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696317

CADOGAN HOLDINGS COMPANY
REPORT AND ACCOUNTS
31 DECEMBER 1995



## **31 DECEMBER 1995**

Directors:

Viscount Chelsea

The Rt Hon The Earl Cadogan MC DL

S A Corbyn

R J Grant

P A Sim

P A Grant

Secretary:

J L Treves

Registered Office: 18 Cadogan Gardens London SW3 2RP

Registered number:

696317

#### **DIRECTORS' REPORT**

The directors present their report for the period ended 31 December 1995.

# PRINCIPAL ACTIVITY AND REVIEW OF BUSINESS DEVELOPMENTS

The principal activity of the company continues to be that of property investment.

#### ACCOUNTS AND DIVIDEND

The accounts show a profit for the period attributable to shareholders of £466,474. The directors recommend the payment of a dividend of £350,000.

#### **DIRECTORS**

The directors listed on page 1 held office throughout the period. In addition Mr S D Staughton was a director until he resigned from the board on 30 April 1996.

None of the directors has any beneficial interest in the shares of the company. The interests of Viscount Chelsea and Mr P A Grant in the shares of the holding company, Cadogan Group Limited and its subsidiaries are shown in the accounts of that company. The interests of The Earl Cadogan in the shares of Cadogan Group Limited at 31 December 1995 were as follows:

|                 | Beneficial | Non beneficial |
|-----------------|------------|----------------|
| Ordinary shares | 72,656     | 1,453,125      |
| Deferred shares | 21,094     | 421,875        |

#### **FIXED ASSETS**

The freehold investment properties were revalued at 31 December 1995 and the result of this and other movements of tangible fixed assets can be found in note 8 on the accounts..

#### THE DIRECTORS' RESPONSIBILITIES IN RELATION TO THE COMPANY'S ACCOUNTS

The directors are required by the Companies Act 1985 to prepare accounts which give a true and fair view of the state of affairs of the company as at the end of the financial period and of the result for the period. The directors consider that, in preparing the accounts which accompany this report, the company has used appropriate accounting policies, and that all accounting standards which they believe to be applicable have been followed. They further consider that these accounting policies have been consistently applied and are supported by reasonable and prudent judgements and estimates.

The accounts have been prepared on a going concern basis as the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future.

The directors have responsibility for ensuring that the company keeps accounting records which disclose with reasonable accuracy the financial position of the company and which enable them to ensure that the accounts comply with the Companies Act 1985. The directors also have a general responsibility for taking such steps as are reasonably open to them to safeguard the company's assets and to prevent and detect fraud and other irregularities.

By order of the board

J L Treves Secretary

30 September 1996

#### REPORT OF THE AUDITORS

## TO THE MEMBERS OF CADOGAN HOLDINGS COMPANY

We have audited the accounts on pages 4 to 14 which have been prepared under the historical cost convention as modified by the revaluation of certain assets and on the basis of the accounting policies set out on pages 7 and 8.

# RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As described on page 2 the company's directors are responsible for the preparation of the accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you.

#### BASIS OF OPINION

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error.

In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

#### **OPINION**

In our opinion the accounts give a true and fair view of the state of affairs of the company as at 31 December 1995 and of its profit for the period then ended and have been properly prepared in accordance with the Companies Act 1985.

