

for the Year Ended 31 December 2007

Registration number 852497



# William S. Graham & Sons (Dewsbury) Limited Contents Page

Officers and advisers	I
Directors' report	2 to 4
Independent auditors' report	5
Consolidated profit and loss account	6
Consolidated statement of total recognised gains and losses	7
Consolidated balance sheet	8
Balance sheet	9
Consolidated cash flow statement	10
Notes to the financial statements	11 to 26
The following page does not form part of the statutory financial statements	
Company detailed profit and loss account	27

## William S. Graham & Sons (Dewsbury) Limited Officers and Advisers

Directors

J S Graham

N Graham

Secretary

N Graham

Registered office

Ravens Ing Mills Ravensthorpe Dewsbury WF13 3JF

Bankers

HSBC Bank plc Market Place Dewsbury West Yorkshire WF13 1DH

Auditors

RSM Bentley Jennison

Chartered Accountants & Registered Auditors

2 Wellington Place

Leeds LS1 4AP

## William S. Graham & Sons (Dewsbury) Limited Directors' Report for the Year Ended 31 December 2007

The directors present their report and the audited consolidated financial statements for the year ended 31 December 2007

#### Directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice

Directors are required by company law to prepare financial statements which give a true and fair view of the state of affairs of the company and group at the end of the financial year and of the profit or loss of the company and group for the period ending on that date. In preparing those financial statements, directors are required to

- select suitable accounting policies and apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the group will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and group and enable them to ensure the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and group and to prevent and detect fraud and other irregularities.

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information. The directors confirm that there is no relevant information that they know of and which they know the auditors are unaware of

#### Principal activity

The principal activity of the group is that of the manufacture of carpet yarn and carpets

#### **Business review**

We aim to present a balanced and comprehensive review of the development and performance of our business during the year and its position at the year end. Our review is consistent with the size and non-complex nature of our business and is written in the context of the risks and uncertainties we face. The group continues to be a manufacturer of carpet yarn and carpets

We consider that our key financial performance indicators are those that communicate the financial performance and strength of the group as a whole, these being turnover, gross margin, net assets and operating cash flow

The turnover of the group decreased to £31 6 million from £32 7 million in the prior year, a decrease of 3 4% Of this decrease, approximately £382,000 related to the closure of the restaurant operation in 2006. The breakdown of turnover can be seen in note 2 to the financial statements. The overall gross margin percentage improved from 22 1% in 2006 to 22 5% in the current year. The overall effect of these changes is an operating loss of £147,277 compared to a profit of £177,083 in the prior year. Net interest payable amounted to £102,869 (2006 – £273,440) reflecting reduced total borrowings and the breakdown of this can be seen in note 7 to the financial statements. The net loss before taxation and exceptional items was £242,571 compared to a loss of £96,066 in the prior year.

The net assets of the group now stand at £11 9 million (2006 - £12 1 million) with net current assets of £2 9 million (2006 - £3 0 million)

## William S. Graham & Sons (Dewsbury) Limited Directors' Report for the Year Ended 31 December 2007

continued

#### **Business review (continued)**

The group generated £2 3 million of cash from operating activities (2006 - £1 9 million) Net borrowings at the year-end had reduced to Nil and overall net funds amounted to £0 7 million compared to net borrowings of £1 28 million at the previous year-end as shown in note 25

The directors take the environmental impact of the group's operations seriously and endeavour to ensure this impact is minimised. The group has operated within all relevant regulatory and legislative guidelines

As for many businesses of our size, the business environment in which we operate continues to be challenging However, we are generally satisfied with these results for the year which reflect the costs associated with realigning the business. Furthermore we feel that as a result of this, and a restructuring of the spinning operation, the group will be in a stronger position within the industry and we remain optimistic that the company can continue to achieve its objectives

#### Results and dividend

The results for the group are set out in the financial statements

The directors do not recommend the payment of a dividend

### **Employment policies**

During the year the group continued to provide employees with relevant information and to seek their views on matters of concern through their representatives and line managers. Priority is given to ensuring that employees are aware of all significant matters affecting the group's trading position and of any significant organisation changes.

