HARRODS (MANAGEMENT) LIMITED

(the Company)

SOLVENCY STATEMENT

We being all of the directors of the Company make this solvency statement on $\frac{3 \circ 13}{2023}$ 2023 for the purposes of section 642 of the Companies Act 2006 and each of us individually hereby states that:

- We have formed the opinion, as regards the Company's situation at the date of this statement, that there is no ground on which the Company could then be found to be unable to pay (or otherwise discharge) its debts; and
- We have also formed the opinion that, it being the intention to commence the winding up of the Company within 12 months of the date of this statement, the Company will be able to pay (or otherwise discharge) its debts in full within 12 months of the commencement of the winding up.
- In forming these opinions, we have taken into account all of the Company's liabilities, including any contingent proprospective liabilities.

Signed

Date 30 13 123

Mr. Michael Ward

Signed

Date 3013123

Mr. Tim Parker