Ernst & Young Chartered accountants Registered auditor London

Ernet i to

30 September 1996

# PROFIT AND LOSS ACCOUNT FOR THE PERIOD ENDED 31 DECEMBER 1995

|   |      | 1995        | 1994<br>(note 1) |
|---|------|-------------|------------------|
|   | Note | £           | £                |
| Rents receivable                              |      | 3,372,115   | 2,875,915        |
| Property expenses                             |      | 717,399     | 623,588          |
| • •   |      |             |                  |
|   |      | 2,654,716   | 2,252,327        |
|   |      | , ,         | , .              |
| Other property income                         |      | 137,816     | 166,857          |
| Net rents receivable                          |      | 2,792,532   | 2,419,184        |
| Administrative expenses                       |      | (1,196,270) | (1,190,358)      |
| Dividend from subsidiary undertaking          |      | 243,000     | -                |
| Dividend from sucostantly distortaining       |      | ,           |                  |
| OPERATING PROFIT                              |      | 1,839,262   | 1,228,826        |
| Profit on sale of fixed assets                |      | 1,023,973   | 159,108          |
| Exceptional item                              | 9    | (745,000)   | , -              |
| •   |      | <u> </u>    |                  |
| PROFIT ON ORDINARY ACTIVITIES                 |      |             |                  |
| BEFORE INTEREST                               |      | 2,118,235   | 1,387,934        |
| Interest receivable                           |      | 10,547      | 8,061            |
| Interest payable                              |      | (1,495,407) | (1,074,271)      |
| WOODING ON ORDING BY A CONTINUE               |      |             |                  |
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION | 6    | 633,375     | 321,724          |
| Tax on profit on ordinary activities          | 7    | 166,901     | 103,750          |
| Tax on profit on ordinary activities          | ,    | 100,501     | 100,700          |
| PROFIT ON ORDINARY ACTIVITIES                 |      | <del></del> |                  |
| AFTER TAXATION                                |      | 466,474     | 217,974          |
| Proposed dividend                             |      | 350,000     | 58,000           |
| 2.25 2.22 2.1. 2.2. 2.2. 2.2. 2.2. 2.2.       |      |             |                  |
| RETAINED PROFIT FOR                           |      |             |                  |
| THE FINANCIAL PERIOD                          | 12   | 116,474     | £159,974         |
| ·   |      | <b></b>     | <del></del>      |

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# BALANCE SHEET 31 DECEMBER 1995

|   |        | 31<br>December<br>1995   | 6<br>January<br>1995     |
|---|--------|--------------------------|--------------------------|
|   | Note   | £                        | £                        |
| FIXED ASSETS Tangible assets Investments  | 8<br>9 | 116,765,000<br>4,724,809 | 101,659,500<br>5,369,809 |
|   |        | 121,489,809              | 107,029,309              |
| CURRENT ASSETS  |        |                          | <u></u>                  |
| Debtors   |        | 1,199,532                | 392,036                  |
| Amount owed by parent undertaking   |        | 23,888,074<br>243,000    | 19,089,506               |
| Amount owed by subsidiary undertaking  Cash at bank                                 |        | 243,000                  | 76,057                   |
|   |        | 24,330,606               | 19,557,599               |
| CREDITORS - amounts falling due within one year                                     |        | <del></del>              |                          |
| Bank overdraft  |        | 220,130                  | -                        |
| Deferred income   |        | 205,740                  | 231,947                  |
| Other creditors   |        | 226,488                  | 319,362<br>1,361,390     |
| Amount owed to fellow subsidiary undertaking Amount owed to subsidiary undertakings |        | 1,500,000                | -                        |
| Taxation  |        | 1,033,565                | 35,358                   |
| Dividend  |        | 350,000                  | 58,000                   |
|   |        | 3,535,923                | 2,006,057                |
| NET CURRENT ASSETS  |        | 20,794,683               | 17,551,542               |
| TOTAL ASSETS LESS CURRENT LIABILITIES   |        | 142,284,492              | 124,580,851              |
| CREDITORS - amounts falling due after more than one year                            | 10     | (16,000,000)             | (16,000,000)             |
| PROVISION FOR LIABILITIES AND CHARGES Deferred taxation                             | 7      | (8,000,000)              | (6,000,000)              |
|   |        | £118,284,492             | £102,580,851             |
| CAPITAL AND RESERVES  |        | •                        |                          |
| Called-up share capital   | 11     | 500,000                  | 500,000                  |
| Share premium account   | 12     | 305,362<br>93,846,328    | 305,362<br>80,958,518    |
| Revaluation reserve Capital reserve   | 12     | 23,238,000               | 20,422,329               |
| Profit and loss account   | 12     | 394,802                  | 394,642                  |
| S A Corbyn - Director   |        |                          |                          |
| R J Grant - Director R.J. Grant V.  |        |                          |                          |
| Jo deptender 1770   | 13     | £118,284,492             | £102,580,851             |

