# East African Tobacco Company (U.K.) Limited Registered Number 836261

Directors' Report and Accounts For the year ended 31 December 2000



## Directors' report

### **Board of Directors**

The names of the persons who served as Directors of the Company during the period 1 January 2000 to the date of this report are as follows:

		Appointed	Resigned
Aileen Elizabeth McDonald	Chairman	1 January 2001	
Ulrich Georg Volker Herter	Chairman		2 December 2000
Paul Nicholas Adams			2 December 2000
Stuart Philip Chalfen			31 July 2000
Keith Silvester Dunt			2 December 2000
Charles Richard Green			2 December 2000
Michael Lee Hendershot		2 December 2000	
John Nolan Jewell			2 December 2000
Anthony Jones			2 December 2000
Mark Anthony Oliver		2 December 2000	
Michael Charles Terrell Prideaux			2 December 2000
Jimmi Rembiszewski			2 December 2000
Donald Neil Fred Salter		2 December 2000	
David George Stevens			2 December 2000
Neil Robert Withington		31 July 2000	2 December 2000

#### **Directors' interests**

The interests of those persons who were Directors at 31 December 2000 in the share capital and share option and award schemes of British American Tobacco p.l.c. according to the register maintained under section 325 of the Companies Act 1985, are shown below.

## British American Tobacco p.l.c. Ordinary 25p shares

	1 January 2000*	31 December 2000
·		
M.L. Hendershot	983	1,420
M.A. Oliver	1,737	1,737
D.N.F. Salter	4,819	4,819

<sup>\*</sup> or date of appointment, if later

### Directors' report

#### **Directors' Interests (continued)**

In addition to the shares shown above, during the year the Directors were granted the following interests in the ordinary shares of British American Tobacco p.l.c which are held in trust pursuant to the British American Tobacco Deferred Share Bonus Scheme as at 31 December 2000:

Ordinary shares of 25p

M.L. Hendershot	26,272
M.A. Oliver	13,087

Details of the Deferred Share Bonus Scheme are included in the Report and Accounts of British American Tobacco p.l.c.

# British American Tobacco p.l.c. Share options

	1 January 2000*	Granted	Exercised	31 December 2000
M.L. Hendershot	81,047	-	-	81,047
M.A. Oliver	27,720	-	-	27,720
D.N.F. Salter	5,305	-	-	5,305

<sup>\*</sup> or date of appointment, if later

In addition, on 31 December 2000, the British American Tobacco Group Employee Trust and the B.A.T Industries Employee Share Ownership Plan held a total of 30,647,059 ordinary shares in British American Tobacco p.l.c. (1 January 2000: 15,581,616 shares). All employees, including the Directors of the Company, are deemed to have a beneficial interest in the shares which are held by the trusts for the purpose of satisfying options granted between 1994 and 1998 under the B.A.T Industries Employee Share "E" Option Scheme and from 1998 onwards for options granted under the British American Tobacco Share Option Scheme or awards of ordinary shares made under the British American Tobacco Long Term Incentive Plan and the British American Tobacco Deferred Share Bonus Plan.

Details of the trusts and the share option and award schemes are included in the Report and Accounts of British American Tobacco p.l.c.

#### Review of the year to 31 December 2000

The profit for the year attributable to East African Tobacco Company (U.K.) Limited shareholders after deduction of all charges and the provision of tax amounted to £1,000 (1999: £2,386,000).

#### **Dividends**

The Directors do not recommend the payment of a dividend for the year (1999: £nil). The profit for the financial year of £1,000 (1999: £2,386,000) will be transferred to reserves.

#### Directors' report

#### **Principal activities**

Since it sold its investment in British American Tobacco Kenya Limited in 1999 as part of a Group reconstruction the Company has effectively been dormant.

#### **European Monetary Union**

The Company, as a matter of policy, actively supports Economic and Monetary Union as a means of delivering increased stability and prosperity. The Group's European companies including those in the UK have been capable of transacting business in the euro following its introduction in eleven European countries on 1 January 1999. The ability of the Group to conduct business in national currencies will be retained as long as necessary. The decision as to when to adopt the euro as a subsidiary's functional currency will be a local decision for each subsidiary in the European Union, having regard to the speed of transition to the euro in the individual economy.

Each operating subsidiary has prepared a business impact plan assessing the risks and uncertainties associated with the euro, with all end-market activity in the euro being coordinated through a European Regional Support Team.

