DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 1989



Principal Activities and Business Review

The main activity of East African Tobacco Company (U.K.) Ltd. is investment in a subsidiary operating in the tobacco industry overseas. Cigarette sales of the Kenyan subsidiary show an increase of 3% due to favourable local economic conditions and slightly higher exports. Turnover, in local currency terms, increased by 14.0% due to an increase in volume and a price increase in March 1989. Profits from tobacco continue to be satisfactory and the Directors expect this to be maintained in the future.

The company also receives interest on a short term deposit account with British-American Tobacco Company Limited.

Results	£0001s
Profit for the year attributable to the shareholders of East African Tobacco Co. (U.K.) Ltd.	7,399
Dividend Proposed	3,000
Exchange Loss on retranslation of opening net assets	(409)
Transfer to Reserves	3,990

D.rectors

B D Bramley	(Chairman)
N G Brookes	(Appointed 15 May 1989)
R A Crichton	•
N Davis	
R S Hartley	
P J C Hazel	
D G Heywood	
A C Johnston	(Resigned 15 May 1989)
D K Thorpe	(Resigned 3 January 1990)
D S Watterton	

<u>Directors' Interests</u>

The Directors' interests in the share capital, loan stock and share option schemes of the Company, the Ultimate Holding Company and its subsidiaries at 31 December 1989 are shown in the table that follows. The holdings at 1 January 1989 or at date of appointment are shown in brackets where these differ.

B.A.T Industries p.l.c.

	Ordinar 25p Sha	~	Share Options	COMP	
N G Brookes	7,021	(436)	13,646	` t.	
R A Crichton	69,510	(22,125)		(48,990) 40 (27,751)	
N Davis	21,354	(465)	1,481	(27,751)	
R S Hartley	594	(470)	20,524	(20,061)	7
P J C Hazel	26,271	(31,141)	10,338	(9,8%)	
D G Heywood	65,737	(22,388)	2,450	(46,527) 5,	
D K Thorpe	22,139	(12,672)	19,703	(33,890)	
D S Watterton	320	(205)	17,668	(17,205)	

The interests of Mr. B.D. Bramley who is also a Director of the Ultimate Holding Company are shown in the accounts of that company.

Auditors

Our auditors Deloitte Haskins & Sells are in the process of merging their practice with Coopers & Lybrand. In the meantime they have adopted Coopers & Lybrand Deloitte as their business name and have signed their audit report in that name.

In pursuance of Section 384 of the Companies Act 1985 the Auditors, have expressed their willingness to continue in office and will be proposed for re-election.

Dated 12 MAR 000

On behalf of the Board

Directors

Auditors' Report

To the members of East African Tobacco Company (U.K.) Limited

We have audited the financial statements on pages 4 to 14 in accordance with Auditing Standards.

In our opinion, the financial statements give a true and fair view of the state of affairs of the Company and of the Group at 31 December 1989 and of the profit and funds provided and applied of the Group for the year then ended and comply with the Companies Act 1985.

Chartered Accountants

London

19th March 1990

ACCOUNTING POLICIES

31 DECEMBER 1989

1. Underlying Principles

The financial statements have been prepared on the historical cost basis of accounting.

2. Subsidiary Companies

The assets, liabilities, turnover and profits of subsidiaries are consolidated on the basis of audited financial statements to 31 December 1989.

Goodwill, including that arising on consolidation, is set off against reserves in the year of acquisition.

3. Trade Investments

Investments are shown at cost less provisions consistent with the concept of prudence.

Only income received is included in the Group Profit and Loss Account.

4. Stocks

Stocks are valued on consistent bases at the lower of cost and net realisable value. Cost is calculated at average cost and includes overheads where appropriate.

5. Turnover

Turnover comprises net sales to external customers and include: sales taxes.

6. Depreciation

Depreciation on fixed assets is calculated to amortise the cost over their useful lives by equal annual instalments, having regard to the industry in which they are employed. No depreciation is problem on freehold land except where its cost cannot be separately identified in which case the aggregate cost of the land and buildings is depreciated at the rate applicable to the buildings.

Fixed assets are depreciated at the following rates:

Land and Buildings 2.5% - 4% Plant and Machinery 7.5% - 25%

7. Taxation

Advance Corporation Tax (A.C.T.) on dividends paid and proposed is written off except to the extent that relief is generated by income of current or previous periods. Amounts written off may be recovered in subsequent years as profits permit.