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES FOR THE PERIOD ENDED 31 DECEMBER 1995

| £  | I)     |
|--|--------|
| ~  | Ξ      |
| Profit attributable to shareholders 466,474 217,974  | 1      |
| Unrealised surplus on revaluation of freehold investment properties 18,444,007 13,619,202  | 2      |
| Deferred tax on revaluation of freehold investment properties (2,000,000) (6,000,000)  Taxation on realised revaluation surplus on freehold investment | ))     |
| properties sold during period (856,840)  | -      |
| Total recognised gains and losses £16,053,641 £7,837,176   | -      |
| Total recognised gains and losses £16,053,641 £7,837,176   | ,<br>= |

# NOTES ON THE ACCOUNTS 31 DECEMBER 1995

#### 1 YEAR END

This accounting period runs from 7 January 1995 to 31 December 1995. The previous accounting period commenced on 26 December 1993 and finished on 6 January 1995 and for convenience is referred to as 1994 in the profit and loss account and relevant notes.

#### 2 ACCOUNTING POLICIES

#### (a) Accounting convention

The accounts have been prepared under the historical cost convention modified by the revaluation of investment properties and fixed asset investments and in accordance with all applicable accounting standards. Compliance with SSAP 19 "Accounting for Investment Properties" requires a departure from the requirements of the Companies Act 1985 relating to depreciation and amortisation and an explanation of this departure is given in (b) below.

#### (b) Depreciation

In accordance with SSAP 19 no depreciation is provided on freehold investment properties. Although the Companies Act 1985 requires all properties to be depreciated the directors believe that departure from this requirement is necessary in order for the accounts to give a true and fair view. Depreciation is reflected in the open market value of the investment properties included in the accounts and cannot be quantified separately.

Other fixed assets are depreciated on a straight line basis at varying annual rates as set out below:

Motor vehicle 25% Fixtures and fittings 33%

## (c) Investment properties

Investment properties are included in the accounts at open market valuation at the period end. Any surplus arising on revaluation is taken through the statement of total recognised gains and losses to the revaluation reserve. Any resulting deficit, if temporary is taken through the statement of total recognised gains and losses to the revaluation reserve. If a deficit below original cost arises and is deemed to be permanent it is taken through the profit and loss account. Additions to properties include costs of a capital nature only; interest and other costs in respect of developments and refurbishments are treated as revenue expenditure and written off as incurred.

#### (d) Sale of properties

Profits on disposal of properties are included where contracts have been exchanged during the accounting period and completion has taken place before the accounts for that period are approved.

#### (e) Fixed asset investments

Fixed asset investments are included at directors' valuation.

#### (f) Deferred taxation

Provision is made for deferred taxation on all material timing differences which are expected to crystallise in the foreseeable future.

# NOTES ON THE ACCOUNTS 31 DECEMBER 1995

# 2 ACCOUNTING POLICIES (continued)

#### (g) Pension benefits

The annual contribution for the defined contribution scheme is charged to the profit and loss account as incurred.

The cost of the defined benefit scheme is charged to the revenue account so as to spread the cost to the company of providing benefits over the employees' working lives with the company. Actuarial surpluses or deficits are spread over the anticipated remaining service lives of the participating employees.

## (h) Consolidated accounts

Consolidated accounts have not been prepared as the company is a wholly owned subsidiary of Cadogan Group Limited.

