REPORT AND ACCOUNTS

YEAR ENDED 31st OCTOBER 1992

PRIT 20 JUL 1993
HOUSE

SAGAR CROUDSON

Chartered Accountants

Land Control of Sailer Hall Street

DIRECTORS' REPORT

The directors submit their report and accounts for the year ended 31st October 1992.

# RESULTS AND DIVIDENDS

The group trading loss for the year after taxation, was £48,/93.

No dividend is recommended.

# REVIEW OF THE BUSINESS

The principal activities of the company and its subsidiaries, all incorporated in England, are:-

R N Smith Holdings Ltd - Holding and service company
R Smith (Windermere) Ltd - Motor engineers and garage proprietors
Lakeland Finance Co Ltd - Financiers and travel agents
Honeywise Ltd - Property dealers and developers
Rayrigg Motors Ltd - Dormant
Biskey Howe Investments - Dormant
Windermere Engineering Co Ltd - Dormant
R Smith (Eowness) Ltd - Dormant
Newby Bridge Service Station Ltd - Dormant

Turnover has decreased during the year by £1,090,749 to £8,115,331. The directors are unable to forecast future trends due to the uncertain conditions existing in the motor industry.

## FIXED ASSETS

The movements in fixed assets are shown in the notes to the accounts.

# DIRECTORS

The directors in office during the year were as follows:

R G Smith - Joint Chairman D N Smith - Joint Chairman Mrs A M Spiby

None of the above had any beneficial interest in the company's shares at any time during the year.

The director retiring by rotation is R G Smith, who being eligible, offers himself for re-election.

A R Reed, a partner in Sagar Croudson the company's auditors, is a Trustee of a Trust which held 15,000 Ordinary £1 Shares in the company at 31st October 1992.

DIRECTORS' REPORT

# AUDITORS

A resolution to re-appoint as auditors Sagar Croudson will be put to the members at the Annual General Meeting.

By order of the board.

R G Smith Secretary

9th June 1993 Station House Station Road Kendal Cumbria LA9 6RY

Company No 702316

REPORT OF THE AUDITORS TO THE MEMBERS OF

R.N. SMITH HOLDINGS LIMITED

We have audited the accounts on pages 4 to 16 in accordance with Auditing Standards.

In our opinion the accounts give a true and fair view of the state of affairs of the company and of the group at 31st October 1992 and of the loss and cash flow of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

SAGAR CROUDSON

Chartered Accountants and Registered Auditor Station House, Station Road, KENDAL LA9 6RY

9th June 1993

# R.N. SMITH HOLDINGS LIMITED AND SUBSIDIARY COMPANIES GROUP PROFIT AND LOSS ACCOUNT YEAR ENDED 31st OCTOBER 1992

	Notes	1992	1991
TURNOVER	2	8,115,331	9,206,080
Cost of sales		7,083,947	8,260,723
GROSS PROFIT		1,031,384	945,357
Administrative expense	ទ	1,046,602	1,108,480
		(15,218)	(163,123)
Other operating income	3	107,947	87,089
OPERATING PROFIT/(LOSS	5) 5	92,729	(76,034)
Interest payable	6	141,550	175,147
LOSS ON ORDINARY ACTIV	TITIES	(48,821)	(251,181)
Taxation	7	(28)	
LOSS AFTER TAXATION		(48,793)	(251,181)
Retained profit broug	ht forward	316,706	567,887
RETAINED PROFIT CARRI FORWARD	ED 8	£ 267,913	£ 316,706



