REPORT OF THE DIRECTORS

The directors submit their annual report and the accounts of the company for the year ended 31st August 2000.

PRINCIPAL ACTIVITY

The company has continued to trade as motor body repairers and garage proprietors.

RESULTS, DIVIDENDS AND REVIEW OF THE BUSINESS

The profit for the year after taxation, and the appropriation thereof, are set out in the Profit and Loss Account on page 3. The directors recommend a dividend of £5.00 per ordinary share be paid for the year.

The directors consider the profit achieved to be satisfactory.

DIRECTORS AND THEIR INTERESTS

The directors, all of whom were in office throughout the year, and their interests in the Share Capital of the company, were as follows:-

	Ordinary Shares of £1 each		
	31.8.2000	<u>1.9.1999</u>	
Mr. B. Fitton	1,300	1,300	
Mrs. R.M. Fitton	700	700	
Mr. K. Greenhalgh	-	-	

DIRECTORS RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

select suitable accounting policies and then apply them consistently; make judgments and estimates that are reasonable and prudent; prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS

In accordance with Section 384 of the Companies Act 1985, a resolution for the re-appointment of Parker Gradwell & Co. as auditors to the company will be proposed at the Annual General Meeting.

By Order of the Board,

Date ... 2 1 2001



R.M. FITTON
Secretary

AUDITORS' REPORT UNDER SECTION 247B OF THE COMPANIES ACT 1985

We have examined the abbreviated accounts set out on pages 3 to 11, together with the financial statements of the company for the year ended 31st August 2000 prepared under Section 226 of the Companies Act 1985.

Respective responsibilities of Directors and Auditors

The directors are responsible for preparing the abbreviated accounts in accordance with Section 246A of the Companies Act 1985. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts prepared in accordance with Section 246A(3) of the Act to the Registrar of Companies and whether the accounts to be delivered are properly prepared in accordance with that provision and to report our opinion to you.

Basis of Opinion

We have carried out the procedures we consider necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts to be delivered are properly prepared. The scope of our work for the purpose of this report did not include examining or dealing with events after the date of our report on the full financial statements.

Opinion

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with Section 246A(3) of the Companies Act 1985, and the abbreviated accounts on pages 3 to 11 are properly prepared in accordance with that provision.

PARKER GRADWELL & CO.

Chartered Accountants and Registered Auditors

17 Chapel Street, Hyde, Cheshire.

2nd January 2001

ABBREVIATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST AUGUST 2000

	<u>Note</u>	<u>2000</u>	<u>1999</u>
GROSS PROFIT	2	749,622	625,463
Administrative expenses		610,014	554,144
OPERATING PROFIT	3	139,608	71,319
Interest receivable and similar income	6	18,729	23,155
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		158,337	94,474
TAXATION	7	32,824	20,013
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		125,513	74,461
DIVIDENDS	8	11,000	<u>11,000</u>
RETAINED PROFIT FOR THE FINANCIAL	YEAR	£114,513	<u>£63,461</u>

Turnover and operating profit derive wholly from continuing operations.

In each of the years ended 31st August 2000 and 31st August 1999 the only gains and losses recognised by the company were as reported in the profit and loss account.

STATEMENT OF RETAINED PROFITS

Retained profit at 1 st September 1999	1,025,744	962,283
Retained profit for the year	_114,513	<u>63,461</u>
Retained profit at 31st August 2000	£ <u>1,140,257</u>	£ <u>1,025,744</u>

ABBREVIATED BALANCE SHEET AT 31ST AUGUST 2000

	<u>Note</u>	<u>2000</u>	<u>199</u> 9	<u>9</u>
FIXED ASSETS				
Tangible assets	9	67	8,766	679,116
CURRENT ASSETS				
Stocks Debtors Cash at bank and in hand	10 11	72,265 304,023 <u>708,893</u>	187,613 352,079 <u>497,279</u>	
LESS: CREDITORS		1,085,181	1,036,971	
Amounts falling due within one year	12	<u>587,690</u>	655,843	
NET CURRENT ASSETS		_49	<u> </u>	381,128
TOTAL ASSETS LESS CURRENT LIABILITIES		1,17	6,257	1,060,244
PROVISION FOR LIABILITIES AND CHARGES				
Deferred taxation	13	3	<u>34,000</u>	32,500
CAPITAL AND RESERVES		£ <u>1,14</u>	<u> 12,257</u>	£ <u>1,027,744</u>
Called up share capital Profit and loss account	14		2,000 10,257	2,000 1,025,744
SHAREHOLDERS' FUNDS	17	£ <u>1,14</u>	<u>12,257</u>	£ <u>1,027,744</u>

The accounts are prepared in accordance with the special provisions of Part VII of the Companies Act relating to medium companies (Section 246A(4) of the Act).

