, although an audit has been carried out under section 144 of the Charities Act 2011.

The trustees acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 22 June 2020



John T Davies
Company Registration No. 00892851



David T J Powell

CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
DATGANIAD O LIFAU ARIAN PAROD
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019

THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2019

	Notes	2019 £	£	2018 £	£
Cash flows from operating activities					
Cash generated from operations	28		938,577		847,256
Investing activities					
Purchase of tangible fixed assets		(521,107)		(360,486)	
Proceeds on disposal of tangible fixed assets		417		12,400	
Purchase of investments		(998,490)		(269,396)	
Proceeds on disposal of investments		976,279		252,995	
Interest received		38,586		36,305	
Net cash used in investing activities			(504,315)		(328,182)
Net cash used in financing activities			-		-
Net increase in cash and cash equivalents			434,262		519,074
Cash and cash equivalents at beginning of year			2,276,426		1,757,352
Cash and cash equivalents at end of year			<u>2,710,688</u>		<u>2,276,426</u>

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

1 Accounting policies

Charity information

The Royal Welsh Agricultural Society Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Royal Welsh Agricultural Showground, Llanelwedd, Builth Wells, Powys, LD2 3SY.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include certain financial instruments at fair value. The principal accounting policies adopted are set out below.

Financial statements

As the charity's trading subsidiary R.W.A.S. Enterprises Limited is dormant the financial statements report on the charity results only.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives unless the funds have been designated for other purposes.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Incoming resources

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

1 Accounting policies (Continued)

Assets for distribution are recognised only when distributed. Assets given for use by the charity are recognised when receivable. Stocks of undistributed donated goods are not valued for balance sheet purposes.

Donated services and facilities that are consumed immediately are recognised as income with an equivalent amount recognised as an expense under the appropriate heading in the SOFA.

Grants and donations are only included in the SoFA when the general income recognition criteria are met.

In the case of performance related grants, income must only be recognised to the extent that the charity has provided the specified goods or services, as entitlement to the grant only occurs when the performance related conditions are met.

Capital grants are released to the Statement of Financial Activities in the year of receipt. Fixed assets relating to capital grants are capitalised, and depreciation charged is offset against the grant income, in a restricted fund.

The value of any voluntary help received is not included in the accounts but is described in the trustees' annual report.

Investment income is recognised at the time the investment income is receivable. Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Membership subscriptions received in the nature of a gift are recognised in donations and legacies.

Income received in advance is deferred to the appropriate financial year.

Show income for the Smallholding and Countryside Festival, Summer Show and Winter Fair is credited to the Statement of Financial Activities in the year in which they are due.

Rental income and income from outside events is credited to the Statement of Financial Activities in the year in which they are due. Income consists of the invoiced value (excluding VAT) of goods sold/supplied to third parties and members. Income received in advance is deferred to the appropriate financial year.

Turnover is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services provided in the normal course of business, net of discounts, VAT and other sales related taxes.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

1 Accounting policies (Continued)

1.5 Resources expended

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

Costs of raising funds comprise the costs in relation to generating income such as fundraising activities.

Expenditure on charitable activities includes all costs relating to the furtherance of the society's objectives as stated in the trustees report. This also includes all costs relating to compliance with constitutional and statutory requirements.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

An analysis has been provided for the charitable activities on a departmental basis.

An analysis has been provided for the charitable activities on a departmental basis.

The departments are defined as the Smallholding and Countryside Festival, Summer Show, Winter Fair and outside events.

Where costs cannot be directly attributed to particular departments they have been allocated on a basis consistent with the use of the resources. Overheads have been allocated on the basis of income. Support costs are those costs incurred directly in support of expenditure on the object of the society and include project management carried out at headquarters. Support costs also include those costs incurred in connection with administration of the society and compliance with constitutional and statutory requirements.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Land and buildings	Over 50 years for brick structures / 30 years for other structures
Showground appliances, solar panels, office furniture and show shop	20% reducing balance / over 10 years / over 20 years

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

1.7 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

A subsidiary is an entity controlled by the charity. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

1 Accounting policies (Continued)

1.8 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the charity transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

1 Accounting policies (Continued)

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.12 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.13 Leases

Rental charges are charged on a straight line basis over the term of the lease.

