In accordance with Rule 18.6 of the Insolvency (England & Wales) Rules 2016.

## $\begin{array}{c} AM10 \\ \text{Notice of administrator's progress report} \end{array}$



For further information, please refer to our guidance at www.gov.uk/companieshouse

1	Company details	
Company number	0 0 8 0 0 4 7 1	→ Filling in this form Please complete in typescript or in
Company name in full	Cruden Construction Limited	bold black capitals.
2	Administrator's name	
Full forename(s)	Howard	
Surname	Smith	
3	Administrator's address	
Building name/number	1 St Peter's Square	
Street	·	
Post town	Manchester	
County/Region		
Postcode	M 2 3 A E	
Country		
4	Administrator's name •	
Full forename(s)	David James	① Other administrator
Surname	Costley-Wood	Use this section to tell us about another administrator.
5	Administrator's address @	
Building name/number	1 St Peter's Square	<b>②</b> Other administrator
Street		Use this section to tell us about another administrator.
Post town	Manchester	
County/Region		
Postcode	M 2 3 A E	
 Country		

AM10 Notice of administrator's progress report

6	Period of progress report							
From date	3 d 7 7 y 9 y 9 y 9 y 9 y 9 y 9 y 9 y 9 y 9							
To date	3 0 0 T 7 7 7 1 T 7 T 7 T 7 T 7 T 7 T 7 T 7 T							
7	7 Progress report							
	✓ I attach a copy of the progress report							
8	Sign and date							
Administrator's signature	Signature X t / A C G	×						
3.g.ratare	1 Haved Suth	^						
Signature date	$\begin{bmatrix} d & d & & \\ 2 & 5 & & 0 \end{bmatrix} \begin{bmatrix} m & \\ 2 & & 2 \end{bmatrix} \begin{bmatrix} y & \\ 2 & 0 \end{bmatrix} \begin{bmatrix} y & \\ 2 & 1 \end{bmatrix}$							

### **Presenter information**

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name	Louis Noblet
Company name	KPMG LLP
Address	1 St Peter's Square
Post town	Manchester
County/Region	
Postcode	M 2 3 A E
Country	
DX	
Telephone	Tel +44 (0) 161 246 4000

### ✓ Checklist

We may return forms completed incorrectly or with information missing.

## Please make sure you have remembered the following:

- ☐ The company name and number match the information held on the public Register.
- ☐ You have attached the required documents.
- ☐ You have signed the form.

### Important information

All information on this form will appear on the public record.

### ■ Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the address below:

The Registrar of Companies, Companies House, Crown Way, Cardiff, Wales, CF14 3UZ. DX 33050 Cardiff.

### **7** Further information

For further information please see the guidance notes on the website at www.gov.uk/companieshouse or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.gov.uk/companieshouse



Joint Administrators' progress report for the period 31 July 2020 to 30 January 2021

Cruden Construction Limited - in Administration

25 February 2021

Deemed delivered: 25 February 2021

## **Notice to creditors**

This progress report provides an update on the administration of the Company.

We have included (Appendix 2) an account of all amounts received and payments made since the date of our appointment.

We have also explained our future strategy for the administration and how likely it is that we will be able to pay each class of creditor.

You will find other important information in this progress report such as the costs which we have incurred to date.

A glossary of the abbreviations used throughout this document is attached (Appendix 7).

Finally, we have provided answers to frequently asked questions and a glossary of insolvency terms on the following website, http://www.insolvency-kpmg.co.uk/case+KPMG+CK72993705.html. We hope this is helpful to you.

Please also note that an important legal notice about this progress report is attached (Appendix 8).

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## 1 Executive summary

This progress report covers the period from the date of our appointment to 30 January 2021 ('the Reporting Period').

Cruden Construction Limited ('the Company') was incorporated on 10 April 1964 and operated in the construction industry, undertaking live construction projects of various sizes and values.

The Company was a member of a group which shared the 'Cruden' brand (the 'Cruden Group'). The Cruden Group included two trading entities – Cruden Construction Limited ('CCL') and Cruden Property Services Limited ('CPS'), and one holding company – Cruden Group Limited ('CGL').

The directors of the Company resolved on 31 July 2020 to appoint us as Joint Administrators. The notice of appointment was lodged at High Court of Justice, Business and Property Courts in Leeds on 31 July 2020 and we were duly appointed.

We delivered our statement of proposals ('Proposals') to all known creditors on 29 September 2020. They were deemed approved without modification on 9 October 2020.

The strategy to date has been to realise the Company's interest in assets identified on appointment, including but not limited to book debts, work in progress and retentions. Leslie Keats, a specialist firm of restructuring surveyors, continue to assist the Joint Administrators with this (Section 2 - Progress to date).

The Company's main asset is its debtor ledger. Due to the nature of the debtor ledger, we expect the majority of book debts to be realised in the following 12 to 18 months, to date only £6,311 have been realised (Section 2 - Progress to date).

Based on current estimates, it is likely there will be sufficient funds in the Administration to enable a distribution to the Secured Creditor, Wiggins Gee Property Limited ('WGPL') under their subrogated claim. The timing and quantum of any dividend remain uncertain (Section 3 - Dividend prospects).

Based on current estimates, it is likely there will be sufficient funds in the Administration to enable a distribution to preferential creditors. The timing and quantum of any dividend remain uncertain (Section 3 - Dividend prospects).

Based on current estimates, we do not anticipate that a distribution will be made to unsecured creditors other than by way of the prescribed part. The timing and quantum of any dividend remain uncertain. (Section 3 - Dividend prospects).

We propose to seek approval from the Secured and preferential creditors that:

our remuneration will be drawn on the basis of time properly given by us and the various grades of our staff in accordance with the revised fees estimate provided in Appendix 4 and the charge-out rates included in Appendix 6;

disbursements for services provided by KPMG (defined as Category 2 disbursements in Statement of Insolvency Practice 9) will be charged in accordance with KPMG's policy as set out in Appendix 6.

Please note: you should read this progress report in conjunction with our Proposals which were issued to the Company's creditors and are available to view at http://www.insolvency-kpmg.co.uk/case+KPMG+CK72993705.html. Unless stated otherwise, all amounts in this progress report and appendices are stated net of VAT.



Howard Suth

Howard Smith Joint Administrator



## 2 Progress to date

This section updates you on our strategy for the administration and on our progress to date. It follows the information provided in our Proposals.