#### 3 EMOLUMENTS OF DIRECTORS

|   | 1995     | 1994<br>(note 1) |
|---|----------|------------------|
|   | £        | £                |
| Fees  | 2,350    | 2,350            |
| Remuneration, including pension contributions | 260,630  | 233,732          |
|   |          |                  |
|   | £262,980 | £236,082         |
|   |          |                  |

The emoluments, excluding pension contributions, of the directors are detailed as follows:

|  | 1995          | 1994<br>(note 1)    |
|--|---------------|---------------------|
|  | £             | £                   |
| Chairman<br>Highest paid director                                | nil<br>80,186 | nil<br>67,753       |
| The emoluments of directors were within the bands set out below: |               | Number of directors |
| Not more than £5,000   | 3             | 3                   |
| £40,001 to £45,000   | 1             | 1                   |
| £45,001 to £50,000   | -             | 1                   |
| £50,001 to £55,000   | 1             | -                   |
| £55,001 to £60,000   | -             | 1                   |
| £65,001 to £70,000   | -             | 1                   |
| £75,001 to £80,000   | 1             | -                   |
| £80,001 to £85,000   | 1             | -                   |

# NOTES ON THE ACCOUNTS 31 DECEMBER 1995

# 4 EMPLOYEES AND EMPLOYEE COSTS

The average number of persons employed by the company, including directors, during the period was 29 (1994 - 27).

Employee costs comprise:

| Employee costs comprise.                            | 1995       | 1994<br>(note 1)   |
|---|------------|--------------------|
|   | £          | £                  |
| Wages and salaries                                  | 948,163    | 841,812            |
| Social security costs                               | 80,821     | 72,429             |
| Pension costs                                       | 133,296    | 152,146            |
|   | £1,162,280 | £1,066,387         |
|   |            | <del>=======</del> |
| 5 INTEREST PAYABLE                                  |            |                    |
|   | 1995       | 1994               |
|   |            | (note 1)           |
|   | £          | £                  |
| Interest on bank advances repayable within 5 years  | 802,148    | 753,864            |
| Interest on debenture stock repayable after 5 years | 678,120    | 278,679            |
| Other interest                                      | 15,139     | 41,728             |
|   | £1,495,407 | £1,074,271         |

# 6 PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION is stated after charging:

|                         | 1995   | 1994     |
|-------------------------|--------|----------|
|                         |        | (note 1) |
|                         | £      | £        |
| Auditors' remuneration: |        |          |
| As auditors             | 9,400  | 7,755    |
| Other services          | 22,000 | 28,125   |
|                         |        |          |

# NOTES ON THE ACCOUNTS 31 DECEMBER 1995

#### 7 TAXATION

(a) Provision has been made for corporation tax at current rates on the assessable profits for the period. Group relief relates to inter-company payments for losses surrendered. The taxation charge in the profit and loss account comprises:

|   | 1995     | 1994<br>(note 1) |
|---|----------|------------------|
|   | £        | £                |
| Corporation tax                         | 171,918  | 34,409           |
| Group relief payments                   | -        | 69,341           |
| Adjustment in respect of previous years | (5,017)  | -                |
|   |          | <del></del>      |
|   | £166,901 | £103,750         |
|   |          | ======           |

The company is a close company.

(b) The full potential liability for deferred taxation comprises the following:

|   | 31               | 6           |
|---|------------------|-------------|
|   | December         | January     |
|   | 1995             | 1995        |
| Provided in the accounts                          |                  |             |
| Revaluation of freehold properties                | £8,000,000       | £6,000,000  |
|   |                  |             |
| Not provided in the accounts:                     |                  |             |
| r   | £                | £           |
| Accelerated capital allowances                    | 51,000           | -           |
| Short term timing differences                     | (11,000)         | -           |
| Roll over relief on disposal of freehold property | 462,000          | 345,000     |
|   | £502,000         | £345,000    |
|   | <i>2502</i> ,000 | <del></del> |
|   |                  |             |

Deferred taxation has been provided as shown above for those investment properties where there is an intention to sell. No estimate of the potential liability to taxation which would arise in the event of the sale of the remainder of the investment properties at their balance sheet values has been prepared because, in the directors' opinion, preparation of such an estimate would be unnecessarily time consuming and expensive.

