

Mar Parts Limited

Directors' report and financial statements

Registered number 00827692

For the year ended 31 December 2011



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Directors' report

The directors present their annual report, together with the financial statements and auditor's report, for the year ended 31 December 2011

Principal activity and business review

The company's principal activity during the year is the supply of components for classic vehicles

Results and dividends

The company's profit/(loss) before tax for the year was £18,000 (2010: £3,000). Further details with regard to the trading results for the year and the amount transferred to reserves are set out on page 5.

The directors do not recommend the payment of a dividend (2010: £Nil).

Principal risks and uncertainties

The management of the business and the execution of the company's strategy are subject to a number of risks.

The key business risks and uncertainties affecting the company are considered to relate to competition from both national and independent retailers and employee retention.

Further discussion of these risks and uncertainties, in the context of the Sytner Group as a whole, is provided in the directors' report for Sytner Group Limited, which does not form part of this report.

Key performance indicators

The company is part of the Sytner Group. The development, performance and position of the group, which includes this company, is provided in the directors' report for Sytner Group Limited, which does not form part of this report.

Directors

The directors who served during the year and subsequently are shown below:

LEW Vaughan

JR Mallett

GE Nieuwenhuys

G Page-Morris

A Collinson (appointed 13th December 2011)

Creditor payment policy

The company's policy in respect of its suppliers is to agree terms of payment on or before entering into each transaction and to adhere to such terms, subject to satisfactory completion of the transaction concerned. Where prior agreement is neither practicable nor feasible, invoices will be dealt with in a timely manner as part of a systematic payment process. The company does not follow any code or standard on payment practice. At 31 December 2011, the company's creditor days compared to the value of suppliers' invoices received in the year was nil days (2010: nil days).

Directors' report *(continued)*

Disclosure of information to auditors

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant information of which the Company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the Company's auditors are aware of that information

Auditors

Pursuant to Section 487 of the Companies Act 2006, the auditors will be deemed to be re-appointed and KPMG Audit Plc will, therefore, continue in office

By order of the board



A Collinson
Director

2 Penman Way
Grove Park
Leicester
Leicestershire
LE19 1ST

26 September 2012

Statement of directors' responsibilities in respect of the directors' report and the financial statements

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice).

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

Independent auditors' report to the members of Mar Parts Limited

We have audited the financial statements of Mar Parts Limited for the year ended 31 December 2011 set out on pages 5 to 16. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the directors' responsibilities statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's web-site at www.frc.org.uk/apb/scope/private.cfm

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2011 and of its profit for the year then ended
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

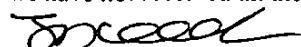
Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit



JD Leech (Senior Statutory Auditor)

for and on behalf of KPMG Audit Plc, Statutory Auditor

Chartered Accountants

One Snow Hill

Snow Hill Queensway

Birmingham

B4 6GH

26 September 2012

Profit and loss account
for the year ended 31 December 2011

	<i>Note</i>	2011 £000	2010 £000
Turnover			
Continuing operations		466	269
Acquisitions and new businesses		-	-
		<u>466</u>	<u>269</u>
Discontinued operations		-	-
Total turnover	<i>1</i>	<u>466</u>	<u>269</u>
Cost of sales		(408)	(236)
Gross profit		<u>58</u>	<u>33</u>
Distribution costs		(35)	(30)
Administrative expenses		-	-
Operating profit/(loss)			
Continuing operations		23	3
Acquisitions and new businesses		-	-
		<u>23</u>	<u>3</u>
Discontinued operations		-	-
Total operating profit/(loss)		<u>23</u>	<u>3</u>
Profit on sale of business		-	-
Profit on sale of fixed assets		-	-
Profit/(loss) before finance charges		<u>23</u>	<u>3</u>
Other interest receivable and similar income	<i>3</i>	-	-
Interest payable and similar charges	<i>4</i>	-	-
Profit/(loss) on ordinary activities before taxation		<u>23</u>	<u>3</u>
Tax on profit/(loss) on ordinary activities	<i>7</i>	(5)	(1)
Profit/(loss) for the financial year		<u>18</u>	<u>2</u>

In each year there were no recognised gains and losses other than the profit/(loss) for the year