Approved by the Board on 2-2112001

Directors

MOTOR BODY SERVICES (SALFORD) LIMITED ABBREVIATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST AUGUST 2000

	Note	<u>2000</u>	<u>1999</u>
Net cash inflow from operating activities	1	259,971	177,185
Returns on investments and servicing of finance	2	18,729	23,155
Taxation		(15,628)	(23,834)
Capital expenditure	2	(40,458)	(171,347)
Dividends paid		<u>(11,000</u>)	(11,000)
		211,614	(5,841)
Financing	2		
Increase/(decrease) in cash	3	£ <u>211,614</u>	£(5,841)

NOTES TO THE ABBREVIATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST AUGUST 2000

1. Reconciliation of operating profit to net cash inflow from operating activities

			<u>2000</u>	<u>1999</u>
	Operating profit		139,608	71,319
	Depreciation charges		47,463	39,972
	Profit on sale of tangible fixed assets		(6,654)	(19,222)
	Decrease in stocks		115,348	76,881
	Decrease/(increase) in debtors		48,056	(99,934)
	(Decrease)/increase in creditors		<u>(83,850</u>)	<u>108,169</u>
			£ <u>259,971</u>	£ <u>177,185</u>
2.	Gross cash flows			
	Returns on investments and servicing of finance			
	Interest received		£18,729	£23,155
	Capital expenditure			
	Payment to acquire tangible fixed assets		60,292	208,639
	Receipts from sales of tangible fixed assets		<u>(19,834</u>)	(37,292)
			£40.459	£171 2 <i>1</i> 7
			£40,458	£ <u>171,347</u>
3.	Analysis of changes in net debt			
		At		At
		01.04.1999	Cash flows	31.03.2000
	Cash at bank and in hand	£ <u>497,279</u>	£ <u>211,614</u>	£ <u>708,893</u>

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31ST AUGUST 2000

1. ACCOUNTING POLICIES

The accounts have been based on the following accounting policies which, except where otherwise stated, are consistent with the previous year.

Basis of Accounting

The accounts have been prepared under the historical cost convention and in accordance with the Companies Act 1985 and applicable Accounting Standards.

Depreciation

Depreciation is provided on the reducing balance basis, with the exception of that for freehold buildings and computer equipment, which is provided on the cost. The following rates apply:-

Freehold buildings	21/2% per annum
Motor vehicles	25% per annum
Plant and machinery	10% per annum
Fixtures and fittings	15% per annum
Computer equipment	20% per annum
Improvements to short	
leasehold premises	Over the period of the lease

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for any obsolete or slow moving items. In the case of finished goods, and work in progress, cost comprises direct materials, direct labour and a proportion of manufacturing fixed and variable overheads dependant upon the stage of production reached.

Deferred Taxation

Provision is made for deferred taxation at the rate of Corporation Tax ruling at the year end, except in respect of any reduction in that liability which is reasonably expected to continue for the foreseeable future. The amounts provided and unprovided are set out in note 13.

Pension Costs

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. Contributions are charged to the profit and loss account in the period in which they are incurred.

The charge for the year was £57,812 (1999 – £57,211). At 31^{st} August 2000 £5,000 was outstanding (1999 - £5,000) and included in creditors.

Operating Leases

Rental charges under operating leases are charged to the profit and loss account on a straight line basis over the life of the lease.

2. GROSS PROFIT

Gross profit comprises turnover and other operating income less cost of sales.

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31ST AUGUST 2000

3.	OPERATING PROFIT	<u>2000</u>	<u>1999</u>
	This is stated after charging or crediting:		
	Rent paid Depreciation of tangible fixed assets Hire of plant and equipment Auditors' remuneration Profit on disposal of tangible fixed assets	10,000 47,463 11,172 3,000 (6,654)	10,000 39,972 12,245 3,000 (19,222)
4.	DIRECTORS REMUNERATION	<u>2000</u>	<u>1999</u>
	Directors emoluments	£ <u>293,597</u>	£ <u>246,844</u>
	Including: Highest paid director	£90,587	£71,303
5.	STAFF NUMBERS AND COSTS		
	The average number of persons employed by the company (in analysed by category, was as follows:-	cluding directors) durin	g the year,
			Employees
		2000	1999

	<u>Numb</u> 2000	per of Employees 1999			
Production Administration	34	30 8			
	42	38			
The aggregate payroll costs of these persons were as follows:-					
	<u>2000</u>	<u>1999</u>			
Wages and salaries	776,409	703,624			
Social security costs	<u>_77,610</u>	<u>70,664</u>			
	£ <u>854,019</u>	£ <u>774,288</u>			
INTEREST RECEIVABLE AND SIMILAR INCOME					
	<u>2000</u>	<u>1999</u>			
Interest on bank and other deposits	£18,729	£23,155			

6.

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED $31^{\rm ST}$ AUGUST 2000

7. TAXATION

TIME TO THE TAXABLE PROPERTY OF TAXABL	2000	1999
In respect of the year:-	=	
Corporation tax @ 20% (1999 – 20.6%) Deferred taxation	31,300 _1,500	15,800 _3,500
	32,800	19,300
In respect of earlier years:-		
Corporation tax	24	<u>713</u>
	£32,824	£20,013

8. <u>DIVIDENDS</u>

The directors have proposed a dividend on ordinary shares for the year of £11,000 (1999 - £11,000).

