PIONEER AGGREGATES (UK) LIMITED
DIRECTORS' REPORT AND ACCOUNTS
for the year ended
30 June 1992

COMPANIES HOUSE

1 8 MAR 1993

The company's registered number is 648560

## REPORT OF THE DIRECTORS for the year ended 30 June 1992

The directors present their report and accounts for the year ended 30 June 1992.

## 1. PRINCIPAL ACTIVITY

The principal activity of the company is the extraction, processing and sale of aggregates.

## 2. RESULTS AND DIVIDENDS

The results for the year are set out in the profit and loss account on page 5. The directors do not recommend the payment of a dividend.

### 3. BUSINESS REVIEW

The trading results recorded a further decline, reflecting the severe recession being experienced in the UK construction sector. Demand for premium aggregates fell again and, at the same time, the already intense pressure on selling prices became even more severe.

During the year the Government remained committed to keeping the value of sterling high by membership of the European Exchange Rate Mechanism and this required interest rates to be kept at levels wholly inconsistent with an economy locked into deep recession. This, coupled with low levels of business and consumer confidence, has had a draconian impact on the construction market. Construction output fell by 8.9% during 1991 and fell a further 6% in the first half of 1992. Orders for new construction work fell by 7.8% in 1991 and a further 3.1% in the first half of 1992. Further declines are forecast for 1992/93.

The company's sales volumes were broadly in line with the previous year due to high levels of sales to the roads sector where demand for base course materials remained relatively buoyant. The continuing decline in demand for premium aggregates led to increased competition and further erosion of selling prices. A replacement quarry in Scotland came on stream at the end of the year. A reassessment of the mineral reserves of one of the company's quarries necessitated a significant provision to be made in the accounts and the mothballing of that quarry in the current difficult market environment.

The decline in the premium aggregate market continues to have a severe impact on United Marine Aggregates, the 50% joint venture with Tarmac Quarry Products Limited. The wharves have been operating well below capacity and some ships have had to be laid up for parts of the year. Action has been taken to reduce costs and to seek alternative outlets in Europe for the ships.

The Group recently published an Environmental Policy in conjunction with the industry federation BACMI. As a company with operations and products which could significantly affect or transform the natural landscape, Pioneer has long accepted its responsibilities to the environment and the Board of Directors, being well aware of the Group's obligations in this area, has systems and management committees to monitor the Group's performance.

## REPORT OF THE DIRECTORS for the year ended 30 June 1992 (continued)

#### 3. BUSINESS REVIEW (continued)

The outlook for the construction industry in 1992/93 remains bleak. Recent interest rate reductions may help to restore confidence but the over supply of commercial property such as shops and offices will severely curtail any recovery. Whilst consumer confidence may improve slightly making a small increase in house building possible there are likely to be government spending cut-backs which may well impact on infrastructure items such as roads.

Stringent cost cutting measures continue to be adopted and capital expenditure remains severely curtailed for all but essential 'stay-in-rusiness' items or for certain strategic developments which will ensure that the company is well placed when economic activity does improve.

#### 4. DIRECTORS

The directors of the company during the year ended 30 June 1991 were:

J W Leevers

T B M Holcroft

F S C Manson

M A Ogden

E C McCarthy (resigned 10.9.91)

None of the directors had at 30 June 1992 nor at 1 July 1991, a notifiable interest in the shares or debentures of the company or any other group undertaking.

#### 5. FIXED ASSETS

Details of the changes in intangible and tangible fixed assets and fixed asset investments are set out in notes 7, 8 & 9 to the accounts.

## 6. EMPLOYEES AND EMPLOYMENT OF DISABLED PERSONS

The company makes every effort to ensure that disabled people receive equal opportunities and are not discriminated against on the grounds of their disability.

The company is committed to the involvement of employees in the activities and well being of the company. This is achieved by meetings and site visits, publication of an internal newsletter (Pioneer News UK) and by active encouragement of the activities of the Pioneer Mixconcrete Sports and Social Club.

## REPORT OF THE DIRECTORS for the year ended 30 June 1992 (continued)

### 7. CHARITABLE DONATIONS

Donations made by the company during the year for charitable purposes amounted to £5,801 (1991 £3,064). No political donations were made.

#### 8. AUDITORS

A resolution will be submitted to the Annual General Meeting to re-appoint Arthur Andersen (formerly Arthur Andersen & Co) as auditors for the ensuing year.