In each year there are no material differences between the retained profit/(loss) and the historical cost equivalent

Notes from pages 7 to 16 form part of the financial statements

Balance sheet
at 31 December 2011

	<i>Note</i>	2011		2010	
		£000	£000	£000	£000
Fixed assets					
Intangible assets	10	-	-	-	-
Tangible assets	11	30	27		
Investments	12	9	9		
			<u>39</u>		<u>36</u>
Current assets					
Stocks	13	21	15		
Debtors	14	4	-		
Cash at bank		-	-		
		<u>25</u>	<u>15</u>		
Creditors amounts falling due within one year	15	(3)	(8)		
Net current assets/(liabilities)			<u>22</u>		<u>7</u>
Total assets less current liabilities			<u>61</u>		<u>43</u>
Creditors amounts falling due after more than one year	16	-	-		
Provisions for liabilities and charges	17	(4)	(4)		
Net assets			<u>57</u>		<u>39</u>
Capital and reserves					
Called up share capital	18	5	5		
Share Premium	20	-	-		
Capital redemption reserve	20	-	-		
Profit and loss account	19	52	34		
Total equity shareholders' funds	20	<u>57</u>	<u>39</u>		

These financial statements were approved by the board of directors on 26 September 2012 and were signed on its behalf by



A Collinson
Director

Registered number 00827692

Notes from pages 7 to 16 form part of the financial statements

Notes

(forming part of the financial statements)

1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements

Basis of preparation

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards. They are prepared on a going concern basis.

Going Concern

The company's business activities, together with the factors likely to affect its future development, performance and position, are set out in the directors' report on page 1. The company has considerable financial resources. As a consequence, the directors believe that the company is well placed to manage its business risks successfully despite the current uncertain economic outlook. The directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Turnover

Turnover, which arises wholly in the United Kingdom from the company's principal activity, being that of the supply of components for classic vehicles, is the amount derived from the provision of goods and services falling within the company's ordinary activities after deduction of trade discounts and value added tax.

Turnover is recognised in most cases on despatch of vehicles and parts and after service work is completed. In some instances, a customer may pay in full for the vehicle and accept responsibility for it but request that the company retains possession of the vehicle for delivery at a specified later date. Turnover is recognised on these transactions at the point of payment as the company believes that the risks and rewards of ownership have transferred.

Cash flow statement

Under FRS1, the company is exempt from the requirement to prepare a cash flow statement on the grounds that it is a wholly owned subsidiary of Sytner Group Limited, which includes the company in its own consolidated financial statements which are publicly available.

Investment in subsidiaries

Shares in subsidiary companies are stated at cost less any provision for impairment.

Acquisitions

Acquisitions are accounted for under the acquisition accounting method. The results of businesses acquired are consolidated for the period from the date on which control passed.

Goodwill, representing any excess of the fair value of the consideration given over the fair value of the identifiable assets and liabilities acquired, is amortised on a straight-line basis over a period up to 20 years. Provision is made for any impairment.

Tangible fixed assets

Tangible fixed assets are stated at cost, net of depreciation and any provision for impairment. Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost, less estimated residual value, of each asset on a straight-line basis over its expected useful life, as follows:

Freehold land and buildings	-	50 years
Short leasehold land and buildings	-	over lease term
Fixtures and equipment and motor vehicles	-	between 3 and 10 years
Courtesy Vehicles	-	4 years

Residual value is calculated on prices prevailing at the date of acquisition.

Notes (continued)

1 Accounting policies (continued)

Stocks

Stocks are stated at the lower of cost and net realisable value. Cost incurred in bringing each product to its present location and condition is based on purchase price less trade discounts. Net realisable value is based on estimated selling price less further costs expected to be incurred to disposal. Provision is made for obsolete, slow-moving or defective items where appropriate.

Taxation

The charge for taxation is based on the profit for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes.

Deferred tax is recognised without discounting in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by FRS 19.

Pension costs

A number of employees are members of the Sytner Group Pension Plan, a defined contribution scheme.

For defined contribution schemes the amount charged to the profit and loss account in respect of pension costs and other post-retirement benefits is the contributions payable in the period. Differences between contributions payable in the period and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

Leases

Rentals under operating leases are charged on a straight-line basis over the lease term, even if the payments are not made on such a basis.