ACCOUNTING POLICIES

31 DECEMBER 1989

8. Deferred Taxation

Deferred taxation is provided for on timing differences using the liability method except where it can be demonstrated with reasonable probability that the tax deferral will continue for the forseeable future.

No provision has been made for tax which may be payable on the realisation of investments or in the event of the distribution of profits retained by subsidiaries.

9. Foreign Currency

There are restrictions on the transfer of assets from East Africa to Great Britain. All assets, liabilities, turnover and profits expressed in Kenya Shillings are translated to sterling at rates of exchange ruling at 31 December (1989 K.Shs. 34.30 to £1 - 1988 K.Shs. 33.13 to £1).

10. Differences on Exchange

Exchange differences arising on the retranslation to sterling (using rates of exchange ruling at the end of the year) of net assets at the beginning of the year, are taken direct to reserves as shown in note 7 of the Financial Statements. Other exchange differences are reflected in profits for the year.

11. Pensions

Subsidiary companies provide for pension commitments in accordance with the best acceptable practice in each territory.

EAST AFRICAN TOBACCO COMPANY (U.K.) LIMITED GROUP PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 1989

	<u>Notes</u>	1989	1988
		£000's	£000's
Turnover including duty and excise taxes	1	91,100	82,680 =====
Operating Income Operating Charges	2 3	36,485 24,689	33,540 23,083
Ogerating Profit Immerest Received less paid	5	11,796 <u>4,468</u>	10,457 3,532
Profit on Ordinary Activities before Taxation		16,264	12, 799
Tagkation	6	6,030	6,245
Profit on Ordinary Activities after Taxation		10,234	7,744
Attributable to Minority Sharehold	ders	2,835	2,494
Profit for the year attributable t E.A.T. Shareholders	to.	7,399	5,250
Dividend	8	3,000	3,000
Watained Profit	7	4,399	2,250

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BALANCE SHEETS AT 31 DECEMBER 1989

		Group		Company	
	Notes	1989	1988	1989	1988
		a'0003	£000's	£000's	£000's
Fixed Assets					
Tangible Fixed Assets	9	18,823	17,003	-	
		18,823	17,003	-	-
Shares in Group Companies	10			1,680	1,680
Current Assets					
Stocks	11	19,775		••	-
Debtors	12	36,396	32,285	38,925	34,735
Cash at bank and in hand		1,451	6,340		
		57,622	53,603	38,925	34,735
Current Liabilities - Creditor	cs:				
Amounts falling due within	_				
one year	13	<u>21,856</u>	19,714	3,404	3,696
Net Current Assets		35,766	33,889	35,521	31,039
Total Assets less Current					
Liabilities		54,589	50,892	37,201	32,719
Provisions for liabilities and charges	i.				
Unfunded Pensions	17	485	449		_
NUM Accoma					-
NET ASSETS		54,104		37,201	32,719
Called Up Share Capital	14	2,000	•	2,000	2,000
Share premium account Profit and loss account	77	6,000	•	6,000	6,000
FIGURE And loss account	7	38,527	34,537	<u>29,201</u>	24,719
Shareholders Funds		46,527	42,537	37,201	32,719
Minority Interest	15	7,577	1,906		
FUNDS EMPLOYED		54,104	50,443	37,201	32,719
·		=====	=====	=====	======

The financial statements on pages 4 to 14 were approved by the Directors on 12 MAR 100 and are signed on their behalf by:-

) Directors

CONSOLIDATED STATEMENT OF FUNDS PROVIDED AND APPLIED

		1989	1988
Funds Pro	vi dod	a'0003	£000's
Net p (Decr	rofit attributable to E.A.T (U.K.) Ltd. ease) Increase in sterling value of: ning Overseas Net Assets In 2 to	4,399	2,250
	hange Movements	(409)	<u>(998)</u>
Wet (decrease) increase in:	3,990	1,252
Inter	est of minority shareholders sion for unfunded pensions	(329) <u>36</u>	(485) <u>(11</u>)
		3,697 =====	756 =====
	on of Funds ble Fixed Assets:		
Purch Dispo		4,293 (776) (1,697)	3,649 (1,365) <u>(1,429</u>)
	angible Fixed Assets Fixed Assets	1,820	855 — -
		1,820	855
Worki Stock	ng Capital:	4 707	
Debto	rs	4,797 4,111	1,185 764
Credi	tors	(1,627)	(194)
		7,281	1,755
Net Liqui			
	and short term doposits term borrowings	(4,889) <u>(515</u>)	(1,849) (5)
		(5,404)	(1,854)
(Decr	ease) Increase in net assets	3,697	756