It is the policy of the group to support the employment of disabled persons where possible, both in recruitment and by retention of employees who have become disabled whilst in the employment of the group, as well as generally through training and career development

#### Charitable donations

During the year the group made charitable donations of £6,590 Individual donations were

	2007 £
Freedom of information	5,000
Other small donations	1,590

#### Directors

The directors who held office during the year were as follows

- J S Graham
- N Graham

#### **Auditors**

The auditors, RSM Bentley Jennison, will be proposed for re-appointment in accordance with section 385 of the Companies Act 1985

# William S. Graham & Sons (Dewsbury) Limited Directors' Report for the Year Ended 31 December 2007

continued

Approved by the Board and signed on its behalf by

N Graham

Company Secretary

Date

## Independent Auditors' Report to the Members of

### William S. Graham & Sons (Dewsbury) Limited

We have audited the group and parent company financial statements (the "financial statements") of William S Graham & Sons (Dewsbury) Limited for the year ended 31 December 2007 set out on pages 6 to 26 These financial statements have been prepared in accordance with the accounting policies set out therein

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985 Our work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

### Respective responsibilities of directors and auditors

As described in the statement of Directors' responsibilities on page 2, the company's directors are responsible for the preparation of financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985 We also report to you whether in our opinion the information given in the Directors' Report is consistent with the financial statements. In addition we report to you if, in our opinion, the group has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company and other members of the group is not disclosed

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it

#### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board An audit includes an examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the group's and company's circumstances, consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements

#### Opinion

#### In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the group's and the parent company's affairs as at 31 December 2007 and of the group's loss for the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the Directors' Report is consistent with the financial statements

RSM Bentley Jennison
Chartered Accountants & Registered Auditors

Date 17 Sostenher 2008

2 Wellington Place Leeds

LS1 4AP

## William S. Graham & Sons (Dewsbury) Limited Consolidated Profit and Loss Account for the Year Ended 31 December 2007

	Note	2007 £	2006 £
Turnover	2	31,569,969	32,679,178
Cost of sales		(24,477,754)	(25,462,651)
Gross profit		7,092,215	7,216,527
Administrative expenses		(7,239,492)	(7,039,444)
Operating (loss)/profit	3	(147,277)	177,083
Exceptional profit on sale of fixed assets	4	-	373,773
Other interest receivable and similar income		7,575	291
Interest payable and similar charges	7	(102,869)	(273,440)
(Loss)/profit on ordinary activities before taxation		(242,571)	277,707
Tax on (loss)/profit on ordinary activities	8	58,015	(27,753)
(Loss)/profit for the financial year	19	(184,556)	249,954

Turnover and operating (loss)/profit derive wholly from continuing operations with the exception of the restaurant business which ceased during the 2006 year

## William S. Graham & Sons (Dewsbury) Limited

## Consolidated Statement of Total Recognised Gains and Losses for the Year Ended 31 December 2007

	2007	2006
	£	£
Net (loss)/profit for the year	(184,556)	249,954
Actuarial (loss)/gain recognised on defined pension scheme liability Movement on deferred tax relating to actuarial (loss)/gain on defined	(34,000)	66,000
benefit pension hability	9,800	(19,600)
Total (losses) and gains for the year	(208,756)	296,354