Assets acquired under finance leases are capitalised and the outstanding future lease obligations are shown in creditors. Rental payments are apportioned between the finance element which is charged to the profit and loss account and the capital element which reduces outstanding lease obligations.

Foreign currency

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction or, if hedged, at the forward contract rate. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are reported at the rates of exchange prevailing at that date or, if appropriate, at the forward contract rate. Any gain or loss arising from a change in exchange rates subsequent to the date of the transaction is included as an exchange gain or loss in the profit and loss account.

2 Profit and loss analysis

Year ended 31 December 2011

	Continuing operations	Acquisitions and new businesses	Discontinued operations	Total
	£000	£000	£000	£000
Turnover	466	-	-	466
Cost of sales	(408)	-	-	(408)
Gross profit	<u>58</u>	<u>-</u>	<u>-</u>	<u>58</u>
Distribution costs	(35)	-	-	(35)
Administrative costs	-	-	-	-
Operating profit	<u>23</u>	<u>-</u>	<u>-</u>	<u>23</u>
Operating profit before goodwill	<u>23</u>	<u>-</u>	<u>-</u>	<u>23</u>
Goodwill amortisation	-	-	-	-
Operating profit after goodwill	<u>23</u>	<u>-</u>	<u>-</u>	<u>23</u>

Notes (continued)

2 Profit and loss analysis (continued)

Year ended 31 December 2010

	Continuing operations	Acquisitions and new businesses	Discontinued operations	Total
	£000	£000	£000	£000
Turnover	269	-	-	269
Cost of sales	(236)	-	-	(236)
Gross profit	33	-	-	33
Distribution costs	(30)	-	-	(30)
Administrative costs	-	-	-	-
Operating profit	3	-	-	3
Operating profit before goodwill	3	-	-	3
Goodwill amortisation	-	-	-	-
Operating profit after goodwill	3	-	-	3

3 Other interest receivable and similar income

	2011 £000	2010 £000
Bank interest	-	-
Dividend received	-	-
	-	-

4 Interest payable and similar charges

	2011 £000	2010 £000
Stocking loan interest	-	-
Bank overdrafts	-	-
	-	-

Notes (continued)

5 Notes to the profit and loss account

	2011	2010
	£000	£000
<i>Profit on ordinary activities before taxation is</i>		
<i>after charging/(crediting)</i>		
Depreciation		
Owned	-	-
Leased	-	-
Amortisation of goodwill	-	-
Rent receivable	-	-
Operating lease rentals		
Land and buildings	-	-
Hire of plant and machinery	-	-
	<u> </u>	<u> </u>

The audit fee for the current and prior year has been borne on this company's behalf by another group company for which no recharge has been made

Amounts receivable by the company's auditor in respect of services to the company, other than the audit of the company's financial statements, have not been disclosed as the information is required instead to be disclosed on a consolidated basis in the consolidated financial statements of the company's ultimate parent UAG UK Holdings Limited

6 Staff costs

The average number of persons employed by the company (including directors) during the year was as follows

	Number of employees	
	2011	2010
Workshop staff	1	1
Sales and distribution	-	-
Administration	-	-
	<u> </u>	<u> </u>
	1	1

The aggregate payroll costs of these persons were as follows

	£000	£000
Wages and salaries	31	26
Social security costs	3	2
Pension costs	1	2
	<u> </u>	<u> </u>
	35	30

Directors' remuneration

The directors who served during the year are all directors of an intermediate parent company, Sytner Group Limited and are remunerated by that company, with the exception of RH Kurnick who is remunerated by Penske Automotive Group Inc, a company registered in Michigan, USA. It is not practicable to allocate their remuneration to individual companies in the group. The remuneration has therefore been disclosed in the financial statements of Sytner Group Limited, with the exception of RH Kurnick which is disclosed in the financial statements of Penske Automotive Group Inc. The same is true for the prior year.