1.14 Taxation

As a registered charity, The Royal Welsh Agricultural Society Limited is entitled to the exemption from taxation in respect of income and capital gains received with sections 478-489 of the Corporation Tax Act 2010 and section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects purposes only.

1.15 Company status

The society is a company limited by guarantee. The members of the company are the Board of Directors named on page 11. In the event of the society being wound up, the liability in respect of the guarantee is limited to £10 per member of the society.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019

THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

3 Donations and legacies

	Unrestricted funds	Restricted funds	Total	Total
	2019 £	2019 £	2019 £	2018 £
Donations and gifts	659,939	785,663	1,445,602	1,177,989
Legacies receivable	-	3,000	3,000	180,000
Membership fees	747,636	-	747,636	760,372
Donated goods and services	74,522	-	74,522	78,226
	<u>1,482,097</u>	<u>788,663</u>	<u>2,270,760</u>	<u>2,196,587</u>
For the year ended 31 December 2018	<u>1,390,415</u>	<u>806,172</u>		<u>2,196,587</u>

Donations and gifts

County donations	92,976	776,155	869,131	692,143
Summer show donations	484	-	484	1,082
Shearing committee	-	9,508	9,508	2,342
Sponsorship	562,381	-	562,381	481,448
Smallholding and Countryside Festival donations	3,890	-	3,890	711
Winter Fair donations	208	-	208	263
	<u>659,939</u>	<u>785,663</u>	<u>1,445,602</u>	<u>1,177,989</u>

4 Charitable activities

	2019 £	2018 £
Outside events (including all utilities recharges)	581,456	608,463
Rental income (permanent buildings)	255,318	273,161
Smallholding and Countryside Festival	211,372	208,567
Summer Show	3,218,242	3,006,267
Winter Fair	434,773	437,432
	<u>4,701,161</u>	<u>4,533,890</u>
Analysis by fund		
Unrestricted funds	<u>4,701,161</u>	
For the year ended 31 December 2018		
Unrestricted funds		<u>4,533,890</u>

CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019

THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

5 Other trading activities

	Unrestricted funds	Unrestricted funds
	2019	2018
	£	£
Diary of events	-	1,675
Solar panel income	21,761	7,411
Wayleaves and phone mast income	5,743	-
Merchandise	11,685	13,471
	<u>39,189</u>	<u>22,557</u>
Other trading activities	<u>39,189</u>	<u>22,557</u>

6 Investments

	Unrestricted funds	Unrestricted funds
	2019	2018
	£	£
Income from listed investments	28,414	29,984
Interest receivable	10,172	6,321
	<u>38,586</u>	<u>36,305</u>
	<u>38,586</u>	<u>36,305</u>

7 Other income

	Unrestricted funds	Unrestricted funds
	2019	2018
	£	£
Sundry income including insurance claims	20,259	17,912
	<u>20,259</u>	<u>17,912</u>
	<u>20,259</u>	<u>17,912</u>

CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019

THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

8 Raising funds

	Restricted funds	Restricted funds
	2019	2018
	£	£
Counties expenditure	438,611	229,950
Shearing committee expenditure	7,546	11,109
	<u>446,157</u>	<u>241,059</u>

CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019

THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

9 Charitable activities

	Summer Show £	Winter Fair £	SH & C Festival* £	Outside Events £	Total 2019 £	Total 2018 £
Staff costs	636,082	85,961	42,540	114,907	879,490	874,559
Catering and sundry expenses	196,860	32,648	10,326	-	239,834	233,163
Insurance	80,572	10,889	5,388	14,555	111,404	118,347
Printing, stationery and badges	31,415	6,881	5,475	-	43,771	37,465
Prizes	194,238	39,479	19,309	-	253,026	241,492
Publicity	59,507	21,425	17,309	-	98,241	102,186
Show expenses	404,762	38,044	46,609	-	489,415	479,765
Showground staging and expenses	1,510,756	202,664	92,098	-	1,805,518	1,751,208
	<u>3,114,192</u>	<u>437,991</u>	<u>239,054</u>	<u>129,462</u>	<u>3,920,699</u>	<u>3,838,185</u>
Share of support costs (see note 10)	1,656,526	223,864	110,785	299,248	2,290,423	2,176,320
Share of governance costs (see note 10)	35,703	4,825	2,388	6,450	49,366	49,519
	<u>4,806,421</u>	<u>666,680</u>	<u>352,227</u>	<u>435,160</u>	<u>6,260,488</u>	<u>6,064,024</u>
Analysis by fund						
Unrestricted funds	<u>4,806,421</u>	<u>666,680</u>	<u>352,227</u>	<u>435,160</u>	<u>6,260,488</u>	
For the year ended 31 December 2018						
Unrestricted funds	4,529,336	623,395	318,979	437,314		5,909,024
Restricted funds	109,351	15,915	7,610	22,124		155,000
	<u>4,638,687</u>	<u>639,310</u>	<u>326,589</u>	<u>459,438</u>		<u>6,064,024</u>

*Smallholding and Countryside Festival

CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019

THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

10 Support costs

	Support costs	Governance costs	2019	2018
	£	£	£	£
Staff costs	282,103	-	282,103	198,317
Depreciation	452,773	-	452,773	401,572
Administration expenses	1,052,845	-	1,052,845	874,555
Donated services	74,522	-	74,522	78,226
Donations	8,215	-	8,215	163,630
Permanent site	327,837	-	327,837	363,883
Postage, telephone and sundries	92,128	-	92,128	96,137
Audit fees	-	10,875	10,875	11,696
Legal and professional	-	15,289	15,289	23,347
Trustees expenses	-	23,202	23,202	14,476
	<u>2,290,423</u>	<u>49,366</u>	<u>2,339,789</u>	<u>2,225,839</u>
Analysed between				
Charitable activities	<u>2,290,423</u>	<u>49,366</u>	<u>2,339,789</u>	<u>2,225,839</u>

Governance costs includes payments to the auditors of £9,375 (2018: £10,196) for audit fees and £1,500 (2018: £1,500) for accountancy services.

11 Trustees

During the year 3 (2018: 2) members of the Board of Directors, Mr Henry G Fetherstonhaugh OBE FRAGS, Councillor John T Davies MRAC CDA FRAGS and Mr Richard William Kenrick Price received combined remuneration totalling £8,750 (2018: £3,300) for attendance at additional meetings and other services provided to the charity. The payment was made in accordance with the governing document of the charity.

During the year 9 members of the Board of Directors received reimbursement of expenses amounting to £23,202 (2018: 9 members of the Board of Directors - £14,476) relating to travel and subsistence.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

12 Employees

Number of employees

The average monthly number of employees during the year was:

	2019 Number	2018 Number
Office staff	36	25
Site staff	10	14
	<u>46</u>	<u>39</u>

Employment costs

	2019 £	2018 £
Wages and salaries	1,026,519	945,914
Social security costs	86,008	83,709
Other pension costs	49,066	43,253
	<u>1,161,593</u>	<u>1,072,876</u>

Full time equivalents

The average monthly number of full time equivalents during the year was 23 office staff and 8 estates staff (2018: 22 office staff and 7 estates staff), the overall total number of employees (shown above) includes 88 (2018: 86) temporary staff who are employed by the Society for ad hoc days during society events.

Key management personnel

The key management personnel of the charity are noted in the trustees report.

The total remuneration and benefits of the key management personnel of the charity was £326,030 (2018: £305,124).

The number of employees whose annual remuneration was £60,000 or more were:

	2019 Number	2018 Number
£80,000 - £89,999	<u>1</u>	<u>1</u>

The employer's pension contributions for the higher paid employee was £4,975 (2018: £4,854).

