Conpany No: 773331

NUMATIC INTERNATIONAL LIMITED

CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST DECEMBER, 1995

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Report of the Directors

The directors submit their annual report and the audited consolidated financial statements of the company for the year ended 31st December, 1995.

<u>Directors' Responsibilities</u>

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that year. In preparing those financial statements, the directors are required to:-

- a) select suitable accounting policies and apply them consistently;
- b) make judgements and estimates that are reasonable and prudent;
- c) State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- d) prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the group and to enable them to ensure that the financial statements comply with the Companies Act, 1985. They are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Results and Dividends

The results for the year and the financial position of the group are shown in the annexed financial statements. In particular the profit for the year after taxation was £1746000, (1994: £2130000), the reduction of which is mainly attributable to increased borrowing cost related to the consilidation at Chard, the full profit for the year has been transferred to reserves and the directors do not recommend the payment of a dividend.

Review of the Business

The principal activity of the group is that of general engineering and there has been no change in this activity during the year. The directors are able to report that the whole of the parents company's activities are now consolidated at Chard Somerset and after several years of extensive building works, all facilities are now on line and it is anticipated profitability will move ahead in 1996. The directors are also pleased with the progress of the subsidiaries in France and South Africa, both of which had their first full years trading in 1995. During the year the company also acquired the whole issued share capital of Chalon (UK) Limited a specialist furniture manufacturer, which was in financial difficulties. Although losses continued to accrue after the acquisition, substantial investment and reorganisation has now been made in that company and, although the first six months of 1996 continue to show losses, substantial improvements are envisaged in the second half of 1996 and it is hoped that this subsidiary will return to profitability in the financial year of 1997. Otherwise, the progress of the group during the year accorded with expectations and the position at the year end is regarded as satisfactory No significant changes in the future development of the group are proposed, nor had there occurred since the year end any event of such significance that reference to it should be made in this report.

Report of the Directors (Continued)

Fixed Assets

Details of changes in fixed assets are given in the notes to the financial statements.

Employees

The group involves employees in the business in various ways. Regular meetings are held between managers and the Union Representatives of staff to discuss any issues arising and the Health and Safety Committee liaises with staff. Furthermore, wages are based on a productivity scheme, which involves disclosure to staff of sales performance.

It is the group's policy to consider applications for employment from disabled people on the same basis as other potential employees. Ability and aptitude are the determining factors in the selection, training, career development and promotion of all employees. If an employee becomes disabled during the period of employment the company will, if necessary and to the extent possible, retrain the employee for duties suited to that employee's abilities following disablement.

Research and Development

The group carries out on going research and development to enhance and improve existing products, to develop new ones and to improve production techniques.

Directors

The directors who served during the year, together with their shareholdings in the parent company were as follows:-

Ordinary Shares of £1 Each

Number held as at
31.12.94 and 31.12.95

C.R. Duncan, Esq.,

4750000

Mrs A Duncan

250000

Details of directors interests in contracts, transactions and arrangements are given in the notes to the financial statements.

Close Company

In the opinion of the directors, the company is a close company as defined by the ICTA, 1988.

Report of the Directors (Continued)

Auditors

A resolution to re-appoint Messrs. Stewart & Co as auditors will be proposed at the annual general meeting.

Approved by the board and signed on its behalf

Secretary - Mrs A.R. Duncan

Ann Runcan

Registered Office:

Knoll House Knoll Road Camberley Surrey

Date: 13/8/96

Auditors Report to the Members of

NUMATIC INTERNATIONAL LIMITED

We have audited the financial statements on pages 6 to 19 which have been prepared under the historical cost convention and the accounting policies set out in note 1 to the financial statements.

Respective Responsibilities of Directors and Auditors

As described on page 2 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those financial statements and to report our opinion to you.

Basis of Opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination on a test basis of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the accounts and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

<u>Opinion</u>

In our opinion, the accounts give a true and fair view of the state of affairs of the company and group as at 31st December, 1995 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act, 1985.