# NOTES ON THE ACCOUNTS 31 DECEMBER 1995

#### 8 TANGIBLE FIXED ASSETS

| TANGIBLE FIXED ASSETS                   | Freehold<br>investment<br>properties<br>£ | Fixtures<br>& fittings<br>£ | Motor<br>vehicle<br>£ | Total<br>£   |
|---|---|-----------------------------|-----------------------|--------------|
| Cost or valuation<br>At 6 January 1995  | 101,659,500                               | 10,304                      | 23,752                | 101,693,556  |
| Additions                               | 1,504,276                                 | -                           | -                     | 1,504,276    |
| Disposals                               | (4,842,783)                               | (10,304)                    | -                     | (4,853,087)  |
| Revaluation                             | 18,444,007                                | -                           | -                     | 18,444,007   |
| At 31 December 1995                     | 116,765,000                               |                             | 23,752                | 116,788,752  |
| Depreciation<br>At 6 January 1995       | -   | 10,304                      | 23,752                | 34,056       |
| Disposals                               | -   | (10,304)                    | -                     | (10,304)     |
| At 31 December 1995                     | •   | •                           | 23,752                | 23,752       |
| Net book amounts at<br>31 December 1995 | £116,765,000                              | -                           | <u>.</u>              | £116,765,000 |
| 6 January 1995                          | £101,659,500                              | -                           | -                     | £101,659,500 |

The company's investment properties were revalued at 31 December 1995 by Chapman Petrie (commercial properties) and Cluttons (residential properties), both firms of chartered surveyors, in conjunction with the property director, Peter A Sim FRICS on the basis of open market value, in accordance with the Appraisal and Valuation Manual of the Royal Institution of Chartered Surveyors.

It has not proved possible to obtain, without unreasonable expense and delay, details of the original cost of these revalued assets.

#### 9 FIXED ASSET INVESTMENTS

|   | 31         | 6          |
|---|------------|------------|
|   | December   | January    |
|   | 1995       | 1995       |
| Shares in subsidiary undertakings                               |            |            |
| Cost at 6 January 1995  | 5,369,809  | -          |
| Additions   | 100,000    | 5,369,809  |
| Provision for diminution in value                               | (745,000)  | -          |
|   | 24.524.000 |            |
| Cost less provision for diminution in value at 31 December 1995 | £4,724,809 | £5,369,809 |
|   |            |            |

# NOTES ON THE ACCOUNTS 31 DECEMBER 1995

# 9 FIXED ASSET INVESTMENTS (continued)

The directors revalued the fixed asset investments as at 31 December 1995. The value of the fixed asset investments was based on the net assets of the subsidiary companies in which the company had invested at that date.

The company owns the whole of the issued share capital of Oakley Leisure Parks Limited, a leisure parks operator and Chelsea Land Developments Limited, a property development company. Both companies are registered in England.

# 10 CREDITORS - amounts falling due after more than one year

|                                   | 31          | 6           |
|-----------------------------------|-------------|-------------|
|                                   | December    | January     |
|                                   | 1995        | 1995        |
|                                   | £           | £           |
| Secured bank loans                |             |             |
| 8.5% repayable in 1997            | 5,000,000   | 5,000,000   |
| 7.05% repayable in 1997           | 5,000,000   | 5,000,000   |
| 11.302% debenture stock 2014/2015 | 6,000,000   | 6,000,000   |
|                                   | £16,000,000 | £16,000,000 |
| ·                                 | £10,000,000 | 110,000,000 |
|                                   |             |             |

The above loans are secured on specific freehold investment properties.

#### 11 CALLED-UP SHARE CAPITAL

| CADDED-OF SHAKE CALTIAL                               | 31<br>December<br>1995 | 6<br>January<br>1995 |
|---|------------------------|----------------------|
| Authorised, allotted and fully paid shares of £1 each | £500,000               | £500,000             |

