### HMG MANAGEMENT LIMITED REPORT OF THE DIRECTORS

The directors submit their report and the audited financial statements of the company for the year ended 28th February 2007

### PRINCIPAL ACTIVITY

The principal activity of the company is the management of property investment and trading companies and there has been no change in this activity during the year

### **BUSINESS REVIEW**

There have been no significant changes in the company's trading activities during the year.

### **RESULTS**

The results of the year's activities appear on page 4 The profit on ordinary activities before taxation is £38,816 (2006 - £54,013)

### **DIVIDENDS**

A dividend of £25,370 (2006 - £28,328) has been paid to the holding company

### **CHARITABLE DONATIONS**

The company donated £750 (2006 - £5,150) to charities during the year

#### **DIRECTORS**

The directors, all of whom were in office during the year, were as follows -

T W Marshall A J Murray
P Mitchell R H Murray

R G Murray I C Thomas

S B Murray N P Casson (appointed 18<sup>th</sup> September 2006)

No director has any interest in the share capital of the company

In accordance with the Articles of Association of the Company the directors are not subject to retirement by rotation

### **AUDITORS**

Pursuant to the provisions of Section 386 of the Companies Act 1985, the company has elected to dispense with the obligation to appoint auditors annually. Messrs Parker Gradwell & Co. will therefore continue in office.

Approved by the Board of Directors on 23rd April 2007 and signed on their behalf by

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24/08/2007 37 COMPANIES HOUSE IC THOMAS, FCA, Secretary

### HMG MANAGEMENT LIMITED STATEMENT OF DIRECTORS' RESPONSIBILITY

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed,
   subject to any material departures disclosed and explained in the accounts
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue to operate

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# HMG MANAGEMENT LIMITED INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF THE HOLLINS MURRAY GROUP LIMITED

We have audited the financial statements of HMG Management Limited for the year ended 28<sup>th</sup> February 2007 which comprise the Profit and Loss Account, the Balance Sheet, the Statement of Total Recognised Gains and Losses and the related notes These financial statements have been prepared under the accounting policies set out therein

This report is made solely to the company's shareholders, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's shareholders those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's shareholders as a body, for our audit work, for this report, or for the opinions we have formed

### Respective responsibilities of directors and auditors

As described in the Statement of Directors' Responsibilities the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed

We read the Directors' report and consider the implications for our report if we become aware of any apparent misstatements within it

### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements

give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 28<sup>th</sup> February 2007 and of its profit for the year then ended, and have been properly prepared in accordance with the Companies Act 1983

PARKER GRADWELL & CO Chartered Accountants and Registered Auditors

17 Chapel Street Hyde Cheshire SK14 1LF

23<sup>rd</sup> Aprıl 2007

## HMG MANAGEMENT LIMITED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 28th February 2007

	<u>Note</u>		2007 £		2006 £
TURNOVER	2		<u>~</u>		~
Management commission/	_				
apportionment of expenses			1,138,713		941,466
•			,		ŕ
ADMINISTRATIVE EXPENSES					
Salaries and directors' remuneration	n	777,262		579,635	
Pensions and pension contributions		72,951		67,588	
Rent and rates		28,040		27,581	
Electricity		1,520		893	
Motor and travelling expenses		13,561		16,192	
Legal and Professional Fees		52,880		55,695	
Telephone		11,178		8,766	
Printing and stationery		15,810		13,383	
Postages		1,834		2,846	
Advertising and promotion		3,286		4,900	
Sundry expenses and cleaning		79,882		79,208	
Canteen expenses		7,732		6,746	
Repairs and maintenance		12,063		9,967	
Insurance		15,489		14,150	
Bank charges		1,615		1,710	
Audıt fee		1,200		1,100	
Depreciation - furniture		<u>10,917</u>	<u>1,107,220</u>	<u>9,200</u>	<u>899,560</u>
OPERATING PROFIT	3		31,493		41,906
Insurance Commissions			-		2
Interest on loans			6,838		12,169
Interest on tax			<u>485</u>		(64)
PROFIT ON ORDINARY ACTIVI	TIES				
BEFORE TAXATION			38,816		54,013
TAXATION ON PROFIT ON					
ORDINARY ACTIVITIES					
Corporation tax	5		(13,446)		(25,685)
Corporation tax	5		(15,770)		(42,002)
PROFIT FOR THE					
FINANCIAL YEAR			25 270		20 220
FINANCIAL I EAK			<u>25,370</u>		<u>28,328</u>

The profit and loss account includes all recognised gains and losses for the year and is prepared using the historic cost basis

The accompanying notes are an integral part of these financial statements

# HMG MANAGEMENT LIMITED BALANCE SHEET AT 28th February 2007

	Note		2007 £		2006 £
FIXED ASSETS			<u> </u>		£
Tangible assets	7		31,413		12,782
CURRENT ASSETS Holding company current account Debtors Prepayments and accrued income Cash in hand		123,235 85,026 11,157 568 219,986		58,014 95,537 30,265 1,435 185,251	
CREDITORS					
Amounts falling due within one	year ·				
Other creditors					
Sundry creditors and accrued che Corporation tax due Other taxes and social security	arges	47,216 7,566 <u>193,770</u>		125,646 12,809 <u>56,731</u>	
		248,552		<u>195,186</u>	
NET CURRENT LIABILITIES			<u>28,566</u>		<u>9,935</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			<u>2,847</u>		_2,847
CAPITAL AND RESERVES					
Called up share capital	8		900		900
Profit and loss account			<u>1,947</u>		1,947
SHAREHOLDERS' FUNDS	9		<u>2,847</u>		2,847
Approved by the Board of Directors on 23 <sup>rd</sup> April 2007 and signed on its behalf by					