## William S. Graham & Sons (Dewsbury) Limited Consolidated Balance Sheet as at 31 December 2007

		200	7	200	6
	Note	£	£	£	£
Fixed assets			10.045.713		11,401,732
Tangible assets	9		10,945,712		11,401,732
Current assets					
Stocks	11	1,537,124		1,506,389	
Debtors	12	6,588,206		10,375,501	
Cash at bank and in hand		1,021,846		288,707	
		9,147,176		12,170,597	
Creditors: Amounts falling		(6.010.500)		(0.187.000)	
due within one year	13	(6,219,592)	2 22 524	(9,187,829)	2 222 748
Net current assets			2,927,584		2,982,768
Total assets less current			10.070.006		14 204 600
liabilities			13,873,296		14,384,500
Creditors: Amounts falling			(150,000)		(250,000)
due after more than one year			(150,000)		(350,000)
Provisions for liabilities	17		(1,606,509)		(1,679,957)
Net assets excluding pension			12 116 797		12,354,543
liabilities			12,116,787		12,334,343
Pension liabilities	22				
Total of defined benefit schen	nes		(200,000)		(238,000)
With net liabilities			(209,000)		(238,000)
Net assets including pension liabilities			11,907,787		12,116,543
Capital and reserves					
Called up share capital	18		40,434		40,434
Capital redemption reserve	19		92,482		92,482
Profit and loss account	19		11,774,871		11,983,627
Equity shareholders' funds	20,		11,907,787		12,116,543
1/	9/4	28.			
Approved by the Board on	/ a	and signed on its be	ehalf by		

JS Graham

## William S. Graham & Sons (Dewsbury) Limited Company Balance Sheet as at 31 December 2007

		200	07	200	6
	Note	£	£	£	£
Fixed assets					
Investments	10		157,845		157,845
Creditors: Amounts falling	13	(72,084)		(72,084)	
due within one year Net current liabilities	13	(12,001)	(72,084)	(12,551)	(72,084)
Total assets less current					<u> </u>
liabilities			85,761		85,761
Net assets			85,761		85,761
Capital and reserves					
Called up share capital	18		40,434		40,434
Capital redemption reserve	19		89,607		89,607
Profit and loss account	19		(44,280)		(44,280)
Equity shareholders' funds	20,		85,761		85,761
Approved by the Board on	9 Jos	d signed on its l	pehalf by		
J S Graham Director	_				

# William S. Graham & Sons (Dewsbury) Limited Consolidated Cash Flow Statement for the Year Ended 31 December 2007

		2003	7	200	6
	Note	£	£	£	£
Net cash flow from operating activities Returns on investment and	23		2,339,092		1,879,479
servicing of finance Taxation	24 24		(62,929) (186,402)		(260,976) (60,597)
Capital expenditure and financial investment Purchase of tangible fixed assets Sale of tangible fixed assets		(1,347,272) 52,673	(1,294,599)	(912,318) 2,525,503	1,613,185
Cash inflow before management of liquid resources and financing			795,162		3,171,091
Financing Repayment of loans and borrowings Amounts introduced		(1,219,038) 1,157,015		(297,233) (440,458)	
(withdrawn) by directors		1,137,013	(62,023)	(440,438)	(737,691)
Net cash flow		,	733,139		2,433,400
Reconciliation of net cas	sh flow	to movement in	n net		
				2007	2006
Increase in cash in the year Cash outflow from decrease in Change in net debt resulting from		<del>-</del>	Note 25	£ 733,139 1,219,038 1,952,177	2,433,400 297,233 2,730,633
Net debt at the start of the year	-		25	(1,280,331)	(4,010,964)
Net funds/(debt) at the end o	f the yea	r	25	671,846	(1,280,331)

### William S. Graham & Sons (Dewsbury) Limited

## Notes to the Financial Statements for the Year Ended 31 December 2007

#### 1 Accounting policies

### Basis of preparation

The consolidated financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards

The consolidated financial statements include the financial statements of the company and its subsidiary undertakings made up to 31 December 2007. The acquisitions method of accounting has been adopted. Under this method, the results of the subsidiary undertakings acquired or disposed of in the year are included in the consolidated profit and loss account from the date of acquisition or up to the date of disposal.

Under section 230(4) of the Companies Act 1985 the company is exempt from the requirement to present its own profit and loss account. Its profit for the financial year was £0 (2006 - £312,019)

#### Turnover

Turnover represents amounts invoiced, net of value added tax, in respect of the sale of goods and services to customers

#### Depreciation

Depreciation is provided on tangible fixed assets so as to write off the cost, less any estimated residual value, over their expected useful economic life as follows

Freehold buildings

Leasehold improvements

Plant and machinery

Motor vehicles

Computer equipment

Restaurant fixtures

2% straight line

Over the period of the lease

10% straight line

25% reducing balance

25% straight line

10% straight line

### Stock and work in progress

Stock and work in progress are valued at the lower of cost and net realisable value, after due regard for obsolete and slow moving stocks. Net realisable value is based on selling price less anticipated costs to completion and selling costs.