### 2.1 Strategy and progress to date

### Strategy

On appointment all trading was ceased and live contract parties notified of the administration and our intention to cease trading. Our strategy to date has been as outlined in our Proposals, with our focus remaining on maximising recoveries of contractual debts and undertaking our statutory duties. In addition to this, we have also:

- undertaken a sale of miscellaneous equipment held by the Company;
- obtained refunds in relation to prepayments made prior to our appointment, and continue to pursue those outstanding;
- continued to liaise with employees in relation to specific administration related matters; and
- provided a response to queries and requests for proof of debt forms from creditors and other stakeholders.

### **Debtors**

The Company's contract debtor figure on appointment was £6.07 million, however advice from our specialist agents, Leslie Keats suggests a significant element of this is unlikely to be recoverable as this balance assumed the continued completion by the Company of several live contracts.

Leslie Keats have undertaken a review of the contractual debt and outlined that the majority of realisable amounts are anticipated to fall due over the next 12 to 18 months, as a result of this timing only £6,311 has been received to date. An update on the progress of this will be provided to creditors in our subsequent report.

No contracts of significant value were identified for sale or novation during the Reporting Period and we no longer expect any realisations in this area.

### **Employees**

The Company employed 84 staff members at the time of the Joint Administrators' appointment, including three of the five directors employed by the Cruden Group – based across the Cruden Group's head office in Grappenhall, Warrington, and various construction sites.

As detailed in the Proposals, all employees were made redundant during the Reporting Period.

The Joint Administrators continue to deal with employee claims and queries.



### Specific creditors

On appointment, Lloyds were identified as a secured creditor of the Company. However, shortly after our appointment, we were made aware that Lloyds utilised their right of set off to obtain repayment for funds due in relation to the Company's overdraft balance from WGPL, another group entity. We note that at the time of reporting, charges against the Company in favour of Lloyds remain registered at Companies House.

During the Period, the Joint Administrators received correspondence from WGPL claiming a right of subrogation of Lloyds' security against the Company in respect of the amount WGPL paid to settle the overdrawn balance of CCL via the set off applied by Lloyds. We have received legal advice which confirms the validity of these actions.

As detailed in our Proposals, the nature of the work previously undertaken by the Company resulted in the need for bonds to be entered into on contracts undertaken. The decision on whether to call on these bonds is made following the completion of work under the contract, and in these circumstances any bond liabilities rank as an unsecured creditor.

The full extent of any claim in relation to bond holders remains uncrystallised in the Period and will depend on completion of work under the respective contracts in CCL and CPS.

### 2.2 Asset realisations

Realisations during the Period are set out in the attached receipts and payments account (Appendix 2).

Summaries of the most significant realisations during the Period are provided below.

### Book debts

To date £6,311 of contractual book debts have been recovered. As noted in our Proposals, there are several contractual debts and retention amounts which are yet to fall due. The majority of collections are anticipated over the subsequent 12 to 18 months from this report.

### Property rights/Patents

On 28 October, the domain name of the Cruden Group's website was sold to Cruden Investments Limited for the sum of £3,000. This sum was received during the Period.

### Temporary funding

The Company received loan funding from another group company of £30,000 on 6 August 2020 in order to facilitate payments in the administration prior to the realisation of assets. This was subsequently repaid on 1 September 2020 as detailed in the costs section below.

### Cash at bank

The sum of £128,812 was received into the Company pre-appointment bank account after our appointment. This was transferred in full to the administration bank account during the Reporting Period, we understand the amount relates to pre-appointment VAT receivable relating to the Cruden Group.



Sundry and Insurance refunds

The sum of £42,671 has been recovered from payments made by the Company in relation to periods after our appointment as administrators, £1,113 of which was recovered in relation to insurance payments.

Furniture and equipment

Miscellaneous equipment, including laptops, were sold in the Period for the sum of £1,608. These funds were not remitted into Joint Administrators account in the Period and as such are not reflected in Appendix 2. No further realisations are anticipated in respect of physical assets.

Investigations

We are reviewing the affairs of the Company to find out if there are any actions which can be taken against third parties to increase recoveries for creditors.

We have complied with the relevant statutory requirements by submitting the online director conduct assessment to the Department for Business, Energy and Industrial Strategy. The contents of our submission are confidential.

### 2.3 Costs

Payments made in this Period are set out in the attached receipts and payments account (Appendix 2).

Summaries of the most significant payments made during the Period are provided below.

Bank charges

A total of £1,290 in bank charges have been incurred, £1,180 of these charges relate to the pre-appointment bank accounts, these amounts have been disputed with the bank and as such separated in our R&P (Appendix 2).

Intercompany recharges

A payment of £11,253 was made to CGL to cover the Company's share of expenses paid by CGL. These include costs in relation to the provision of site security at the head office in Warrington, and an apportionment of the wages of five central members of staff employed by the Cruden Group, who were providing services to the Company in the administration. Site security was put in place by CGL in order to safeguard all members of staff working on site (including those employed by the Company) following the insolvency appointment.

Utilities

The sum of £407 has been paid to BT relating to a telephone line used until 26 August 2020.

IT support costs

A total of £138 was paid to pro networks relating to the assistance with cyber security surrounding the company's IT assets.



### Security costs

A total of £1,469 was paid to Revive who provided security, including CCTV to the Company's head office in Warrington before the Joint Administrator could secure the assets and records of the business.

### Legal fees

Legal fees totalling £1,150 were paid in respect of legal advice received during the Reporting Period. These are made up as follows:

the sum of £750 was paid to Lupton Fawcett for a review on the validity of the Joint Administrators' appointment; and

the sum of £400 was paid to Addleshaw Goddard for providing legal advice on the rights of contribution and subrogation by WGPL in the administration.

### Temporary funding

Temporary funding £30,000 provided by Headcrown, the parent company of CGL, to facilitate payments in the administration prior to any asset realisations have subsequently been returned.

### Storage costs

A total of £4,972 has been paid to the Company's pre-appointment record storage company DataSpace UK in relation to the temporary storage and collection of records by the Joint Administrator's storage provider, Iron Mountain.

### Wages and salaries

Wages and salaries costs to date total £16,863. This constituted the monthly payroll run, including pension payments for the 11 staff who were retained in the administration to 7 August 2020. As set out in our Proposals, these staff were retained to assist the Joint Administrators in achieving the purpose of the administration. CCL contributed £4,314 in respect of CGL employees who were retained to assist with matters relating to CCL.