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR TO 31 DECEMBER 1989

1. Turnover and Operating Profit

		Turnover		Operating	Profit
		1989	1988	<u> 1989</u>	1988
	Kenya	£0001s	£0001 s	£000's	£0001s
	Tobacco Products	91,100	82,680 =====	•	10,457
2.	Operating Income				
	Turnover including duty and excise to Duty and excise taxes	axes		91,100 <u>54,603</u>	82,680 49,797
	Change in stocks of finished goods Other operating income			36,497 (195) <u>183</u>	32,883 349 308
				36,485 =====	33,540 =====
	Other operating income includes rent	ts receive	ed.	24	24
3.	Operating Charges				
	Raw Materials and Consumables Staff Costs Depreciation Loss on Exchange Other operating charges			11,755 6,032 1,697 211 4,994	11,289 5,568 1,429 431 4,366
				24,689	23,083
	Staff Costs include: Wages and Salaries Social Security costs Other pension costs			5,525 43 464 6,032	5,139 43 386 5,568
	Other operating charges include: Auditors fees (including expenses)			26	24

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

4. Directors and Employees

The average weekly number of persons (including directors) employed by the group overseas during the year was:-

	<u>1989</u>	1988
Directors	6	6
Managers	206	168
Staff	<u>1,188</u>	1,201
	1,400	1,375
	====	=====

None of the directors received any remuneration from the company or its subsidiaries during the financial period (1988 - £Nil).

5.	Interest received less paid	1989	1988
	Interest received:	£000's	£0001s
	Short term deposit Interest from a holding company	565 <u>3,938</u>	874 2,658
	Interest paid	4,503	3,532
	Short term - Bank loans and overdrafts	35	<u>Nil</u>
		4,468 =====	3,532 =====
6.	Taxation		
	UK Corporation Tax on profits which became chargeable during the period at 35% (1988 - 35%) Less: Double Taxation Relief	3,319 (<u>2,918</u>)	2,402 (<u>2,142</u>)
	Overseas Taxation	401 <u>6,063</u> 6,464	260 <u>5,985</u> 6,245
	Adjustments in respect of prior years: U.K. Corporation Tax	(434)	_
		6,030 ====	6,245 =====

The U.K. tax charge has been reduced by £968 thousand (1988 £661 thousand) as a result of the surrender of Advance Corporation Tax from the Ultimate Holding Company for no consideration.

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NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

		<u>Group</u> 1989	1988	Company 1989	1988
		£000's	£000's	£000's	£000's
7.	Profit and Loss Account Balance at 1 January Exchange (Loss) on Retranslation Other Movements Retained Profit	34,537 (409) - - 4,399	33,285 (998) - 2,250	24,719 (11) 4,493	22,755 3 1,961
	Balance at 31 December	38,527	34,537	29,201	24,719

The company's net profit dealt with in these accounts amounts to £7,493 thousand (1988 - £4,961 thousand). Advantage has been taken of Section 228(7) of the Companies Act 1985 not to show the Profit and Loss Account of the holding company.

8. Dividend

Final Proposed £3,000 thousand (1988 - £3,000 thousand).

9. Tangible Fixed Assets

	Land & Buildings	Plant & <u>Machinery</u>	Construction Accounts	<u>Total</u>
Cost:	£000's	£000's	£000's	£000's
At 1 January 1989 Difference on Exchange Re-allocation Additions Disposals At 31 December 1989	5,203 (177) 648 54 (2)	15,592 (532) 4,427 1,307 (656)	3,647 (124) (5,074) 2,932 ————————————————————————————————————	24,442 (833) 1 4,293 (658) 27,245
Depreciation			·	·
At 1 January 1989 Difference on Exchange Re-allocation Charged to Profit Disposals	1,138 (38) - 140 (2)	6,301 (216) - 1,557 (458)	- - - -	7,439 (254) - 1,697 (460)
At 31 December 1989	1,238	7,184		8,422
Net Book Values				
At 31 December 1989	4,488	12,954	1,381	18,823
At 31 December 1988	4,065	9,291	3,647	17,003

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

Land and Buildings at net book value comprise:

	<u>1989</u>	1988
	£000's	£000's
Long leaseholds Short leaseholds	4,254 234	3,817 248
	4,488 =====	4,065 =====
Plant and Machinery at net book value compris	e:	
Plant and Machinery Fixtures, Fittings, Tools and Equipment	11,944 1,010	8,303 928
	12,954	9,291 =====

Capital expenditure authorised by the directors of subsidiary companies but not provided for in these accounts is estimated at £3,246 thousand (1988 - £1,493 thousand) of which contracts have been placed for £3,130 thousand (1988 - £1,070 thousand).