Page 5

# R.N. SMITH HOLDINGS LIMITED AND SUBSIDIARY COMPANIES

# GROUP BALANCE SHEET AT 31st OCTOBER 1992

	Notes	19	92	1.9	91
FIXED ASSETS					
Tangible assets	9		1,639,547		1,598,075
CURRENT ASSETS					
Stocks Debtors Cash at bank and in ha	10 11 nd	1,026,167 407,662 1,190		1,351,659 590,513 9,350	
•		1,435,019		1,951,522	
CREDITORS: amounts fal	ling 12	1,922,526		2,216,605	
NET CURRENT LIABILITIE	s	<del></del>	(487,507)	<del></del>	(265,083)
TOTAL ASSETS LESS CURR	ENT LIA	BILITIES	1,152,040		1,332,992
CREDITORS: amounts fal after more than one ye		е	12,497		34,656
7		,	£1,139,543		£1,298,336
CAPITAL AND RESERVES		,			
Called up share capita Capital reserve Revaluation reserve Profit and loss accoun	19 20		15,000 29,403 827,227 267,913		15,000 29,403 937,227 316,706
R G Shith	Direct	ors	£1,139,543		£1,298,336

Approved by the board on 9th June 1993

# R.N. SMITH HOLDINGS LIMITED

# BALANCE SHEET AT 31st OCTOBER 1992

	Notes	1992		1991	
FIXED ASSETS	ı				
Tangible assets Investment in subsidiar	9 ies		875,250 37,096		820,000 37.096
			912,346		857,096
CURRENT ASSETS					
Debtors Cash at bank	11	252,165 583		248,900 9,037	
		252,748		257,937	
CREDITORS: amounts fal due within one year	ling 12	610,112		450,109	
NET CURRENT LIABILITIE	S		(357,364)		(192,172)
			£ 554,982		£664,924
CAPITAL AND RESERVES					
Called up share capits Revaluation reserve Profit and loss accoun	20		15,000 442,736 97,246		15,000 552,736 97,188
My mi	$\frac{1}{2}$		£ 554,982		£664,924
R G Smilth	<b>/</b> /				

DH '

DN Smith

Directors

Approved by the board on 9th June 1993

# CASH FLOW STATEMENT YEAR ENDED 31st OCTOBER 1992

	Notes	1992		1991	L.
NET CASH INFLOW/(OUTFLOW) FI OPERATING ACTIVITIES	ROM 22(a)		419,055		(278,299)
RETURNS ON INVESTMENTS AND SOME OF FINANCE Interest received Interest paid Rent received		· 5,104 (141,550) 11,710		4,978 (175,147) 34,265	
NET CASH OUTFLOW FROM RETUR INVESTMENTS AND SERVICING	ns on of fin	ANCE	(124,736)		(135,904)
			294,319		(414,203)
TAXATION  Corporation tax recover	eđ		7,342		4,735
INVESTING ACTIVITIES  Purchase of fixed asset  Purchase of goodwill  Sale of fixed assets	.s	(200,776)	301,661	(6,786) (23,935) 5,250	(409,468)
NET CASH OUTFLOW FROM INVE	STING		(200,776)		(25,471)
NET CASH INFLOW/(OUTFLOW)	BEFORE	PINANCING	100,885		(434,939)
FINANCING Repayment of loans New short term loans		(17,412) 144,354		124,397	
NET CASH INFLOW FROM FINAN	CING		126,942		124,397
INCREASE/(DECREASE) IN CAS EQUIVALENTS	H AND (	eash )	£ 227,827		£(310,542)

NOTES ON THE ACCOUNTS YEAR ENDED 31st OCTOBER 1992

### 1 ACCOUNTING POLICIES

Accounting convention

The accounts are prepared under the historical cost convention, modified to include the revaluation of freehold property, and in accordance with applicable accounting standards.

Basic of consolidation

The group accounts consolidate the accounts of R N Smith Holdings Limited and all its subsidiary companies, made up to 31st October each year. No profit and loss account is presented for R N Smith Holdings Limited, as provided by S.228(7) of the Companies Act 1985.

Depreciation

Depreciation is provided on owned fixed assets, as follows:

Freehold buildings - 2% on cost, straight line basis, on buildings used for trading purposes

Plant and equipment - 20% on cost, straight line basis - 25% on reducing balance basis Motor vehicles

No depreciation is charged on freehold property held for investment purposes nor on freehold land.