Pioneer House 56-60 Northolt Road South Harrow Middlesex HA2 0EY By Order of the Board

Secretary A L J Thomas

5 November 1992

## AUDITORS' REPORT TO THE MEMBERS OF PIONEER AGGREGATES (UK) LIMITED

We have audited the accounts on pages 5 to 17 in accordance with Auditing Standards.

In our opinion the accounts give a true and fair view of the state of affairs of the company as at 30 June 1992 and of its profit for the financial year then ended and have been properly prepared in accordance with the Companies Act 1985.

1 Surrey Street London WC2R 2PS

5 November 1992

Chartered Accountants and Registered Auditor

Arthur Anderen

## PROFIT AND LOSS ACCOUNT for the year ended 30 June 1992

	Notes	<u>1992</u> £	<u>1991</u> £
Turnover Change in stocks of finished goods Other operating income	2	30,063,498 (21,118) 1,349,677	32,459,725 77,143 1,519,761
		31,392,057	34,056,629
Raw materials and consumables Other external charges Staff costs Depreciation Other operating charges	5 8	(1,836,061) (2,427,891) (4,020,763) (4,813,208) ( <u>15,829,811</u> )	(1,977,510) (1,871,588) (4,042,601) (3,116,726) ( <u>16,688,720</u> )
		( <u>28,927,734</u> )	( <u>27,697,145</u> )
Operating profit		2,464,323	6,359,484
Interest receivable and similar income Group interest payable		-	639,156 (5,572,971)
Profit on ordinary activities before taxation	3	2,464,323	1,425,669
Tax on profit on ordinary activities	6	(1,698,575)	(67,674)
Profit on ordinary activities after taxation		765,748	1,357,995
Dividend paid		-	(1,255,030)
Profit for the year transferred to reserves	16	£ 765,748	£ 102,965

The accompanying notes are an integral part of this profit and loss account.

### BALANCE SHEET AT 30 JUNE 1992

	<u>Notes</u>	1992 £	<u>1991</u> £
FIXED ASSETS		~	_
Intangible assets Tangible assets Investments	7 8 9	27,203,270 18,244,379	992,714 29,356,276 18,244,379
CURRENT ASSETS		45,447,649	48,593,369
Stocks Debtors Cash at bank and in hand	10 11	855,990 8,140,616 <u>377,281</u>	878,108 10 40,201 11,237
		9,373,887	10,929,546
CREDITORS (amounts falling due within one year)	12	(18,323,530)	(24,093,417)
NET CURRENT LIABILITIES		(8,949,643)	( <u>13,163,871</u> )
TOTAL ASSETS LESS CURRENT LIABILITIES		36,498,006	35,429,498
CREDITORS (amounts falling due after more than one year)	13	(31,704,252)	(31,704,252)
PROVISION FOR LIABILITIES AND CHARGES	14	(452,760)	
NET ASSETS		£ 4,340,994	£ 3,725,246
CAPITAL AND RESERVES			
Called up share capital Revaluation reserve Other reserve Profit and loss account	15 16 16 16	2 2,053,788 632,000 1,655,204	2 2,432,731 782,000 510,513
		£ 4,340,994	£3,725,246

Approved by the Board on 5 November 1992 and signed on its behalf by:

T B M Holcroft

Directors

F S C Manson

The accompanying notes are an integral part of this balance sheet.

### NOTES TO THE ACCOUNTS for the year ended 30 June 1992

#### ACCOUNTING POLICIES 1.

A summary of the principal accounting policies, all of which have been applied consistently throughout the year and with the preceding year, is set out below.

#### (a) Accounting convention

These accounts have been prepared under the historical cost convention, as modified by the revaluation of land and buildings. The accounts have been prepared in accordance with applicable accounting standards. In accordance with the exemptions allowed in Financial Reporting Standard 1, a cash flow statement has not been included in the accounts as the company is a wholly owned subsidiary of Pioneer Concrete Holdings PLC (see note 19). A consolidated cash flow statement is included n the accounts of Pioneer Concrete Holdings PLC.

#### (b) Tangible Fixed Assets

Land and buildings are shown at original historical cost or subsequent valuation as set out in note 8. Other fixed assets are shown at cost.

Depreciation and amortisation is provided on a straight line basis so as to write off fixed assets over their estimated useful lives at the following rates:-

Freehold buildings Long leasehold properties Short leasehold properties

- 2% per annum - 2% per annum

Plant, machinery and equipment - 10% to 20% per annum Motor vehicles

- over the period of the lease

20% per annum

No depreciation is provided on non-mineral bearing freehold land.

