

288a

Please complete in typescript,
or in bold black capitals.

CHFP029

APPOINTMENT of director or secretary (NOT for resignation (use Form 288b) or change of particulars (use Form 288c))

Company Number 805591

Company Name in full P&O Estates Holdings Limited

Date of appointment
Day Month Year
0 3 1 1 2 0 0 5

†Date of Birth
Day Month Year
0 7 0 4 1 9 5 9

Appointment form

Appointment as director ☒as secretary ☐

Please mark the appropriate box. If appointment is
as a director and secretary mark both boxes.

Notes on completion
appear on reverse.

NAME

*Style / Title

Mr

*Honours etc

Forename(s)

Richard Michael

Surname

Gradon

Previous
Forename(s)

Previous
Surname(s)

†† Tick this box if the
address shown is a
service address for
the beneficiary of a
Confidentiality Order
granted under the
provisions of section
723B of the
Companies Act 1985

†† Usual residential address

Summer House, 18 Granville Road

Post town

Oxted

Postcode

RH8 ODA

County / Region

Surrey

Country

England

†Nationality

British

†Business occupation

Solicitor

†Other directorships
(additional space overleaf)

See attached list

Consent signature

I consent to act as ** director / ~~secretary~~ of the above named company

Date 3 November 2005

* Voluntary details.

† Directors only.

**Delete as appropriate

A director, secretary etc must sign the form below.

Signed

Date 3 November 2005

(**a director / secretary / administrator / administrative receiver / receiver manager / receiver)

You do not have to give any contact
information in the box opposite but if you
do, it will help Companies House to
contact you if there is a query on the
form. The contact information that you
give will be visible to searchers of the

Cynthia Coombe

Tel 020 7321 4138

DX number

DX exchange



LD3
COMPANIES HOUSE

328
08/11/2005

Form May 2004

When you have completed and signed the form please send it to the
Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff
for companies registered in England and Wales or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB
for companies registered in Scotland

DX 235 Edinburgh
or LP - 4 Edinburgh 2

DIRECTOR'S NAME	RICHARD MICHAEL GRADON
COMPANY	P&O ESTATES HOLDINGS LIMITED
COMPANY NUMBER	805591
OTHER DIRECTORSHIPS	<p>The Peninsular and Oriental Steam Navigation Company</p> <p>Abbott & Goldman Limited</p> <p>Acta Investments (Australia) Limited</p> <p>Anderson Hughes and Company Limited</p> <p>Audley Properties Limited</p> <p>Avner Enterprises Limited</p> <p>The Belfast Steamship Company Limited</p> <p>Berham Property Company Limited</p> <p>Bilsite Limited</p> <p>Biscorn Investment Company Limited</p> <p>Bishopsgate Property and General Investments Limited</p> <p>Braham Shipping Limited</p> <p>Brishaw Securities Limited</p> <p>British India Steam Navigation Company Limited</p> <p>Cerwood Properties</p> <p>CH Marina Limited</p> <p>The City Property Investment Company Limited</p> <p>European Ferries Limited</p> <p>Financial Trust Limited</p> <p>Frank C Strick & Co (Glasgow) Limited</p> <p>Gerared Ships Limited</p> <p>Griitsen One Limited</p> <p>Griitsen Two Limited</p> <p>Guardford Limited</p> <p>H E Moss & Co Limited</p> <p>HTC Hanseatic Trade Center GmbH & Co</p> <p>Indexreal Limited</p> <p>Inmogolf SA</p> <p>Integrated Port Systems Limited</p> <p>LG Properties Limited</p> <p>Lidward Securities Limited</p> <p>Linfire Limited</p> <p>London & Leeds Properties Limited</p> <p>London Scottish Properties Limited</p> <p>MacKinnon MacKenzie & Co of Pakistan</p> <p>Managed Offices Limited</p> <p>Monarch Steamship Company Limited</p> <p>Monk Bretton Limited</p> <p>Mulliner House Dormant Company No 1 Limited</p> <p>Mulliner House Dormant Company No 2 Limited</p> <p>Mulliner House Dormant Company No 3 Limited</p> <p>Mulliner House Dormant Company No 8 Limited</p> <p>Mulliner House Dormant Company No 9 Limited</p> <p>Norbay (UK) Limited</p> <p>Normandy Ferries Limited</p> <p>Northern Ireland Trailers (Scotland) Limited</p> <p>Old Course Golf & Country Club Limited</p>

DIRECTOR'S NAME RICHARD MICHAEL GRADON
COMPANY P&O ESTATES HOLDINGS LIMITED
COMPANY NUMBER 805591

OTHER DIRECTORSHIPS cont

P&O Aviation Limited
P&O Bristol Limited
P&O Bulk Shipping Limited
P&O Construction Limited
P&O Containers (Assets) Limited
P&O Containers Pakistan (Pvt) Limited
P&O Dover (Holdings) Limited
P&O Estates Limited
P&O Finance Plc
P&O Incentive Trustees Limited
P&O Maritime Services (UK) Limited
P&O Mobile-Lab Limited
P&O Overseas Holdings Limited
P&O Properties (Scotland) Limited
P&O Properties International Limited
P&O Properties Northern Limited
P&O Property Holdings Limited
P&O Scottish Ferries Limited
P&O Scottish Ferries Ship Management Limited
P&O Securities Limited
The P&O Services Group Limited
P&O Shipping Limited
P&O Subsea Limited
P&O Tank Transport Limited
P&O Tankmasters Limited
P&O Tanksips Investments Limited
Pandoro Limited
Partkestrel Limited
Patchstart Limited
Peninsular Computer and Information System Limited
Phoenix Securities (Developments) Limited
POETS Fleet Management Limited
PRA Chartering and Trading Company Limited
Provincial & Suburban Investments (Alpertons) Limited
SPU Limited
Scottish Site Improvements Limited
Sea Oil Services Limited
Stanhope Steamship Company Limited
Stock Conversion Limited
Stoneleigh Finance (Control) Limited
Thinkmajor Limited
Towbar Properties Limited
Towerriver Limited
Town & City Accounts Limited
Town & City Properties (Holdings) Limited
Townsend Ferries & Shipping Limited

DIRECTOR'S NAME RICHARD MICHAEL GRADON
COMPANY P&O ESTATES HOLDINGS LIMITED
COMPANY NUMBER 805591
OTHER DIRECTORSHIPS cont

Tribert Tankers Limited
Tribert Tankers London Limited
Witchin Capesize Limited

Past Directorships

Amalgamated Developers (Buxton) Limited
Associated Bulk Carriers Limited
Atomstage Limited
CCL (Land Developments) Limited
CCL (Vectis) Limited
CWT Developments (Manchester) Limited
CCL (Kenton) Limited
CCL(Uxbridge) Limited
Cerland Properties Limited
Certown Properties Limited
Civil Land Limited
Comtile Investments Limited
Frederick J Benford Limited
Imperial Wharf Limited
James Hemphill Limited
MCP (1988) Limited
Nalden Properties Limited
P&O Computer Services Limited
P&O European Ferries (Dover) Limited
P&O Ferries (Holdings) Limited
P&O Ferrymasters Holdings Limited
P&O Group Charitable Trust Limited
P&O Limited
P&O Oil Limited
P&O Overseas Transport Limited
P&O Petroleum Limited
P&O Property Limited
P&O Short Sea Ship Management Limited
Ravenreed Limited
SCIT Finance (Scotland) Limited
SCIT Finance Limited
Shimpling Properties Limited
Town & City (Manchester) Developments Limited