The group's normal depreciation policy is applied to assets held under hire purchase or lease contracts.

Stock and work in progress is stated at the lower of cost or net realisable value and is consistent with previous years.

### Deferred taxation

Provision is made at current rates for taxation deferred in respect of all material timing differences except to the extent that, in the opinion of the directors, there is reasonable probability that the liability will not arise in the future.

Hire purchase and lease purchase contracts Assets purchased under hire purchase and lease purchase contracts are treated as owned assets.

Finance leases

Assets financed by finance leasing arrangements made after 1st July 1984, are capitalised at amounts equal to the fair value of the assets at the date of acquisition and are included in tangible fixed assets.

The commitment to pay the capital element of the repayments is included in the balance sheet as obligations under finance leases.

The interest element of the repayments is charged to the profit and loss account over the primary period of the lease, in accordance with the straight line method.

NOTES ON THE ACCOUNTS YEAR ENDED 31st OCTOBER 1992

## 2 TURNOVER

Turnover represents the invoiced amount of goods sold and services provided, stated net of value added tax.

Turnover and pre-tax loss is attributable to the principal activities of the group, carried on in the United Kingdom, as follows:

Т	urnover	Pre-tax pre	ofit/(loss)
1992	1991	1992	1991
Vehicle sales and services 7,848,215		(153,117)	(239,483)
Rent received by holding company 109,275	77,623	105,551	75,373
Interest on short-term loans 12,213	12,213	6,041	220
Travel services 25,628	20,816	(3,870)	(2,212)
Property 120,000	488,150	(19,949)	(124,322)
Other rents and interest received		16,523	39,243
£0 115 221	£9,206,080	£ (48 821\	£(251,181)
	29,200,000	£ (40,021)	.(231)102)
· OFFICE ANYMANTING THROUGH		1992	1991
3 OTHER OPERATING INCOME		1992	2002
Loyalty bonus		91,133	46,209
Rent received		11,710	34,265
Interest on unsecured loan		4,813	4,978
Interest on tax repayment		291	-
Profit on disposal of fixed assets		-	1,637
		£ 107,947	£ 87,089
4 STAFF COSTS		1992	1991
Wages and salaries		538,166	564,302
Social security costs		43,710	45,578
Other pension costs		29,419	26,763
		£ 611,295	£ 636,643
The average weekly number of employees dur.	ing the year	was 43 mad	e up as
IOTIOMs:		No	No
Sales		6	6
Service and parts		23	23
Office and administration		9	9
Subsidiary company directors		2	2
Holding company directors		3	3
		43	43

Adjustment in respect of previous years

Deferred taxation

(28)

(28)

NOTES ON THE ACCOUNTS YEAR ENDED 31st OCTOBER 1992

8 RETAINED PROPIT CARRIED FORWARD		•
	1992	1991
Dealt with in the accounts of the holding		
company	97,246	97,188
Retained by subsidiary companies	170,667	219,518
	£267,913	£316,706
		-
9 TANGIBLE ASSETS		
The Company		
• •	Freehold	
	investment	
	property	Total
	£	£
At valuation		
At 31 October 1991	820,000	
Additions	165,250	•
Provision for known future loss	(110,000)	(110,000)
At 31 October 1992	£875,250	£875,250
	المستقل في مراجع المستوانية المست	
Depreciation	_	_
At 31 October 1991 and 1992	£ -	£ -
Net book amount at		
31 October 1992	£875,250	£875,250
Nor book amount at		0.000 0.00
℃ October 1591	£820,000	£820,000

On 31 October 1990 the freehold property was revalued by the directors, based on professional opinions received. The historic cost of the company's property at 31 October 1992 was £ 435,214.

The gross book value of freehold property represents items at:

19^0 valuation	820,000
Additions at cost	165,250
Provision for known future loss	(110,000)
	£875,250
	£875,250

No provision for deferred taxation has been made in respect of the property revaluation, as, in the opinion of the directors, the relevant property will not be sold in the foreseeable future.