#### (c) Investments

Fixed asset investments are shown at cost less amounts written off.

#### (d) Depletion

Depletion on mineral bearing land is provided on the basis of aggregates extracted, to write the assets down to residual value over their useful lives.

## NOTES TO THE ACCOUNTS for the year ended 30 June 1992 (continued)

#### ACCOUNTING POLICIES (continued)

#### (e) Taxation

Corporation tax payable is provided on taxable profits at the current rate.

Deferred taxation (which arises from differences in the timing of the recognition of items in the accounts and by the tax authorities) has been calculated on the liability method. Deferred tax is provided on timing differences, which will probably reverse at the rates of tax likely to be in force at the time of reversal. Deferred tax is not provided on timing differences which, in the opinion of the directors, will probably not reverse. However, the amount of all deferred tax, including that which will probably not reverse, is shown in note 14.

#### (f) Stocks

Stocks are stated at the lower of cost, on a first in first out basis and net realisable value. Cost includes all direct costs plus attributable overheads.

#### (g) Development expenditure

Development costs, representing expenditure on aggregate sites as yet not operational are carried forward until planning permission is likely to be granted, at which time they are reallocated to tangible fixed assets. Costs are written off or provided for when sites are unlikely to become operational.

#### (h) Pensions

The company participates in a group pension scheme which is based upon defined benefits. The assets of the scheme are independent of the company's finances. The scheme is funded by contributions partly from employees and partly from group companies. Company policy is to charge to the profit and loss account the total cost of providing pensions over the average estimated remaining service lives of pensionable employees.

#### (i) Revaluation reserve

Surpluses arising on the revaluation of individual fixed assets are credited to a non-distributable reserve known as the revaluation reserve. Revaluation deficits in excess of the amount of prior revaluation surpluses on the same asset are charged to the profit and loss account. Where depreciation charges are increased following a revaluation, an amount equal to such increase is transferred annually from this reserve to the profit and loss account below the profit for the financial year. On the disposal of a revalued fixed asset, any remaining revaluation surplus corresponding to the item is also transferred to the profit and loss account.

## NOTES TO THE ACCOUNTS for the year ended 30 June 1992 (continued)

### 2. SEGMENT INFORMATION

All sales by the company are supplies made to the contracting and building industries, and all were within the UK.

## 3. PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

Profit on ordinary activities before taxation is stated:

	1992	<u> 1991</u>
After charging:	£	£
Amounts payable under operating leases	810,349	567,616
Hire of plant and machinery	2,040,288	2,312,912
Directors' emoluments (note 4)	123,241	148,818
Group management charges	1,334,483	2,441,008
	i	
	1992	<u> 1991</u>
After crediting:		
Profit on sale of fixed assets	£122,999	£334,106
	=======	=======

Auditors' remuneration is borne by the parent company, Pioneer Concrete Holdings PLC.

4.	EXCEPTIONAL ITEM	<u>1992</u> £	<u>1991</u> £
	Additional depreciation on reassessment of quarry reserves (note 8)	1,397,293	-
	Other operating charges (provision for additional costs)	102,968	-
		£1,500,261	£ -

### 5. DIRECTORS' EMOLUMENTS AND PARTICULARS OF EMPLOYEES

	======	222222
Remuneration as executives	£123,241	£148,818
Directors' emoluments amounted to:	<u>1992</u>	<u> 1991</u>

Directors' remuneration, excluding pension contributions, is as follows:-

-		=====
Chairman Highest paid director	£G4,571	£60,588
	Nil	Nil
	1992	1991

## NOTES TO THE ACCOUNTS for the year ended 30 June 1992 (continued)

## 5. DIRECTORS' EMOLUMENTS AND PARTICULARS OF EMPLOYEES (continued)

Directors' remuneration is within the following bands:-

	=====	=====
£60,001 - £65,000	1	1
£45,001 - £50,000	1	1.
£35,001 - £40,000	-	1
£ 5,001 - £10,000	1	
£0 - £5,000	2	2
	<u>Number</u>	Number
	<u>1992</u>	<u> 1991</u>

The average number of persons employed by the company during the year was:

Category		<u>1992</u> Number	<u>1991</u> <u>Number</u>
Production staff Administration and sales staff		166 <u>58</u> 224 ===	181 <u>60</u> 241
Staff costs were:		<u>1992</u> £	<u>1991</u> £
Wages and salaries Social security costs Pension costs		3,620,627 353,910 46,226 £4,020,763	3,639,521 361,512 41,568 £4,042,601
TAX ON PROFIT ON ORDINARY ACTIVITY The charge comprises: UK corporation tax @ 33% (1991 - 33.75%) Transfer (from)/to deferred tax	- current year - prior year - current year - current year - prior year - due to change in rate	1992 £ (241,027) 710,569 1,260,552 (31,519)	1991 £ 2,050,648 27,575 (1,997,796) (12,753) £ 67,674

6.