Knoll House Knoll Road Camberley Surrey GU15 3SY

Date: 13/8/96

Stoenarts, Co

Stewart & Co Chartered Accountants Registered Auditor

Consolidated Profit and Loss Account for the Year Ended 31st December, 1995

| | <u>Note</u> | Continuing Operations 1995 | Acquisitions | Total 1995 | Total 1994 |
|---|-------------|----------------------------------|--------------|---------------|---------------|
| | | £'000 | £'000 | £'000 | £'000 |
| Turnover | 2 | 39594 | 220 | 39814 | 35944 |
| Cost of sales | | 28788 | 115 | .28903 | 26684 |
| Gross profit | | 10806 | 105 | 10911 | 9260 |
| Distribution costs | | 904 | 10 | 914 | 874 |
| Administrative expenses | | 6893 | 151 | 7044 | _5264 |
| Operating profit | 3 | 3009 | (56) | 2953 | 3122 |
| Interest payable | 5 | | | 440 | 196 |
| Profit on ordinary activities before taxation | | | | 2513 | 2926 |
| Taxation | 6 | | | 767 | 796 |
| Retained profit on ordinary activities after taxation | 3 | | | <u>1746</u> | 2130 |

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Consolidated Balance Sheet as at 31st December, 1995

| | Note | <u>e 1995</u> | | <u>1994</u> | |
|--|------|---------------|-------|-------------|-------|
| | | £'000 | £'000 | £'000 | £'000 |
| Tangible Fixed Assets | 7 | | 11088 | | 8784 |
| Investment in Subsidiaries | 8 | | | | 89 |
| | | | 11088 | | 8873 |
| Current Assets | | | | | |
| Stock and work in progress | 9 | 5874 | | 6952 | |
| Debtors | 10 | 5761 | | 5788 | |
| Cash at bank and in hand | | 294 | | <u>153</u> | |
| | | 11929 | | 12893 | |
| <u>Creditors:</u> amounts falling due within one year | 11 | 8583 | | 10020 | |
| Net Current Assets | | | 3346 | | 2873 |
| | | | 14434 | | 11746 |
| <u>Creditors:</u> amounts falling due after more than one year | 12 | | 2000 | | 1000 |
| Deferred taxation | 14 | | | | 16 |
| Net assets | | | 12434 | | 10730 |
| Capital and Reserves | | | | | |
| Called up share capital | 15 | | 5000 | | 5000 |
| Profit and loss account | 16 | | 7434 | | 5730 |
| Shareholders' funds, all equity interests | | | 12434 | | 10730 |

Approved by the board and signed on their behalf

Director - C.R. Duncan

Date: ...\$18196....

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Company Balance Sheet as at 31st December, 1995

| | Note | <u>19</u> | <u>95</u> | <u>19</u> | 94 |
|---|------|-----------|-----------|-----------|-------|
| _ | | £'000 | £1000 | £'000 | £'000 |
| Tangible Fixed Assets | 7 | | 10044 | | 8427 |
| Investment in Subsidiaries | 8 | | 333 | | 205 |
| | | | 10377 | | 8632 |
| Current Assets | | | | | |
| Stock and work in progress | 9 | 5130 | | 6780 | |
| Debtors | 10 | 6970 | | 6184 | |
| Cash at bank and in hand | | 3 | | 3 | |
| | | 12103 | | 12967 | |
| Creditors: amounts falling due within one year | 11 | 7908 | | 9847 | |
| Net Current Assets | | | 4195 | | 3120 |
| | | | 14572 | | 11752 |
| Creditors: amounts falling due after more than one year | 12 | | 2000 | | 1000 |
| Deferred Taxation | 14 | | | | 16 |
| Net assets | | | 12572 | | 10736 |
| Capital and Reserves | | | | | |
| Called up share capital | 15 | | 5000 | | 5000 |
| Profit and loss account | 16 | | 7572 | | 5736 |
| Shareholders' funds, all equity interests | | | 12572 | | 10736 |

Approved by the board and signed on their behalf

<u>Director - C.R. Duncan</u>

Date

13/8/96

Consolidated Cash Flow Statement for the Year Ended 31st December, 1995

| | Note | 199 | <u>95</u> | 199 | <u>)4</u> |
|--|------|--------|-----------------|--------|-----------------|
| · | | £'000 | £'000 | £'000 | £'000 |
| Net Cash Inflow from Operating Activities | 18 | | 3322 | | 1930 |
| Returns on Investment and Servicing of Finance | | | | - | |
| Interest paid - net cash outflow | | | (440) | | (196) |
| Taxation | | | | | |
| Corporation tax paid | | | (810) | | (735) |
| Investing Activities | | | | , | |
| Investment in subsidiaries | | | | (89) | |
| Trade investment now consolidated | | 89 | | | |
| Purchase of fixed assets | | (2839) | | (3428) | |
| Sale of Fixed Assets | | 16 | | 40 | |
| Net cash outflow from investing activity | | | (<u>2734</u>) | | (<u>3477</u>) |
| Net cash outflow before financing | | | (662) | | (2478) |
| Financing | | | | | |
| New loan finance | | | 2000 | | 1000 |
| Increase/(Decrease) in Cash and Cash Equivalents | 19 | | 1338 | | (<u>1478</u>) |