### Re-direction of mail

During the Period, the sum of £321 was paid to Royal Mail for redirecting the Company's mail from the Company's previous address to the Joint Administrators' office.

### 2.4 Schedule of expenses

We have detailed the costs incurred during the Period, whether paid or unpaid, in the schedule of expenses attached (Appendix 3).

Summaries of the most significant expenses which have been incurred in the period but have not yet been paid are provided below.

### Joint Administrators' time costs

We have incurred times costs of £383,513 to date, however we are only seeking approval for our fees up to £260,000. A revised fees estimate is included at Appendix 4.



### Legal fees

We have included a provision of £10,000 for legal services rendered in the Period by DLA in assisting the Joint Administrators with regards to matters in the insolvency. This includes but not limited to, ad hoc advice in respect of potential legal claims, sales of intellectual property and specific creditor queries where legal advice was required.

### Agent's fees

Agent's fees of £1,217 have been incurred in the Period in relation to collection, valuation and sale of the Company's equipment by Hilco.

## 3 Dividend prospects

### 3.1 Secured creditors

Lloyds retains the benefit of fixed and floating charges over the Company, along with cross guarantees in place with wider group companies. We have received a notice from WGPL identifying their right to this security by way of subrogation. At the date of appointment this claim is approximately £2.0 million.

Based on current estimates we anticipate that realisations may be insufficient to settle secured debt in full.

### 3.2 Preferential creditors

We estimate the amount of preferential claims to be £153,904.

Based on current estimates, we anticipate that preferential creditors should receive a dividend, in advance of any distribution to the Secured Creditor under a floating charge. We have yet to determine the amount and timing of any dividend, but we will do so when we have completed the realisation of assets and payment of associated costs.

### 3.3 Unsecured creditors

Based on current estimates, it is uncertain whether there will be a dividend to unsecured creditors, being dependant on the residual claim from the subrogated claim noted above and recoveries made in respect of the contractual debts.



# 4 Joint Administrators' remuneration, disbursements and pre-administration costs

### 4.1 Joint Administrators' remuneration and disbursements

We are seeking approval from the Secured and preferential creditors that:

our remuneration will be drawn on the basis of time properly given by us and the various grades of our staff in accordance with the fees estimate provided in Appendix 4 and the charge-out rates included in Appendix 6.

disbursements for services provided by KPMG (defined as Category 2 disbursements in Statement of Insolvency Practice 9) will be charged in accordance with KPMG's policy as set out in Appendix 6.

Should the circumstances of the administration change, we reserve the right to revert to unsecured creditors in order to seek approval for the basis of our remuneration.

Time costs

From the date of our appointment to 30 January 2021, we have incurred time costs of £383,513. These represent 1,183 hours at an average rate of £324 per hour.

Remuneration

During the Period, we have not drawn any remuneration.

Disbursements

During the Period, we have incurred disbursements of £1,915, none of which have yet been paid.

Additional information

We have attached a revised fees estimate at Appendix 4. Our time costs have and are estimated to will increase beyond that presented in our Proposals due to reasons outlined in Appendix 4. We are therefore seeking approval for further fees.

We have attached a revised expense estimate at Appendix 5. Our estimated expenses have increased due to reasons outlined in Appendix 5.

We have attached (Appendix 6) an analysis of the time spent, the charge-out rates for each grade of staff and the expenses paid directly by KPMG for the period from our appointment to 30 January 2021. We have also attached our charging and disbursements policy.



### 4.2 Pre-administration costs

We disclosed the following pre-administration costs, which were unpaid at the date of our appointment, in our Proposals:

Pre-administration costs				
	Disclosed unpaid costs (£)	Approved (£)	Paid in the Period (£)	Outstanding (£)
KPMG fees	5,643.00	0.00	0.00	5,643.00
Legal fees	8,659.00	0.00	0.00	8,659.00
Total	14,302.00	0.00	0.00	14,302.00

We are seeking approval with this report from the secured and preferential creditors to pay the above pre-administration costs as an expense of the administration.

## 5 Future strategy

### 5.1 Future conduct of the administration

We will continue to manage the affairs, the business and the property of the Company in order to achieve the purpose of the administration. This will include but not be limited to:

continuing to seek recovery of contractual debts, assisted by our agents, Leslie Keats; seeking an extension of the administration period;

finalising secured creditor position and in doing so dividend prospects and timing for unsecured creditors;

continuing to correspond with creditors in respect of the affairs of the Company and their claims;

making distributions to the creditors as realisations allow;

finalising the level of costs payable in the administration and arranging payment of these costs:

continuing to prepare monthly VAT returns until HMRC obliges our request for quarterly returns, then obtaining tax and VAT clearance for the administration;

completing all statutory duties in the administration, prior to exit by an appropriate exit route: and

dealing with other matters arising in the administration.

### 5.2 Discharge from liability

We are seeking approval from secured and preferential creditors that we be discharged from liability in respect of any actions as Joint Administrators, discharge applies on filing of the final Progress Report with the Registrar of Companies.

Discharge does not prevent the exercise of the Court's power in relation to any misfeasance action against us.



## 5.3 Future reporting

We will provide a further progress report within one month of 30 July 2021 or earlier if the administration has been completed prior to that time.



### Appendix 1 Statutory information

### Company information

Company name Cruden Construction Limited

Date of incorporation 10 April 1964

Company registration number 00800471

Present registered office 1 St Peter's Square, Manchester, M2 3AE

### **Administration information**

Joint Administrators' details

Administration appointment The administration appointment granted in High Court of Justice,

Business and Property Courts in Leeds, 000623 of 2020

Howard Smith and David Costley-Wood

Appointor Directors

Date of appointment 31 July 2020

Estimated values of the Net Property and

Prescribed Part

Estimated Net Property is £248,105. Estimated Prescribed Part is

£51,121.

The Prescribed Part has been taken into account when determining

the dividend prospects for unsecured creditors (Section 3).

Part, the Joint Administrators may make a distribution to the unsecured creditors; or if appropriate, may apply to the Court to obtain an order that the Prescribed Part shall not apply on the grounds that the cost of making a distribution to the unsecured

creditors would be disproportionate to the benefits.

Alternatively, the Prescribed Part will be automatically disapplied if the Net Property is less than £10,000 and the costs of making a

distribution would be disproportionate to the benefits.