# NOTES TO THE ACCOUNTS for the year ended 30 June 1992 (continued)

7.	INTANGIBLE FIXED ASSETS			<u>Develo</u> expend 1992			
	Cost:				<u> 1952</u> £	£ 1991	
					992,714	601,83	3
	At 1 July 1991					492,89	
	Additions				812,402		
	Transfer to gr				(42,268)	(9,53	' <del>-</del> '
	Transfers to f	ixed assets ac	ditions		(1,611,302)	(8,43	
	Written off				(151,546)	(169,63	
	Transfers from	group underta	ikings			85,59	<u>8</u>
	At 30 June 199	2			£ - =======	£992,71	
8.	TANGIBLE FIXED	ASSETS			Dlook		
		79	T 1 - 1 3	Decement weeken	Plant,		
		Freehold		Property	machinery	Vahan	
		land and	Long	Short	and	Motor	Motol
		<u>buildings</u>	<u>leases</u>	<u>leases</u>	<u>equipment</u>	vehicles	Total
		£	£	£	£	£	Ł
	or valuation					405 500	TC 461 010
	July 1991	26,729,550	675,806	6,971,324	21,899,349	185,790	56,461,819
	ions	2,060,507	-	11,300	623,064	2,900	2,697,771
	osals	(19,953)	-	(317,366)	(1,040,419)	(5,037)	(1,382,775)
	fers out to						
	o undertakings	_	-	-	(121,334)	-	(121,334)
	sfers in from						
	o undertakings	-	-	-	10,180	_	10,180
Recla	assification	(3,435)	<del> </del>	34,204	67,231	( <u>98,000</u> )	
			454 654	5 500 150	04 400 071	or ero	F7 66F 661
At 30	) June 1992	28,766,669	675,806	6,699,462	21,438,071	<u>85,653</u>	57,665,661
Donne	eciation/						
_	tisation			ζ.			
••	July 1991	9,399,294	7,157	5,690,330	11,912,001	96,761	27,105,543
		•	, , <u>, , , , , , , , , , , , , , , , , </u>	282,908	2,187,452	4,008	3,415,915
	ge for the year	1,049,431	_	952	346,910	-	1,397,293
	ptional charge	(7,094)		(315,235)	•	(5,037)	(1,344,994)
	osals	(7,094)	_	(343,233)	(1,017,020)	(3,03,)	(1)544)554)
	sfers out to		_		(121,334)	_	(121,334)
	undertakings	_	<del></del>		(121,334)		(121,004)
	sfers in from		_	<b>~</b>	9,968	X.	9,968
	undertakings	/r 270)	-	10,698	7,405	(12,833)	J, 500
KecTe	assification	(270, 2)		10,030	1,400	(12,000)	
At 30	June 1992	11,377,908	7,157	5,669,653	13,324,774	82,899	30,462,391
Net 1	oook value						
	June 1992	£17,388,761	£668,649	£1,029,809	£8,113,297	£2,754	£27,203,270
W" 7(		========	======	,	=======		
At 1	July 1991	£17,330,256	£668,649	21,280,994	£9,987,348	£89,029	£29,356,276
		=======================================		e=======	=======		

Included in freehold land and buildings is an amount of £1,107,435 (1991 £1,097,392) of freehold land which is not depreciated.