#### Deferred taxation

Deferred tax is provided in full on timing differences which represent a liability at the balance sheet date, at rates expected to apply when they crystallise based on current tax rates and law. Timing differences arise from the inclusion of items of income or expenditure in tax computations in periods different from those in which they are included in the financial statements. Deferred tax assets and liabilities are not discounted

#### Foreign currencies

Profit and loss account transactions in foreign currencies are translated into sterling at the exchange rate ruling at the date of the transaction. Assets and liabilities denominated in foreign currencies are translated into sterling at the closing rates at the balance sheet date and the exchange differences are included in the profit and loss account.

#### Operating leases

Rentals payable under operating leases are charged in the profit and loss account on a straight line basis over the lease term

### William S. Graham & Sons (Dewsbury) Limited

#### Notes to the Financial Statements for the Year Ended 31 December 2007

continued

#### **Pensions**

The group operates a defined contribution pension scheme Contributions are charged in the profit and loss account as they become payable in accordance with the rules of the scheme

The group also operates a pension scheme providing benefits based on final pensionable pay. The assets of the scheme are held separately from those of the group, being invested with an insurance company. The scheme is closed to new entrants and there are no active members of the scheme as benefit accrual ceased on 31 July 2005. All members of this scheme are either deferred members of pensioner members.

Following the adoption of FRS17 the regular cost of providing defined benefits to employees in the period and the full cost of providing amendments to benefits in respect of past service are charged to operating profits. A credit representing the expected return on assets held by the pension scheme is included within interest receivable and similar income. The expected return is based upon the market value of these assets at the start of the period. An interest charge is also included in interest payable and similar charges. The interest charge is the expected increase during the period in the present value of the scheme liabilities because the benefits are one period closer to settlement. The difference between actual and expected returns on assets is recognised in the Statement of Total Recognised Gains and Losses, together with differences arising from changes in assumptions. The difference in the market value of the assets of the scheme and the present value of the accrued pension liabilities is shown as a liability on the balance sheet, net of deferred tax where appropriate

#### 2 Turnover

An analysis of turnover by geographical market and by segment is given below

	Carpet yarn £	Thornhill Carpets £	Restaurant £	Total £
Sales - UK Sales - UK	17,790,021	13,652,930		31,442,951
Overseas sales Sales - Europe	127,018		<del>_</del>	127,018
Geographical turnover	17,917,039	13,652,930		31,569,969
2006	25,075,116	7,222,140	381,922	32,679,178

continued

## 3 Operating (loss)/profit

Operating (loss)/profit is stated after charging/(crediting)

	2007		2006	
	£	£	£	£
Operating leases - land and buildings .		200,000		27,808
Auditors' remuneration The audit of the company's				
subsidiaries' annual accounts	14,175		13,500	
Tax services	4,898		16,188	
Other services	7,585		5,051	
_		26,658		34,739
(Profit)/loss on sale of tangible				
fixed assets		(4,573)		19,652
Depreciation of owned tangible fixed assets	_	1,755,192	<del></del>	1,730,830

## 4 Exceptional items

	2007	2006
	£	£
Exceptional (profit)/loss on sale of fixed assets		(373,773)

The exceptional profit in the prior year relates to the disposal of a freehold property at Thornhill

continued

### 5 Particulars of employees

The average number of persons employed by the group (including directors) during the year, analysed by category, was as follows

	2007	2006
	No	No.
Production	320	294
Sales and administration	13	10
Restaurant	-	20
	333	324
The aggregate payroll costs of these persons were as follows	2007 £	2006 £
Wages and salaries	7,647,725	7,505,347
Social security	620,025	662,418
Other pension costs	148,912	91,402
•	8,416,662	8,259,167