Functions The functions of the Joint Administrators are being exercised by

them individually or together in accordance with Paragraph 100(2)

Current administration expiry date 30 July 2021



## Appendix 2 Joint Administrators' receipts and payments account

Cruden Construction Lir	nited - in Administration		
Abstract of receipts & pa	yments		
		From 31/07/2020	From 31/07/2020
Statement of affairs $(\pounds)$		To 31/01/2021 (£)	To 31/01/2021 (£)
	ASSET REALISATIONS		
5,598.00	Furniture & equipment	NIL	NIL
625,000.00	Book debts	6,310.57	6,310.57
	Property rights/Patents	3,000.00	3,000.00
	Temporary funding	30,000.00	30,000.00
128,557.00	VAT refunds (pre-app'ent)	NIL	NIL
	Cash at bank	128,812.30	128,812.30
	Insurance refund	1,112.55	1,112.55
		169,235.42	169,235.42
	OTHER REALISATIONS		
	Bank interest, gross	37.09	37.09
	Sundry refunds	41,558.27	41,558.27
		41,595.36	41,595.36
	COST OF REALISATIONS		
	Bank charges received in error	(1,180.43)	(1,180.43)
	Intercompany Recharges	(11,253.00)	(11,253.00)
	Utilities	(407.05)	(407.05)
	IT support costs	(138.00)	(138.00)
	Security costs	(1,469.00)	(1,469.00)
	Legal fees	(1,150.00)	(1,150.00)
	Temporary funding	(30,000.00)	(30,000.00)
	Storage costs	(4,972.00)	(4,972.00)
	Re-direction of mail	(321.00)	(321.00)
	Wages & salaries	(16,862.51)	(16,862.51)
	Bank charges	(110.00)	(110.00)
	Payroll bureau costs	(137.50)	(137.50)
		(68,000.49)	(68,000.49)
	PREFERENTIAL CREDITORS		
(144,503.00)	Other	NIL	NIL
		NIL	NIL
	FLOATING CHARGE CREDITORS		
(2,007,469.00)	Floating charge	NIL	NIL



Cruden Construction Lin	nited - in Administration		
Abstract of receipts & pa	yments		
Statement of affairs (£)		From 31/07/2020 To 31/01/2021 (£)	From 31/07/2020 To 31/01/2021 (£)
		NIL	NIL
	UNSECURED CREDITORS		
(5,082,076.00)	Trade & expense	NIL	NIL
(996,607.00)	Employees	NIL	NIL
(100.00)	Connected companies	NIL	NIL
(1,128,748.00)	Corp tax etc/nonpref PAYE	NIL	NIL
(2,500,000.00)	Accruals	NIL	NIL
(7,975,261.00)	Contingent Bond Liability	NIL	NIL
		NIL	NIL
(19,075,609.00)		142,830.29	142,830.29
	REPRESENTED BY		
	Floating ch. VAT rec'able		1,654.71
	Floating charge current		147,525.71
	Floating ch. VAT payable		(6,678.90)
	Floating ch. VAT control		328.77
		_	142,830.29



### Appendix 3 Schedule of expenses

Schedule of expenses (31/07/2020 to 30/01/2021)							
Expenses (£)	Incurred and paid in the Period $(\mathfrak{L})$	Incurred in the Period not yet paid (£)	Total estimate (£)				
Joint Administrators' time costs (1)	0.00	260,000.00	260,000.00				
Joint Administrators' disbursements	0.00	2,120.06	2,120.06				
Legal fees	1,150.00	10,000.00	11,150.00				
Agents' fees	0.00	1,217.00	1,217.00				
Wages & salaries	16,862.51	0.00	16,862.51				
Payroll costs	137.50	0.00	137.50				
Bank charges (including amounts in dispute)	1,290.43	0.00	1,290.43				
Insurance	0.00	224.00	224.00				
Refund of Temporary funds	30,000.00	0.00	30,000.00				
Storage costs	4,972.00	1,214.27	6,186.27				
Security costs	1,469.00	0.00	1,469.00				
Property costs and Utilities	407.05	0.00	407.05				
IT Systems	138.00	0.00	138.00				
Intercompany recharges	11,253.00	5,877.00	17,130.00				
Redirection of mail	321.00	0.00	321.00				
Total	68,000.49	280,652.33	348,652.82				

<sup>(1)</sup> The Joint Administrators are entitled to receive remuneration for their services; pending agreement of the basis of the Joint Administrators' remuneration, however we have requested approval with this report at £260,000 as such the expense estimate has been capped at this balance.

## Requests for further information and right to challenge our remuneration and expenses

Creditors' requests for further information

If you would like to request more information about our remuneration and expenses disclosed in this progress report, you must do so in writing within 21 days of receiving this progress report.

Requests from unsecured creditors must be made with the concurrence of at least 5% in value of unsecured creditors (including, the unsecured creditor making the request) or with the permission of the Court.



Creditors' right to challenge our remuneration and expenses

If you wish to challenge the basis of our remuneration, the remuneration charged, or the expenses incurred during the period covered by this progress report, you must do so by making an application to Court within eight weeks of receiving this progress report.

Applications by unsecured creditors must be made with concurrence of at least 10% in value of unsecured creditors (including the unsecured creditor making the challenge) or with the permission of the Court.

The full text of the relevant rules can be provided on request by writing to Louis Noblet at 1 St Peter's Square, Manchester, M2 3AE



Appendix 4 Joint Administrators' revised fees estimate

		Initial estimated time costs for the engagement			Additional estimated time costs for the engagement			
	Narrative	Estimated total hours	Estimated time cost (£)	Estimated average hourly rate (£)	Additional estimated hours	Additional estimated time cost	Additional estimated hourly rate (£)	Revised total estimated cost
Administration & Planning								
Bankrupt/Director/Member	Note 1	0.10	56.00	560.00	10.90	4,516.10	415.65	4,572.10
Cashiering - processing receipts, payments and bank reconciliations	Note 2	38.70	14,409.50	372.34	3.87	(-1,304.10)	307.86	13,105.40
General - books & records, fees & work in progress	Note 3	91.22	31,060.60	340.50	57.00	17,405.70	326.99	48,466.30
Statutory and compliance - appointment & related formalities, bonding, checklist & reviews, reports to secured creditors, advertising, strategy	Note 4	147.65	49,958.55	338.36	23.91	9,851.55	348.62	59,810.10
Tax - VAT & Corporation tax, initial reviews, pre and post appointment tax	Note 5	61.53	20,018.55	325.35	111.48	37,761.75	333.97	57,780.30
Creditors								
Committees - committee meetings and reports to the committee		0.00	0.00	0.00	0.00	0.00	0.00	0.00
Creditors and claims - general correspondence, notification of appointment, statutory reports	Note 6	272.48	103,978.00	381.60	361.38	92,983.25	310.73	196,961.25
Employees - correspondence		159.48	53,868.50	337.78	(-35.99)	(-3,603.65)	407.04	50,264.85
Investigations								
Directors - correspondence, statement of affairs, questionnaires	Note 7	18.32	7,973.35	435.23	21.89	9,140.60	425.61	17,113.95
Investigations - director conduct and affairs of the Company	Note 8	26.62	9,084.95	341.28	55.95	12,641.70	263.13	21,726.65
Realisation of Assets								
Asset Realisation - including insurance of assets	Note 9	109.94	46,787.40	425.57	46.34	16,089.00	402.33	62,876.40
Trading								
Trading - purchases, sales, cash projections	Note 10	92.28	26,974.55	292.31	28.79	6,625.00	277.52	33,599.55
Total		1,018.32	364,169.95	357.62	685.52	202,106.90	332.35	566,276.85