## NOTES TO THE ACCOUNTS for the year ended 30 June 1992 (continued)

### 8. TANGIBLE FIXED ASSETS (continued)

The cost or valuation figure at 30 June 1992 for land and buildings is represented by:-

	Freehold land and	Long	Short	
	buildings	leases	leases	<u>Total</u>
	£	£	£	£
Valuation in 1988	1,510,000	-	-	1,510,000
Valuation in 1983	1,364,350	300,000	1,622,500	3,286,850
At cost	25,892,319	<u>375,806</u>	5,076,962	31,345,087
	£28,766,669	£675,806	£6,699,462	£36,141,937

The net book value of freehold land and buildings comprises:

	<u>1992</u> £	1991 £
Freehold land Freehold buildings	16,959,168 429,594	16,905,623 424,633
	£17,388,762	£17,330,256

Certain freehold land and buildings and long and short leasehold properties were revalued on the basis of an open market valuation for existing use at 30 June 1983 and freehold non-mineral bearing land was similarly revalued by the directors at 1 March 1988. If the properties had not been revalued they would have been included at the following amounts:-

Cost	Freehold land and buildings £ 27,313,427	Long leases £ 400,030	Short <u>leases</u> £ 5,874,654	<u>Total</u> £ 33,588,111
Depreciation based on cost	9,105,549	7,123	5,375,527	14,488,199
Net book value	£18,207,878	£392,907	£ 499,127	£19,099,912

## NOTES TO THE ACCOUNTS for the year ended 30 June 1992 (continued)

#### 9. FIXED ASSET INVESTMENTS

	Shares in group <u>undertakings</u> £	Other invest- ments £	Shares in associated <u>undertaking</u> £	<u>Total</u> £
Cost less amounts written off At 1 July 1991 and 30 June 1992	19,138,048	2,233	1,000,000	20,140,281
AC 1 outy 1991 and 30 odne 1992	77,130,040	· ====	========	========
Provisions for diminution in valuat 1 July 1991 and 30 June 1992	e 			1,895,902
Net book value At 1 July 1991 and 30 June 1992	£17,242,146	£2,233	£1,000,000	£18,244,379

The company's principal subsidiary undertakings which is wholly owned and incorporated in Great Britain, is as follows:-

TMC Pioneer Aggregates Limited

The shares in associated undertaking represent a 50% interest in the issued share capital of United Marine Holdings Limited a company incorporated in Great Britain.

The loss after taxation for the year ended 30 June 1992 of United Marine Holdings Limited amounted to £2,976,000 (1991 £16,000) and the aggregate amount of its profit and (loss) reserves at 30 June 1992 was (£3,969,000) (1991 £(1,191,000)).

Consolidated accounts have not been prepared as the company is itself a wholly owned subsidiary of a body corporate, incorporated in Great Britain (see note 19), which prepares consolidated accounts in the required form.

In the opinion of the directors the investments in subsidiaries and associated undertakings are worth not less than the amount stated above.

## NOTES TO THE ACCOUNTS for the year ended 30 June 1992 (continued)

10	STOCKS	

	1992 £	<u>1991</u> £
Raw materials and consumables Finished goods and yoods for resale	68,153 787,837	69,153 808,955
	£855,990	£878,108

The replacement cost of stocks is not considered to be materially different from the balance sheet value.

11.	DEBTORS	1992 £	<u>1991</u> £
	Trade debtors	3,205,566	4,373,316
	Amounts owed by associated undertaking	4,150,000	4,150,000
	Prepayments and accrued income	475,261	556,747
	Other debtors	309,789	183,865
	Deferred taxation asset (note 14)	, -	776,273
	, , , , , , , , , , , , , , , , , , ,		
		£8,140,616	£10,040,201
•			
12.	CREDITORS (AMOUNTS FALLING DUE WITHIN ONE YEAR)	199 <u>2</u> £	1991
<i>-</i>	· · · · · · · · · · · · · · · · · · ·	3	1991 £
	Trade creditors	1,866,859	1,855,458
	Amounts owed to parent company and	,	
	other group undertakings	13,007,322	17,189,094
	Corporation tax	333,045	2,145,424
	Other creditors	475,141	417,833
	Other taxes and social security	80,242	26,374
	Accruals and deferred income	2,560,921	2,459,234
		£18,323,530	£24,093,417
	,	=========	========
	,		
	$\sim V_l^{\prime}$		
13.	CREDITORS (AMOUNTS FALLING DUE AFTER MORE THAN	ONE YEAR)	
		1992	<u>1991</u>
	Amounts owed to parent company	£31,704,252	£31,704,252
		========	

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## NOTES TO THE ACCOUNTS for the year ended 30 June 1992 (continued)

## 14. PROVISION FOR LIABILITIES AND CHARGES

		Deferred taxation
At 1 July 1991 Transfer from profit and loss account	;	(776,273) 1,229,033
At 30 June 1992	v	£ 452,760