### 6 Directors' emoluments

The directors' emoluments for the year are as follows

	2007	2006
	£	£
Directors' emoluments (including benefits in kind)	395,128	417,857

During the year the number of directors who were accruing benefits under company pension schemes was as follows

	2007 No	2006 No.
Money purchase	2	2

The aggregate of emoluments and amounts receivable under long term incentive schemes of the highest paid director was £214,224 (2006 - £233,690)

continued

8

## Interest payable and similar charges

Total tax on (loss)/profit on ordinary activities

	2007 £	2006 £
Bank interest payable	26,298	143,002
Bank loan interest payable	5,235	57,745
Invoice discounting interest	5,382	-
Pension scheme loan interest	45,115	51,693
Directors' loan interest	10,839	-
Pension scheme finance costs	10,000	21,000
	102,869	273,440
Taxation		
Analysis of current period tax (credit)/charge		
	2007 £	2006 £
Current tax		
Corporation tax (credit)/charge	(8,492)	63,000
(Over)/under provision in previous year	1,125	(665)
UK Corporation tax	(7,367)	62,335
Deferred tax		
Origination and reversal of timing differences	(50,648)	(34,582)
Origination and reversal of thining differences	(,0)	(- ',- ',-
Total tax on (loss)/profit on ordinary activities	(58,015)	27,753

continued

## Factors affecting current period tax (credit)/charge

The tax assessed on the (loss)/profit on ordinary activities for the year is higher than (2006 - lower than) the standard rate of corporation tax in the UK of  $30\,00\%$  ( $2006-30\,00\%$ )

The differences are reconciled below

	2007 £	2006 £
(Loss)/profit on ordinary activities before taxation	(242,571)	277,707
Standard rate corporation tax (credit)/charge	(72,771)	83,312
Expenses not deductible for tax purposes	14,344	38,774
Deferred tax timing differences as provided	73,448	51,982
Timing differences as provided re defined benefit pension liabilities	(22,800)	(17,400)
Small companies relief	(713)	(32,514)
Roundings on corporation and deferred tax	-	218
Indexation allowances on property disposal	<del>-</del>	(43,781)
Depreciation charged on disposed property not taxable	-	(17,591)
Adjustments relating to prior years	1,125	(665)
Total current tax for the year	(7,367)	62,335

## 9 Tangible fixed assets

### Group

	Land and buildings	Plant and machinery £	Motor vehicles	Total £
Cost				
As at 1 January 2007	2,308,387	22,531,946	469,936	25,310,269
Additions	214,654	946,371	186,247	1,347,272
Disposals		(559)	(112,473)	(113,032)
As at 31 December 2007	2,523,041	23,477,758	543,710	26,544,509
Depreciation				
As at 1 January 2007	472,880	13,171,467	264,190	13,908,537
Eliminated on disposals	-	(126)	(64,806)	(64,932)
Charge for the year	48,558	1,625,735	80,899	1,755,192
As at 31 December 2007	521,438	14,797,076	280,283	15,598,797
Net book value				
As at 31 December 2007	2,001,603	8,680,682	263,427	10,945,712
As at 31 December 2006	1,835,507	9,360,479	205,746	11,401,732

continued

## Land and buildings

The net book value of land and buildings includes

	2007 £	2006 £
Freehold	2,001,603	1,835,507

### 10 Fixed asset investments

## Company

	Group shares £
Cost As at 1 January 2007 and 31 December 2007	157,845
Net book value As at 31 December 2007 As at 31 December 2006	157,845 157,845

The company holds more than 20% of the share capital of the following companies

	Country of incorporation	Principal activity	Class	%	Year end
Subsidiary undertakings William S Graham Limited	England	Manufacture of carpet yarn and carpets	Ordinary	100	31 December 2007
Futuregrowth Limited	England	Dormant	Ordinary	100	30 September 2007