9. TANGIBLE FIXED ASSETS

Cost or Valuation	Freehold land and buildings	Improvements to leasehold land and buildings	Motor vehicles (hire)	Motor vehicles (breakdown)	Plant and machinery	<u>Total</u>
At 01.09.1999 Additions Disposals	507,443 3,320	45,447	87,197 37,967 (<u>26,562</u>)	90,564 2,500	169,608 16,505 (2,198)	900,259 60,292 (28,760)
At 31.08.2000	£ <u>510,763</u>	£ <u>45,447</u>	£ <u>98,602</u>	£ <u>93,064</u>	£ <u>183,915</u>	£ <u>931,791</u>
<u>Depreciation</u>						
At 01.09.1999 Charge for the year Disposals	59,746 6,480	1,118	43,177 16,977 (<u>14,533</u>)	55,916 8,714	62,304 14,174 (1,048)	221,143 47,463 (15,581)
At 31.08.2000	£66,226	£1,118	£ <u>45,621</u>	£ <u>64,630</u>	£75,430	£ <u>253,025</u>
Net Book Value						
At 31.08.2000	£ <u>444,537</u>	£ <u>44,329</u>	£ <u>52,981</u>	£ <u>28,434</u>	£ <u>108,485</u>	£ <u>678,766</u>
At 31.08.1999	£ <u>447,697</u>	£45,447	£ <u>44,020</u>	£ <u>34,648</u>	£ <u>107,304</u>	£ <u>679,116</u>

Freehold land and buildings includes land with a value of £250,014 on which no depreciation charge is made.

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31ST AUGUST 2000

10	OTO CIVE				
10.	<u>STOCKS</u>			<u>2000</u>	<u>1999</u>
	Work in progress Finished goods			21,312 _50,953	34,447 153,166
				£72,265	£ <u>187,613</u>
11.	<u>DEBTORS</u> AMOUNTS FALLING DUE WITHIN	ONE YEAR			
				<u>2000</u>	<u>1999</u>
	Trade debtors Other debtors Prepayments			267,195 409 <u>36,419</u>	295,421 18,808 <u>37,850</u>
	• •			£304,023	£ <u>352,079</u>
12.	CREDITORS AMOUNTS FALLING DUE WITHIN	ONE YEAR			
		- 1		<u>2000</u>	<u>1999</u>
	Trade creditors Corporation tax Other taxes and social security costs Other creditors Accruals Directors' loans Dividends payable			103,564 29,135 76,822 220,929 5,921 140,319 	136,438 13,437 134,295 62,222 21,422 277,029
				£ <u>587,690</u>	£ <u>655,843</u>
13.	DEFERRED TAXATION				
	The amounts provided and unprovided	for deferred to	axation are as fol	lows :-	
			000	-	<u>999</u>
		Amount <u>Provided</u>	Amount <u>Unprovided</u>	Amount <u>Provided</u>	Amount <u>Unprovided</u>
	Accelerated capital allowances	£34,000	<u>£</u>	£32,500	<u>£ -</u>
14.	CALLED UP SHARE CAPITAL				
		<u>Number A</u> 2000	Authorised 1999		d, Issued <u>llly Paid</u> <u>1999</u>
	0.1: 1. 001. 1	2 000	0.000	ca 000	02.000

<u>2,000</u>

<u>2,000</u>

£2,000

£2,000

Ordinary shares of £1 each

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31ST AUGUST 2000

15. POST BALANCE SHEET EVENTS

There are no events arising since the date of the balance sheet which require comment.

16. CAPITAL COMMITMENTS

<u>2000</u> <u>1999</u>

Expenditure authorised but not contracted for

£200,000 £150,000

17. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

<u>2000</u> <u>1999</u>

Profit for the year Opening shareholders' funds 114,513 1,027,744

63,461 964,283

Closing shareholders' funds

£1,142,257

£1,027,744

18. CONTINGENT LIABILITIES

The company's bankers have been provided a terminable indemnity totalling £35,000 in favour of the National Salvage Group.

19. OPERATING LEASE COMMITMENTS

2000

1999

Expiring within one year:

Motor vehicles

£800

£6,400

20. RELATED PARTY TRANSACTIONS

The company leases premises owned jointly by Mr. B. Fitton and Mrs. R.M. Fitton, who are directors of the company. The rentals paid during the year amounted to £10,000.

Two motor vehicles were sold on a commercial basis to Mr. B. Fitton and Mrs. R.M. Fitton during the year. The sales proceeds were £30,000 and £20,000 respectively. There were no amounts outstanding in respect of these transactions at 31st August 2000.

21. COMPANY STATUS

In the opinion of the directors, the company is a close company within the provisions of the Income and Corporation Taxes Act 1988.