Notes (continued)

7 Taxation

Analysis of charge/(credit) in year

	2011 £000	2010 £000
<i>UK corporation tax</i>		
Current tax on income for the year	5	-
Adjustment in respect of previous years	-	-
Total current tax	<u>5</u>	<u>-</u>
<i>Deferred tax (see note 17)</i>		
Origination/reversal of timing differences	-	1
Effect of change in tax rate	-	-
Adjustment in respect of previous years	-	-
Total deferred tax	<u>-</u>	<u>1</u>
Tax on profit/(loss) on ordinary activities	<u>5</u>	<u>1</u>

Factors affecting the tax charge/(credit) for the current year

The current tax charge/(credit) for the year is higher (2010: higher) than the standard rate of corporation tax in the UK of 26.5% (2010: 28%). The differences are explained below:

	2011 £000	2010 £000
<i>Current tax reconciliation</i>		
Profit/(loss) on ordinary activities before taxation	23	3
Current tax at 26.5% (2010: 28%)	<u>6</u>	<u>1</u>
<i>Effects of</i>		
Tax deductible capitalised costs	-	-
Expenses not deductible for tax purposes	-	-
Non-deductible goodwill	-	-
Capital allowances in excess of depreciation	(1)	-
Difference between accounts profit and taxable profits on capital asset disposals	-	-
Accounting depreciation for which no relief due	-	-
Short term timing differences	-	-
Utilisation of tax losses	-	-
Other timing differences	-	-
Adjustment in respect of prior year	-	-
Total current tax charge/(credit) (see above)	<u>5</u>	<u>1</u>

Factors that may affect future current and total tax charges

The 2012 Budget on 23 March 2012 announced that the UK corporation tax rate will reduce to 22% by 2014. A reduction in the rate from 26% to 25% (effective from 1 April 2012) was substantively enacted on 5 July 2011, and further reductions to 24% (effective from 1 April 2012) and 23% (effective from 1 April 2013) were substantively enacted on 26 March 2012 and 3 July 2012 respectively.

It has not yet been possible to quantify the full anticipated effect of the announced further 1% rate reduction, although this will further reduce the company's future current tax charge and reduce the company's deferred tax asset/(liability) accordingly.

Notes (continued)

8 Dividends paid on equity shares

	2011 £000	2010 £000
Interim dividend paid	-	-

9 Acquisitions and new businesses

During the year no businesses have been acquired by or transferred into Mar Parts Limited

10 Intangible fixed assets

	Goodwill £000
<i>Cost</i>	
At beginning of year	-
Acquisition (note 8)	-
Disposal	-
Transfer	-
At end of year	-
<i>Amortisation</i>	
At beginning of year	-
Charge for the year	-
Impairment loss	-
Disposal	-
Transfer	-
At end of year	-
<i>Net book value</i>	
At 31 December 2011	-
At 31 December 2010	-

Notes (continued)

11 Tangible fixed assets

	Freehold land and buildings	Short leasehold land and buildings	Fixtures and equipment	Motor vehicles	Courtesy vehicles	Total
	£000	£000	£000	£000	£000	£000
<i>Cost</i>						
At beginning of year	-	-	27	-	-	27
Acquired	-	-	-	-	-	-
Additions	-	-	3	-	-	3
Disposals	-	-	-	-	-	-
Inter-company transfers	-	-	-	-	-	-
At end of year	-	-	30	-	-	30
<i>Depreciation</i>						
At beginning of year	-	-	-	-	-	-
Acquired	-	-	-	-	-	-
Charge for year	-	-	-	-	-	-
Impairment losses	-	-	-	-	-	-
Disposals	-	-	-	-	-	-
Inter-company transfers	-	-	-	-	-	-
At end of year	-	-	-	-	-	-
<i>Net book value</i>						
At 31 December 2011	-	-	30	-	-	30
At 31 December 2010	-	-	27	-	-	27

Included in tangible fixed assets are assets held under finance leases and hire purchase contracts with net book value of £Nil (2010 £Nil)

12 Investments

	£000
<i>Cost and net book value</i>	
At beginning and end of year	9

The company's wholly owned subsidiary undertaking is Mar Parts Srl a company incorporated in Italy and engaged in the sourcing and distribution of components for classic vehicles

13 Stocks

	2011 £000	2010 £000
Vehicles for resale	-	-
Consignment stock	-	-
Parts	21	15
	<u>21</u>	<u>15</u>

The replacement cost of stocks is not materially different from the value stated above