## 11 Stocks and work in progress

	Group		Company	
	2007 £	2006 £	2007 £	2006 £
Raw materials Work in progress	599,839 937,285 1,537,124	574,173 932,216 1,506,389	- 	- - -

continued

#### 12 Debtors

	Group		Company	
	2007 £	2006 £	2007 £	2006 £
Trade debtors Other debtors	5,919,328 302,394	8,791,307 273,975	-	-
Director current accounts Prepayments and accrued income	366,484 6,588,206	982,071 328,148 10,375,501	<u>-</u>	<u> </u>

Debtors includes £0 (2006 - £245,518) receivable after more than one year

This can be analysed as follows

	Group		Con	npany
	2007 £	2006 £	2007 £	2006 £
Other debtors		245,518	-	-

## 13 Creditors: Amounts falling due within one year

	Group		Com	pany
	2007 £	2006 £	2007 £	2006 £
Bank loans and overdrafts	-	1,019,038	-	-
Pension scheme Ioan	200,000	200,000	-	-
Trade creditors	3,648,345	5,059,598	-	-
Corporation tax	-	166,282	-	-
Social security and other taxes	925,790	1,615,729	-	-
Other creditors	72,084	72,084	72,084	72,084
Director current accounts	174,944	-	-	-
Accruals and deferred income	1,198,429	1,055,098	-	-
	6,219,592	9,187,829	72,084	72,084

continued

### 14 Creditors Amounts falling due after more than one year

	Group		Company	
	2007 £	2006 £	2007 £	2006 £
Pension scheme loan due one to two years Pension scheme loan due two to	150,000	200,000	-	-
five years	150.000	150,000 350.000	-	<u>-</u>
nve years	150,000	350,000		

## 15 Maturity of borrowings

### Group

Amounts repayable

	Bank loans & overdrafts	Pension scheme loan £	Total £
As at 31 December 2007			
In one year or less on demand	-	200,000	200,000
Between one and two years	-	150,000	150,000
·	_	350,000	350,000
As at 31 December 2006			
In one year or less on demand	1,019,038	200,000	1,219,038
Between one and two years	-	200,000	200,000
Between two and five years	-	150,000	150,000
	1,019,038	550,000	1,569,038

## 16 Security of borrowings

The pension scheme loan is unsecured and carries an interest rate of 3% over the bank base rate. The loan is repayable in quarterly instalments over a period of five years.

continued

18

### Provisions for liabilities

Group	p				
Defen	1 January 2007 red tax provision charged to t 31 December 2007	he profit and loss a	ccount		Deferred tax provision £ 1,679,957 (73,448) 1,606,509
	red tax				
	red tax is provided at % (2006 - 30 00%)	Grou	p	Com	pany
		2007 £	2006 £	2007 £	2006 £
	erated capital allowances short term timing	1,610,759	1,688,192	-	<b>~</b> -
differe		1,606,509	(8,235) 1,679,957		
	* 1				
Share	e capital				
				2007 £	2006 £
Auth	orised				
Equit				54,480	54,480
-	0 Ordinary shares of £1 each				
Allot	ted, called up and fully paid	1			
Equit				40,434	40,434
40,43	4 Ordinary shares of £1 each			10,157	10,101

continued

#### 19 Reserves

### Group

	Capital redemption reserve £	Profit and loss account £	Total £
Balance at 1 January 2007	92,482	11,983,627	12,076,109
Other recognised gains re pension scheme liability	-	(24,200)	(24,200)
Transfer from profit and loss account for the year	-	(184,556)	(184,556)
Balance at 31 December 2007	92,482	11,774,871	11,867,353

The closing balance on the Profit and Loss Reserve includes a £209,000 debit (2006 - £238,000 debit) stated after deferred taxation of £89,000 (2006 - £102,000), in respect of the pension scheme liability of the group's defined benefit pension scheme

### Company

	Capital redemption reserve	Profit and loss account	Total £
Balance at 1 January 2007	89,607	(44,280)	45,327
Transfer from profit and loss account for the year		-	
Balance at 31 December 2007	89,607	(44,280)	45,327