| NUMATIC INTERNATIONAL LIMITED | | | Page 10 |
|--|------------|-----------|-----------------|
| Statement of Total Recognised Gains and Losses | | | |
| | 19 | 995 | <u>1994</u> |
| <u>.</u> | £'(| 000 | £'000 |
| Profit on ordinary activities after taxation | 1 | 746 | 2130 |
| Goodwill on acquisition written off | (| 52) | _ |
| Exchange difference on foreign subsidiary investment | _ | 10 | 4 |
| Total recognised gains and losses for the year | <u>_17</u> | 704 —— | 2134 |
| Reconciliation of Movement in Shareholders Funds | | | · |
| | <u>19</u> | 995 | 1994 |
| | £'(| 000 | £'000 |
| Opening shareholders funds | 107 | 730 | 8596 |
| Profit on ordinary activities after taxation | 17 | 746 | 2130 |
| Goodwill on acquisition written off | (| 52) | - |
| Exchange difference on foreign subsidiary investment | | 10 | 4 |
| New share capital | | - | 4999 |
| Capitalisation of reserves to pay up new share capital | | _ | (<u>4999</u>) |
| Closing shareholders funds | 124 | 34 | 10730 |

1. Accounting Policies

The principal accounting policies of the group are as follows:-

a. Basis of Accounting

The financial statements are prepared under the historical cost convention and in accordance with applicable accounting standards.

b. <u>Tangible Fixed Assets</u>

The group provides for the depreciation of all tangible fixed assets at a set rate based upon the cost, the annual rates being as follows:-

Motor vehicles 20% Plant and machinery 15% or 20% Furniture and equipment 20%

The company does not depreciate the cost of freehold land and buildings as a programme of regular refurbishment is carried out. In the opinion of the directors the market value of freehold land and buildings is not significantly different to the book value shown in the accounts. The French subsidiary does depreciate its freehold property at 5% per annum.

c. Basis of Consolidation

The consolidated financial statements fully incorporate the financial statements of the company and all of its subsidiaries. In respect of acquisitions during the year, only the results from the date of acquisition are included. In 1994 the South African subsidiary had not traded and for that year was treated as an investment by the group.

d. Stocks

Stocks are valued at the lower of cost or net realisable value. Work in progress and finished goods valued at the cost of direct material and labour plus attributable overheads, based on the normal level of activity and the state of completion

e. Deferred Taxation

The deferred taxation takes into account the differing treatments for accounting and taxation purposes of depreciation, and helps to stabilize the level of the taxation charges in the accounts from year to year. It represents corporation tax at current rates on the excess of net book values of fixed assets over their corresponding values for tax purposes.

f. Research and Development

Research and development expenditure is written off as incurred.

g. Foreign Currencies

Balance sheets and profit and loss accounts of overseas companies are translated at rates ruling at the balance sheet date. Differences on translation arising from changes in the sterling value of overseas net assets due to subsequent variations in exchange rates are shown as a movement in reserves and in the statement of total recognised gains and losses. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to the profit and loss account. Balances denominated in foreign currencies are restated at the exchange rate ruling as at the balance sheet date, any gain or loss being dealt with in the profit and loss account.

h. Pension Scheme

The parent company operates a defined benefit pension scheme, the assets of which are held under a trustee administered fund. Employees contribute 4% of salary, with the balance of contributions being met by the company. The assets and liabilities of the scheme are reviewed on a triennial basis by an actuary for funding purposes, the last valuation being as at 1st April, 1994.

The actuarial assessment considers assets and liabilities at the date of calculation and forecasts assets and liabilities in the future according to a set of assumptions, the most important of which are the rate of return on the assets and the rate of increase in remuneration and pensions. The assumptions used as at 1st April, 1994 were:-

Investment return 9% per annum compound (after investment expenses).