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

13 Net gains/(losses) on investments

	Unrestricted funds	Unrestricted funds
	2019	2018
	£	£
Revaluation of investments	121,941	(89,358)

14 Tangible fixed assets

	Land and buildings	Showground appliances, solar panels, office furniture and show shop	Total 2019
	£	£	£
Cost			
At 1 January 2019	17,056,655	855,469	17,912,124
Additions	521,107	-	521,107
Disposals	-	(320,506)	(320,506)
At 31 December 2019	17,577,762	534,963	18,112,725
Depreciation and impairment			
At 1 January 2019	6,473,528	666,496	7,140,024
Depreciation charged in the year	401,400	34,296	435,696
Eliminated in respect of disposals	-	(303,012)	(303,012)
At 31 December 2019	6,874,928	397,780	7,272,708
Carrying amount			
At 31 December 2019	10,702,834	137,183	10,840,017
At 31 December 2018	10,583,127	188,973	10,772,100

Summary of fixed asset additions

	£
Equine project	175,295
Exercise ring	99,279
Members bar	246,533
	521,107

CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019

THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

15 Fixed asset investments

	Listed investments £	Cash in portfolio	Other investments	Total £
Cost or valuation				
At 1 January 2019	849,925	20,144	100	870,169
Additions	998,490	-	-	998,490
Valuation changes	121,941	-	-	121,941
Cash movement	-	26,176	-	26,176
Accrued interest	227	-	-	227
Disposals	(1,002,455)	-	-	(1,002,455)
At 31 December 2019	968,128	46,320	100	1,014,548
Carrying amount				
At 31 December 2019	968,128	46,320	100	1,014,548
At 31 December 2018	849,925	20,144	100	870,169

	Notes	2019 £	2018 £
Other investments comprise:			
Investments in subsidiaries	27	100	100

CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019

THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

16 Financial instruments		2019	2018
		£	£
Carrying amount of financial assets			
Instruments measured at fair value through profit or loss		1,014,548	870,169
17 Debtors		2019	2018
		£	£
Amounts falling due within one year:			
Trade debtors		75,745	191,883
Other debtors		1,407	30,870
Prepayments and accrued income		50,936	51,905
		128,088	274,658
18 Creditors: amounts falling due within one year		2019	2018
	Notes	£	£
Other taxation and social security		34,459	24,859
Deferred income	19	33,530	13,712
Trade creditors		146,787	166,292
Amounts due to subsidiary undertakings		100	100
Accruals		221,383	216,559
		436,259	421,522
19 Deferred income		2019	2018
		£	£
Other deferred income		33,530	13,712
Deferred income is included in the financial statements as follows:			
		2019	2018
		£	£
Balance brought forward		13,712	18,149
Income received in year		767,454	755,935
Released to income		(747,636)	(760,372)
Balance carried forward		33,530	13,712

Deferred income comprises sponsorship and membership income received in advance which relates to future financial periods.

CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019

THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

20 Retirement benefit schemes

Defined contribution schemes

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

The pension charge represents contributions payable by the group to the fund and amounted to £49,066 (2018: £43,253). There were no amounts outstanding at the year end (2018: £nil).

21 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds				
	Balance at 1 January 2019	Incoming resources	Resources expended	Transfers	Balance at 31 December 2019
	£	£	£	£	£
Feature county funds	454,363	-	-	158,576	612,939
County funds held by Advisory Committees	344,190	754,374	(438,611)	(382,964)	276,989
Shearing committee	40,261	31,289	(7,546)	-	64,004
Legacy	100,000	-	-	(99,280)	720
Prize funds	20,000	3,000	-	-	23,000
	<u>958,814</u>	<u>788,663</u>	<u>(446,157)</u>	<u>(323,668)</u>	<u>977,652</u>

Feature county funds and county funds held by Advisory Committees

Funds utilised during the year have been spent on refurbishing the members bar and finalising the equine project.