#### 20 Reconciliation of movements in shareholders' funds

	Group		Company	
	2007 £	2006 £	2007 £	2006 £
(Loss)/profit attributable to members of the group / company	(184,556)	249,954	-	(312,019)
Other recognised (losses)/gains for the year	(24,200)	46,400	<u>-</u>	<u>-</u>
Net (reduction)/addition to shareholders' funds	(208,756)	296,354	-	(312,019)
Opening equity shareholders' funds	12,116,543	11,820,189	85,761	397,780
Closing equity shareholders' funds	11,907,787	12,116,543	85,761	85,761

continued

#### 21 Operating lease commitments

#### Group

As at 31 December 2007 the group had annual commitments under non-cancellable operating leases as follows

Land and Buildings

2007	2006
£	£
200,000	200,000
	£

#### 22 Pension schemes

#### Defined contribution pension scheme

The group operates a defined contribution pension scheme The pension cost charge for the period represents contributions payable by the group to the scheme and amounted to £92,176 (2006 - £91,402)

There were no outstanding or prepaid contributions at either the beginning or end of the financial year

### Defined benefit pension scheme

The group operates a pension scheme providing benefits based on final pensionable pay The assets of the scheme are held separately from those of the group, being invested with an insurance company The scheme is closed to new entrants, and the current service costs will increase as members approach retirement. The total charge to the profit and loss account in respect of this scheme was £56,736 (2006 - £Nil)

The latest full actuarial valuation was carried out at 1 August 2004 and was updated for FRS 17 purposes to 31 December 2007 by a qualified independent actuary

The major assumptions used in this valuation were

	2007	2006	2005
Rate of increase in salaries	0 00%	0 00%	4 50%
Rate of increase in pensions in payment and			
deferred pensions	3 25%	3 25%	3 00%
Discount rate applied to scheme liabilities	4 75%	4 75%	4 75%
Inflation assumption	3 25%	3 25%	3 00%

The assumptions used by the actuary are the best estimates chosen from a range of possible actuarial assumptions which, due to the timescale covered, may not necessarily be borne out in practice

continued

#### Scheme assets

The fair value of the scheme's assets, which are not intended to be realised in the short term and may be subject to significant change before they are realised, and the present value of the scheme's liabilities which are derived from cash flow projections over long periods and thus inherently uncertain, were

	Value at 2007 £	Value at 2006 £	Value at 2005 £
Equities	536,000	269,000	-
Bonds	190,000	307,000	-
Cash	60,000	151,000	546,000
Deposit administration contract	-	56,000	106,000
Annities purchased	1,285,000	1,225,000	1,662,000
Total fair value of assets	2,071,000	2,008,000	2,314,000
Present values of scheme liabilities	(2,369,000)	(2,348,000)	(2,778,000)
Deficit in the scheme - Pension liability	(298,000)	(340,000)	(464,000)
Related deferred tax liability	89,000	102,000	139,000
Net pension liability	(209,000)	(238,000)	(325,000)
	Long term rate	Long term rate	Long term rate
	of return 2007	of return 2006	of return 2005
Equities	6 50%	6 50%	0 00%
Bonds	4 75%	4 75%	0 00%
Cash	4 50% 0 00%	4 50% 5 30%	4 50% 5 30%
Deposit administration contract Annities purchased	4 75%	4 75%	4 75%
Movement in deficit during the year			
		2007	2006
		£	£
Deficit at year beginning		(340,000)	(464,000)
Current service costs		-	-
Contributions paid		86,000	79,000
Other financial income / costs		(10,000)	(21,000)
Actuarial gain loss		(34,000)	66,000
Deficit in the scheme at the end of the year		(298,000)	(340,000)
Analysis of other pension costs charged in arrivi	ng at operating (lo	oss)/profit	
		2007	2006
		£	£
Current service costs		-	
Net operating return			