#### Directors' responsibilities

Company law requires the Directors to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently
- make judgements and estimates that are reasonable and prudent
- state whether applicable accounting standards have been followed, subject to any material departures being disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis, unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for ensuring that the Company keeps sufficient accounting records to disclose with reasonable accuracy the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for taking reasonable steps to safeguard the assets of the Company and in that context to have proper regard to the establishment of appropriate systems of internal control with a view to the prevention and detection of fraud and other irregularities.

The Directors are required to prepare the financial statements and to provide the auditors with every opportunity to take whatever steps and undertake whatever inspections they consider to be appropriate for the purpose of enabling them to give their audit report.

The Directors consider that they have pursued the actions necessary to meet their responsibilities as set out in the statement.

# Directors' report

#### **Auditors**

The Directors have been advised that PricewaterhouseCoopers are willing to continue as auditors of the Company and a resolution for their reappointment and on their remuneration will be put to the Annual General Meeting.

On behalf of the Board

Secretary

19 October 2001

# Auditors' report to the members of East African Tobacco Company (U.K.) Limited

We have audited the financial statements which comprise the profit and loss account, the balance sheet and the related notes which have been prepared under the historical cost convention and the accounting policies set out in the note of accounting policies.

#### Respective responsibilities of Directors and auditors

The Directors' responsibilities for preparing the annual report and the financial statements in accordance with applicable United Kingdom law and accounting standards are set out in the statement of Directors' responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards issued by the Auditing Practices Board.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' report is not consistent with the financial statements, if the Company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding the Directors' remuneration and transactions is not disclosed.

We read the other information contained in the annual report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. The other information comprises only the Directors' report including the statement of Directors' responsibilities.

#### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### Opinion

In our opinion the financial statements give a true and fair view of the state of the Company's affairs as at 31 December 2000 and of the profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

**PricewaterhouseCoopers** 

Chartered Accountants and Registered Auditors 1 Embankment Place

London WC2N 6RH

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# Profit and loss account For the year ended 31 December 2000

	Note	2000 £'000	1999 £'000
Turnover	<del> </del>	<u>-</u>	
Operating income	2	1	_
Operating charges	3	-	(154)
Operating profit/(loss)		1	(154)
Interest receivable and similar income	5		2,133
Profit on ordinary activities before taxation		1	1,979
Tax on profit on ordinary activities	6	namanananan mananan katangan kalangan kalangan kalangan kalangan kalangan kalangan kalangan kalangan kalangan k	407
Profit for the financial year		1	2,386
Increase in realised reserves	000-000-000-000-000-000-000-000-000-00	1	2,386

All the activities during the year are in respect of continuing operations.

There are no recognised gains and losses other than the profit for the financial year.

There is no difference between the profit on ordinary activities before taxation and profit for the financial year stated above and the historical cost equivalents.

The notes on pages 9 to 12 form part of these financial statements.

## Balance sheet - 31 December 2000

	Note	2000 £'000	1999 £'000
Current assets			
Debtors	7	57,583	57,582
Creditors - amounts falling due within one year	8	(2)	(2)
Total assets less current liabilities		57,581	57,580
Capital and reserves			
Called up share capital	9	2,000	2,000
Share premium account	10	6,000	6,000
Other reserves	10	1,964	1,964
Profit and loss account	10	47,617	47,616
Total equity shareholders' funds	11	57,581	57,580

The financial statements on pages 7 to 12 were approved by the Directors on /9 October 2001 and are signed on their behalf by:

Director

The notes on pages 9 to 12 form part of these financial statements.

#### Notes to the accounts - 31 December 2000

### 1 Accounting Policies

A summary of the principal accounting policies is set out below.

#### (1) Basis of accounting

The financial statements are prepared in accordance with Accounting Standards applicable in the United Kingdom and under the historical cost convention.

#### (2) Cash flow statement

The Company is a 100% owned subsidiary of British American Tobacco p.l.c. The cash flows of the Company are included in the consolidated cash flow statement of British American Tobacco p.l.c. which is publicly available. Consequently the Company is exempt under the terms of Financial Reporting Standard 1 (Revised) from publishing a cash flow statement.

#### (3) Foreign currencies

Transactions arising in currencies other than sterling are translated to sterling at average rates of exchange. Assets and liabilities expressed in currencies other than sterling are translated to sterling at rates of exchange ruling at the end of the financial year. All exchange differences are taken to the profit and loss account in the year.