Whilst specific notes have been provided below to give more context around our revised fees estimate, these should be read in conjunction with the report as a whole and our Proposals.



### Note 1 – Bankrupt/Director/Member

More time that initially anticipated was spent on these matters, including gathering the required information from the Company's records, and preparing internal documentation to be retained in our files.

### Note 2 - Cashiering

We anticipate spending more time than initially estimated on cashiering. Time spent in this category are in relation to opening and maintaining bank accounts for the administration, processing and reconciling receipts and payments and preparing periodical bank reconciliation statements. Additional time was spent corresponding with the Company's preappointment bank which continues to receive ad-hoc receipts, we have also incurred additional costs in dispute relating to charges levied on this account.

### Note 3 - General

More time than initially anticipated was spent arranging for the collection of the Company's physical and electronic records. On appointment, it was noted that the Company held significant records at the Head office and with a third-party provider with minimal description as to record contents. Additional time was spent reviewing these files to ensure all records that are required to be held by the Joint Administrators were identified.

More time than estimated is anticipated in respect of seeking approval for the Joint Administrators' fees and monitoring time spent in the administration. This also includes time to be spent on raising the Joint Administrators fees should approval for this be obtained from the Secured and preferential creditors.

### Note 4 – Statutory and compliance

More time than initially estimated was spent ensuring that we remain compliant with all relevant statutory obligations, including but not limited to health and safety matters, providing notifications of our appointment and preparing statutory receipt and payment accounts. Additional time was spent liaising with our legal advisors, regarding the subrogation right of WGPL.

### Note 5 – Tax

More time than estimated in our Proposals, was spent on tax related matters. This is due to additional time spent preparing monthly VAT returns, submitting a request to HMRC for quarterly returns and quantifying pre-appointment tax losses available for a potential transfer to solvent group members.

### Note 6 - Creditors and claims

More time than initially anticipated was spent dealing with creditors' claims and queries. We received creditor queries and correspondence in excess of that initially forecast, particularly in relation to previous utility suppliers such as British Gas and Npower for contract sites and leased vehicles with Lex Autolease. Further time will be spent reviewing claims received in the administration should realisations allow a distribution in the administration.



### Note 7 – Directors

More time than estimated in our Proposals was spent corresponding with the Directors regarding the Statement of Affairs and the Directors' questionnaires, particularly due to additional complexity of the cross guarantee and bond liability position. We continue to liaise with the Directors are appropriate.

Note 8 – Investigations

More time than initially anticipated was spent conducting our statutory investigations on the conduct of the Directors and submitting the outcome of our investigations to the Insolvency Service. This includes time spent reviewing pre-appointment transactions and the performance of the Company prior to our appointment.

Note 9 - Asset realisations

More time than initially estimated was spent on assets realisations due to inquiries into the Company's intellectual property, and discussions to realise the Company's pre-appointment tax losses to remaining solvent group members.

Note 10 - Trading

The Company did not trade in the Period. This category refers to time spent in dealing with employment and payroll of the 11 employees retained to assist the Joint Administrators with a managed wind down of the Company.

Our current estimate is to seek total fees of £260,000 based on the time costs shown above and included in the Joint Administrators expense estimate' (Appendix 5).

In the event that additional work is necessary due to a change in the circumstances of the administration we may need to increase our fees estimate and request approval to draw additional remuneration



Appendix 5 Joint Administrators' revised expenses estimate

Revised Expenses Estimate					
Expenses (£)	Narrative	Initial total estimate	Paid to date	Estimated future costs	Revised Estimates
Officeholders' fees	1	260,000.00	0.00	260,000.00	260,000.00
Officeholders' disbursements	2	0.00	0.00	1,915.06	1,915.06
Legal fees	3	25,000.00	1,150.00	23,850.00	25,000.00
Legal disbursements	4	250.00	0.00	250.00	250.00
Agents' fees	5	50,550.00	0.00	50,550.00	50,550.00
Agents' disbursements	6	250.00	0.00	250.00	250.00
Wages & salaries	7	15,371.39	16,862.51	0.00	16,862.51
Payroll costs	8	137.50	137.50	0.00	137.50
Bank charges	9	250.00	1,290.43	709.57	2,000.00
Insurance	10	7,500.00	0.00	7,500.00	7,500.00
Refund of Temporary funds	11	30,000.00	30,000.00	0.00	30,000.00
Storage costs	12	30,000.00	4,972.00	25,028.00	30,000.00
Security costs	13	0.00	1,469.00	0.00	1,469.00
Statutory advertising	14	100.00	0.00	100.00	100.00
Stationary & postage	2	4,350.00	0.00	2,434.94	2,434.94
Property costs and Utilities	16	5,000.00	407.05	4,592.95	5,000.00
IT Systems	17	5,000.00	138.00	4,862.00	5,000.00
Intercompany recharges	18	12,727.00	11,253.00	5,877.00	17,130.00
Redirection of mail	19	361.00	321.00	0.00	321.00
TOTAL		446,846.89	68,000.49	387,919.52	455,920.01

### Note 1 Officeholders' fees

During the Period, we have incurred time costs of £383,513. In addition, we have incurred pre-administration time costs of 5,643. However, as stated in Appendix 4 above, we are seeking approval from the Secured and preferential creditors for fees of up to £260,000.

Note 2 Officeholders' disbursements, Stationary & postage

Due to the way internal postage and stationary costs are recorded they have been included as category 1 disbursements but relate to stationary & postage expenses.