Notes (continued)

14 Debtors

	2011 £000	2010 £000
Trade debtors	-	-
Amounts owed by group undertakings	4	-
Other debtors	-	-
Deferred tax asset (note 17)	-	-
Prepayments and accrued income	-	-
Corporation tax receivable	-	-
	<u>4</u>	<u>-</u>

15 Creditors amounts falling due within one year

	2011 £000	2010 £000
Shares classified as liabilities	-	-
Bank overdraft	-	-
Stocking loans	-	-
Consignment stock liabilities	-	-
Obligations under finance leases and hire purchase contracts (see note 16)	-	-
Trade creditors	-	-
Amounts owed to group undertakings	-	8
Corporation tax payable	3	-
Other taxes and social security	-	-
Other creditors	-	-
Accruals and deferred income	-	-
	<u>3</u>	<u>8</u>

Amounts owed to group undertakings are interest free and do not have a fixed repayment date

16 Creditors Amounts falling due after more than one year

	2011 £000	2010 £000
Obligations under finance leases and hire purchase contracts payable		
Between one and two years	-	-
Between two and five years	-	-
	<u>-</u>	<u>-</u>

Notes (continued)

17 Provisions for liabilities and charges

The provision for liabilities and charges comprise deferred tax as follows

	2011 £000	2010 £000
Accelerated capital allowances	4	4
Other timing differences	-	-
Deferred tax liability	<u>4</u>	<u>4</u>

There is no unprovided deferred tax at either the current year end or preceding year end

Movements on the provision for deferred tax are analysed below

	£000	£000
Balance at beginning of year	4	3
Charged/(credited) to profit and loss account (note 7)	-	1
Acquisitions	-	-
Transfer from another group undertaking	-	-
Balance at end of year	<u>4</u>	<u>4</u>

18 Called up share capital

	2011 £000	2010 £000
<i>Allotted, called up and fully paid</i>		
5 000 ordinary shares of £1 each	<u>5</u>	<u>5</u>

19 Profit and loss account

	2011 £000	2010 £000
Balance at beginning of year	34	32
Profit/(loss) for the financial year	18	2
Dividend paid	-	-
Balance at end of year	<u>52</u>	<u>34</u>

20 Reconciliation of movements in shareholders' funds

	Share capital £000	Share premium account £000	Capital redemption reserve £000	Profit & Loss account £000	Total £000
At beginning of year	5	-	-	34	39
Profit/(loss) for the financial year	-	-	-	18	18
Dividend paid	-	-	-	-	-
At end of year	<u>5</u>	<u>-</u>	<u>-</u>	<u>52</u>	<u>57</u>

Notes (continued)

21 Financial commitments

Operating leases

Annual commitments under non-cancellable leases are as follows

	Land and buildings		Other leases	
	2011	2010	2011	2010
	£000	£000	£000	£000
Expiry date				
Within one year	-	-	-	-
Between two and five years	-	-	-	-
After five years	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>

Capital commitments

The company had no capital commitments at either this year end or the previous year end

Contingent liabilities

As at 31 December 2011 the gross borrowings outstanding under the Group's bank facilities in aggregate were £46,579,000 (2010 £45,545,000)

22 Ultimate parent company and controlling party

The company is a subsidiary undertaking of Penske Automotive Group Inc. incorporated in Michigan, USA. Penske Automotive Group Inc. is also the largest group in which the results of the company are consolidated. The consolidated financial statements are available from 2555 Telegraph Road, Bloomfield Hills, Detroit, MI 48302-0954, USA.

The smallest group in which the results are consolidated is that headed by Sytner Group Limited incorporated in England and Wales. The consolidated financial statements are available to the public from the registrar of companies.

23 Related party transactions

The company entered into a number of transactions during the year with other companies within the above group. Under the provisions of FRS 8 no disclosure has been provided on the grounds that all companies within the group are 100% owned and the consolidated financial statements of the parent company are publicly available.

24 Pension Scheme

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company. Contributions to the scheme are charged to the profit and loss account in the year they are incurred.

Total pension charge for the year was £1,000 (2010: £2,000) wholly in respect of contributions to the defined contribution scheme. Outstanding contributions at the end of the financial year were £83 (2010: £167).