Pensionable salary 7% per annum compound, plus 0.5% per annum

Increases promotional increases.

Investments Valued by discounting future income with allowance

for dividend growth of 4.5% per annum.

Pension Increases:

- in payment 3% per annum compound on the GMP accrued after

6th April, 1988.

- in deferment 5% per annum compound on the pensions in excess

of the GMP 7% per annum on the GMP.

and the method used was the Projected Unit method.

At the date of the re-assessment the actuarial valuation of the assets was £3104000 and of the liabilities £3138000 representing an underfunding of £34000. It is proposed that the company contribution is increased by 0.4% of earnings to eliminate this shortfall and to maintain full funding.

2. Turnover

Turnover represents the invoiced amount of goods and services provided stated net of Value Added Tax. In the opinion of the Directors, all geographical markets are supplied under similar terms, conditions and prices, and the products supplied form one class of business. Inter group trading is eliminated on consolidation.

| 3. | Operating Profit | 1995 | 1994 |
|----|--|---|--|
| | The operating profit of the group is stated after charging:- | £'000 | £'000 |
| | Auditors remuneration - services as auditors - other services Auditors of overseas subsidiaries Depreciation of owned fixed assets (Profit)/loss on disposal of fixed assets Research and development expenditure Rentals under operating leases - Plant and machinery - Motor vehicles - Land and buildings | 11 6 13 523 (4) 152 126 168 55 | 11 4 452 6 161 128 120 |
| 4. | Wages, Salaries and Directors Remuneration | | |
| | Employment costs of the group comprise: | | |
| | Wages and salaries Social security costs Pension costs | 6938 807 279 | 5908 593 231 |
| | | 8024 | 6732 |
| | Staff Costs include the following remuneration (including pension respect of Directors of the parent company for their service | ion contri es as exec | butions) utives:- |

| C.R. Duncan Esq., (Chairman) | 342 | 282 |
|------------------------------|-----|-----|
| Mrs A Duncan | 50 | 50 |
| · | | |

The average number of persons employed by the group was as follows:-

| | Number | Number |
|-----------------------------|-----------|-----------|
| Production and Distribution | 384 | 320 |
| Administration and Selling | <u>43</u> | <u>47</u> |

| | | | | | | | |
|---|--|---------------------------|--|--------------------------------------|---------------------------------------|------------------|---|
| Notes to the Consolidated Financial Statements for the Year Ended 31st December, 1995 | | | | | | | |
| 5. | Interest Payable | • | | | | 1995 | 1994 |
| | Interest payable by t and overdrafts whol | £'000 | £'000 | | | | |
| | Payable by instalment Not payable by instal | 190 250 | 21 175 | | | | |
| | | | | | | 440 | 196 |
| 6. | Taxation | | | | | | |
| | Corporation tax of the group based on the profit for the year adjusted for taxation purposes at 33% (1994: 33%) Transfer from/to deferred taxation accounts 76 | | | | | | |
| 7. | Tangible Fixed Assets | | Plant | | Furniture | | |
| | Group | Freehold Property | and Machinery | Motor Vehicles | and Equipment | Small Tools | TOTAL |
| | Cost | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| | Brought forward Exchange adjustments Acquisitions Additions Disposals | 7431 31 544 1585 | 1556 3 26 502 (<u>495</u>) | 212 - 3 40 (<u>44</u>) | 674 3 - 98 (<u>101</u>) | 5 - 5 - | 9878 37 573 2230 (<u>640</u>) |
| | Carried forward | <u>9591</u> | 1592 | 211 | 674 | 10 | 12078 |
| | Depreciation | | | | | | |
| | Brought forward Exchange adjustments Charge for year Disposals | 10 1 19 —— | 761 328 (<u>487</u>) | 90 - 44 (<u>40</u>) | 233 132 (<u>101</u>) | - - - | 1094 1 523 (<u>628</u>) |
| | Carried forward | 30 | _602 | 94 | 264 | | 990 |
| | Net Book Value | | | | • | | |
| | Carried forward | 9561 | 990 | 117 | 410 | 10 | 11088 |
| | Brought forward | 7421 | 795 | 122 | 441 | 5 | 8784 |

The net book value of freehold property includes £44000 in respect of a short leasehold property owned by a subsidiary company.