10. Shares in Group Companies

Incorp	orated in Kenya			-			
		% held Directly		<pre>% Attributable to E.A.T (U.K.)</pre>			
£29,84	Listed on the Nairobi Stock Exchange B.A.T. Kenya Ltd. Exchange valuation 7 thousand - 29,373 thousand)	60		60			
(ii)	Unlisted East African Tobacco Company						
	(Kenya) Ltd.		100	60			
	Kenya Tobacco Co. Ltd. African Cigarette Co.	-	100	60			
	(Overseas) Ltd.	-	100	60			
	B.A.T. Kenya Developments : Kenya Poultry Development	Ltd	60	36			
	Co. Ltd.	-	100	36			
	Poultex (Mombasa) Ltd. Imara Daima Housing	-	100	36			
	Development Ltd	-	100	60			

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

		1989		1988	
		£000's		2'0003	
(iii) Shareholdings at cost Less: Provision		1,980 		1,980 300	
		1,680		1,680	
11.	Stocks				
		<u>Group</u> 1989	1988	Company 1989	1988
		£000's	a'0003	a'0003	a'0003
	Raw Materials Work in Progress Finished Goods	16,283 65 1,390	12,654 48 1,660	- - -	- -
	Consumable Stores Payments on accounts	569 1,468	313	_	-
	- Lagrando on dodounço	19,775			
10	Debtors	19,113	14,978		
12.					
	Amounts falling due within one year: Trade Debtors Other Debtors Owed by Holding Company	63 2,976 32,901	87 1,757 29,998	- 2 32,901	- 2 29,974
	" " Subsidiary " " Fellow Subsidiary	2 31	-	6,022	4,759
	Prepayments Accrued Accrued	10	44	<u></u>	***
		35,983	31,386	38,925	34,735
	Amounts falling due after one year: Other Debtors	413	399	_	-
		36,396	32,285	38,925	34,735
13.	Creditors		307000	20/200	<u>54,735</u>
	Amounts falling due within one year:				
	Overdraft Trade Creditors Owed to Holding Companies UK Taxation Overseas Taxation Duty & Excise Dividends to minority	521 2,709 3,846 402 6,705 5,376	6 1,796 3,174 694 7,185 4,860	- 2,970 402 - -	- 2,970 694 - -
	Shareholders Accruals and deferred income Other Creditors	2,270	1,740 27 232	30 - 2	30 2 —
		21,856	19,714	3,404	3,696

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

14.	Cailed Up Share Capital	1989	1988
		£000's	£000's
	Ordinary Shares of £1 each Authorised Issued and fully paid	2,000	2,000
15.	Minority Shareholders		
	Balance at 1 January Exchange gain/(loss) on retranslation Profit attributable to minority shareholders Dividends payable to minority shareholders	7,906 (274) 2,835 (<u>2,890</u>)	&,391 (686) 2,139 (<u>1,938</u> ;
	Balance at 31 December	7,577	7,906 =====
16.	Deferred Taxation		
	Had provision been made for deferred tax in redifferences the liability would have been:-	espect of all	timing
	Depreciation Stocks Available Losses Other differences	1,441 32 (64) <u>(9</u>)	952 (46) (63) <u>(1</u>)
		1,400	840 ====
17.	Provision for liabilities and charges		
	Unfunded Pensions Balance at 1 January Exchange Gain/(Loss) Utilised in year Transfer from Profit and Loss Account	449 (15) (76) 127	460 (39) (51) 79
	Balance at 31 December	485 *****	449 ====
18.	Contingent Liability		
	B.A.T. Kenya Ltd. has contingent liabilities for loans to tobacco farmers:-	in respect of	guarantees
	To Kenya Commercial Bank To Agricultural Finance Corporation	583 292	604 302
	Balance at 31 December	875	906

19. Ultimate Holding Company

The Company's Ultimate Holding Company is B.A.T Industries p.l.c. which is incorporated in Great Britain.