continued

Percentage of year end present value of scheme

liabilities

## Analysis of amounts included in other finance income/costs

<b>,</b>					
			2	2007	2006
				£	£
Expected return on pension sche	me assets			43,000	31,000
Interest on pension scheme liabil				(53,000)	(52,000)
Net finance return				(10,000)	(21,000)
Analysis of amount recognised	in statement of	total recognise	d gains and	losses	
			2	2007	2006
				£	£
Actual return less than expected	return on scheme	assets		(106,000)	57,000
Experience gains and losses arisi	ing on scheme lial	bilities		72,000	52,000
Changes in assumptions underly liabilities	ing the present va	lue of scheme		-	(43,000)
Actuarial (loss)/gain recognised and losses	in statement of to	tal recognised į	gains	(34,000)	66,000
History of experience gains an	2007	2006	2005	2004	2003
Difference between the	2007	2000	2005	2004	2000
expected and actual return on					
scheme assets					
Amount	£(106,000)	£57,000	£46,000	£20,000	£9,000
Percentage of year end					
scheme assets	(5 10)%	2 80%	2 00%	1 00%	1 00%
Experience gains and losses on					
scheme liabilities Amount	£72,000	£52,000	£158,000	£(10,000)	£17,000
Percentage of year end	272,000	232,000	2130,000	2(10,000)	217,000
present value of scheme					
liabilities	3 00%	2 20%	5 70%	0 00%	1 00%
Total amount recognised in					
statement of total recognised					
gains and losses					A/= AAA
Amount	£(34,000)	£66,000	£92,000	£(240,000)	£(7,000)

2 80%

(1 40)%

(9 00)%

3 30%

0 00%

continued

## 23 Reconciliation of operating (loss)/profit to operating cash flows

	2007	2006
	£	£
Operating (loss)/profit	(147,277)	177,083
Depreciation, amortisation and impairment charges	1,755,192	1,730,830
(Profit)/loss on disposal of fixed assets	(4,573)	19,652
(Increase)/decrease in stocks	(30,735)	1,424,638
Decrease/(increase) in debtors	2,832,711	(2,001,742)
(Decrease)/increase in creditors	(1,980,226)	608,018
FRS17 items included in operating profit	(86,000)	(79,000)
Net cash inflow from operating activities	2,339,092	1,879,479

## 24 Analysis of cash flows

	2007 £	2006 £
Returns on investment and servicing of finance Other interest paid Interest received	(70,504) 7,575 (62,929)	(261,267) 291 (260,976)
Taxation Taxation paid	(186,402)	(60,597)

## 25 Analysis of net funds/(debt)

	At start of period	Cash flow	Other non-cash changes £	At end of period
Cash at bank and in hand	288,707	733,139	-	1,021,846
Bank overdraft				
Cash and bank net debt	288,707	733,139	-	1,021,846
Debt due within one year	(1,019,038)	1,019,038	-	-
Debt due after one year	-	-	-	-
Pension loan due within one year	(200,000)	200,000	(200,000)	(200,000)
Pension loan due after one year	(350,000)	<del>-</del>	200,000	(150,000)
Change in debt	(1,569,038)	1,219,038	-	(350,000)
Net funds/(debt)	(1,280,331)	1,952,177	<u>-</u>	671,846

continued

#### 26 Related parties

#### Controlling entity

The company and group is controlled by the directors who own 64 53% of the called up share capital

#### Related party transactions

Mr J S Graham and Mr N Graham are trustees and members of the W S Graham and Sons Self Administered Pension Fund

At the year end a loan existed between the group and this pension scheme in the sum of £350,000 (2006 - £550,000) Interest payable for the year on this loan was £45,115 (2006 - £51,693) Of this amount £32,120 (2006 - £11,000) is included in accruals and deferred income at the year end

The group leases property from the penison fund on normal commercial terms. The amount of rent payable in the year to the pension fund amounted to £200,000 (2006 - £27,808). The whole of this £200,000 is included in accruals and deferred income at the year end

#### Directors' loan accounts

The following balances owed to/(by) the directors were outstanding at the year end

	Maximum		
	Balance	2007	2006
J S Graham N Graham	£	£	£
	(830,307)	7,160	(779,094)
	(227,980)	167,784	(202,977)
	(1,058,287)	174,944	(982,071)

The overdrawn directors' loan accounts were repaid during the year and were in credit by the year end

Interest payable to the directors on loan balances in credit amounted to £10,308 for N Graham and £531 for J S Graham