Approved by the Board of Directors on 23<sup>rd</sup> April 2007 and signed on its behalf by

Director

The accompanying notes are an integral part of these financial statements

### <u>HMG MANAGEMENT LIMITED</u> NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 28th February 2007

### 1 ACCOUNTING POLICIES

(a) Basis of preparation

The financial statements have been prepared in accordance with the historical cost convention. The principal accounting policies, which the directors have adopted, are set out below

(b) Depreciation

Depreciation is provided at the following annual rates, based on the cost of the asset Furniture and equipment 20%

Computer equipment 33 33%

### (c) Pensions

Pension contributions are charged to the profit and loss account in the period in which they are incurred

### 2 TURNOVER

The turnover and profit for the financial year are attributable to the company's principal activity and are in respect of United Kingdom income

3	OPERATING PROFIT	<u>2007</u>	<u>2006</u>
		£	£
	Operating profit is stated after charging		
	Depreciation - plant and machinery	10,917	9,200
	Staff costs (Note 4a)	850,213	647,223
	Auditors' remuneration	<u>1,200</u>	<u>1,100</u>

### 4 STAFF COSTS

(a) Employee costs (including directors) during the year comprised

Wages and salaries	694,164	519,524
Social security costs	83,098	60,111
Other pensions costs	<u>72,951</u>	67,588
	<u>850,213</u>	647,223

(b) The average number of employees of the company during the year was as follows:

	Administration	10	9
(c)	Directors' remuneration (including benefits)	714,876	501,227
	Pension contributions	53,443	<u>48,419</u>
		<u>768,319</u>	<u>549,646</u>
	Remuneration of highest paid director	414,480	280,917
	Pension contributions of highest paid director	35,843	34,819
	Number of directors who are accruing benefits under a money purchase scheme	2	2

## HMG MANAGEMENT LIMITED NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 28th February 2007

### 4. STAFF COSTS Contd

The pension costs relate to money purchase schemes and pensions to past employees or their spouse A payment of £15,000 (2006 - £15,000) was made to Rickitt Mitchell and Partners in respect of P Mitchell's services as a director of the company.

	Tospost of T. Hillonon's sort viscos as a circular of the company.	2007 £	2006 £
5	CORPORATION TAX Corporation Tax 23 57% @ (2006 –26 65%) Overprovision for Corporation Tax in prior year	15,133 (1,687)	25,747 (62)
		<u>13,446</u>	<u>25,685</u>
	Factors affecting the Tax Charge for the Period		
	Profit on ordinary activities before taxation	<u>38,816</u>	<u>54,013</u>
	Taxation on profit on ordinary activities at standard rate Disallowed expenses Depreciation in excess of (Capital allowances) Tapering relief Overprovision for corporation tax in prior year	11,645 9,659 (2,044) (4,128) (1,686)	16,223 12,661 99 (3,236) (62)
		<u>13,446</u>	<u>25,685</u>
6	<u>DIVIDENDS</u> Ordinary paid per share 2819% (2006 –3148%)	<u>25,370</u>	<u>28,328</u>
7	TANGIBLE FIXED ASSETS  Furniture and Equipment Cost to 28th February 2006 Additions during the year Written off during the year at cost  Cost at 28th February 2007	80,602 29,548 (13,036) <u>97,114</u>	78,830 4,934 (3,162) 80,602
	Depreciation to 28th February 2006 Charge for the year Depreciation on write offs Depreciation at 28th February 2007	67,820 10,917 (13,036) 65,701	61,782 9,200 (3,162) 67,820
	Net Book Value at 28th February 2007	31,413	12,782

### HMG MANAGEMENT LIMITED OTES TO THE ACCOUNTS FOR THE VEAR ENDED 28th Fall

<u>NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 2</u>	<u> 28th February</u>	<u>, 2007</u>
· · · · · · · · · · · · · · · · · · ·	<u>2007</u>	2006
	£	£

### 8 CALLED UP SHARE CAPITAL

9

Authorised 40,000 Ordinary shares of 25p each	<u>10,000</u>	<u>10,000</u>
Allotted, Issued and Fully Paid 3,600 Ordinary shares of 25p each	900	900
RECONCILIATION OF MOVEMENTS IN SHAREHOLDER	S' FUNDS	
Profit for the financial year Dividends	25,370 (25,370)	28,328 ( <u>28,328)</u>

### 10 POST BALANCE SHEET EVENTS

Opening shareholders' funds

Closing shareholders' funds

Net additions to shareholders' funds

There are no events arising since the date of the balance sheet which require comment

### 11 CONTINGENT LIABILITIES

The company has given a guarantee in respect of its fellow subsidiary company HMG Investments Limited to N M Rothschild and Sons Limited for bank loans of £9,000,000 (2006 - £6,002,500)

2,847

<u>2,847</u>

2,847

<u>2,847</u>

### 12 RELATED PARTY DISCLOSURES

Using the exemption available to subsidiary companies related party transactions with Group Companies have not been disclosed

a During the year the following directors received loans from the group. The loans have been taken out on an arms length basis and interest accrues at a commercial rate. The movement on the loans are as follows:

Director	Balance	Maxımum	Balance
	28/2/07	Outstanding	1/3/2006
A J Murray	50,143	145,518	33,108
I C Thomas	-	164,000	3,841
N P Casson (from 18/9/06)	34	695	-

### 13 COMPANY STATUS

The company is a close company within the provisions of the Income and Corporation Taxes Act 1988

### 14 HOLDING COMPANY

The company is a subsidiary of The Hollins Murray Group Limited, a company incorporated in England and Wales