Notes to the Consolidated Financial Statements for the Year Ended 31st December, 1995

| 7. | Tangible Fixed Assets | (Continue | d) Plant | | Furniture | | |
|----|---|----------------------|-------------------------------|----------------------------|------------------------------|----------------------|--------------------------------|
| | Company | Freehold Property | and Machinery | Motor Vehicles | and Equipment | Small Tools | TOTAL |
| | Cost | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| | Brought forward Additions Disposals | 7123 1543 | 1521 484 (<u>488</u>) | 212 11 (<u>30</u>) | 644 50 (<u>102</u>) | 5 5 — | 9505 2093 (<u>620</u>) |
| | Carried forward | 8666 | <u>1517</u> | 193 | 592 | 10 | 10978 |
| | Depreciation | | | | · | | |
| | Brought forward Charge for year Disposals | | 759 312 (<u>488</u>) | 90 39 (<u>26</u>) | 229 121 (<u>102</u>) | - - - | 1078 472 (<u>616</u>) |
| | Carried forward | | 583 | 103 | 248 | | 934 |
| | Net Book Value | | | | , | | |
| | Carried forward | 8666 | 934 | 90 | 344 | 10 | 10044 |
| | Brought forward | 7123 | 762 | 122 | 415 | 5 | 8427 |
| 8. | Investment in Subsidi | aries | | <u> </u> | roup | Com | pany |
| | | | | 1995 £'000 | 1994 £'000 | <u>1995</u> £'000 | 1994 £'000 |
| | Investment in subsidi | aries at c | ost | | <u>89</u> | 333 | 205 |
| | Subsidiary | | <u>%</u> | Holding | Country | of Inco | rporatio |
| | Numatic International Nusamatic Internation Chalon (UK) Ltd | | itd. | 100 100 100 | France South A England | | |
| 9. | Stock and Work in Pro | gress | | Ġ | roup | Com | pany |
| | | | | 1995 £'000 | <u>1994</u> £¹000 | 1995 £¹000 | 1994 £¹000 |
| | Raw materials Work in progress Finished goods | | | 3592 175 2107 | 4746 203 2003 | 3592 154 1384 | 4746 203 <u>1831</u> |
| | | | | <u>5874</u> | <u>6952</u> | 5130 | 6780 |

| 10. | Debtors | Group | | Com | pany |
|-----|--|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| | | <u>1995</u> £'000 | 1994 £'000 | 1995 £'000 | <u>1994</u> £'000 |
| | Trade debtors Owed by group companies Other debtors Sundry prepayments | 5417 - 31 313 | 4980 196 328 284 | 4464 2218 1 287 | 4636 990 274 284 |
| | | 5761 | 5788 | 6970 | 6184 |
| 11. | <u>Creditors</u> - Amounts falling due within one year | | | • | |
| | Bank loan and overdrafts Trade creditors Corporation tax Other taxation and social security Accruals and deferred income | 3302 3748 783 417 333 | 3499 4990 810 452 269 | 3150 3436 783 231 308 | 3499 5078 810 191 269 |
| | | 8583 | 10020 | 7908 | 9847 |
| | The Bank overdraft and loan facility are secured on the freehold property. | | | | |
| 12. | <u>Creditors</u> - Amounts falling due after more than one year | | | | |
| | Bank loan Pension scheme loan | 1000 1000 | 1000 | 1000 1000 | 1000 |
| 13. | Maturity of Debt | 2000 | 1000 | 2000 | 1000 |
| | In one year or less, or on demand In two to five years | 3302 2000 | 3499 1000 | 3150 2000 | 3499 1000 |
| | | 5302 | 4499 | 5150 | 4499 |
| 14. | Deferred Taxation | | <u>Gr</u> | oup and (| Company |
| | | | | <u>1995</u> £¹000 | 1994 £'000 |
| | Balance brought forward Current year transfer | | | 16 (<u>16</u>) | 30 (<u>14</u>) |
| | Balance carried forward | | | | <u>16</u> |

| 15. | Share Capital | | | Group a | nd Company |
|-----|--|----------------------------|----------------------|-------------------|-------------------------|
| | Ordinary Shares of £1 Each | | | 1995 <u>£</u> | 1994 £ |
| | Authorised | | | 5000000 | 5000000 |
| | Allotted, Issued and Fully Paid | | | 5000000 | 5000000 |
| 16. | Profit and Loss Account | <u>Gr</u> 1995 £¹000 | <u>1994</u> £'000 | | ompany 1994 £'000 |
| | Balance brought forward Profit for year Exchange difference on foreign subsidiary investment Goodwill on acquisition | 5730 1746 10 | 8595 2130 4 | 5736 1836 - | • |
| | written off Capitalisation of profits | (52) | (<u>4999</u>) | | _ (<u>4999</u>) |
| | | <u>7434</u> | 5730 | <u>7572</u> | 5736 |