### Note 3 Legal fees & disbursements

We have included a provision for legal services rendered in the Period by our legal advisors in assisting the Joint Administrators with regards to matters in the insolvency.

These costs relate to the fees of the legal advisors of the Joint Administrators, for the provision of general legal advice over the course of the administration and for the provision of general legal advice over the course of the administration, and for carrying out a review of the validity of the secured creditor security, the WGPL subrogated claim and an independent review of the validity of our appointment. Legal disbursements relate to the disbursements of the legal advisors of the Joint Administrators, for the provision of general legal advice over the course of the administration.

Note 4 Agents' fees & disbursements

These costs relate to the fees of Leslie Keats for assisting with the collection of outstanding book debts, work in progress and retentions in relation to contracts undertaken by the Company prior to entering administration. Agents' costs also include costs associated with Hilco for assistance in the disposal of fixed assets. Fee arrangements are expected to be based on a contingent basis on asset realisations.

Note 5 Wages & salaries

These costs include the costs of the 11 staff retained in order to assist with the managed wind down of the business. No further expenditure is anticipated.

Note 6 Payroll costs

These payroll costs relate to the charges levied by a third-party payroll provider in order to facilitate the relevant payroll runs. No further expenditure is anticipated.

Note 7 Bank charges

These costs relate to charges levied by the bank where CHAPS payments are required to facilitate a faster payment method. The standard method of payment in the administration will be by cheque. Despite correspondence requesting payment to the Joint Administrators account some debtors continue to make payment into the pre-appointment bank accounts, additional costs have been incurred in relation to these accounts and transfer costs to remit funds into the administration.

Note 8 Insurance

Insurance premiums estimate in respect of the insurance cover as arranged by our insurance brokers, Marsh.

Note 9 Refund of temporary funds

Temporary funding provided by Headcrown to facilitate payments in the administration prior to any asset realisations have subsequently been returned.



### Note 10 Storage costs

Costs for the collection, storage and secure destruction of the Company's books and records, in line with statutory requirements.

Note 11 Security costs

Costs relating to the existing security and CCTV system incurred by the Company on appointment to secure the assets and records of the Company and provide appropriate protection for retained staff in response to direct threats received. No further security expenditure is expected to be incurred.

### Note 12 Statutory advertising

Estimated costs for advertising notice of appointment in the London Gazette and any further advertisements as and when required.

Note 13 Property costs and Utilities

Estimated costs in relation to the use of the Company's pre-appointment sites during the administration. At the time of reporting, finalisation of these costs and recharges where applicable with other Group entities remains ongoing.

Note 14 IT systems

Estimated costs in relation to the use of sites during the administration, at the time of reporting finalisation of these costs and recharges where applicable with other Group entities remains ongoing.

Note 15 Intercompany recharges

Amounts recharged by CGL in order to cover the cost of the Company's share of the provision of security at head office, and an apportionment of the wages and salaries of 5 central members of staff retained in the administration who assisted in the managed wind down of the Company.

Note 16 Redirection of mail

Costs of redirecting the Company's mail from the Company's previous address to the Joint Administrators' office.



### Appendix 6 Joint Administrators' charging and disbursements policy

Joint Administrators' charging policy

The time charged to the administration is by reference to the time properly given by us and our staff in attending to matters arising in the administration. This includes work undertaken in respect of tax, VAT and employee from KPMG in-house specialists.

Our policy is to delegate tasks in the administration to appropriate members of staff considering their level of experience and requisite specialist knowledge, supervised accordingly, so as to maximise the cost effectiveness of the work performed. Matters of particular complexity or significance requiring more exceptional responsibility are dealt with by senior staff or us.

A copy of "A Creditors' Guide to Joint Administrators Fees" from Statement of Insolvency Practice 9 ('SIP 9') produced by the Association of Business Recovery Professionals is available at:

https://www.r3.org.uk/technical-library/england-wales/technical-guidance/fees/more/29113/page/1/guide-to-administrators-fees/

If you are unable to access this guide and would like a copy, please contact Louis Noblet on 0161 246 4912.

### Hourly rates

Set out below are the relevant hourly charge-out rates for the grades of our staff actually or likely to be involved on this administration. Time is charged by reference to actual work carried out on the administration; using a minimum time unit of six minutes.

All staff who have worked on the administration, including cashiers and secretarial staff, have charged time directly to the administration and are included in the analysis of time spent. The cost of staff employed in central administration functions is not charged directly to the administration but is reflected in the general level of charge-out rates.

Grade	From 01 Jan 2020 £/hr
Partner	690
Director	620
Senior Manager	560
Manager	467
Senior Administrator	325
Administrator	236
Support	147

The charge-out rates used by us might periodically rise (for example to cover annual inflationary cost increases) over the period of the administration. In our next statutory report, we will inform creditors of any material amendments to these rates.



Policy for the recovery of disbursements

Where funds permit the officeholders will seek to recover both Category 1 and Category 2 disbursements from the estate. For the avoidance of doubt, such expenses are defined within SIP 9 as follows:

Category 1 disbursements: These are costs where there is specific expenditure directly referable to both the appointment in question and a payment to an independent third party. These may include, for example, advertising, room hire, storage, postage, telephone charges, travel expenses, and equivalent costs reimbursed to the officeholder or his or her staff.

Category 2 disbursements: These are costs that are directly referable to the appointment in question but not to a payment to an independent third party. They may include shared or allocated costs that can be allocated to the appointment on a proper and reasonable basis, for example, business mileage.

Category 2 disbursements charged by KPMG Restructuring include mileage. This is calculated as follows:

Mileage claims fall into three categories:

Use of privately-owned vehicle or car cash alternative – 45p per mile.

Use of company car – 60p per mile.

Use of partner's car – 60p per mile.

For all of the above car types, when carrying KPMG passengers an additional 5p per mile per passenger will also be charged where appropriate.

We have incurred the following disbursements from the date of our appointment to 30 January 2021.

SIP 9 - Disbursements					
	Catego	ory 1	Categ	ory 2	
Disbursements	Paid (£)	Unpaid (£)	Paid (£)	Unpaid (£)	Totals (£)
External printing	NIL	408.01	NIL	NIL	408.01
Meals	NIL	33.52	NIL	NIL	33.52
Mileage	NIL	NIL	NIL	146.96	146.96
Postage	NIL	1,095.38	NIL	NIL	1,095.38
Sundry	NIL	231.19	NIL	NIL	231.19
Total	NIL	1,768.10	NIL	146.96	1,915.06

We have the authority to pay Category 1 disbursements without the need for any prior approval from the creditors of the Company.