Shearing committee

These are funds raised at committee level for existing/future shearing committee projects.

Legacy

Fund relates to legacy income received in 2017 to fund the capital expenditure of an all-weather exercise arena which was completed during the 2019 financial year.

Prize fund

These funds relate to legacies received during the year to be used towards the awarding of prizes during the Royal Welsh Show.

Transfers

Transfers relate to income used to purchase capital items during the year. Once the capital asset has been purchased the conditions of the income are fulfilled, the assets are then transferred to the unrestricted fund.

CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019

THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

22 Restricted funds - previous year

	Movement in funds				
	Balance at 1 January 2018	Incoming resources	Resources expended	Transfers	Balance at 31 December 2018
	£	£	£	£	£
Feature county funds	379,423	-	-	74,940	454,363
County funds held by Advisory Committees	169,591	614,010	(229,950)	(209,461)	344,190
Shearing committee	34,208	17,162	(11,109)	-	40,261
Legacy	100,000	155,000	(155,000)	-	100,000
Prize funds	-	20,000	-	-	20,000
	<u>683,222</u>	<u>806,172</u>	<u>(396,059)</u>	<u>(134,521)</u>	<u>958,814</u>

23 Analysis of net assets between funds

	Unrestricted 2019	Restricted 2019	Total 2019	Unrestricted 2018	Restricted 2018	Total 2018
	£	£	£	£	£	£
Fund balances at 31 December 2019 are represented by:						
Tangible assets	10,840,017	-	10,840,017	10,772,100	-	10,772,100
Investments	1,014,548	-	1,014,548	870,169	-	870,169
Current assets/(liabilities)	<u>1,424,865</u>	<u>977,652</u>	<u>2,402,517</u>	<u>1,170,748</u>	<u>958,814</u>	<u>2,129,562</u>
	<u>13,279,430</u>	<u>977,652</u>	<u>14,257,082</u>	<u>12,813,017</u>	<u>958,814</u>	<u>13,771,831</u>

24 Post balance sheet events

Post year end Wernfawr Farmhouse, a property owned by the charity has been sold subject to conditions with a sale price of £342,000.

25 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2019 £	2018 £
Within one year	<u>-</u>	<u>146</u>

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

26 Related party transactions

R.W.A.S. Enterprises Limited

R.W.A.S. Enterprises Limited was made dormant on 31 December 2017 all of the assets and liabilities of the company were transferred to the charity on this date.

The balance due at 31st December 2019 to R.W.A.S. Enterprises Limited was £100 (2018: £100).

Other related parties

A trust fund to house legacy money received on behalf of the Wales YFC by the society is in the process of being set up. The society's Chief Executive is due to become a trustee of the fund.

As at 31st December 2019 a total of £155,000 was held by the society which will be transferred to the trust fund on completion of set up which is due to take place during 2019/20.

27 Subsidiaries

These financial statements are separate charity financial statements for The Royal Welsh Agricultural Society Limited. Consolidated financial statements have not been prepared due to the subsidiary being dormant.

Details of the charity's subsidiaries at 31 December 2019 are as follows:

Name of undertaking	Registered office	Nature of business	Class of shares held	% Held	
				Direct	Indirect
R.W.A.S. Enterprises Limited	Wales	Dormant	Ordinary Shares	100.00	

The aggregate capital and reserves and the results of the subsidiary at the year end was:

Name of undertaking	Profit/(Loss)	Capital and Reserves
	£	£
R.W.A.S. Enterprises Limited	-	100

The investments in subsidiaries are all stated at cost.

The registered office of the company is R W A S Headquarters, Llanellwedd, Builth Wells, Powys, LD2 3SY.

The company number is 00885040.

CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
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AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019

THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

28	Cash generated from operations	2019	2018
		£	£
	Surplus for the year	485,251	412,810
	Adjustments for:		
	Investment income recognised in statement of financial activities	(38,586)	(36,305)
	Loss on disposal of tangible fixed assets	17,077	7,267
	Fair value gains and losses on investments	(121,941)	89,358
	Depreciation and impairment of tangible fixed assets	435,696	394,305
	Movements in working capital:		
	Decrease in debtors	146,343	24,214
	(Decrease) in creditors	(5,081)	(39,956)
	Increase/(decrease) in deferred income	19,818	(4,437)
	Cash generated from operations	938,577	847,256

29 Analysis of changes in net funds

The charity had no debt during the year.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
SIOE HAF - CYFRIF INCWM A GWARIANT MANWL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
SUMMER SHOW - DETAILED INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31 DECEMBER 2019**

	2019		2018	
	£	£	£	£
Summer Show				
Tradestands	1,014,459		1,052,293	
Gate receipts and online ticket sales	1,322,914		1,275,964	
Grandstand	25,233		22,669	
Exhibitor entry fees	202,063		220,648	
Catering concessions	104,164		91,568	
Caravan, tents and accommodation	238,027		213,301	
Catalogues	11,611		9,290	
Sponsorship	424,997		351,731	
Show donations	484		467	
Miscellaneous	299,771		119,649	
Total income		3,643,723		3,357,580
Less: expenditure				
Charitable resources expended				
Catering and sundry expenses	196,860		200,307	
Insurance	80,572		83,492	
Printing, stationery and badges	31,415		24,377	
Prizes	194,238		188,994	
Publicity and advertising	59,507		63,402	
Show expenses	404,762		414,485	
Showground staging and expenses	1,518,302		1,476,333	
Wages, NI and pensions	636,082		616,992	
Total expenditure		3,121,738		3,068,382
Contribution to overheads		521,985		289,198

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
FFAIR AEAF - CYFRIF INCWM A GWARIANT MANWL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
WINTER FAIR - DETAILED INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31 DECEMBER 2019**

	2019		2018	
	£	£	£	£
Winter Fair				
Tradestands	167,791		156,185	
Gate receipts and online ticket sales	193,071		204,091	
Exhibitor entry fees	17,341		20,026	
Catering concessions	28,446		29,911	
Caravan and accommodation	25,961		25,679	
Sponsorship	93,289		92,533	
Show donations	208		263	
Miscellaneous	2,163		1,540	
Total income		528,270		530,228
Less: expenditure				
Charitable resources expended				
Catering and sundry expenses	32,648		23,981	
Insurance	10,889		12,152	
Printing, stationery and badges	6,881		7,325	
Prizes	39,479		35,888	
Publicity and advertising	21,425		20,084	
Show expenses	38,044		36,105	
Showground staging and expenses	202,664		185,431	
Wages, NI and pensions	85,961		89,798	
Total expenditure		437,991		410,764
Contribution to overheads		90,279		119,464

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
GWYL BACH A GWLAD GWLAD - CYFRIF INCWM A GWARIANT MANWL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2019**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
SMALLHOLDING AND COUNTRYSIDE FESTIVAL - DETAILED INCOME AND EXPENDITURE
ACCOUNT
FOR THE YEAR ENDED 31 DECEMBER 2019**

	2019		2018	
	£	£	£	£
Smallholding and Countryside Festival				
Tradestands	75,547		81,651	
Gate receipts and online ticket sales	105,875		95,240	
Exhibitor entry fees	18,711		16,289	
Catering concessions	2,784		1,449	
Caravan and accommodation	7,128		6,901	
Sponsorship	46,595		40,765	
Show donations	3,890		711	
Miscellaneous	1,328		7,037	
Total income		261,858		250,043
Less: expenditure				
Charitable resources expended				
Catering and sundry expenses	10,326		8,875	
Festival expenses	46,609		29,175	
Insurance	5,388		5,810	
Printing, stationery and badges	5,475		5,763	
Prizes	19,309		16,610	
Publicity and advertising	17,309		18,700	
Showground staging and expenses	92,098		89,446	
Wages, NI and pensions	42,540		42,936	
Total expenditure		239,054		217,315
Contribution to overheads		22,804		32,728