17. Acquisitions

On the 1st October, 1995, the company acquired the whole issued share capital of Chalon (UK) Limited for a consideration of £217000. The assets and liabilities of Chalon (UK) Limited as acquired are set out below:-

| | Fair <u>Value</u> £ |
|---|--|
| Tangible fixed assets Stocks Debtors Cash at bank and in hand Creditors Bank overdraft Loans and finance leases | 573094 142416 89519 107 (351085) (252737) (<u>36400</u>) |
| Net assets acquired Goodwill on acquisition | 164914 <u>52086</u> |
| Satisfied by cash | <u>217000</u> <u>217000</u> |

Following investigations subsequent to the acquisition of Chalon (UK) Limited the fair values of the assets acquired were deemed to not be materially different to the net book value of those assets and accordingly, no adjustment to fair values has been made.

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| | | | Group | | |
|-----|---|---------------|----------------------------|-----------------|--|
| 18. | Reconciliation of Operating Profit to Net Cash Inflow from Operating Activities | | 1995 £'000 | 1994 £'000 | |
| | Operating profit | | 2953 | 3122 | |
| | Depreciation charges | | 523 | 452 | |
| | Goodwill written off | | (52) | _ | |
| | Exchange differences arising on consolidations | | 10 | 4 | |
| | (Profit)/loss on sale of fixed assets | | (4) | 6 | |
| | Decrease/(increase) in stocks | | 1078 | (1477) | |
| | Decrease/(increase) in debtors | | 27 | (1363) | |
| | (Decrease)/increase in creditors | | (1213) | 1186 | |
| | | | 3322 | <u>1930</u> | |
| 19. | Analysis of Changes in Cash and Cash Equivalents During the Year | | | | |
| | Balance brought forward | | (3346) | (1868) | |
| | Net cash inflow/(outflow) | | 1338 | (<u>1478</u>) | |
| | Balance carried forward | | (<u>2008</u>) | (<u>3346</u>) | |
| 20. | Analysis of the Balances of Cash and Cash Equivalents in the Balance Sheet | 1995 £'000 | 1994 £ [†] 000 | 1993 £¹000 | |
| | Cash at bank and in hand | 294 | 153 | 2 | |
| | Bank overdrafts | (2302) | (<u>3499</u>) | (<u>1870</u>) | |
| | | (2008) | (<u>3346</u>) | (1868) | |
| | Change in year | 1338 | (<u>1478</u>) | | |

21. Obligations Under Operating Leases

The group had the following annual commitments under operating leases, which expire:-

| | | Gr | Group | | Company | |
|-----|---|---------------|----------------------|---------------|-----------------------|--|
| | | 1995 £'000 | <u>1994</u> £¹000 | 1995 £'000 | 199 <u>4</u> £'000 | |
| | Land and Buildings | | | | | |
| | In the second to fifth year | 42 | - | - | - | |
| | After five years | 40 | - | | _ | |
| | Other Leases | | | | | |
| | Within one year | 20 | 26 | 20 | 26 | |
| | In the second to fifth year | 167 | 143 | 143 | 143 | |
| | | | | | | |
| 22. | Capital Commitments | | | | Group and Company | |
| | | | | 1995 £'000 | <u>1994</u> £'000 | |
| | Amounts contracted for but not protein the financial statements | ovided in | | <u>348</u> | 984 | |
| | Amounts authorised by the director but not contracted for | rs | | | | |

23. <u>Directors Interests</u>

Mr. and Mrs. Duncan disclose an interest in contracts between the company and the Numatic Executive Scheme, a pension scheme of which Mr. and Mrs. Duncan are the sole beneficiaries. The company rents factory premises from the Numatic Executive Scheme at commercially negotiated rentals, amounting to £180000 in the year.

Other than this transaction the directors had no interest in any contracts, transactions or arrangements.