Category 2 disbursements are to be approved in the same manner as our remuneration.



### Narrative of work carried out for the Period 31 July 2020 to 30 January 2021

### The key areas of work have been:

Statutory and compliance	collating initial information to enable us to carry out our statutory duties, including creditor information and details of assets; providing initial statutory notifications of our appointment to the Registrar of Companies, creditors and other stakeholders, and advertising our appointment; posting information on a dedicated web page; preparing statutory receipts and payments accounts; arranging bonding and complying with statutory requirements; dealing with all closure related formalities; preparing and updating our estiamted outcome statements; ensuring compliance with all statutory obligations within the relevant timescales.
Strategy documents, Checklist and reviews	formulating, monitoring and reviewing the administration strategy; briefing of our staff on the administration strategy and matters in relation to various workstreams; regular case management and reviewing of progress, including regular team update meetings and calls; meeting with management to review and update strategy and monitor progress; reviewing and authorising junior staff correspondence and other work; dealing with queries arising during the appointment; reviewing matters affecting the outcome of the administration; allocating and managing staff/case resourcing and budgeting exercises and reviews; liaising with legal advisors regarding the various instructions, including agreeing content of engagement letters; complying with internal filing and information recording practices, including documenting strategy decisions.
Cashiering	setting up administration bank accounts and dealing with the Company's pre-appointment accounts; preparing and processing vouchers for the payment of post-appointment invoices; creating remittances and sending payments to settle post-appointment invoices; preparing payroll payments for retained staff, dealing with salary related queries; reviewing and processing employee expense requests; reconciling post-appointment bank accounts to internal systems; ensuring compliance with appropriate risk management procedures in respect of receipts and payments.
Tax	gathering initial information from the Company's records in relation to the taxation position of the Company; submitting relevant initial notifications to HM Revenue and Customs; reviewing the Company's pre-appointment corporation tax and VAT position; analysing and considering the tax effects of various sale options, tax planning for efficient use of tax assets and to maximise realisations; analysing VAT related transactions, noting that the Company remains registered for monthly VAT returns; dealing with post appointment tax compliance; and During the Period it was identified that the pre-appointment losses may present an asset to prior group members. Time was undertaken to identify quantum of applicable losses and to engage in discussions with prior group members. Unfortunatley during these discussions the other party withdrew from the proposed transaction.
Shareholders	providing notification of our appointment; responding to enquiries from other group companies regarding the administration.
General	reviewing time costs data and producing analysis of time incurred which is compliant with Statement of Insolvency Practice 9; locating relevant Company books and records, arranging for their collection and dealing with the ongoing storage. We note that additional time has been incurred as a third party storage unit was identified post appointment containing historic records. We have also undertaken additional work to ensure records are correctly allocated between the Cruden Group entities.
Asset realisations	collating information from the Company's records regarding the assets; liaising with finance companies in respect of assets subject to finance agreements, in particualar Lex autolease noting that some vehicles remain uncollected at the end of the Period despite our communication with both ex-employees and Lex autolease; liaising with agents regarding the sale of assets; reviewing outstanding debtors and management of the debt collection strategy; liaising with Leslie Keats regarding debtor recoveries; reviewing the inter-company debtor position between the Company and other group



	companies.
Health and safety	liaising with Marsh in order to manage all health and safety issues and environmental issues, including ensuring that legal and licensing obligations are complied with; liaising with the Health and Safety Executive regarding the administration and ongoing health and safety compliance.
Open cover insurance	arranging ongoing insurance cover for the Company's business and assets; liaising with the post-appointment insurance brokers to provide information, assess risks and ensure appropriate cover in place; assessing the level of insurance premiums.
Employees	dealing with queries from employees regarding various matters relating to the administration and their employment; dealing with statutory employment related matters, including statutory notices to employees and making statutory submissions to the relevant government departments; holding employee briefing meetings to update employees on progress in the administration and our strategy; administering the Company's payroll, including associated taxation and other deductions, and preparing PAYE and NIC returns; communicating and corresponding with HM Revenue and Customs; dealing with issues arising from employee redundancies, including statutory notifications and liaising with the Redundancy Payments Office; managing claims from employees; ensuring security of assets held by employees.
Pensions	collating information and reviewing the Company's pension schemes; calculating employee pension contributions and review of pre-appointment unpaid contributions; ensuring compliance with our duties to issue statutory notices; liaising with the trustees of the defined benefit pension scheme, the Pensions Regulator and the Pensions Protection Fund concerning the changes caused to the pension scheme as a result of our appointment; and communicating with employees representatives concerning the effect of the administration on pensions and dealing with employee queries.
Creditors and claims	drafting and circulating our Proposals; creating and updating the list of unsecured creditors; responding to enquiries from creditors regarding the administration and submission of their claims; reviewing completed forms submitted by creditors, recording claim amounts and maintaining claim records; agreeing secured, preferential and unsecured claims; dealing with specific claims in respect of insurance (pre-appointment) and reported accidents. We have received signficant correspondance with utility companies in relation to supply on contract sites. Despite providing contact details and clarity in respect of the administration this continues to utilise a significant amount of time.
Investigations/ directors	reviewing Company and directorship searches and advising the directors of the effect of the administration; liaising with management to produce the Statement of Affairs and filing this document with the Registrar of Companies; arranging for the redirection of the Company's mail; reviewing the questionnaires submitted by the Directors of the Company; reviewing pre-appointment transactions; submitting the online director conduct assessment to the relevant authority.