The 1991 deferred taxation asset is shown in Debtors (Note 11)

The deferred taxation balance at 30 June 1992 is made up as follows:-

	Provided		<u>Potential</u>	
	1992 £	1991 £	1992 £	1991 £
Accelerated capital allowances Deferred tax on revaluation surpluses Group interest payable Realised capital gains rolled over Other timing differences	528,509	1,130,963	528,509	1,130,963
	· -	(1,839,080)	2,079,822	2,355,372 (1,839,080)
	_ <u>(75,749</u> )	(68,156)	490,489 (75,749)	490,489 (68,156)
	£452,760	£ (776,273)	£3,023,071	£2,069,588

Deferred tax is provided in full except on rolled over capital gains and revaluation surpluses as the relevant assets are not held for disposal. The potential liability is shown above.

15.	CALLED UP SHARE CAPITAL	1992 and 1991
	Authorised: 2,000 ordinary shares of £1 each	£2,000
	Issued, allotted and fully paid: 2 ordinary shares of £1 each	£2 ==

## NOTES TO THE ACCOUNTS for the year ended 30 June 1992 (continued)

16.	RESERVES	Revaluation reserve	Other reserve	Profit and loss account
		£	£	£
	At 1 July 1991	2,432,731	782,000	510,513
	Profit for the year	_	_	765,748
	Adjustment to depletion of revalued assets	(378,943)	-	378,943
	Realisation of unrealised profit	<u> </u>	( <u>150,000</u> )	
	At 30 June 1992	£2,053,788	£632,000	£1,655,204

The other reserve represents 50% of profits arising on the sale of assets to a 50% owned associated undertaking.

## 17. FINANCIAL COMMITMENTS

### (a) Guarantees

The company is party to a cross guarantee in respect of bank accounts in the name of Pioneer Concrete Group. At 30 June 1992 the account was overdrawn in the holding company's books to the extent of £Nil (1991 - £Nil).

## (b) Guarantees of Performance

The company has indemnified its bankers who are surety for £127,500 (1991: £163,500) in respect of performance guarantees to customers.

## (c) Operating Lease Commitments

The company has operating lease commitments on agreements due to expire:-

		<u>1992</u>	<u>1991</u>
	After 5 years	£892,767 ======	£345,692
(đ)	Capital Expenditure Commitments		
		<u>1992</u> £	<u>1991</u> £
	Capital commitments: Contracted for but not provided for Authorised but not contracted	2,033,884 2,398,087 £4,431,971	1,823,503 1,184,240 £3,007,743

## NOTES TO THE ACCOUNTS for the year ended 30 June 1992 (continued)

### 17. FINANCIAL COMMITMENTS (continued)

#### (e) VAT

The company is registered for VAT purposes in a group of undertakings which share a common registration number. As a result, it has jointly guaranteed the VAT liability of the group, and failure by other members of the group would give rise to additional liabilities for the company. The directors are of the opinion that no liability is likely to arise from the failure of those companies.

### 18. PENSIONS

The company participates in a group pension scheme operated for Pioneer Concrete Holdings PLC and its subsidiary undertakings. The scheme provides benefits based on final pensionable pay and the assets of the scheme are held separately from the group.

Contributions to the scheme are charged to the profit and loss account so as to spread the cost of pensions over employees' working lives and the company's contributions are based on pension costs and surpluses across the group as a whole. The actuarial position is determined by a qualified actuary on the basis of triennial valuations using the projected unit method. Details of pension arrangements and the actuarial position are disclosed in the accounts of Pioneer Concrete Holdings PLC.

The pension cost provided in the year was £46,226 (1991 - £41,568).

### 19. ULTIMATE PARENT COMPANY

The company is a subsidiary undertaking of Pioneer International Limited incorporated in Australia.

The largest group in which the results of Pioneer Aggregates (UK) Limited are consolidated is that headed by Pioneer International Limited, incorporated and registered in Australia, whose principal place of business is at Level 20, 580 George Street, Sydney, NSW 2000, Australia.

The smallest group in which the company is consolidated is that headed by Pioneer Concrete Holdings PLC, incorporated and registered in England, whose principal place of business is at Pioneer House, 56-60 Northolt Road, South Harrow, Middlesex HA2 OEY.

The consolidated accounts of both groups are available to the public and may be obtained from Pioneer House, 56-60 Northolt Road, South Harrow, Middlesex HAZ OEY.