#### (4) Taxation

Taxation is provided on the profits of the period together with deferred taxation. Deferred taxation is provided for on timing differences using the liability method to the extent that it is probable that the liability will crystallise. Timing differences arise on items of income and expenditure which are recognised for tax purposes in different periods from those in which they are recognised in the profit and loss account.

### 2 Operating income

	2000 £'000	1999 £'000
Other operating income	1	-

## Notes to the accounts - 31 December 2000

## 3 Operating charges

	2000 £'000	1999 £'000
Other operating charges		154

Audit fees have been borne by a fellow group undertaking.

There were no employee and no staff costs during the year (1999: £nil).

#### 4 Directors' emoluments

None of the Directors received any remuneration in respect of their services to the Company during the year (1999: £nil).

### 5 Interest receivable and similar income

	2000	1999
	£'000	£'000
Interest received from Group undertakings	•	2,133
**************************************		

#### 6 Taxation on ordinary activities

2000	1999
£'000	£'000
_	171
-	(171)
-	-
entrace contractor and a state of the state	(15)
-	(15)
-	(392)
-	(407)

The UK Corporation tax charge in 1999 was reduced to £nil by Group loss relief of £644,000 surrendered to the Company for less than full consideration.

# Notes to the accounts - 31 December 2000

# 7 Debtors: amounts falling due within one year

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			2000	1999
			£'000	£'000
Amounts owed by immediate parent undertaking			55,903	55,902
			1,680	1,680
			57,583	57,582
Creditors: amounts falling due wit	hin on	e year		
			2000	1999
			£'000	£'000
Accruals and deferred income	and the second s		2	2
Share capital				
Ordinary shares of £1 each			2000	1999
Authorised - value			£2,000,000	£2,000,000
- number			2,000,000	2,000,000
Allotted, called up and fully paid				
- value			£2,000,000	£2,000,000
- number			2,000,000	2,000,000
Reserves				
	Share	Profit and	Other	
pr			Reserves	Total
	£TUUU	£.000	£7000	£'000
•	6,000	47,616	1,964	55,580
	_	1	_	1
31 December 2000	6,000	47,617	1,964	55,581
	Amounts owed by immediate parent undertaking Amounts owed by other Group undertakings  Creditors: amounts falling due with Accruals and deferred income  Share capital  Ordinary shares of £1 each  Authorised - value - number  Allotted, called up and fully paid - value - number  Reserves	Amounts owed by immediate parent undertaking Amounts owed by other Group undertakings  Creditors: amounts falling due within on  Accruals and deferred income  Share capital  Ordinary shares of £1 each  Authorised - value	Amounts owed by other Group undertakings  Creditors: amounts falling due within one year  Accruals and deferred income  Share capital  Ordinary shares of £1 each  Authorised - value	Amounts owed by immediate parent undertaking 55,903 Amounts owed by other Group undertakings 1,680 57,583  Creditors: amounts falling due within one year  2000 £'000  Accruals and deferred income 2  Share capital  Ordinary shares of £1 each 2000 - number 2,000,000 - number 2,000,000  Allotted, called up and fully paid - value £2,000,000 - number 2,000,000  Reserves  Share Profit and premium loss account £'000 £'000  Reserves £'000 £'000 £'000  1 January 2000 6,000 47,616 1,964 Retained profit - 1

### Notes to the accounts - 31 December 2000

### 11 Reconciliation of movements in shareholders' funds

	2000 £'000	1999 £'000
Profit attributable to shareholders for the year  Net transfer to shareholders' funds	1	2,386 2,386
Opening shareholders' funds Closing shareholders' funds	57,580 57,581	55,194 57,580

## 12 Related parties

The Company has taken advantage of the exemption under paragraph 3(c) of the Financial Reporting Standard 8 from disclosing transactions with other subsidiary undertakings of the British American Tobacco p.l.c. Group.

## 13 Parent undertakings

The Company's ultimate parent undertaking is British American Tobacco p.l.c. being incorporated in the United Kingdom and registered in England and Wales. Its immediate parent undertaking is British American Tobacco (Investments) Limited. Group accounts are prepared only at the British American Tobacco p.l.c. level.

## 14 Copies of the report and accounts

Copies of the report and accounts of British American Tobacco p.l.c. may be obtained from:

The Company Secretary Globe House 4 Temple Place London WC2R 2PG