NOTES ON THE ACCOUNTS YEAR ENDED 31st OCTOBER 1992

## 9 TANGIBLE ASSETS (continued)

The group		•		Leased	
		Plant and			i
	property	machinery	vehicles	vehicles	Total
	£	£	£	£	£
Cost or valuation					
At 31 October 1991	1,506,191	235,614	37,944	41,873	1,821,622
Additions	165,250	35,526	_	_	200,776
Revaluation	(110,000)	-	-	-	(110,000)
Disposals	***	-		-	-
At 31 October 1992	£1,561,441	£ 271,140	£ 37:944	£ 41,873	£1,912,398
Depreciation					
At 31 October 1991	4,723	175,249	15,344	28,231	223,547
Charged in year	4,722	32,804	5,650	6,128	49,304
Disposals	-	-	-		-
At 31 October 1992	£ 9,445	£ 208,053	£ 20,994	£ 34,359	£ 272,851
Net book amount at					
31 October 1992	£1,551,996	£ 63,087	£ 16,950	£ 7,514	£1,639,547
Net book amount at					
31 October 1991	£1,501,468	£ 60,365	£ 22,600	£ 13,642	£1,598,075

On 31 October 1990 the freehold property was revalued by the directors, based on professional opinions received. The historic cost of the group's property at 31 October 1992 was £734,214 (1991: £568,964) and the accumulated depreciation thereon was £7,845 (1991: £3,923).

The directors are of the opinion that there has been a reduction in the current market value of a subsidiary company's property. The deficiency is not expected to be permanent.

The gross book value of freehold property represents items at:

1990 valuation	1,505,000
Additions at cost	166,441
Provision for known future loss	(110,000)
	£1,561,441
	1000 Later age 1000 100

No provision for deferred taxation has been made in respect of the property revaluation, as, in the opinion of the directors, the relevant property will not be sold in the foreseeable future.

NOTES ON THE ACCOUNTS YEAR ENDED 31st OCTOBER 1992

#### 10 STOCKS

TO STOCKS	1992	1991
Vehicles, petrol and parts	788,577	1,002,773
Property for resale	227,000	344,000
Work-in-progress	10,590	4,886
	£1,026,167	£1,351,659
4		<del></del>

The estimated current replacement costs of stocks do not materially differ from the amounts stated above.

# 11 DEBTORS

	The Company		The Group	
	1992	1991	1992	1991
Trade debtors	-	**	166,981	350,381
Due from subsidiary company	252,165	241,586	-	-
Other debtors	•	-	199,966	196,075
Prepayments		•	40,715	36,743
Corporation tax recoverable	-	7,314	-	7,314
- -	<del></del>			
	£252,165	£248,900 £	•	590,513

# 12 CREDITORS: amounts falling due

within one year	The	Company	Tì	ie Group
	1992	1991	1992	<b>1991</b>
Bank loans and overdrafts	-	-	1,188,341	1,330,386
Unsecured loans	-	, ••	33,000	••
Obligations under finance lease				
and hire purchase contracts	-	-	39,672	17,864
Trade creditors	7,767	-	453,283	690,700
Amount due to subsidiary companies	586,002	431,682	-	-
Corporation tax	-	-	•	-
Social security and other taxes	4,160	13,358	127,038	55,860
Other creditors	8,433	3,069	30,761	43,916
Accruals	3,750	2,000	50,431	77,879
	£610,112	£450,109	£1,922,526	£2,216,605



Page 14

# R.N. SMITH HOLDINGS LIMITED AND SUBSIDIARY COMPANIES

NOTES ON THE ACCOUNTS YEAR ENDED 31st OCTOBER 1992

13 CREDITORS: amounts falling due after more than one year	1992	1991
Obligations under finance lease and hire purchase contracts	£ 12,497	£ 34,656
14 BANK LOANS AND OVERDRAFT Falling due within one year	1992	1991
<ul><li>(a) Forward Trust Limited - loan</li><li>(b) National Westminster Bank Plc - loan</li><li>(c) Bank overdrafts</li></ul>	440,000 353,005 395,336	440,000 259,063 631,323
•	£1,188,34°	1,330,386

Loan (a) is wholly for financing stocks of motor vehicles, is secured on motor vehicle stocks at a variable rate of interest, with no fixed repayment date.