### Time costs

SIP 9 –Time costs analysis (31/07/2020 to 30/01/2021)	Hours	Time Cost (£)	Average Hourly Rate (£)
Trading			
Cashiering			
General (Cashiering)	0.40	130.00	325.00
Employees			
Correspondence	2.10	980.70	467.00
Trading			
Employee Matters / PAYE	4.50	2,640.00	586.67
Administration & planning			
Bankrupt/Director/Member			
General correspondence	1.90	1,036.10	545.32
Notification of appointment	0.10	56.00	560.00
Cashiering			
Fund management	0.70	392.00	560.00
General (Cashiering)	18.47	5,567.20	301.42
General			
Books and records	117.42	37,034.80	315.40
Fees and WIP	7.80	3,124.50	400.58
Statutory and compliance			
Advising directors	0.25	140.00	560.00
Appointment and related formalities	45.40	11,927.20	262.71
Appointment documents	1.00	467.00	467.00
Bonding & Cover Schedule	0.50	233.50	467.00
Budgets & Estimated outcome statements	16.83	6,401.75	380.38
Checklist & reviews	11.71	4,902.00	418.62
Closure and related formalities	0.50	118.00	236.00
Pre-administration checks	0.17	55.25	325.00
Reports to debenture holders	1.50	930.00	620.00
Statutory receipts and payments accounts	0.75	177.00	236.00
Strategy documents	9.35	4,139.40	442.72
Tax			
Initial reviews - CT and VAT	9.90	2,590.50	261.67
Post appointment corporation tax	27.58	10,730.70	389.08
Post appointment PAYE (Non Trading)	2.80	1,391.30	496.89
Post appointment VAT	54.63	17,365.20	317.87



SIP 9 –Time costs analysis (31/07/2020 to 30/01/2021)			
		Time Cost	Average
	Hours	(£)	Hourly Rate (£)
Creditors			
Creditors and claims		50.00	50.00
Agreement of claims	1.00	58.00	58.00
General correspondence	333.45	90,768.05	272.21
Legal claims	1.25	700.00	560.00
Notification of appointment	0.50	162.50	325.00
Secured creditors	2.65	1,366.50	515.66
Statutory reports	57.41	21,538.20	375.16
Employees			
Correspondence	89.59	38,268.45	427.15
Pension funds	2.50	821.00	328.40
Pensions reviews	8.90	3,369.40	378.58
Investigation			
Directors			
Correspondence with directors	0.70	336.20	480.29
D form drafting and submission	17.92	7,690.90	429.18
Statement of affairs	21.59	9,086.85	420.88
Investigations			
Mail redirection	1.57	385.65	245.64
Review of pre-appt transactions	81.00	21,341.00	263.47
Realisation of assets			
Asset Realisation			
Cash and investments	7.87	2,994.25	380.46
Debtors	19.58	9,116.50	465.60
Freehold property	0.50	233.50	467.00
Health & safety	1.25	607.00	485.60
Insurance	28.58	12,205.60	427.07
Intellectual Property	6.40	3,472.40	542.56
Leasehold property	4.60	1,085.60	236.00
Office equipment, fixtures & fittings	21.49	6,767.10	314.90
Other assets	13.66	5,218.30	382.01
Pre-appointment tax & VAT refunds	2.00	1,120.00	560.00
Sale of business	3.10	1,559.75	503.15
Vehicles	3.65	861.40	236.00
Trading related code			
Employee Matters / PAYE	114.07	29,848.85	261.67



SIP 9 –Time costs analysis (31/07/2020 to 30/01/2021)						
	Hours	Time Cost (£)	Average Hourly Rate (£)			
Total in period	1,183.04	383,513.05	324.18			
Brought forward time (appointment date to SIP 9 Period start date)	0.00	0.00				
SIP 9 period time (SIP 9 period start date to SIP 9 Period end date)	1,183.04	383,513.05				
Carry forward time (appointment date to SIP 9 Period end date)	1,183.04	383,513.05				



Appendix 7 Glossary

Addleshaw Goddard LLP

Avison Young The trading name of GVA Grimley Limited,

instructed as agents of the Joint

Administrators

Bank/Lloyds Lloyds Bank PLC

British Gas Services Limited

BT Group PLC

Company/CCL Cruden Construction Limited - in

Administration

**CGL** Cruden Group Limited

CPS Cruden Property Services Limited

DataSpace UK DataSpace (UK) Limited

**DLA** DLA Piper UK LLP

**Cruden Group** The Company together with;

Cruden Group Limited

Cruden Property Services Limited

**Headcrown** Headcrown Group PLC

Hilco Global Valuation Services Europe

Iron Mountain Storage (UK) PLC



Joint Administrators/we/our/us Howard Smith and David Costley-Wood

KPMG LLP

**Leslie Keats** The trading name of Francis Pearce

Partnership Limited, instructed as agents of

the Joint Administrators

Lex Autolease Limited

Lupton Fawcett LLP

Marsh Ltd

Npower Limited

Period/Reporting Period 31 July 2020 to 30 January 2021

**Proposals**The Joint Administrators' statement of

proposals dated 24 September 2020 and

delivered on 29 September 2020

Revive Revive Asset Limited

Secured Creditor Wiggins Gee Property Limited by way of its

right of subrogation of Lloyds Bank PLC's

security against the Company

SIP 9 Statement of insolvency practice 9

Any references in this progress report to sections, paragraphs and rules are to Sections, Paragraphs and Rules in the Insolvency Act 1986, Schedule B1 of the Insolvency Act 1986 and the Insolvency Rules (England and Wales) 2016 respectively.



### Appendix 8 Notice: About this report

This report has been prepared by Howard Smith and David Costley-Wood, the Joint Administrators of Cruden Construction Limited – in Administration (the 'Company'), solely to comply with their statutory duty to report to creditors under the Insolvency Rules (England and Wales) 2016 on the progress of the administration, and for no other purpose. It is not suitable to be relied upon by any other person, or for any other purpose, or in any other context.

This report has not been prepared in contemplation of it being used, and is not suitable to be used, to inform any investment decision in relation to the debt of or any financial interest in the Company or any other company in the Group.

Any estimated outcomes for creditors included in this report are illustrative only and cannot be relied upon as guidance as to the actual outcomes for creditors.

Any person that chooses to rely on this report for any purpose or in any context other than under the Insolvency Rules (England and Wales) 2016 does so at its own risk. To the fullest extent permitted by law, the Joint Administrators do not assume any responsibility and will not accept any liability in respect of this report to any such person.

Howard Smith and David James Costley-Wood are authorised to act as insolvency practitioners by the Institute of Chartered Accountants in England & Wales.

We are bound by the Insolvency Code of Ethics.

The Officeholders are Data Controllers of personal data as defined by the Data Protection Act 2018. Personal data will be kept secure and processed only for matters relating to the appointment. For further information, please see our Privacy policy at – home.kpmg.com/uk/en/home/misc/privacy-policy-insolvency-court-appointments.html.

The Joint Administrators act as agents for the Company and contract without personal liability. The appointments of the Joint Administrators are personal to them and, to the fullest extent permitted by law, KPMG LLP does not assume any responsibility and will not accept any liability to any person in respect of this report or the conduct of the administration.



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