£118,284,492 £102,580,851

# **CADOGAN HOLDINGS COMPANY**

# NOTES ON THE ACCOUNTS 31 DECEMBER 1995

| 12 | RESERVES |
|----|----------|
|----|----------|

13

Closing shareholders' funds

|   | D 1 4           | 0 111   | Profit  |
|---|-----------------|---|---|
|   | Revaluation     | Capital   | and loss  |
|   | reserve<br>£    | reserve<br>£  | account<br>£  |
| Profit attributable to members  |                 | _   | 116,474   |
| tems transferred to capital reserve:  |                 |   | ,   |
| Profit on sale of fixed assets  | _               | 1,023,973   | (1,023,973  |
| Attributable taxation   | -               | (162,659)   | 162,659   |
| Provision against fixed asset investment  | _               | (745,000)   | 745,000   |
| Revaluation surplus on freehold investment  |                 | <b>(</b> , , , , , , , , , , , , , , , , , , ,                          | •   |
| properties sold during period   | (3,556,197)     | 3,556,197   | -   |
| Attributable taxation   | -               | (856,840)   | -   |
| ncrease in revaluation reserve resulting  |                 | (,,   |   |
| from revaluation of freehold properties   | 18,444,007      | _   | -   |
| Deferred tax on revaluation of freehold   | ,,              |   |   |
| properties  | (2,000,000)     |   | -   |
|   | 12,887,810      | 2,815,671   | 160   |
| Balances at 6 January 1995  | 80,958,518      | 20,422,329  | 394,642   |
|   |                 |   |   |
| Balances at 31 December 1995  | £93,846,328<br> | £23,238,000<br>   | £394,802<br>=   |
| Balances at 31 December 1995  RECONCILIATION OF MOVEMENTS IN  |                 | FUNDS 31 December 1995 £000   | Januar<br>1995<br>£000  |
|   |                 | FUNDS 31 December 1995  | £394,802  Januar 1995 £000  217,974 58,000  |
| RECONCILIATION OF MOVEMENTS IN  Profit attributable to members  Dividend  | SHAREHOLDERS' I | 31 December 1995 £000 466,474 350,000 ————————————————————————————————— | Januar<br>1995<br>£000<br>217,974<br>58,000                                       |
| RECONCILIATION OF MOVEMENTS IN  Profit attributable to members  Dividend  Surplus on revaluation of freehold investment properties of the | SHAREHOLDERS' I | TUNDS  31 December 1995 £000  466,474 350,000                           | Januar<br>199:<br>£000<br>217,974<br>58,000<br>—————————————————————————————————— |
| RECONCILIATION OF MOVEMENTS IN  Profit attributable to members  Dividend  Surplus on revaluation of freehold investment properties.   | SHAREHOLDERS' I | 31 December 1995 £000 466,474 350,000 ————————————————————————————————— | Januar<br>1995<br>£000  |

## NOTES ON THE ACCOUNTS 31 DECEMBER 1995

#### 14 PENSION ARRANGEMENTS

The company participates in an externally funded defined benefit pension scheme and a defined contribution pension scheme for certain of its employees. Both schemes are operated by Cadogan Estates Limited.

#### Defined benefit scheme

The Cadogan Pension and Assurance Scheme provides benefits based on final pensionable earnings, and contributions are based on regular valuations by independent actuaries using the projected unit method. The most recent valuation was made at 26 December 1992. The assumptions which had the most significant effect on the results of the valuation were as follows:

| Investment return | 9% |
|-------------------|----|
| Pay increases     | 7% |
| Pension increases | 5% |

At the date of the last acturial valuation the market value of the assets in the scheme was £2,081,000 and the actuarial value of the assets was sufficient to cover, on average, approximately 111% of the benefits which had accrued to the members after allowing for future increases in earnings.

The pension charge for the period was £123,563 (1994 - £133,749).

#### Defined contribution scheme

The assets of this scheme are held separately from those of the company in independently administered funds. The pension charge represents contributions payable to this fund, and amounted to £9,733 (1994 - £18,397).

#### 15 CAPITAL COMMITMENTS

At 31 December 1995 there were contracted capital commitments of £12,000 (1994 - nil).

#### 16 ULTIMATE HOLDING COMPANY

The holding company for all operational purposes in Cadogan Group Limited and the ultimate holding company is Cadogan Settled Estates Limited, both of which are registered in England and Wales.

Group accounts are prepared by Cadogan Settled Estates Limited and Cadogan Group Limited and can be obtained from the Registrar of Companies, Companies House, Crown Way, Cardiff CF4 3UZ.