The bank loan and overdrafts are secured by a specific charge on the group's freehold property, by composite guarantees from group companies, by a mortgage debenture, and by a guarantee from Codecrest Ltd.

# 15 TRADE CREDITORS

Included in trade creditors are amounts totalling fNil (1991:f194,560) due in respect of goods for which title does not pass until payment is made.

### 16 OTHER CREDITORS

Included in other creditors are amounts totalling £15,886 (1991:£34,646) advanced by Esso Petroleum Ltd., which would become wholly or partially repayable if the group ceased trading in that supplier's products.

R.N. SMITH HOLDINGS LIMITED AND SU	JESIDIARY CO	mpanies		Page 15
NOTES ON THE ACCOUNTS YEAR ENDED				
17 DEFERRED TAXATION  Provision is made on the current	Liability		1992	1991
basis as follows:				
Tax at 25% on the excess of the boassets over their written down va	ook value of lue for tax	fixed purposes		-
Tax at 30% on fire safety expendi freehold and leasehold property	ture include	ed in	-	480
Tax at 25% on Corporation Tax los future relief.	ses availabl	le for	_	(480)
			£ -	£ -
Movements during the year were			<del></del>	
Opening balance Transfer taxation account			<u>-</u>	-
Closing balance		Š	£ -	£ -
18 SHARE CAPITAL		, , , , , , , , , , , , , , , , , , ,	e	
Authorised, allotted, issued and	fully paid	*		
Ordinary shares of £1 each			£ 15,000	£ 15,000
19 CAPITAL RESERVE				
Balance at 31st October 1991 Goodwill written off on acquisiti	on of subsi	diary	29,403 -	53,338 23,935
Balance at 31st October 1992			£ 29,403	£ 29,403
20 REVALUATION RESERVE	The 1992	Company 1991	The 1992	e Group 1991
Freehold property as valued 31st October 1990 Less: Cost Less: Provision		820,000	1,671,441 (734,214) (110,000)	1,506,191 (568,964)
	<del></del>	<del></del>		

# 21 CAPITAL COMMITMENTS

Revaluation surplus

There were no capital commitments at 31st October 1992 or 1991.

£442,736

£937,227

£827,227

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R.N.	. SMITH HOLDINGS LIMITED AND SUBSIDIARY CO	DMPANIES		Page 16
NOTE	ES ON THE ACCOUNTS YEAR ENDED 31st OCTOBER	1992		
22 (	Cash plow statement		1992	1991
(a)	Reconciliation of operating profit to net inflow from operating activities:	: cash	,	
	Operating (loss)/profit		(15,218)	
	Depreciation		49,304	
	Decrease/(increase) in stocks		325,492	(19,105)
	(Increase)/decrease in debtors			197,826
	Decrease in creditors			(382,727)
	Other cash receipts		91,133	46,209
			£ 419,055	£(278,299)
(b)	Analysis of changes in cash and cash equiduring the year:	valents	2	
	Balance at beginning of year		(621,973)	(311,431)
	Net cash outflow		227,827	(310,542)
	Balance at end of year		£(394,146)	£(621,973)
	Analysis of cash and cash equivalents as in the balance sheet	shown		
		Change	1991	1990
	Cash at bank and in hand	(8,160)	1,190	9,350
	Bank overdrafts	235,987	(395,336)	(631,323)
	1	227,827	£(394,146)	£(621,973)
		-		